



<b>Meeting of East Renfrewshire Health and Social Care Partnership</b>	Integration Joint Board	
<b>Held on</b>	20 November 2024	
<b>Agenda Item</b>	6	
<b>Title</b>	Revenue Budget Monitoring Report 2024/25; position as at 30 September 2024	
<b>Summary</b>		
To provide the Integration Joint Board with financial monitoring information in relation to the revenue budget, as part of the agreed financial governance arrangements.		
<b>Presented by</b>	Lesley Bairden, Chief Financial Officer	
<b>Action Required</b>		
The Integration Joint Board is asked to: <ul style="list-style-type: none"> <li>• note the projected outturn for the 2024/25 revenue budget,</li> <li>• note that the Chief Officer and her management team continue to work on actions to deliver savings and mitigate cost pressures in the current year,</li> <li>• approve the budget virement detailed at Appendix 7</li> </ul>		
<b>Directions</b>	<b>Implications</b>	
<input type="checkbox"/> No Directions Required	<input checked="" type="checkbox"/> Finance	<input checked="" type="checkbox"/> Risk
<input type="checkbox"/> Directions to East Renfrewshire Council (ERC)	<input type="checkbox"/> Policy	<input type="checkbox"/> Legal
<input type="checkbox"/> Directions to NHS Greater Glasgow and Clyde (NHSGGC)	<input type="checkbox"/> Workforce	<input type="checkbox"/> Infrastructure
<input checked="" type="checkbox"/> Directions to both ERC and NHSGGC	<input type="checkbox"/> Equalities	<input type="checkbox"/> Fairer Scotland Duty

# **EAST RENFREWSHIRE INTEGRATION JOINT BOARD**

**20 November 2024**

**Report by Chief Financial Officer**

## **REVENUE BUDGET MONITORING REPORT 2024/25**

### **PURPOSE OF REPORT**

1. To advise the Integration Joint Board of the projected outturn position of the 2024/25 revenue budget. This projection is based on ledger information as at 30 September 2024 and allows for latest intelligence.

### **RECOMMENDATIONS**

2. The Integration Joint Board is asked to:
  - note the projected outturn for the 2024/25 revenue budget,
  - note the Chief Officer and her management team continue to work on actions to deliver savings and mitigate cost pressures in the current year,
  - approve the budget virement detailed at Appendix 7.

### **BACKGROUND**

3. This report is part of the regular reporting cycle for ensuring that the HSCP financial governance arrangements are maintained. This is the third report for the financial year 2024/25 and provides the projected outturn for the year based on our latest information recognising that whilst we are making progress with savings, we remain in a very challenging financial position.
4. The projected outturn shows a potential overspend for the year of £1.784 million (m) as a combination of savings shortfalls against specific plans, the over-recovery we built in recognising the pension gain, as well as ongoing operational pressures. This can be summarised:

	ERC £m	NHS £m	Total £m
Savings Shortfalls against plans	(1.473)	(2.253)	(3.726)
Pension Gain / Planned Over Recovery	2.067		2.067
Operational Pressures	0.119	(0.244)	(0.125)
Total (Over) / Under Spend Projected	0.713	(2.497)	(1.784)

5. This is an increase in the projected overspend of £0.097m since last reported and the changes are:
  - Health savings decrease of £0.412m
  - Operational pressures improvement of £0.315m
6. To help with the delivery of savings our council partner is providing £0.7m invest to save funding to support review capacity, additional Human Resources, recruitment and a post to support implementation of income from charges. This funding is being spent over 2024/25 and 2025/26.

7. We continue to work with health board colleagues on our prescribing pressures. The Chief Officer and her management team continue to work on actions to mitigate cost pressures in the current year and are working on options to close this gap.

## REPORT

8. The consolidated budget for 2024/25 and projected outturn position, shows a possible overspend of £1.784m against a full year budget of £163.319m (1.09%). As stated above this projected overspend results from both operational pressures but primarily savings shortfalls. Our current savings position is summarised:

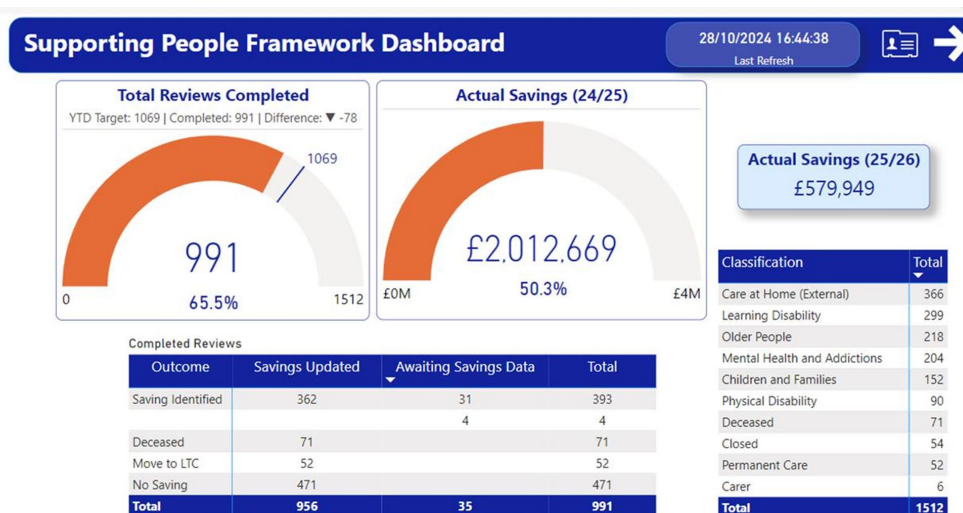
HSCP Savings 2024/25	ERC		NHS		Total	
	£m	%	£m	%	£m	%
Per Budget agreed March 2024						
Unfunded cost pressures (ie minimum needed)	5.913		3.904		9.817	
Savings target agreed per IJB budget	7.892		3.904		11.796	
Progress against savings target						
Delivered	4.882	61.9%	1.53	39.2%	6.412	54.4%
Detailed plans on track	1.155	14.64%	0.000	0.0%	1.155	9.8%
Further savings expected by March 2025	0.382	4.8%	0.121	3.1%	0.503	4.3%
Total	6.419	81.3%	1.651	42.3%	8.07	68.4%
(Shortfall) Against Target	(1.473)		(2.253)		(3.726)	
(Shortfall) / Over Against minimum saving needed	0.506		(2.253)		(1.747)	
Savings Delivered to date as a % of target		61.9%		39.2%		54.4%
Savings Delivered to date as a % of minimum		82.6%		39.2%		65.3%

9. The table above shows that we set a target of £11.796m recognising this was £1.979m higher than the minimum total requirement for the IJB. Members will recall we agreed to build in over recovery to allow for some flexibility and also recognising that the pension gain will drop out for 2026/27.
10. We are projecting a shortfall against planned savings of £3.726m based on our latest projections. This is a reduction in the amount of savings for the current year of £0.411m since we last reported.
11. The NHS savings shortfall is driven by the prescribing pressures (£3.304m when setting the budget) with savings targets set at £0.875m:
- £0.675m savings from an NHSGGC wide programme of work which is currently projecting a shortfall of £0.119m (a reduction of £0.377m)
  - £0.150m from a local programme of initiatives which remains estimated at £0.080m
12. This means we still need to find a further £2.253m to meet the health savings target in the current year. We are working on options to deliver further savings from redesign however recognise that we won't be able to achieve this in isolation and system wide and shared service solutions will be required.

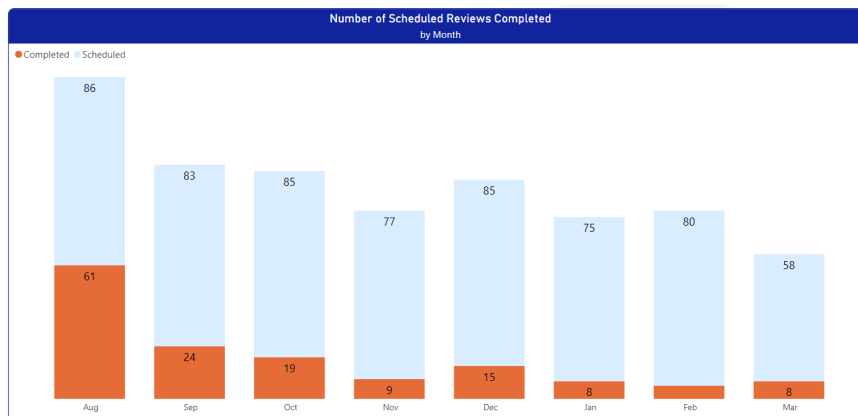
13. The ERC shortfall is £1.473m and the main components remain:
- £1.023m SPF within Care at Home (CAH) (a reduction of £0.355m)
  - £0.0355m over recovery SPF adults and childrens (an improvement of £0.523m)
  - £0.150m relating to restructuring of CAH, with work ongoing
  - £0.159m from changes to CAH framework contracts
  - £0.312m from a reduction in supplies and running cost budgets (a reduction of £0.050m)
  - £0.092m from income, in part due to a timing of the election
14. The Supporting People Framework is showing an overall projected shortfall of £0.668m in the current year and this is £0.119m better than the position last reported. This position is inclusive of additional funding of £0.240m that will be passed through to the HSCP as part of Scottish Government consequential funding, which the council will receive, relating to social care funding from the UK budget. We have also applied £0.200m as we have received confirmation of this funding in relation to living wage increases for childrens social care; as the IJB had previously agreed increases to these costs as part of its budget we are able to apply this funding to SPF.
15. It should be noted that the SPF savings are allocated against the main service within each care package, however the costs often relate to a number of services. There will be a realignment of budget as required for 2025/26.
16. The table shows the current year projections and the full year effect for 2025/26. This is based on all reviews being completed by the end of March 2025.

Supporting People Framework Summary	2024/25	2025/26	Total
	£m	£m	£m
<b>Part 1. Current Projection</b>			
Savings achieved to date as at 5 November	2.013	0.580	2.593
Reviews completed and being finalised	0.037	0.065	0.102
Reviews allocated not yet complete	0.127	0.218	0.345
Remaining reviews to be completed by March 2025	0.365	0.937	1.302
Direct Payment balances	0.350		0.350
<b>Projected Savings</b>	<b>2.892</b>	<b>1.800</b>	<b>4.692</b>
Savings Target	4.000		
Shortfall in 2024/25	(1.108)		
Offset by: Additional Funding applied in 2024/25	0.440		
<b>Projected Shortfall 2024/25</b>	<b>(0.668)</b>		
<b>Part 2. Recurring Savings</b>			
Projected savings as above	2.892	1.800	4.692
Remove non-recurring direct payment balances	(0.350)		(0.350)
<b>Recurring Savings projected by 1 April 2025</b>	<b>2.542</b>	<b>1.800</b>	<b>4.342</b>

17. The extracts from the SPF dashboard show that of the 1,512 expected reviews at the start of the year 991 (65.5%) are completed and 50.3% of the £4m savings target is achieved.



18. The timetable extract from the dashboard shows the plan to ensure all first reviews are completed by December and those reviews that took place early in the SPF are re-reviewed under the current criteria. As we have said above the end date is shown as 31 March 2025 however we will endeavour to complete this as early as is possible.



19. All savings, including SPF, are continuously monitored and we continue to try to identify every opportunity across the HSCP and more widely if and where possible to reduce all shortfalls. The savings detail is included at Appendices 6a and 6b.
20. The consolidated revenue budget and associated financial direction to our partners is detailed at Appendix 4. This is reported to each Integration Joint Board and reflects in year revisions to our funding contributions and associated directions.

21. The reserves position is set out at Appendix 5 and shows the planned in-year use of reserves and the committed spend to take forward. As we used all flexibility within reserves as part of our financial recovery for 2023/24 the balance is minimal and we are in breach of our policy.
22. The main projected operational variances are set out below, based on known care commitments, vacant posts and other supporting information from our financial systems as at 30 September 2024 and allows for the latest intelligence.
23. **Children & Families and Public Protection £254k underspend;** this is an increase in projected costs of £46k since last reported, mainly from an increase in residential care placement costs, offset in part by further turnover. There still remains a high degree of volatility within the service for unaccompanied asylum seekers and we will review this as the year progresses.
24. **Older Peoples Services £1,086k underspend;** this is reduction in projected costs of £513k since last reported and this is primarily within nursing and residential care based on our latest committed costs. We are still seeing turnover within community nursing services.
25. **Physical & Sensory Disability £259k overspend;** this remains due to our current cost of care commitments, however this is a decrease of £82k since last reported.
26. **Learning Disability Community Services £661k overspend;** this remains due to current care commitment costs, offset in part by ILF income. This is an increase in projected costs of £91k from additional care commitments.
27. **Learning Disability Inpatients £323k overspend;** this continues to reflect the ongoing pressure from increased observation costs and maintaining staff ratios within the inpatient units, however is a significantly improved position from last year. Whilst this is a further £36k increase since last reported the recent (and planned) closure of the Netherton unit mitigates a worsening of this cost pressure in the current year.
28. **Intensive Services £956k overspend;** the majority of which is the current projected shortfall on savings within Care at Home along with continued operational pressures on purchased care. There are a number of underspends elsewhere in the service that partly offset these pressures. This is an increase in costs of £317k since last reported and relates to the SPF savings reduction of £404k and reduced operational costs of £87k.
29. A separate service redesign report for Care at Home is included elsewhere on the agenda and shows that if the redesign is completed by March 2025 this service should operate within budget.
30. **Recovery Services Mental Health & Addictions £91k underspend;** remains due to turnover and care costs. This is an increase of £58k since last reported mainly around an increase in care package commitments.

31. **Prescribing £2,706k overspend;** this is an increase in projected costs of £417k reflecting a reduction in savings and continued cost pressures. The table below summarised the current projection:

<b>Prescribing Pressures Summary</b>		<b>£k</b>
Pressures identified when budget was set		3,304
Savings identified when setting budget		
GGC wide programme		675
Local savings programme		150
<b>Total savings from prescribing</b>		<b>825</b>
Savings from other services		
		638
<b>Savings gap at time of the budget</b>		<b>1,841</b>
<b>Savings shortfalls projected</b>		
GGC wide programme		117
Local savings programme		70
Cost pressures		678
<b>Overspend reported based on September</b>		<b>2,706</b>

32. The savings and expected cost profile are based on four months of current year data, so still early in the cycle. The year to date position shows an overspend of £1.4m.
33. The savings now projected from system wide initiatives have changed across all HSCPs for modelled assumptions, particularly relating to the cost and full year impact apixiban. The NHS central team have advised the full year impact was overstated and that the cost of this drug has also increased, so whilst there is still a saving this is reduced from £7.5m to £4m across NHSGGC.
34. The £497k saving we are reporting locally, against the system wide target of £675k relates to:

<b>Position as at 30 September</b>	<b>Saving</b>			<b>Number of Patients in Scope (76%)</b>		
	<b>Actual</b>	<b>Projected</b>	<b>Total</b>	<b>Completed</b>	<b>Pending</b>	<b>Total</b>
	<b>£k</b>	<b>£k</b>	<b>£k</b>			
DOAC switch	127	8	135	348	114	462
Lidocaine Patches	145	2	147	539	90	629
Fostair switch	111	10	121	1,225	441	1,666
Sitagliptin	18	5	23	147	155	302
Braltus switch	10		10			
Polypharmacy Reviews	17	10	27			
PIIGlet	12	5	17			
Ad Hoc	44	19	63			
Care Homes	3	1	4			
Medication Support Service	10	1	11			
<b>Total</b>	<b>497</b>	<b>61</b>	<b>558</b>	<b>2,259</b>	<b>800</b>	<b>3,059</b>
				<b>74%</b>	<b>26%</b>	

35. When all initiatives are complete the focus of work will concentrate on waste avoidance including within care homes, de-prescribing and continued polypharmacy reviews. Patient numbers are included for specific drug switch initiatives and show that 24% of people are excluded from any switch from existing medication, so far based on reviews.

36. At its meeting in September IJB members requested information on the current top 10 drugs that are adding to cost pressures; the first table shows the NHSGGC wide top 10 along with the percentage that relates to East Renfrewshire; the second table shows the East Renfrewshire top 10 drug tariffs.

For the whole of NHSGGC				East Renfrewshire HSCP		
		£k	%			£k
1	QUETIAPINE	518	4.9%	1	TERBINAFAINE	42
2	SALBUTAMOL	454	2.9%	2	ERYTHROMYCIN	36
3	TERBINAFAINE	394	10.7%	3	BUPRENORPHINE	26
4	ERYTHROMYCIN	353	10.2%	4	QUETIAPINE	26
5	HALOPERIDOL	348	7.3%	5	HALOPERIDOL	26
6	NICORANDIL	277	6.4%	6	MOMETASONE	19
7	BUPRENORPHINE	267	9.6%	7	NICORANDIL	18
8	EZETIMIBE	227	7.3%	8	EZETIMIBE	17
9	PREGABALIN	220	0.0%	9	ISPAGHULA HUSK	14
10	DIHYDROCODEINE	203	0.0%	10	SALBUTAMOL	13

37. The continued trend for this year shows that our volumes continue to increase by just over 3% compared to last year. Our average cost per item appears slightly down for the year so far at £11.58, compared to £11.69 in 2023/24.
38. Our Clinical Director continues to lead on the savings programmes and we continue to work with colleagues from the health board over the coming weeks to continue to look in depth at our position and how we compare to other HSCPs.
39. Whilst the additional savings to close the prescribing pressures will not be achieved from prescribing alone the balance of required savings is shown here as this is the driver.
40. **Finance & Resources £1,641k underspend;** whilst this is a significant underspend it needs to be recognised that this budget holds the benefit from the pension gain as well as a number of HSCP wide costs. This is a reduction in costs of £285k from savings adjustments. The key elements of the underspend remain:
- £2,067k pension gain underspend  
Offset in part by
  - £464 HSCP wide costs including supernumerary posts, historic pension charges, additional HR and Communication costs, IT licences etc.
41. **Primary Care Improvement Plan, Alcohol and Drugs (Local Improvement Fund) and Mental Health Action 15;** whilst we have had information on funding allocations for 2024/25 we continue, locally and at a national level, to discuss the impact of funding reductions with the Scottish Government; we also await confirmation on the funding impact for the agenda for change pay award. For ADP and PCIP we expect to contain costs within the allocations, subject to pay changes.
42. For the Mental Health Outcomes bundled funding we now know the local impact, again subject to agenda for change impacts will be:
- Learning Disability Health Checks reduced by £24k across the whole programme, hosted by us (the East Renfrewshire element is £2k). This will need to be managed by use of the reserves until staffing can be reduced through turnover.
  - School Nursing is reduced by £10k and this will further impact on turnover, given that two posts are already being held here.



- Mental Health Action 15 is reduced by £31k and whilst this again will need to be contained through turnover along with a review of system wide activities.
43. For Multi-Disciplinary Teams we have been advised of a funding reduction of £131k and this will impact on staffing levels across teams and will need to be managed through any turnover that will arise. The Chief Officer has written to the Scottish Government advising of the impact.
  44. The financial impacts as we understand them have been factored into the financial position reported, recognising that our core budget may need to meet funding shortfalls until turnover can be achieved, if there is no change to funding. The usual appendices for these reports will be included in future reports once allocations are confirmed.

### **Other**

45. As we reported last year the council funded a number of Covid recovery activities from its Covid reserve and whilst the majority of this related to 2023/24 Appendix 8 shows the carry over activity to 2024/25.
46. The position reported is inclusive of the current year invest to save funding provided by the council, totalling £700k over a two year period.
47. We continue to look at every action where it could be possible to minimise cost pressures and continue close monitoring our savings. We are looking at how we can close the remaining gap in the current year.
48. The budget virement requests are included at Appendix 7 within this report.
49. As with every year there are a number of variables such as pay award, inflation, demand, economic volatility, workforce capacity that will all impact on our cost projections and detailed monitoring will continue during the year. This in turn, will inform forward financial planning.

## **IMPLICATIONS OF THE PROPOSALS**

### Finance

50. The financial implications are detailed in the report and work remains ongoing to identify further cost reductions to mitigate the current projected overspend.

### Risk

51. Maintaining service delivery whilst managing such a significant savings challenge remains our most significant risk.
52. There are other risks which could impact on the current and future budget position; including:
  - Maintaining capacity to deliver our services
  - Achieving all existing savings on a recurring basis and containing the current projected overspend
  - The ongoing impact of Covid-19 on our partner providers and the care service market
  - Prescribing costs and the ability to accurately model and project the position, particularly in the early part of the year
  - Observation and Out of Area costs

- The impact of current year pressures on forward financial planning and how future savings challenges / funding gaps could be met
- The impact of reduction in funding from Scottish Government for ring-fenced initiatives

## **DIRECTIONS**

53. The running budget reconciliation which forms part of financial directions to our partners is included at Appendix 4.
54. The report reflects a projected overspend of £1.784m.
55. Given our financial recovery position in 2023/24 and recognising we still have work to do in 2024/25 regular financial discussions remain ongoing with both partners.

## **CONSULTATION AND PARTNERSHIP WORKING**

56. The Chief Financial Officer is engaged in ongoing discussion with both our partners.

## **CONCLUSIONS**

57. The report reflects a projected overspend of £1.784m arising from savings shortfalls, pension gain / planned over recovery and operational pressures.
58. Financial performance discussions are ongoing with both partners and the Chief Officer and her management team continue to try and minimise the budget deficit in the current financial year.

## **RECOMMENDATIONS**

59. The Integration Joint Board is asked to:
  - note the projected outturn for the 2024/25 revenue budget,
  - note the Chief Officer and her management team continue to work on actions to deliver savings and mitigate cost pressures in the current year,
  - approve the budget virement detailed at Appendix 7.

## **REPORT AUTHOR**

Lesley Bairden, Head of Finance and Resources (Chief Financial Officer)  
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10 November 2024

Chief Officer, IJB: Julie Murray

## **BACKGROUND PAPERS**

IJB 25.09.2024 – Revenue Budget Monitoring Report  
[https://www.eastrenfrewshire.gov.uk/media/10774/IJB-Item-09-25-September-2024/pdf/IJB\\_Item\\_09\\_-\\_25\\_September\\_2024.pdf?m=1726753024803](https://www.eastrenfrewshire.gov.uk/media/10774/IJB-Item-09-25-September-2024/pdf/IJB_Item_09_-_25_September_2024.pdf?m=1726753024803)

Consolidated Monitoring Report

Projected Outturn Position as at 30th September 2024

Objective Analysis	Full Year			
	Budget £'000	Projected Outturn £'000	Variance (Over) / Under £'000	Variance (Over) / Under %
Public Protection - Children & Families	13,161	12,907	254	1.93%
Public Protection - Criminal Justice	13	13	-	0.00%
Adult Localities Services				
Older People	29,783	28,697	1,086	3.65%
Physical & Sensory Disability	6,256	6,515	(259)	(4.14%)
Learning Disability - Community	21,633	22,294	(661)	(3.06%)
Learning Disability - Inpatients	10,366	10,689	(323)	(3.12%)
Augmentative and Alternative Communication	284	235	49	17.25%
Intensive Services	16,711	17,667	(956)	(5.72%)
Recovery Services - Mental Health	5,705	5,670	35	0.61%
Recovery Services - Addictions	2,170	2,114	56	2.58%
Family Health Services	30,133	30,133	-	0.00%
Prescribing	17,614	20,320	(2,706)	(15.36%)
Finance & Resources	9,490	7,849	1,641	17.29%
<b>Net Expenditure</b>	<b>163,319</b>	<b>165,103</b>	<b>(1,784)</b>	<b>(1.09%)</b>
<b>Contribution to / (from) Reserve</b>	<b>-</b>	<b>-</b>	<b>-</b>	
<b>Net Expenditure</b>	<b>163,319</b>	<b>165,103</b>	<b>(1,784)</b>	<b>(1.09%)</b>

Projected under / (overspend) by Partner	£'000
Health	(2,497)
Social Care	713
Projected Deficit	<u>(1,784)</u>

## Council Monitoring Report

## Projected Outturn Position as at 30th September 2024

Subjective Analysis	Full Year			
	Budget £'000	Projected Outturn £'000	Variance (Over) / Under £'000	Variance (Over) / Under %
Employee Costs	28,524	28,457	67	0.23%
Property Costs	1,005	998	7	0.70%
Supplies & Services	2,291	3,388	(1,097)	(47.88%)
Transport Costs	320	328	(8)	(2.50%)
Third Party Payments	56,498	57,943	(1,445)	(2.56%)
Support Services	2,616	2,616	-	0.00%
Income	(18,460)	(21,649)	3,189	(17.28%)
<b>Net Expenditure</b>	<b>72,794</b>	<b>72,081</b>	<b>713</b>	<b>0.98%</b>
<b>Contribution to / (from) Reserve</b>	<b>-</b>		<b>-</b>	
<b>Net Expenditure</b>	<b>72,794</b>	<b>72,081</b>	<b>713</b>	<b>0.98%</b>

Objective Analysis	Full Year			
	Budget £'000	Projected Outturn £'000	Variance (Over) / Under £'000	Variance (Over) / Under %
Public Protection - Children & Families	10,523	10,281	242	2.30%
Public Protection - Criminal Justice	13	13	-	0.00%
Adult Localities Services				
Older People	17,011	16,133	878	5.16%
Physical & Sensory Disability	5,526	5,785	(259)	(4.69%)
Learning Disability	14,977	15,827	(850)	(5.68%)
Intensive Services	15,639	16,595	(956)	(6.11%)
Recovery Services - Mental Health	1,717	1,843	(126)	(7.34%)
Recovery Services - Addictions	107	123	(16)	(14.95%)
Finance & Resources	7,281	5,481	1,800	24.72%
<b>Net Expenditure</b>	<b>72,794</b>	<b>72,081</b>	<b>713</b>	<b>0.98%</b>
<b>Contribution to / (from) Reserve</b>	<b>-</b>		<b>-</b>	
<b>Net Expenditure</b>	<b>72,794</b>	<b>72,081</b>	<b>713</b>	<b>0.98%</b>

## Notes

## NHS Monitoring Report

## Projected Outturn Position as at 30th September 2024

Subjective Analysis	Full Year			
	Full Year Budget £'000	Projected Outturn £'000	Variance (Over) / Under £'000	Variance (Over) / Under %
Employee Costs	26,823	25,810	1,013	3.78%
Non-pay Expenditure	53,625	57,231	(3,606)	(6.72%)
Resource Transfer/Social Care Fund	11,905	11,905	-	0.00%
Income	(1,828)	(1,924)	96	5.25%
<b>Net Expenditure</b>	<b>90,525</b>	<b>93,022</b>	<b>(2,497)</b>	<b>(2.76%)</b>

<b>Contribution to / (from) Reserve</b>	-		-	
<b>Net Expenditure</b>	<b>90,525</b>	<b>93,022</b>	<b>(2,497)</b>	<b>(2.76%)</b>

Objective Analysis	Full Year			
	Full Year Budget £'000	Projected Outturn £'000	Variance (Over) / Under £'000	Variance (Over) / Under %
Childrens Services	2,535	2,523	12	0.47%
Adult Community Services	9,364	9,156	208	2.22%
Learning Disability - Community	1,722	1,533	189	10.98%
Learning Disability - Inpatients	10,366	10,689	(323)	(3.12%)
Augmentative and Alternative Communication	284	235	49	17.25%
Family Health Services	30,133	30,133	-	0.00%
Prescribing	17,614	20,320	(2,706)	(15.36%)
Recovery Services - Mental Health	3,209	3,048	161	5.02%
Recovery Services - Addictions	1,502	1,430	72	4.79%
Finance & Resources	1,891	2,050	(159)	(8.41%)
Resource Transfer	11,905	11,905	-	0.00%
<b>Net Expenditure</b>	<b>90,525</b>	<b>93,022</b>	<b>(2,497)</b>	<b>(2.76%)</b>

<b>Contribution to / (from) Reserve</b>	-		-	
<b>Net Expenditure</b>	<b>90,525</b>	<b>93,022</b>	<b>(2,497)</b>	<b>(2.76%)</b>

## Notes

Resource Transfer and the Social Care Fund is re allocated across client groups at the consolidated level as detailed below:

	£'000
Public Protection - Children & Families	103
Adult Localities Services	
Older People	3,408
Physical & Sensory Disability	730
Learning Disability	4,934
Intensive Services	1,072
Recovery Services - Mental Health	779
Recovery Services - Addictions	561
Finance & Resources	318
	<u>11,905</u>

**East Renfrewshire HSCP - Revenue Budget Monitoring 2024/25  
Budget Reconciliation & Directions**

**Appendix 4**

	<b>NHS £000</b>	<b>ERC £000</b>	<b>IJB £000</b>	<b>Total £000</b>
Funding Sources to the IJB				
1 Expected Revenue Budget Contributions per March 2024 Budget	84,640	72,794		157,434
Criminal Justice Grant Funded Expenditure		616		616
Criminal Justice Grant		(616)		(616)
Pay and other adjustments	5,749			5,749
Prescribing - including Apremilast	136			136
	90,525	72,794	-	163,319
Funding Outwith Revenue Contribution				
* Housing Aids & Adaptations		530		530
Set Aside Hospital Services Opening Budget	28,430			28,430
<b>Total IJB Resources</b>	<b>118,955</b>	<b>73,324</b>	<b>-</b>	<b>192,279</b>
Directions to Partners				
Revenue Budget	90,525	72,794	-	163,319
Criminal Justice Grant Funded Expenditure		616		616
Criminal Justice Grant		(616)		(616)
1 Resource Transfer & Recharges	(12,146)	12,146		0
Carers Information	58	(58)		0
	78,437	84,882	-	163,319
Housing Aids & Adaptations		530		530
Set Aside Hospital Services Budget	28,430			28,430
	<b>106,867</b>	<b>85,412</b>	<b>-</b>	<b>192,279</b>

1. Includes Social Care Fund, Cross Charges, COVID funding adjustments as well as historic resource transfer etc.

Earmarked Reserves	Reserve Brought Fwd from 2023/24 £'000	2024/25 Projected spend £'000	Projected balance 31/03/25 £'000	comment
<b>Scottish Government Funding</b>				
Mental Health - Action 15	118	118	0	Assumed used in full as part of funding arrangements
Alcohol & Drugs Partnership	489		489	Committed for recovery hub and timing tbc across 2024/25 and 2025/26
Primary Care Improvement Fund	91	91	0	Assumed used in full as part of funding arrangements
Primary Care Transformation Fund	0		0	
COVID-19	2	2	0	To support Carers PPE
<b>Scottish Government Funding</b>	<b>700</b>	<b>211</b>	<b>489</b>	
<b>Bridging Finance</b>				
Budget Savings Reserve	0		0	
In Year Pressures Reserve	0		0	
<b>Bridging Finance</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>Children &amp; Families</b>				
Trauma Informed Practice	100	50	50	Balance of 2 year funding for committed for post, slippage against original start date
Whole Family Wellbeing	661	442	219	Projected slippage from current year included in carry forward as funding ring fenced.
<b>Children &amp; Families</b>	<b>761</b>	<b>492</b>	<b>269</b>	
<b>Transitional Funding</b>				
Community Living Change Fund	154	154	0	To support redesign programme and committed for premises hire, equipment etc. following pilot period
<b>Total Transitional Funding</b>	<b>154</b>	<b>154</b>	<b>0</b>	
<b>Adult Services</b>				
Learning Disability Health Checks	53	53	0	Recruitment slippage, committed against posts and mitigates funding reduction
Telecare Fire Safety	18	18	0	Expect to be spent in full
Cancer Screening Inequalities	28	28	0	Expect to be spent in full
DBI Seed Funding	100	100	0	Expect to be spent in full
<b>Total Adult Services</b>	<b>199</b>	<b>199</b>	<b>0</b>	
<b>Repairs &amp; Renewals</b>				
Repairs, Furniture and Specialist Equipment	50	50	0	Remaining balance being held to supplement anti-ligature programme and any other essential works. At this stage assume will be used in full during 2024/25
<b>Repairs &amp; Renewals</b>	<b>50</b>	<b>50</b>	<b>0</b>	
<b>Total All Earmarked Reserves</b>	<b>1,864</b>	<b>1,106</b>	<b>758</b>	
<b>General Reserves</b>				
East Renfrewshire Council	0		0	
NHSGCC	0		0	
<b>Total General Reserves</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>Grand Total All Reserves</b>	<b>1,864</b>	<b>1,106</b>	<b>758</b>	

2024/25 Saving £m	ERC TARGET	Delivered	Detailed Plans on track	Further Expected	Possible Over / (Under) Recovery	R A G	NHS TARGET	Delivered	Detailed Plans on track	Further Expected	Possible Over / (Under) Recovery	R A G	Notes
Business Support vacancies	0.037	0.037			0.000		0.059	0.060			0.001		Released vacant posts 1.7 FTE NHS and 1.0 FTE ERC
Childrens Services Redesign							0.072	0.066			(0.006)		Part year from management review with a further £24k in 25/26.
Whole Family Wellbeing Fund	0.320	0.320			0.000								Delivered from April by use of reserve whilst redesign developed.
Crisis Stabilisation	0.042	0.042			0.000								Residential funding initiative
Increase Turnover targets reflecting pause in recruitment	0.067	0.054			(0.013)		0.372	0.409			0.037		NHS; increase turnover to 2% excluding inpatients and a number of posts identified to hold indefinitely
Redesign LD & Recovery	0.041	0.033			(0.008)								Vacant post to be deleted as part of redesign. Further £11k in 2025/26
Family Group Decision Making Service	0.050	0.050			0.000								Reduce service by 50%.
LD Review of Care Packages (Was SRR)	0.120	0.120			0.000								Achieved in full from the full year effect of 2023/24. Further LD savings will now be reported within SPF as the programme of work continues.
Intensive Services post/s (Was SRR)	0.064	0.066			0.002								Achieved through vacant post.
LD University funded activity							0.050	0.050			0.000		Review output and negotiate reduction / cessation of this work. Initial reduction shown in line with 10% approach whilst longer term discussions take place.
Transport Strategy		0.010			0.010								Project has been scoped and will tie in with partners for longer term. Current year relates to release of 6 vehicles within Care at Home.
Grant Funded (Was partly SRR)	0.530	0.423	0.067		(0.040)								£224k from 10% reduction phase 1. £42k from cessation of Indep Sector post. Work continues to redesign and / or move to commissioned services for phase 2 with a number of partners.
VS/ER Phase 1	0.781	0.783			0.002								Final position 13.9 FTE / 15 posts (Adults £0.325m, LD & Recovery £0.111m, Childrens £0.075m, Finance & Resources £0.273m)
Localities posts & running costs (was SRR)	0.025	0.025			0.000								This is full year effect from 2023/24
Review of Connor Road (was SRR)	0.065	0.065			0.000								This is full year effect from 2023/24
<b>Total Green Savings</b>	<b>2.142</b>	<b>2.028</b>	<b>0.067</b>	<b>0.000</b>	<b>(0.047)</b>		<b>0.553</b>	<b>0.585</b>	<b>0.000</b>	<b>0.000</b>	<b>0.032</b>		



2024/25 Saving £m	ERC TARGET	Delivered	Detailed Plans on track	Further Expected	Possible Over / (Under) Recovery	R A G	NHS TARGET	Delivered	Detailed Plans on track	Further Expected	Possible Over / (Under) Recovery	R A G	Notes
Summer play schemes / activity	0.075	0.075			0.000								Proposed redesign and outsource activity ongoing to ensure full recurring saving.
VS/ER Work up Phase 2	0.300	0.237		0.063	0.000								Work ongoing to manage through turnover and known changes so that VR will be restricted to service specific redesign. A further £47k in 2025/26 from current changes and further service redesign work continues.
CaH external - price efficiency	0.300	0.071		0.070	(0.159)								Work is ongoing to move to local framework and optimise available options.
Adult Planning & Service Redesign							0.071	0.036			(0.035)		1.00 FTE vacancy being held. Aim to manage balance through further vacancies / redeployment.
Care at Home Review Phase 2 (Was SRR)	0.150				(0.150)								Service redesign work ongoing. Service still seeing significant cost pressures. Part year impact will be minimal - expect full recurring saving in 2025/26.
CaH external - application of SPF	1.700	0.677			(1.023)								Shortfall here but expect over-recovery in adults below for recurring saving
Supporting People Framework	2.300	1.567	1.088		0.355								Includes FYE from 2023/24 (£293k) and funding gains (£440k). Further £580k in 2025/26 from reviews so far with a recurring full year effect meeting the total target of £4m.
Top slice supplies budgets 20%	0.480	0.168			(0.312)		0.440	0.392			(0.048)		20% reduction on supplies set as target. ERC shortfall being reviewed again. NHS shortfall £48k mostly offset by additional turnover above .
St Andrews House	0.020				(0.020)						0.000		Look at as part of accommodation strategy including recovery hub, will now impact 2025/26.
Prescribing GGC wide programme					0.000		0.675	0.497		0.061	(0.117)		GGC wide programme of savings with stretch targets deemed achievable
Prescribing - local programme							0.150	0.020		0.060	(0.070)		Practice visits May to August 2024; detailed discussions on compliance, deprescribing, internal projects . July 2024 - 13/15 visits completed.
Shared Services	0.025				(0.025)								This saving dropped as a stand alone but the principles are included in care packages and SPF reviews.
Income / Charging for Services	0.200	0.058		0.050	(0.092)								In-year changes to charging will commence January 2025. Income so far from property (£17k ) and inflation to existing (£41k).
Review Council Support Costs Charges	0.200			0.200	0.000								Need to undertake full review with ERC colleagues. 2023/24 was underspent and further savings in related services should mean this is achievable.
Remaining Gap to be identified							2.015				(2.015)		Work ongoing to identify options
Wider review of all accommodation					0.000						0.000		Project ongoing to revisit current use and long term strategy of all properties
<b>Total Amber and Red Savings</b>	<b>5.750</b>	<b>2.853</b>	<b>1.088</b>	<b>0.383</b>	<b>(1.426)</b>		<b>3.351</b>	<b>0.945</b>	<b>0.000</b>	<b>0.121</b>	<b>(2.285)</b>		
<b>Total Green Savings (App 6a)</b>	<b>2.142</b>	<b>2.028</b>	<b>0.067</b>	<b>0.000</b>	<b>(0.047)</b>		<b>0.553</b>	<b>0.585</b>	<b>0.000</b>	<b>0.000</b>	<b>0.032</b>		
<b>Total All Savings (6a and 6b)</b>	<b>7.892</b>	<b>4.881</b>	<b>1.155</b>	<b>0.383</b>	<b>(1.473)</b>		<b>3.904</b>	<b>1.530</b>	<b>0.000</b>	<b>0.121</b>	<b>(2.253)</b>		

Subjective Analysis	2024/25 Budget Virement				
	P5 Budget £'000	(1) £	(2) £	2024/25 Budget £'000	Total Virement £'000
Employee Costs	28,487	38	(1)	28,524	37
Property Costs	1,003		2	1,005	2
Supplies & Services	2,292		(1)	2,291	(1)
Transport Costs	319			319	-
Third Party Payments	56,537	(38)	(1)	56,498	(39)
Support Services	2,616			2,616	-
Income	(18,461)		1	(18,460)	1
<b>Net Expenditure</b>	<b>72,793</b>	<b>-</b>	<b>-</b>	<b>72,793</b>	<b>-</b>

Objective Analysis	2024/25 Budget Virement				
	P5 Budget £'000	(1) £	(2) £	2024/25 Budget £'000	Total Virement £'000
Public Protection - Children & Families	10,560	(37)		10,523	(37)
Public Protection - Criminal Justice	13			13	-
Adult Health - Localities Services					
Older People	17,244	(233)		17,011	(233)
Physical & Sensory Disability	5,547	(21)		5,526	(21)
Learning Disability	15,101	(124)		14,977	(124)
Adult Health - Intensive Services	15,639			15,639	-
Recovery Services - Mental Health	1,856	(139)		1,717	(139)
Recovery Services - Addictions	154	(47)		107	(47)
Finance & Resources	6,679	601		7,280	601
<b>Net Expenditure</b>	<b>72,793</b>	<b>-</b>	<b>-</b>	<b>72,793</b>	<b>-</b>

Note:

1. Savings Allocations adjusted as actions realised
2. Realigning budgets to reflect activity (minor changes across budget headings)

**East Renfrewshire HSCP - Revenue Budget Monitoring 2024/25**  
**ERC Funded Covid Reserves Activity (c/f from 2023/24)**

**Appendix 8**

<b>Initiative</b>	<b>2024/25 Funding £'000</b>	<b>Comments</b>
Development of Talking Points	27	Post recruited - £10k discretionary fund and 3 months Social Work Assistant post c/f
Carers Support	37	Post recruited and other supports in place - £13k respite and 3 months Social Worker post c/f
Housing Support for young people	16	4 months Support Worker post c/f
Mental Health Support for Children	20	6 months Play/Art Therapist c/f
Healthier Minds Hub - Children & Young People's Mental & Emotional Wellbeing	31	Support Worker and Psychology Assistant c/f
Extend wellbeing officer post to June 2024	15	Post extended to June 2024
<b>Total</b>	<b>146</b>	