

Department of Business Operations and Partnerships

Director: Louise Pringle

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Date: 11 October 2024

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TO: Councillors O O'Donnell (Chair); A Anderson (Vice Chair); D Devlin; and K Pragnell.

CABINET

A meeting of Cabinet will be held in the Council Chamber, Council Headquarters, Eastwood Park, Giffnock, G46 6UG on **Thursday 24 October 2024 at 10.00am.**

The agenda of business is as listed below.

Yours faithfully

Louise Pringle

LOUISE PRINGLE

DIRECTOR OF BUSINESS OPERATIONS AND PARTNERSHIPS

AGENDA

1. APOLOGIES FOR ABSENCE

2. DECLARATIONS OF INTEREST

Members are requested to give notice of any declarations of interest in respect of items of business on the Agenda.

3. STRATEGIC HOUSING INVESTMENT PLAN 2025-2030

Report by Director of Environment (copy attached, pages 3 – 12)

4. HOUSING SERVICES ANNUAL PERFORMANCE REPORT 2023/24 AND ASSURANCE STATEMENT (SCOTTISH SOCIAL HOUSING CHARTER)

Report by Director of Environment (copy attached, pages 13 – 30)

A recording of the Council meeting will also be available following the meeting on the Council's YouTube Channel <https://www.youtube.com/user/eastrenfrewshire/videos>

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EAST RENFREWSHIRE COUNCILCABINET24 October 2024Report by Director of EnvironmentSTRATEGIC HOUSING INVESTMENT PLAN 2025 – 2030**PURPOSE OF REPORT**

1. The purpose of the report is to seek approval for the proposed Strategic Housing Investment Plan 2025/26–2029/30 and for its submission to Scottish Government.

RECOMMENDATIONS

2. The Cabinet is asked to:
- a) approve the East Renfrewshire Strategic Housing Investment Plan 2025–2030 for submission to Scottish Government by 25th October 2024. (Appendix 1); and
 - b) note the significant pressure for additional affordable housing to meet the needs of residents, and the contribution that the SHIP programme makes in addressing this.

BACKGROUND

3. The Scottish Government requires local authorities to supplement their Local Housing Strategy (LHS) with a Strategic Housing Investment Plan (SHIP) setting out in detail the Council's affordable housing investment priorities, and detailed programme for delivering this with our partners over the coming 5 years. This must be in line with national guidance for the preparation of SHIPs.¹

4. The SHIP details number of homes that will be built, the location and who the developer will be where agreed. The profile of the programme should reflect the strategic priorities set out in the LHS for affordable housing delivery and should address identified need for affordable homes locally by a range of households, including families, older people and people with disabilities.

5. Annual committee approval of the refreshed SHIP programme is a requirement for the local authority prior to submission to Scottish Government in October. This is to take account of the progress of identified projects and ensure an effective operational plan for delivery of our strategic housing priorities. This involves rolling forward and adding to the programme as possible projects are identified and as resource planning assumptions (RPA) are updated by the Scottish Government.

6. The Scottish Government committed over £3.6 billion through its Affordable Housing Supply Programme (AHSP) to support affordable housing delivery over the current

¹ Strategic Housing Investment Plan (SHIP) guidance note MHDGN 2024/01 (20 June 2024), Scottish Government: Local Government and Housing Directorate

parliamentary term (2021-26). Subsequently extended to delivery of 110,000 affordable homes across Scotland by 2032, of which at least 70% of this should be homes for social rent.

7. Whilst funding for local authorities was initially increased with these commitments, it should be noted that grant funding for affordable housing has been subject to a 25% cut nationally for 2024/25, with funding at similar level expected to continue into subsequent years. This presents a significant challenge to delivery of sufficient numbers of new affordable homes, and the cost per unit to build is also driven by certain requirements. These include targets for wheelchair accessible homes, fire suppression systems, additional indoor space for work or study, improved connectivity and access to outside space, higher energy efficiency standards and the use of modern construction methods.

8. The priority afforded to the delivery of new homes, specifically affordable housing, reflects significant national housing pressures in supply and affordability. This is to meet demand from increasing social waiting lists and rising numbers of homeless households, and those unable to get a foothold on the property ladder. Investment in housing delivery is also integral to delivering on wider commitments such as tackling poverty and inequality, creating and supporting jobs, meeting energy efficiency and decarbonisation aims and creating connected, cohesive communities.

9. However, the Scottish Government itself has declared a housing emergency in Scotland alongside a number of local authorities, including East Renfrewshire Council. This reflects the lack of affordable, suitable homes available to those most in need - and an inability to simply build our way out of that situation. It also comes as some local authorities, including East Renfrewshire Council, are at risk of systemic failure in meeting their statutory duties to provide suitable temporary and permanent accommodation to homeless households.

10. The need for affordable housing in East Renfrewshire is acute, with a significant shortage across all housing tenures. Social housing represents only 12% of all homes in East Renfrewshire and the authority has an expensive housing market that is inaccessible to many residents to rent or buy in.

11. Members should note that affordable housing can include homes for social rent, mid-market rent and low-cost/ entry level home ownership. The SHIP programme identifies affordable housing projects requiring Scottish Government grant subsidy and these homes are generally provided by the Council or Registered Social Landlords (RSLs).

12. As part of our broader Affordable Housing Strategy, linking together the outcomes of the LHS and Local Development Plan, other affordable housing may be delivered without subsidy as a contribution from private housing developers. This also contributes to our targets for affordable housing delivery. While noted in the SHIP narrative, this housing is not included in the SHIP Programme as it does not require grant funding.

REPORT

Resources & Planning Assumptions

13. Resource Planning Assumptions (RPA) provided to East Renfrewshire Council via the national programme provides a framework for the new affordable homes that could be delivered in East Renfrewshire through the SHIP. The current confirmed RPA's only cover this current year 2024-25 at £5.486m and are a drop of 25% on the original RPA, as noted above. Therefore, we have assumed a sustained reduction in 2025/26 (Year 1 of the SHIP) with possible recovery to previous 100% RPA levels from 2026/27-29/30 to help us plan our SHIP programme. (Detail is set out in Appendix 1).

14. The current RPA's suggest around £34.77m may be available for projects in East Renfrewshire via the AHSP for the period 2025-30. This is estimated to deliver up to 444 new homes over the period. The Council is expected to over programme projects to provide for a "safety net" or slippage of around 25%. This is to ensure the programme is robust and can account for any delays or other significant challenges in programme delivery.

15. On this basis a programme has been developed which provides for this slippage factor and equates to around £42.67m of funding required if all projects are delivered. The Council will also maximise the opportunity afforded by Scottish Government to take up any additional funding that becomes available for new build or through the recently announced acquisition fund, and to bring projects forward for delivery earlier where we can.

16. Programme costs have been based on benchmark subsidy where actual project costs have not yet determined the grant per unit that will be required. The average grant available is as follows, which was uplifted in 2023:

| Subsidy Type | Benchmark Council Subsidy | Benchmark Subsidy - RSLs |
|---|---------------------------|--------------------------|
| Social Rent <i>*(3-person equivalent)</i> | £71,500 per unit | £78,000 per unit |
| Mid-Market Rent | £49,000 per unit | £53,500 per unit |
| Rent Off the Shelf (Acquisition of existing private homes) | c. £50,000 per unit | c. £50,000 per unit |

17. The actual grant provided will vary based on the size and type of homes being delivered. Additional quality measures provide scope to attract further grant of up to £17,000 per unit covering enhanced standards e.g. additional space for work/ study, carbon reduction and energy efficiency standards.

18. Figures for "Rent off the Shelf" are based on current arrangements with Scottish Government for acquiring existing private homes but will be subject to ongoing discussion as our local Acquisitions Strategy develops. The Council received notification on 10th September 2024 of an addition to our RPA of £0.196m for 24/25 only. This is from the additional national funding of £40m per year for 2 years for acquisitions. No confirmation is available yet of 25/26 allocation, but this would be added to the pot for acquisitions in the SHIP.

19. It is important to note that increased benchmark per unit subsidy levels have been welcomed (noted at Point 16), and there is some flexibility in grant awarded by Scottish Government. However, in a context of increasing development costs per unit, trade and material shortages, the actual costs of delivery present significant challenges for the business plans of social landlords. East Renfrewshire Council and our partner RSLs need to be able to fund project costs sustainably over the longer term.

20. Where sites require significant investment to prepare them for development, this can make it challenging to keep costs of delivery at a reasonable level. The cost of building homes with enhanced standards and features, such as the delivery of fully wheelchair accessible homes which are essential, also increases the unit costs. Rent affordability also must be factored into this process, ensuring social and mid-market rents are kept within benchmark levels, and increasing costs not simply passed on to tenants.

SHIP Programme Profile 2025-30

21. In 2023/24, 55 new homes were delivered for social rent from the Council and RSLs, and a further 14 homes were built without grant or were second hand homes acquired for affordable housing. These homes contribute to a total of 413 affordable homes delivered from 2017-23 against our strategic target of 315 affordable homes, which was based on available funding and sites.

22. The SHIP 2025-30 programme tables are attached at Appendix 1. The proposed programme uses the following approach to prioritise projects:

- developments with the greatest certainty over timing and deliverability, and/ or with grant approval;
- projects which support the reuse of brownfield sites, regeneration of town centres and local living, with 20-minute neighbourhoods in mind;
- proposals which meet a range of needs, including smaller and family sized homes, demand from low income and vulnerable households, those suitable for the elderly and disabled with lifetime design in mind; and meets our statutory obligations to homeless households;
- a spread of projects across the area recognising the most significant unmet need for affordable housing in Eastwood, but also the need for certain sizes and types of homes in Lavern Valley;
- slippage provision through the acquisition of homes to increase social rented supply; and
- a modest provision for delivery of mid-market rent homes with grant funding to meet the needs of local people in the middle (i.e. cannot afford to buy on the market; and are lower in priority for available social housing) ²

23. The proposed SHIP 2025-30 could deliver:

- Up to 553 units of affordable housing (including slippage projects), primarily focused on new provision and social rented housing. The total figure of homes that will be delivered is dependent on grant funding, financial viability, project development with individual developers and the emerging Local Development Plan 3.
- At least 10% of the new units programmed are expected to be wheelchair accessible or adaptable to lifetime needs with up to 65 units potentially able to be delivered. The LHS (2024-2029), recently approved, uses the outcomes of locally commissioned research into accessible housing needs to set out this 10% target for the SHIP programme. "All tenure" targets for wheelchair suitable housing, which includes homes delivered through the private sector, will be addressed through the emerging Local Development Plan 3.
- Research has also been undertaken through the LHS to identify the detailed market for and deliverability of mid-market rent homes in East Renfrewshire.

² The need and demand for Mid Market Rent level homes in East Renfrewshire is demonstrated by recent research; various models for delivery, with and without grant funding are currently being explored.

This helps identify who may benefit from this type of affordable housing, and the models that may work best to deliver this type of housing, including funding. Options for the latter part are currently being worked through by officers.

24. The SHIP also includes options to purchase housing from the open market. However, this option will generally be utilised where slippage in the new build programme occurs, or to target types of properties in short supply. The Scottish Government announced in April 2024 that £80m of additional funding had been committed over two years to help increase supply through acquisitions. The allocation for East Renfrewshire Council is noted in paragraph 18.

25. The proposed SHIP programme supports the delivery of priorities in the Local Outcome Improvement Plan and will continue to align with A Place To Grow (the Community Planning Partnership's long-term vision for the area) going forward. The SHIP programme is integral in delivering the strategic housing priorities identified for East Renfrewshire, with our partners, through our Local Housing Strategy.

26. Using our SHIP programme, the Scottish Government will prepare a Strategic Local Programme Agreement (SLPA), setting out the agreed programme of housing projects to be funded in East Renfrewshire. This is expected to be received by March 2025. The SLPA for the 2024/25 SHIP programme has only recently been received and confirms existing projects with approval, for this year only. It equates to projects totalling RPA only and includes no slippage projects (additional funding).

27. Members should be aware that the SHIP Programme is also heavily reliant on landowners and private sector developers bringing forward sites for development, presenting an element of risk in delivery timescales. This could result in uncommitted resources being redistributed by the Scottish Government. However, close partnership working with Planning Services and RSLs on SHIP monitoring allows us to mitigate this and bring forward slippage projects where possible. Housing Services also continue to work on identifying sites for housing which are in, or can be brought in, to public ownership to allow us more control over delivery.

FINANCE AND EFFICIENCY

28. In addition to grant funding, the council also uses monies raised via commuted sums (e.g. provided by private developers in lieu of on-site homes) and second home Council tax levy to subsidise the cost of delivering affordable housing projects. Currently £3.081m of this pot is committed to SHIP projects.

CONSULTATION

29. Consultation on the SHIP programme is carried out throughout the year with a range of stakeholders, including local RSLs and Health and Social Care Partnership (HSCP). Going forward wider partnership work will be undertaken through our LHS 2024-2029 governance and steering arrangements - including Corporate services, Planning and RSLs (amongst others) - to deliver on our agreed strategic priorities for housing.

30. This iteration of the SHIP, has already been subject to close discussion with Scottish Government and RSLs on monthly basis to respond to the changes in funding available. Housing Services will continue in this manner throughout the year, reviewing and adapting to programme changes and any announcements of funding available.

PARTNERSHIP WORKING

31. On sites where the delivery partner (Council or RSL) has still to be confirmed, Housing Services will invite expressions of interest and discussions are held to identify the most suitable partner to take a project forward in relation to locale, scale and the size and type of housing required.

32. Data from LHS research into homelessness, accessible and mid-market housing, as well as our contribution towards the Health and Social Care Strategic Plan will be used to agree with our partners the detailed mix of housing required on identified development sites.

IMPLICATIONS OF THE PROPOSALS

33. The equality and sustainability implications associated with the SHIP programme are addressed in relevant Equality Impact and Strategic Environmental Assessments undertaken for the LHS and Local Development Plan.

CONCLUSION

34. The proposed SHIP details how available funding for affordable housing will be invested in East Renfrewshire from 2025-30. Demand for social rented housing, especially new council housing, continues to outstrip supply available. Housing Services will continue to actively explore options for increased affordable housing investment in conjunction with our local partners, such as Barrhead Housing Association. This includes contributing insight on housing pressures faced by our residents to the emerging Local Development Plan 3, HSCP Strategic Plan and A Place To Grow.

35. Identifying additional sites for development is ongoing, and Housing Services and RSL partners continue to work proactively to consider potential sites for development in the short term. At a strategic level, the LHS 2024-29 identifies the importance of delivering new homes, but also maximising use of available homes. In partnership the Council will ensure available social housing actively meets the current and future needs of our residents. Where existing homes may need remodelled to meet future needs more sustainably, or empty homes brought back into use, this will be supported to ensure available affordable homes are maximised.

RECOMMENDATIONS

36. The Cabinet is asked to:

- a) approve the East Renfrewshire Strategic Housing Investment Plan 2025-30 for submission to Scottish Government by 25th October 2024. (Appendix 1); and
- b) note the significant pressure for additional affordable housing to meet the needs of residents, and the contribution that the SHIP programme makes in addressing this.

Director of Environment
Caitriona McAuley

October 2024

| PROJECT | Location | Developer | Units | Profile | Tenure | 2024/25 | 2025/26 | 2026/27 | 2027/28 | 2028/29 | 2029/30 | SG Grant |
|--|---------------|---------------------------|---------------------------|------------------------|-------------------|----------|---------|---------|---------|---------|---------|----------|
| Maidenhill Area A1-A3 (CALA) | Eastwood | East Renfrewshire Council | (105 tot) Year 2 52 | General / Accessible | Social Rent | 4.899 | 4.937 | 0.000 | 0.000 | 0.000 | 0.00 | 4.937 |
| Blackburn Square, (Sustainable Housing Demonstrator) | Levern Valley | Barrhead HA | 4/6 | Wheelchair/ Accessible | Social Rent | 0.120 | 0.364 | 0.000 | 0.000 | 0.000 | 0.00 | 0.364 |
| ROts programme | ER wide | Barrhead HA / ERC | 50 | General/ Accessible | Social Rent / MMR | 0.197*** | 0.500 | 0.500 | 0.500 | 0.500 | 0.500 | 2.500 |
| Cross Arthurlie Street, Barrhead | Levern Valley | Barrhead HA | 12 | General/ Accessible | Social Rent | 0.200 | 0.000 | 1.360 | 0.000 | 0.000 | 0.000 | 1.360 |
| Barrhead Road, Newton Mearns | Eastwood | East Renfrewshire Council | 18 | General/ Wheelchair | Social Rent | 0.000 | 0.000 | 1.439 | 0.000 | 0.000 | 0.000 | 1.439* |
| Kirkton Road, Neilston | Levern Valley | Link HA | 24 | General / Accessible | Social Rent | 0.000 | 0.000 | 2.188 | 0.000 | 0.000 | 0.000 | 2.188 |
| Commercial Road, Barrhead | Levern Valley | East Renfrewshire Council | 61 | General/ Wheelchair | Social Rent | 0.000 | 0.000 | 0.000 | 2.653 | 2.653 | 0.000 | 5.306 |
| Chappelhill - Chappelfield Farm | Levern Valley | Barrhead HA | 40-75 | General/ Accessible | Social Rent/ MMR | 0.000 | 0.000 | 0.000 | 2.500 | 2.500 | 0.240 | 5.240 |
| Holehouse Brae, Neilston | Levern Valley | Barrhead HA | 16 | General | Social Rent | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 1.456 | 1.456 |

| | | | | | | | | | | | | |
|-----------------------------|---------------|----------------------------------|------------------|------------------------|-------------|--------------|--------------|--------------|--------------|--------------|--------------|---------------|
| Walton Street, Barrhead (1) | Levern Valley | Barrhead HA | 40 | General/ Wheelchair | Social Rent | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 3.640 | 3.640 |
| North Darnley Road Barrhead | Levern Valley | East Renfrewshire Council | 40 | General/ Accessible | Social Rent | 0.000 | 0.000 | 0.000 | 0.000 | 1.100 | 2.005 | 3.105 |
| Town Centre Regen – AFC | Levern Valley | Barrhead HA | 50 | General/ Accessible | Social Rent | 0.000 | 0.000 | 0.000 | 2.000 | 1.120 | 0.000 | 3.120 |
| Total | | | Up to 444 | | | 5.416 | 5.801 | 5.487 | 7.653 | 7.873 | 7.841 | 34.655 |

Slippage Sites**

| PROJECT | Location | Developer | Units | Profile | Tenure | 2024/25 | 2025/26 | 2026/27 | 2027/28 | 2028/29 | 2029/30 | SG Grant |
|---|---------------|---|------------|---|--------------------------|--------------|--------------|--------------|--------------|---------------|--------------|---------------|
| Hugh Fraser Retirement Village Partnership | Eastwood | TBC/ Retail Trust (Charity) | 27 | 17 "Smart" Accessible/ 10 Wheelchair | MMR or SRS - TBA | 0.000 | 0.620 | 1.000 | 0.000 | 0.000 | 0.000 | 1.620 |
| Arnside Court | Eastwood | Hanover HA | 12 | Wheelchair/ Accessible | Social Rent | 0.000 | 0.312 | 0.312 | 0.312 | 0.000 | 0.000 | 0.936 |
| Barrhead North Masterplan, Shanks Park, Crudens | Levern Valley | East Renfrewshire Council/ BHA / Other TBC | 70 | General/ Accessible | Social Rent / MMR / LCHO | 0.000 | 0.000 | 0.000 | 1.000 | 2.360 | 2.100 | 5.460 |
| Total (with slippage) | | | 553 | | | 5.416 | 6.733 | 6.799 | 8.965 | 10.233 | 9.941 | 42.671 |

*40k grant for site investigation works already received for Barrhead Road , NM site. This is in addition to grant noted per unit in this SHIP Programme.

**In the first 1-3 years of the SHIP, if slippage funding is available we would wish to accelerate some existing projects which have had to be scheduled later due to RPA funding availability, prior to including new slippage sites. This will be reviewed within each year.

***10/9/24 Announcement of additional 0.196m from AHSP national funding for acquisitions in East Renfrewshire in 2024.25 – use is in discussion with SHIP partners. We would wish to increase the number of acquisitions planned each year to maximise use of available RPA plus additional funding.

| Available Affordable Housing Supply Programme Grant (SHIP year) | Current Year 2024/25 | 2025/26 (Year 1)* | 2026/27 (Year 2)* | 2027/28 (Year 3)* | 2028/29 (Year 4)* | 2029/30 (Year 5)* | Estimated SG Grant – SHIP 2025-30* |
|---|---|-------------------|-------------------|-------------------|-------------------|-------------------|------------------------------------|
| Resource Planning Assumptions for East Renfrewshire | £5.486m | £5.486m | £7.32m | £7.32m | £7.32m | £7.32m | £34.77m |
| Overprogramming with 25% slippage factor | £0.00m (No funding available at present) | £6.86m | £9.15m | £9.15m | £9.15m | £9.15m | £43.46m |

**Figures are estimates and a guide based on current year RPA (2024/25) and pending confirmation that funding will return to previous years' levels in future. (However this is not yet guaranteed and may remain at current levels of £5.486m)*

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EAST RENFREWSHIRE COUNCILCABINET24 October 2024Report by Director of EnvironmentHOUSING SERVICES ANNUAL PERFORMANCE REPORT 2023/24 & ASSURANCE STATEMENT (SCOTTISH SOCIAL HOUSING CHARTER)**PURPOSE OF REPORT**

1. The purpose of this report is to seek approval for the Annual Assurance Statement (AAS) 2024 and note the Performance Report for Housing Services. This report outlines Housing Services' compliance with the Scottish Housing Regulator's (SHR) Regulatory Framework, Scottish Social Housing Charter (SSHC) standards and our statutory obligations. It also takes account of our current engagement plan with the SHR. The AAS is an annual submission required of all Registered Social Landlords (RSLs) by the SHR.

RECOMMENDATIONS

2. It is recommended that the Cabinet:
- a) note our performance for 2023/24 against SSHC indicators and measures, and comparisons to the previous year and wider housing sector. (Appendix 1).
 - b) note the Action Plan to continue to strengthen our compliance against the Regulatory Framework and SSHC. (Appendix 2); and
 - c) approve the 2024 Annual Assurance Statement of our compliance with the Regulatory Framework & SSHC standards and its submission to the Scottish Housing Regulator by 31 October 2024. (Appendix 3).

BACKGROUND

3. The Scottish Social Housing Charter (SSHC) requires each landlord to provide the SHR with details of their performance against 37 performance and 32 contextual indicators by end of May each year. This is known as the Annual Return on the Charter (ARC).

4. The SHR will, based on the ARC submission, publish the following information on its website:

- A summary Landlord Report for every social landlord in Scotland. East Renfrewshire's summary landlord report for 2023/24 can be viewed at: <https://www.housingregulator.gov.scot/landlord-performance/landlords/east-renfrewshire-council> Appendix 1 provides a more detailed overview of the 2023/24 performance.
- An Engagement Plan for each landlord, which outlines the areas of scrutiny they will focus on based on the landlord's reported performance and areas of national priority. The 2024/25 engagement plan focuses on our plan to achieve revised standards in electrical safety compliance and our performance in meeting our statutory duties

towards homeless people, particularly in securing suitable temporary and permanent accommodation. The current year's engagement plan (2024/25) can be viewed at: <https://www.housingregulator.gov.scot/landlord-performance/landlords/east-renfrewshire-council/engagement-plan-from-1-april-2024-to-31-march-2025/>

- The Regulatory Framework also requires all social landlords to produce an Annual Assurance Statement (AAS) confirming compliance with the Regulatory Framework, SSHC standards and with our statutory obligations. On approval by Cabinet, this is to be submitted to SHR for consideration annually by 31st October.

5. The AAS:

- Requires a self-evaluation to be undertaken by each landlord looking at performance and the evidence they have of the quality of services provided.
- Should be accompanied by an appropriate action plan, where any areas of non-compliance with standards are identified.

6. A self-assessment of our performance and quality of services has been undertaken, offering assurance of a good level of compliance with the Regulatory Framework. An action plan (appendix 2) has been developed to further strengthen our compliance against the Framework, and to attend to areas for improvement in our performance against the SSHC.

7. Where any failures in compliance with legal or safety standards have been identified, these have been notified directly to the SHR immediately and to any other relevant bodies.

8. The SHR will use the information from the ARC as well as the Annual Assurance Statement to inform the Engagement Plan (as noted above) for the following year, which sets out the key areas of risk identified for each Local Authority.

REPORT

9. The performance report against the SSHC (appendix 1) demonstrates that Housing Services perform well and have improved in key areas in comparison to last year and to the average for the housing sector in Scotland. The highlights of our performance are set out below.

10. Social landlords across Scotland also continue to face a range of pressures in service delivery, not least due to given current economic challenges. The areas we have identified for improvement are also set out below and reflected in our Action Plan (Appendix 2).

Areas of Good Performance

- Repairs

Our response repairs service is delivered by the Housing Maintenance Team supported by external contractors for specialist work. The performance is excellent, illustrated in our response timescales for emergency repairs at 2.46 hours. The quality of our service and individual repairs is clear through a top quartile performance for jobs completed right first time (97.98%).

- Maintenance

Housing Services are also meeting the Scottish Government's requirements for gas safety (with 100% of annual gas servicing checks completed on time) and have a good standard of performance for EESSH1 (Energy Efficiency Standards for Social Housing 1), with 99.78% of stock meeting the standard.

- Empty Homes

The investment made in turning around repairs and letting of empty council homes, has kept rent lost from voids low for a third consecutive year from a high of 1.8% in 2020-21 to 0.96% of rent due in 2023/24 (well below the Council and Scottish averages). It's important we minimise money lost to the housing service to provide value for money for tenants and to maximise money to go back into the service.

Housing Services continue our drive for excellent performance and to reduce the number of days it takes to re-let an empty property from start to finish, given significant demand from our waiting list and homeless households who may be waiting in temporary accommodation. We have reduced this further in 2023/24 to around 48 days, again well below the average for other councils and the sector as a whole at 66 days and 57 days respectively.

- Customers & Engagement

As a landlord we recognise the need to continue improving communication, involving tenants and raising customer satisfaction levels. A biennial large-scale tenant satisfaction survey was undertaken in 2023/24 and the survey results show satisfaction with service that has significantly improved from a post pandemic dip, especially in tenants feeling they are "kept informed" and have "opportunities to participate in decision making".

Our Customer Engagement team have worked extensively to modernise our approach to customer engagement and participation. This has included provision of housing surgeries in local areas and the ongoing roll out of an annual customer event. In addition, we are working with Tenants Information Service (TIS) and interested tenants to practically develop an approach to Service Scrutiny which we can use on an ongoing basis. The pilot group are reviewing our performance in customer care and a report and recommendations from this work will be presented by the group shortly.

Areas for Improvement

- Electrical Installation Condition Report (EICR) Renewals

Housing Services continue a targeted programme of electrical surveys to ensure that our homes have a renewed Electrical Installation Condition Report (EICR) 5-yearly. To commission and turnaround fresh surveys, when this changed from 10 yearly, meant a dip in compliance with the Scottish Housing Quality Standard (SHQS) solely due to this issue. This left us at 48.5% compliance at March 2021-22 from 91.42% in 2020-21. 78.9% of our homes now achieve SHQS due to our EICR renewal programme and we continue work towards full compliance on this safety issue by March 2025.

The SHR have identified this area for monitoring through their 2024/25 Engagement Plan with the Council, and we are reporting regularly on our progress towards full compliance. There have been focused efforts on obtaining access to tenants' properties to complete these surveys, as "no access" issues have caused some challenges in completing electrical surveys.

- Rent Arrears

Significant rent arrears accumulated through the pandemic and continue through the ongoing cost-of-living crisis. This has been the case for landlords across the country. Despite this we have reduced gross rent arrears to 8.04%, well below the Scottish local authority average of 9.37%, through our active Arrears Recovery Plan. This is still above the sector average of 6.74% so our focus is on continuing to reduce monies owed to us.

Intensive engagement and support to tenants will continue to maximise rent collection and reduce arrears where possible. We are also planning to implement enhancements to the case management system for arrears recovery, which will help target early intervention at households whose rent payment arrangements are breaking down.

- Homeless Services

The pressure on our homeless service is well-documented in increasing presentations and lack of appropriate temporary accommodation and permanent housing to respond to people's needs. The SHR has published our Engagement Plan with a focus on monitoring our compliance with our statutory obligations relating to homelessness, a similar focus has been placed across all local authorities. Given noted pressures we have been deemed "at risk of systemic failure" to meet our homelessness duties, and so a key focus for the service is currently looking for possible solutions within resources available. The Council declared a housing emergency in September 2024 in recognition of the pressures that are being faced by the Council and those at risk of or experiencing homelessness.

11. The AAS 2024 (appendix 3) will be published for tenants, as well as submitted to the SHR by 31 October 2024 detailing our compliance with the Regulatory Framework and performance against the SSHC. This outlines good compliance and performance, although we have identified the following areas for increased focus and improvement: EICR Renewals; Rental Income Maximisation; and Homeless Services.

FINANCE AND EFFICIENCY

12. Housing Services must demonstrate annually that the service it provides meets the needs of its customers and provides value for money. Ongoing monitoring of the HRA Business Plan will continue to inform any alterations to our plans to ensure we can invest in new and existing homes, whilst keeping rents as affordable as possible.

13. Our rent setting consultation process will commence in October 2024, with a view to agreeing an increase which will see rents remain affordable but will support vital investment in existing and new homes for tenants. National guidance on fair rental increases and the ongoing impact of cost-of-living pressures will be evaluated as part of this process.

14. The improvements identified in relation to the AAS will also contribute towards improving the efficiency of the service and reinforce that tenants' rents are both collected effectively and spent wisely.

CONSULTATION

15. East Renfrewshire Council is required to publish an annual performance report to tenants each year by October. The details of our performance and our assurance improvement plan will be distributed through our Annual Housing Report to tenants as well as making the full report available online and on request to other customers.

PARTNERSHIP WORKING

16. Many of the services provided by the Council's Housing Service are delivered in partnership with internal and external bodies. Services continue to work together to demonstrate that the outcomes of the Charter are met. The outputs from these partnerships form a key part of our evaluation of service performance and quality. Key partners include East Renfrewshire's Health & Social Care Partnership and other RSL's operating locally.

IMPLICATIONS OF THE PROPOSALS

17. There are no implications associated with this report in terms of staffing, finance, property, legal, IT, equalities and sustainability.

CONCLUSIONS

18. East Renfrewshire's AAS addresses the critical areas where improvement is required in the delivery of our housing services. The key areas of priority are homelessness, electrical safety and rent arrears management.

RECOMMENDATIONS

19. It is recommended that the Cabinet:

- a) note our performance for 2023/24 against SSHC indicators and measures, and comparisons to the previous year and wider housing sector. (Appendix 1).
- b) note the Action Plan to continue to strengthen our compliance against the Regulatory Framework and SSHC. (Appendix 2); and
- c) approve the 2024 Annual Assurance Statement of our compliance with the Regulatory Framework & SSHC standards and its submission to the Scottish Housing Regulator by 31 October 2024. (Appendix 3).

Director of Environment: Caitriona McAuley

October 2024

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Appendix 1
Scottish Social Housing Charter
Housing Services Annual Performance Review 2023-24

This report provides East Renfrewshire Council Housing Services' performance in key areas of our work and services in 2023-24. It provides an assessment of our achievement against set indicators and measures in the Scottish Social Housing Charter (SSHC) and informs our Annual Assurance Statement 2024.

We also compare our performance in previous years and against the average of all local authorities in Scotland, and with all Scottish social landlords ("Housing Sector Average"). This highlights where we are performing well comparatively, and areas in need of improvement, using a traffic light system:



= Performance is good and is above the average of other local authorities or the sector in Scotland;






= Performance is improving or in line with or the benchmarking averages of other local authorities or the sector in Scotland.



= Performance needs improved and is below the average of local authorities or the sector in Scotland.

Service Delivery (Customer)

Estates & Tenancies

| Indicator | ERC Housing 2023-24 | ERC Housing 2022-23 | Local Authority Average 2023-24 | Housing Sector Average 2023-24 | Position |
|---|--------------------------------|--------------------------------|--|---|---|
| % of new tenants housed who were still in their tenancy 12 months later | 96.13% | 94.43% | 85.05% | 91.24% |  |
| Average time to complete medical adaptations | 30.06 days | 30.69 days | 51.81 days | 44.77 days |  |
| % of anti-social behaviour cases resolved | 96.92% | 93.88% | 91.4% | 94.29% |  |

Our performance in dealing with anti-social behaviour and estates issues remains strong. The number of tenants housed in the last 12 months who have not sustained their tenancy is small

and decreasing. Our generic Neighbourhood Housing Officers work closely with all tenants in our estates and support them to live there sustainably.



Our performance in completing vital medical adaptations for our tenants remains good at around 30 days to complete from referral, and provides critical support so that people with disability, mobility or cognitive issues can live as independently as possible at home.

Property Services, Assets and Capital Programme

East Renfrewshire Council Housing Services own 3141 homes including 244 sheltered homes. We also own and lease a number of temporary and supported properties to support the most vulnerable. Through our new build programme, we added a further 10 new Council homes to our stock in 2023/24.

The energy efficiency of our homes is very good against current EESSH1 standards. Significant investment will be required to meet a national programme of increasing standards in coming years. This is a challenge faced by landlords across the sector.

We have 100% compliance in ensuring gas safety certificates are renewed each year by their anniversary, ensuring we keep tenant safety at the forefront of our efforts.

| Indicator | ERC Housing 2023-24 | ERC Housing 2022-23 | Local Authority Average 2023-24 | Housing Sector Average 2023-24 | Position |
|---|--------------------------------|--------------------------------|--|---|---|
| % of properties meeting SHQS* at year end | 78.89% | 59.21% | 75.47% | 84.36% |  |
| No of properties that failed to have a gas safety check by anniversary date | 0 | 0 | 90.96 | 2633 |  |

* - Scottish Housing Quality Standard – National property standards set for all social landlords in Scotland




The condition of our homes against SHQS (Scottish Housing Quality Standard) had been consistently high year on year at around 91.42% in 2020/21. Compliance dipped in 2021/22 when the renewal period for Electrical Installation Condition Reports (EICR's) dropped from 10 to 5 years, meaning a dip in SHQS compliance solely relating to this element. At this point just 48.5% of our homes were meeting the revised standard. Many other landlords faced similar challenges. Our focus since has been to maximise the number of homes with a valid EICR check. By the end of 23/24, around 79% of our homes were compliant with SHQS, well above the local authority average, and work is ongoing towards maximum compliance.

Housing Repairs

Our repairs service is delivered by the Housing Maintenance Team supported by external contractors for specialist work. Performance in 2023/24 has remained high, despite challenges in retaining a skilled workforce and sourcing subcontractors help to deliver repairs required. Our response timescales for emergency repairs are better than last year at 2.46 hours to

complete, and a slight increase in time to complete non-emergency repairs despite a backlog of jobs to attend to. The quality of repair work is also evident through a top quartile performance for jobs completed right first time (97.98%).

Areas for improvement in repairs are focused on communicating more clearly with customers on what to expect for certain types of repairs, introduction of an online repairs reporting module, and continuing to build satisfaction with the repairs service.

| Indicator | ERC Housing 2023-24 | ERC Housing 2022-23 | Local Authority Average 2023-24 | Housing Sector Average 2023-24 | Position |
|---|------------------------|------------------------|---------------------------------------|--------------------------------------|--|
| Average time to complete emergency repairs | 2.46 hours | 2.77 hours | 4.41 hours | 3.96 hours |  |
| Average time to complete non-emergency repairs | 7.92 days | 7.09 days | 10.18 days | 8.95 days |  |
| % of day to day repairs completed 'Right First Time'. | 97.98% | 98.38% | 89.11% | 88.41% |  |

Rents, Empty Homes and Value for Money


| Average Weekly Rent | ERC Housing 2023-24 | Local Authority Average 2023-24 | Housing Sector Average 2023-24 |
|------------------------------------|------------------------|---------------------------------------|--------------------------------------|
| All Properties | £95.20 | £85.76 | £93.40 |
| 1 Apartment | £80.29 | £68.18 | £82.24 |
| 2 Apartment (One bedroom) | £84.77 | £78.20 | £87.87 |
| 3 Apartment (Two bedroom) | £97.01 | £84.89 | £90.29 |
| 4 apartment (Three bedroom) | £109.88 | £92.73 | £98.30 |
| 5 Apartment (Four bedroom) | £112.43 | £101.76 | £108.29 |

The rents we charge for our homes are higher than the Scottish Council Average in 2023/24, but lower than the average for all social landlords for smaller properties occupied by single people and smaller households. Some of this increase is reflected in the rents applied for modern, family sized new build homes which are energy efficient and more cost effective to run.

Increases applied to existing homes over the last couple of years have brought rent levels from a long term low with minimal changes, to a level which supports ongoing investment in our homes and delivery of a new build programme. We acknowledge the challenges tenants face through cost-of-living pressures and work within national guidance requiring modest sector-wide increases for this reason.

Our rent setting consultation later in 2024 will again seek an increase which will support vital investment in existing and new homes, but also present rent options that remain affordable.

Value for Money

| Indicator | ERC Housing 2023-24 | ERC Housing 2022-23 | Local Authority Average 2023-24 | Housing Sector Average 2023-24 | Position |
|--|--------------------------------|--------------------------------|--|---|---|
| Gross rent arrears as % of total rent due | 8.04% | 7.36% | 9.37% | 6.74% |  |

Gross rent arrears are those owed by both current and former tenants combined and are the value of rent and related charges that remain unpaid. Post-pandemic a significant increase in rent arrears across the country has occurred given cost of living pressures that households face. This has made it challenging for many landlords to reverse this trend and reduce monies owed.

Our implementation of a proactive Arrears Recovery Plan, for both current and former tenancy arrears, has been successful in continuing to see improvements in rent recovery. This is a recognition of the improvements we previously identified. We have focused on engaging current and former tenants proactively, and have also increased support for our tenants to help meet their ongoing rent payments and consequently reduce arrears.




Our approach has resulted in a reduction in outstanding rent due from 9.95% in 2021/22 to 8.04% in 2023/24. Whilst there has been a slight increase from last year, the trend over recent years is for an overall improvement and is in line with the Scottish average, collecting 98.9% of rent due to us (Scottish average 99.4%). It will prove challenging to continue to reduce rent arrears at the same rate in future years, but we will continue working closely with our tenants to tackle this.

Housing Options & Access to Housing

We re-let 151 existing homes in 2023/24, a significant reduction on previous years in part reflective of the fact that fewer people are moving home, and so less properties becoming

available to those on our waiting list. This is challenging as there is significant pressure for housing via our waiting lists and homeless households awaiting housing – with around 6700 on the list and 334 homeless respectively through 2023.24.

We built 10 new council homes last year and a further 44 households on our waiting list were nominated by us to local housing associations. There continues to be significant pressure growing from waiting lists, with demand outstripping the rate at which we can provide more homes.

| Indicator | ERC Housing 2023-24 | ERC Housing 2022-23 | Local Authority Average 2023-24 | ALL Housing Average 2023-24 | Position |
|---|--------------------------------|--------------------------------|--|--|---|
| Average length of time to re-let properties. | 47.47 days | 62.94 days | 66.21 days | 56.73 days |  |
| % of rent due lost through empty homes | 0.96% | 0.95% | 1.56% | 1.39% |  |
| % of tenancy offers refused | 47.69% | 47.1% | 33.38% | 30.48% |  |

Our work on void management in previous years has kept the amount of rent lost through properties being empty at a sustained low of 0.95%, better than other landlords in the sector. The timescale to turn empty homes around is also continuing to reduce and better than the sector average. These improvements reflect the work we have put into ongoing improvements in how we work, but challenging because of the availability of trades and contractors for void repairs.






We continue to try to reduce the number of tenancies offered that are refused. Although Choice Based Letting is used and we have improved choice for homeless households, the homes which do become available for letting do not always reflect the types and locations of homes that people might need. We have put forward revisions to our allocations policy and are moving forward with housing online bidding to support applicant choice and balance the needs of those who are homeless, with others in urgent need of rehousing.

Customer Engagement & Satisfaction

Service Satisfaction

We completed a large-scale tenants' survey in winter 2023/24 and continue with our regular surveys on a range of issues throughout the year. The results have seen improvements in satisfaction across the board from our tenants' feedback in 2023/24, and generally our performance is around or above the Council or sector averages for most service areas.

The only exception to this is in relation to our repairs service which is below average, although satisfaction has consistently increased to 84.36% from a low of just 70% in 2021/22. As noted above we will use the feedback we have received from tenants to continue work to improve our communication with customers, and deliver ongoing satisfaction with this area of the service.



| Indicator | ERC Housing 2023-24 | ERC Housing 2022-23 | Local Authority Average 2023-24 | Housing Sector Average 2023-24 | Position |
|---|------------------------|------------------------|---------------------------------------|--------------------------------------|---|
| % Overall Satisfaction with Landlord | 84.86% | 82.05% | 79.52% | 86.49% |  |
| % Satisfied with quality of home | 83.63% | 82.91% | 79.11% | 84.01% |  |
| % Satisfied rent is good value for money | 81.51% | 80.10% | 79.09% | 81.59% |  |
| % Satisfied with landlord contribution to management of neighbourhood | 87.15% | 78.33% | 78.92% | 84.68% |  |
| % Satisfied with repairs service | 84.36% | 81.40% | 86.75% | 87.31% |  |

Getting Involved

Satisfaction has improved also as our customers are provided with an increasing range of opportunities to get involved with our services and decision-making. The survey feedback has shown significant leaps in satisfaction levels and against other local authority performance. We are working with our staff and our customers to strengthen the voice they have in making service improvements happen.

Development of a customer scrutiny approach is ongoing, and our Service Improvement Group have been working on reviewing our approach to customer care and developing recommendations on how we can improve in this area.

Tenants and other customers also have the opportunity to take part in our ongoing neighbourhood inspections and housing surgeries. This places customers at the centre of what we do, with an end goal of improving communication, making clear our service standards and offering proactive routes for tenants and customers to get involved.


| Indicator | ERC Housing 2023-24 | ERC Housing 2022-23 | Local Authority Average 2023-24 | Housing Sector Average 2023-24 | Position |
|--|------------------------|------------------------|---------------------------------------|--------------------------------------|---|
| % Satisfaction with keeping informed about services & decisions | 86.62% | 77.84% | 82.91% | 90.46% |  |
| % Satisfied with opportunities to participate in decision-making | 82.57% | 68.06% | 80.93% | 87.57% |  |

Knowing our Customers

We ensure we consider the needs of our tenants and customers, and the equalities and human rights matters that may affect them, when we are reviewing or planning services. This includes ensuring impact assessments are carried out thoroughly. We also understand the need to have good data about the protected and other characteristics of our customers and gather this through our key service functions.

However, there can be challenges in ensuring this information is kept up to date on an ongoing basis, and we need tenants and other customers about any changes in the information we hold about them and the people living with them. The implementation of our new housing management system and customer self-serve portal will continue to be used as a key tool in

allowing tenants to provide us with important information about them, as well as through our Annual Tenant visits.

| Housing Services Landlord Assurance Statement 2024 - Action Plan | | | | |
|---|---|--|----------------------------|----------------------------|
|  | | | | |
| Compliance Issue | Service Area | What we need to address | When will we do it? | Who is responsible? |
| Statutory Obligations | Electrical Installation Condition Reports (EICRs) | Complete renewal of EICR's for each home that we own to achieve full compliance with the statutory 5-year renewal cycle. This will continue with a targeted programme of "catch up" electrical surveys to maximise compliance, mitigating "no access" challenges in some tenancies. | March 2025 | Senior Housing Manager |
| Statutory Obligations | Homeless Services | Maximise our options for increasing the available suitable temporary accommodation for homeless households. As well as settled accommodation options. Working in partnership we will also continue building our approach to good quality housing options advice and preventative services. | March 2025 | Senior Housing Manager |
| Meeting Charter Standards | Rent Collection and Arrears Management | We will continue implementing our Arrears Recovery Plan, focusing efforts on early intervention and direct support for tenants. This will allow us to support those in most need of assistance by targeting support at the earliest stage where payment arrangements are failing. This will also will help drive sustained improvements in collection of monies owed to the service. | March 2025 | Senior Housing Manager |

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Housing Services

Annual Landlord Assurance Report 2024



East Renfrewshire Council has reviewed the services we provide and available evidence, and gives assurance that:

- ✓ We comply with the regulatory requirements set out in section 3 of the Scottish Housing Regulator's Regulatory Framework document.
- ✓ We comply with our legal obligations as a landlord, specifically in relation to housing, and equality and human rights. With regards to tenant safety, we comply in the following areas: gas safety, electrical safety, water safety, fire safety, asbestos, dealing with damp and mould and lift safety.

We do not comply in the following areas:

Homeless Services

Our use of hotel accommodation for temporary homeless placements is in breach of the unsuitable accommodation order, but is ongoing as there is not sufficient alternatives to meet our legal duty to provide to provide temporary accommodation to those requiring it.

We have increased the number of homes we own and lease made available for temporary furnished accommodation, but this has been maximised and places knock on pressure to stock available to permanently house people in need. We are looking at alternative solutions to maximise suitable temporary accommodation and improve housing options and prevention advice.

Electrical Installation Condition Reports (EICRs)

We reported last year that we were not fully compliant in transitioning our renewal of EICR's for all our homes to the shorter time frame of every 5 years. We have made significant progress in the last year to reduce the instances where we are not compliant. EICR Compliance increased from 64% to 79% at March 2024, and work continues through 2024/25 to achieve maximum compliance.



Through ongoing self-evaluation and evidence gathering we are also assured that:

- ✓ We achieve the standards and outcomes in the Social Housing Charter for tenants and other customers who use our service.

However, we recognise improvements in the following areas will strengthen our compliance with the Scottish Social Housing Charter:

Income Maximisation - Through our Arrears' Recovery plan, we are continuing to improve engagement and support to tenants and to collect rent and reduce arrears where possible. This is through refreshed procedures and training for staff, and enhancements to case management to target early intervention at households whose rent payment arrangements are breaking down.

The Assurance Statement was approved at the Cabinet meeting on 24 October 2024, and I sign this statement on their behalf.

Signed: (Council Leader): Councillor Owen O'Donnell

