Department of Corporate and Community Services

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Date: 17 January 2020

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TO: Councillors T Buchanan (Chair); C Bamforth; D Devlin; A Lafferty; C Merrick; and

P O'Kane.

CABINET

A meeting of the Cabinet will be held in the Council Chamber, East Renfrewshire Council Headquarters, Eastwood Park, Giffnock on <u>Thursday, 30 January 2020 at 10.00am</u>.

The agenda of business is as shown below.

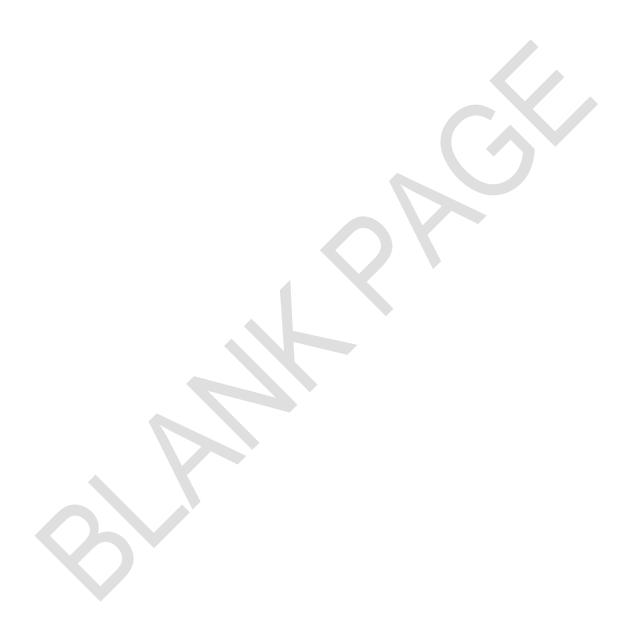
Caroline Innes

C INNES
DEPUTY CHIEF EXECUTIVE

AGENDA

- 1. Report apologies for absence.
- 2. Declarations of Interest.
- 3. Estimated Revenue Budget Out-turn 2019/20 Report by Chief Financial Officer (copy attached, pages 3 40).
- 4. Exemption from Tendering Extended Use of ICT Contracts Report by Deputy Chief Executive (copy attached, pages 41 50).
- 5. Welfare Contingency Fund Update Report by Deputy Chief Executive (copy attached, pages 51 56).

This document can be explained to you in other languages and can be provided in alternative formats such as large print and Braille. For further information, please contact Customer First on 0141 577 3001 or email customerservices@eastrenfrewshire.gov.uk



EAST RENFREWSHIRE COUNCIL

CABINET

30 January 2020

Report by Head of Accountancy (Chief Financial Officer)

ESTIMATED REVENUE BUDGET OUT-TURN 2019/20

PURPOSE

1. To advise Cabinet of the estimated projected revenue out-turn for 2019/20. The report provides details of expected year end variances for each department at period 7 and is based on the financial position as at 31 October 2019.

RECOMMENDATION

- **2.** It is recommended that:
 - members approve service virements and operational adjustments as set out in the notes to the tables on pages 14 to 31 and note the reported probable out-turn position.
 - in addition, members approve specific service virement and operational adjustments of £107k with regard to funding project within the Edge Facility in Newton Mearns.
 - management action is taken to remedy any forecast overspends.
 - all departments continue to closely monitor their probable outturn position and consolidate and maximise underspends wherever possible.

BUDGET MONITORING STATEMENTS

- 3. The attached budget monitoring statements provide information in respect of:-
 - Detailed variance analysis between budgeted and out-turn expenditure
 - Service virement and operational budget adjustments

BACKGROUND

4. This report shows the out-turn position as at period 7 against the Council's approved revenue budget for 2019/20, as adjusted to comply with accounting requirements and subsequent Cabinet operational decisions

The revenue budget for 2019/20 approved by the Council has been adjusted for monitoring purposes as follows:-

£000

Budgeted net expenditure per 24 October 2019 report to Council

245,569

Reduction in Net Grant Funding

(378)

Total Net Expenditure to be Monitored

245,191

BUDGET PERFORMANCE

5. As at 31 October 2019 the estimated year end position shows a net favourable variance on net expenditure of £1,516k based on current information. For General Fund services the projected underspend is £1,622k. Council Tax collection position is in line with budget at this time.

The table below provides a comparison of each department's estimated projected revenue out-turn variance.

Department	Forecast £'0		
	P3	P5	P7
Education	99	146	806
Contribution (to) IJB	0	0	0
Environment (Incl. O/Housing)	0	92	0
Environment – Support	40	57	38
Corporate & Community – Comm. Res	126	165	247
Corporate & Community - Support	40	(64)	20
Chief Executive's Office	12	13	(25)
Chief Executive's Office – Support	14	51	119
Other Expenditure & Income	892	255	290
Joint Boards	36	43	43
Corporate Contingency	84	84	84
HSCP	0	0	0
Housing Revenue Account	0	(60)	(106)
Total £ Variance	1,343	782	1,516
Total Budgeted Expenditure	242,146	245,569	245,191
<u></u>			
% Variance	0.6%	0.3%	0.6%

Notable variances are as follows:-

i) Education

The current year end forecast indicates an underspend of £806k, due mainly to underspends within Teachers staff costs and Non Domestic Rates and partially offset by overspends within School Transport costs, Payments to Other agencies (ASN) and net under recoveries of income from Other agencies (Pupil support).

The main movements from the last reported Period 5 out-turn are due to underspends within Teachers staff costs and refunds due from an NDR valuation exercise.

ii) Environment (incl. O/Housing)

The current year end forecast indicates that expenditure will be in line with budget. The main movement from the last reported Period 5 outturn is due to increased payroll overspends within Roads due to delay in realisation of service redesign savings which have been partially offset by increased Planning & Building Warrant fee income.

iii) Corporate & Community - Community Resources

The projected underspend of £247k is primarily due to payroll savings arising from restructuring and delays in filling vacant posts coupled with reduced expenditure within Council Tax Reduction.

Within Strategic Insight & Communities there has been a separate one-off underspend due to restructuring and staff turnover which has resulted in early delivery of savings. This underspend is primarily within the service's staffing budgets and member approval is sought as part of this report to vire a one-off sum of £107k to the service's property budgets to allow development of the Edge facility in Newton Mearns. Further detail is given below.

iv) Corporate & Community - Support

The anticipated underspend of £20k is mainly due to a combination of underspends within payroll costs due to managed vacancies and reduced expenditure within supplies and services which are in part offset by overspends within I.T. contracted expenditure. The movement from the last reported Period 5 outturn is mainly due to an improved overspend position within I.T. contracted expenditure.

v) Chief Executive's Office - Support

The current year end forecast indicates an underspend of £119k, due mainly to underspends in staffing costs across the services and additional income recoveries. The movement from the last reported Period 5 outturn is mainly due to an improved position in income recoveries.

vi) Other Expenditure

The underspend of £290k is mainly due to additional resource held and also reflects the contingent nature of the Council's change programme and the sufficiency to meet operational events and demands that may arise during the year but have not as yet materialised or been confirmed. The movement from that reported in Period 5 is due to additional resource received as a result of service budget re-alignments and final funding settlements which have mainly been offset by additional service redesign / restructure costs that are now underway.

vii) Contribution to Integration Joint Board (IJB)/Health & Social Care Partnership (HSCP)

The Per 07 budgetary control statements for HSCP reflect the newly adopted service structure following the completion of the Fit for the Future Phase 1 service redesign, as agreed by the IJB board.

The ongoing review of current care package commitments and an increase in the cost of current care packages, indicates an overspend of £704k by the year end which will be met from the IJB reserves.

OPERATIONAL REQUEST

The Corporate and Community Services Department is seeking members approval with regard to specific one-off virement and operational adjustments of £107k within Strategic Services & Communities to facilitate development of the Edge Facility in Newton Mearns. Some internal refurbishment of this building would enhance flexibility and multi-purpose use, increase capacity and better serve the needs of all current service users (i.e. including young people with additional support needs) whilst extending daytime use of the facility to a wider group of East Renfrewshire residents. The project is part of the digital data and community empowerment ambitions of this Council as we seek to involve staff and service users to a much greater extent in service design and testing of new digital services. The proposed virement is not reflected in this report.

CONCLUSIONS

The Council's projected General Revenue Fund out-turn position is reported as an operational underspend of £1,622k. The report has highlighted a number of operational variances that require management action to ensure that expenditure will be in line with budget at the end of the financial year. At this time it is expected that management action will lead to all overspends being recovered, that all underspends are consolidated wherever possible and that spending up to budget levels does not take place.

RECOMMENDATIONS

- 8 It is recommended that:
 - members approve service virements and operational adjustments as set out in the notes to the tables on pages 14 to 31 and note the reported probable out-turn position.
 - in addition, members approve specific service virement and operational adjustments of £107k with regard to funding project within the Edge Facility in Newton Mearns.
 - management action is taken to remedy any forecast overspends.
 - all departments continue to closely monitor their probable outturn position and consolidate and maximise underspends wherever possible.

REPORT AUTHOR

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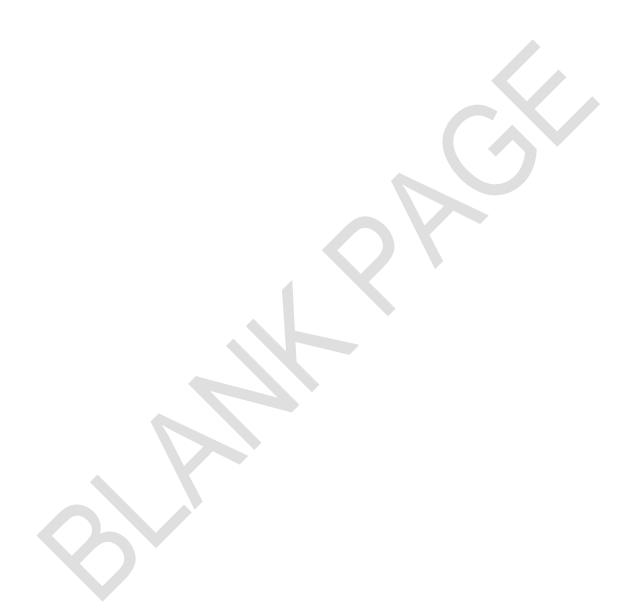
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Report date 8th January 2020

BACKGROUND PAPERS

The report refers to the attached budgetary monitoring statements.

BUDGET MONITORING REPORTS PERIOD 07 As at 31 OCTOBER 2019



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EDUCATION

PROBABLE OUTTURN FORECAST AS AT 31st October 2019 - £805,900 UNDERSPEND

Pre Five Education (£1,000 overspend)

An overspend is projected in relation to expenditure on redundancy costs associated with contractual changes to former casual Wraparound staff (£40k). This is offset by underspends in relation to the provision of meals (£27k), janitorial staffing (£7k) and Non Domestic Rates (NDR) as a result of successful prior year revaluation appeals (£6k).

Primary Education (£316,500 underspend)

An underspend is projected in relation to teachers staffing, mainly due to the current impact on teaching staff requirements due to housing developments across the authority which to date is less than anticipated (£172k). An underspend is also forecast in relation to successful prior year NDR revaluation appeals and a lower than budgeted valuation of the new Maidenhill Primary School (£238k). This is partially offset by an overspend in relation to expenditure on redundancy costs associated with the delivery of approved savings (£31k) and an under-recovery of income rechargeable to other local authorities for the provision of pupil support staff (£41k).

Secondary Education (£571,000 underspend)

An underspend is projected in relation to teachers staffing, mainly due to the current impact on teaching staff requirements due to housing developments across the authority which to date is less than anticipated (£195k). Underspends are also forecast in relation to successful prior year NDR revaluation appeals (£319k) and the school meals service based on current experience (£127k). This underspend is partially offset by a projected overspend on redundancy costs associated with the delivery of approved savings (£24k) and an under-recovery of income rechargeable to other local authorities for the provision of pupil support staff (£58k).

Schools Other (£13,600 overspend)

An overspend is projected in relation to staffing costs including detriment costs associated with approved savings (£14k) and also ParentPay transaction costs due to the increasing number of online payments made (£13k). This is partially offset by an underspend projected in relation to expenditure on the provision of free milk in early years centres (£13k).

Special Education (£56,200 overspend)

An overspend is projected in relation to payments to other agencies and bodies for pupils attending establishments outwith the authority (£56k).

Psychological Services (£49,300 underspend)

An underspend is projected in staffing in relation to higher than budgeted turnover and the early realisation of future savings (£49k).

Transport (£94,900 overspend)

An overspend is projected in relation to school transport contracts based on the information available from SPT for Quarter 2 (£51k). This includes contract costs for transport for the new Maidenhill Primary school. An overspend is also forecast in relation to vehicle hires based on known commitments to date (£44k).

Administration Services (£57,400 underspend)

Underspends are projected in relation to staffing costs (£73k) and miscellaneous supplies and services (£13k). This is partially offset by redundancy costs associated with the delivery of approved savings (£35k)

Facilities Management (£4,900 underspend)

An underspend is projected in staffing in relation to higher than budgeted turnover and the early realisation of future savings (£95k). An underspend is also projected in relation to the cost of food due to an anticipated decrease in provision (£45k). This is partially offset by an under-recovery of internal recharge income for both school meals (£88k) and recharges to other departments (£44k).

Culture and Leisure Services (£27,500 overspend)

An overspend is projected in relation to utilities costs, including water metered charges based on the information available to date (£27k).

Summary:

Period 7 figures have been prepared on a probable outturn basis and therefore reflect anticipated full year costs. The forecast based on the information currently available indicates an underspend of £805,900 which represents 0.6% of the Education department budget. This must be considered in light of Devolved School Management arrangements.

Overall the main favourable variances at Period 7 can be summarised as underspends in relation to teachers' staff costs (£432k), local government staff costs (£140k) and NDR (£565k). This position is partially offset by redundancy costs associated with the delivery of approved savings and contractual changes for former Wraparound staff (£132k), school transport contracts (£51k), payments to other agencies and bodies for pupils with additional support needs attending establishments' outwith the authority (£56k) and an anticipated under-recovery of income in relation to the recharge of pupil support staff to other local authorities (£99k)

CONTRIBUTION TO INTEGRATION JOINT BOARD

PROBABLE OUTTURN FORECAST AS AT 31st October 2019 - Nil Variance.

Contribution to Integration Joint Board (IJB) (Nil variance)

The projected outturn position reflects agreed additional funding within the contribution to the Integration Joint Board.

Summary:

The projected outturn position, is that the contribution to IJB is in line with agreed funding.

ENVIRONMENT - NON SUPPORT

PROBABLE OUTTURN FORECAST AS AT 31st October 2019 - Break even

Directorate & Management (£20,000 Overspend)

Small overpsends are projected for both payroll (£10k) and training costs (£9k).

Non-Operational Properties (£64,500 Underspend)

Property costs on these properties are projected to underspend (£55k). Spend on street nameplates is also projected to underspend (£10k).

Planning and Building Control (£143,500 Underspend)

Expenditure on Consultants is expected to overspend (£43k) as specialist advice is required. This is more than offset by a projected over-recovery in planning fee and building warrant income (£190k).

Economic Development (£25,000 Overspend)

Property costs are expected to overspend (£25k) this year as a result of the Council operating Greenlaw Business Centre. An overspend in relation to the Barrhead Foundry Business Zone (£20k) is also projected. These are partially offset by a projected underspend in relation to the Family Firm budget (£20k).

Roads (£282,300 Overspend)

Payroll costs are projected to overspend (£411k) due to service redesign savings having not yet materialised and associated redundancy costs. An overspend in costs associated with the removal and disposal of coal tar is projected (£90k). External contractor costs associated with ground and verge maintenance are projected to overspend (£80k). These are partially offset by a planned reduction in the revenue works programme (£300k).

Neighbourhood Services (£110,600 Underspend)

Following the establishment of a multi-skilled workforce, payroll costs are projected to underspend (£110k).

Parks (£59,600 Overspend)

Projected overspend in relation to the inspection and maintenance of dangerous headstones at Cathcart Cemetery (£150k) following a change in regulations. Property rental income is expected over-recover (£70k) to partially offset this. Income from the sale of plant and equipment is also projected to over-recover (£20k).

Cleansing (£116,500 Underspend)

Staff costs are projected to underspend (£30k). Income from the sale of bins to new properties (£30k) is expected to over-recover. Commercial waste income is also expected to over-recover (£10k). An underspend will arise (£45k) following closure of the majority of recycling bring sites due to reduced service demand.

Waste Management (£134,900 Overspend)

An overspend at Barrhead's Civic Amenity Site (£30k) is projected following an increase in disposal costs. Necessary improvements to the Greenhags Site prior to the new Clyde Valley Waste Disposal contract beginning are resulting in an overspend (£75k). Costs associated with the disposal of recyclates are projected to overspend (£30k).

Protective Services (£62,800 Underspend)

Payroll costs are projected to underspend (£38k). An underspend is projected in relation to Scientific Services (£15k), with various other smaller underspends (£10k) contributing to the overall underspend.

Other Housing (£23,900 Underspend)

The Contribution to Housing Revenue Account will be lower than budget (£50k), offset by an overspend in payroll costs (£60k). Void rent loss is projected to underspend (£15k), as are various other supplies & services (£15k).

Summary: The above figures have been prepared on a Probable Outturn basis and therefore represent full year variances. It is expected that Environment's final outturn for 2019/20 will be in line with budget. There is pressure within the Roads service in relation to both payroll costs (£411k) and the costs associated with the treatment of hazardous coal tar (£90k). Within Planning, there is a need for specialist Consultant advice to be brought in (£43k), whilst Parks need to incur unbudgeted spend (£150k) in relation to unsafe headstones at Cathcart Cemetery following a change in Health & Safety regulations. Prior to the commencement of the Clyde Valley Waste contract later this year, necessary improvements need to be made at the Greenhags Waste Station (£75k). Despite these, there are a number of compensating under-spends across the department to allow projected spend to come in line with budget. As well as income over-recoveries noted above, most notably Planning & Building Warrant income (£190k), a planned reduction in the Roads revenue works programme (£300k) contributes to the overall position. Following the establishment of a new multi-skilled Neighbourhood Services workforce, there is a projected underspend in payroll costs (£110k).

ENVIRONMENT - PROPERTY AND TECHNICAL SERVICES

PROBABLE OUTTURN FORECAST AS AT 31st October 2019 - £37,500 UNDERSPEND

Property & Technical - Operations (£7,500 Overspend)

Payroll costs are expected to over-spend (£5k), as is spend on publications (£3k).

Property & Technical – Strategy (£45,000 Underspend)

Payroll costs are projected to under-spend (£60k). This is partially offset by overspends in purchase of equipment (£10k) and software licence costs (£5k).

Summary:

The above figures have been prepared on a Probable Outturn basis and therefore represent full year variances. The reported underspend of £37,500 is mainly due to underspends within payroll that have been partially offset by overspends within equipment purchase and software licence costs.

CORPORATE & COMMUNITY 5 COMMUNITY RESOURCES

PROBABLE OUTTURN FORECAST AS AT 31st October 2019 - £ 246,500 Underspend

Community Learning & Development, Partnerships and Equalities (£600 Overspend)

There are no significant variances to report at this time/

Community Safety (£5,900 Underspend)

The underspend mainly relates to the payroll budget and is due to slippage in filling vacant posts.

Money Advice & Registrars (£24,900 Underspend)

The underspend is largely due to payroll as a result of staff turnover and vacant hours.

Directorate, Strategic Insight & Communities Management (£105,400 Underspend)

The underspend mainly relates to payroll costs and is due to restructuring and staff turnover which has resulted in the early delivery of savings.

Members Expenses, Grants, Elections and Corporate & Democratic Core (£3,200 Overspend)

The variance is due to some minor unbudgeted expenditure against the supplies budget.

Housing Benefits & Revenues Benefits and Business Support Team (£27,300 Underspend)

The underspend is due to a combination of unbudgeted income from DWP partially offset by expenditure on agency staffing to cover for absence.

Council Tax/Non Domestic Rates (£86,800 Underspend)

The variance is mainly due to an underspend on Council Tax Reduction.

Summary:

Period 7 figures have been prepared on a probable outturn basis and therefore reflect full year costs. The underspend of £246,500 is mainly due to a combination of underspends across payroll budgets due to vacancies and restructuring that has resulted in early delivery of savings and an underspend on the Council Tax reduction budget due to lower benefit applications.

CORPORATE & COMMUN**IT 6** - SUPPORT SERVICES

PROBABLE OUTTURN FORECAST AS AT 31st October 2019 - £20,300 Underspend

Revenues General (£5,300 Underspend)

The underspend can be attributed to slippage on staffing within Revenues Administration as a result of staff transfers to the Council Tax Systems team.

Policy, Data & Information, (£5,600 Underspend)

The underspend mainly relates to the payroll budget and is due to slippage in filling vacant posts.

Project Management Office/ Core Corporate (£9,100 Underspend)

The underspend mainly relates to the payroll budget and is due to slippage in filling a vacant post.

Digital Services (£52,000 Overspend)

The overspend has arisen as a result of savings applied to the contracts budget but expenditure has not reduced accordingly. Progress has been made to improve the position and close monitoring of the budget will continue.

Customer First (£4,000 Underspend)

The underspend is due to slippage on filling vacant posts within Customer First.

Communications & Printing (£37,200 Underspend)

The underspend is mainly due to a combination of staff turnover and lower printer hire charges

Human Resources & Payroll (£20,600 Underspend)

This underspend is largely due to slippage on staffing and lower spending on supplies budgets within Payroll

Democratic Services - Support (£9,500 Overspend)

The overspend relates to additional staffing costs associated with the running of elections.

Summary:

Period 7 figures have been prepared on a probable outturn basis and therefore reflect full year costs. The reported underspend of £20,300 is due to a combination of an overspend of £52,000 for non-achievement of ICT contract savings which are currently under review and underspends across payroll budgets due to vacancies. The position will be closely monitored by management with the aim of taking remedial action to bring this budget back into line by the end of the financial year.

CHIEF EXECUTIVES 7- NON SUPPORT

PROBABLE OUTTURN FORECAST AS AT 31st October 2019 - £ 24,800 OVERSPEND

The projected overspend of £24,800 is comprised of several variances:
Civic Licensing and the Licensing Board are projected to outturn over budget (£11k and £19.6k respectively) due to the recharge of salary costs from the Legal Services. Partly offsetting the adverse variations is notification the Council has received that the Audit Fee for 2019/20 is expected to outturn under budget (£5.8k).

Summary:

Period 7 figures have been prepared on a probable outturn basis and therefore reflect projected full year costs. The projected overspend at Period 7 of £24,800 is due to salary costs recharged from Legal Services partly offset by a lower than budgeted Audit Fee.

CHIEF EXECUTIVE'S FICE - SUPPORT

PROBABLE OUTTURN FORECAST AS AT 31st October 2019 - £ 119.200 UNDERSPEND

The projected underspend of £119,200 is comprised of a number of variances:

Payroll costs are projected to underspend due to staff vacancies in Procurement (£59k net) and Internal Audit (£31k). In addition Supplies and Services in Accountancy are projected to underspend (£12k) based upon last year's outturn and current levels of expenditure to date. Chief Executive's Office Income is projected to outturn above budget due to income (£25k) carried forward from 2018/19 (see below) and recharges to the Improvement Service (£6k). Legal Income is projected to outturn above budget (£57k) due to salaries recharged to Licensing and additional fee income recoverable from other Departments. Accountancy Income is projected to outturn above budget due to additional recharges to the Loans fund (£12k) and recharges to other Departments for staff union time (£7k). Procurement Income is projected to outturn above budget due to income (£80k) from the Modernisation Fund (see below).

Partly offsetting these favourable variances are projected payroll overspends in Legal Services (£22k) due to no staff turnover. Accountancy payroll costs are projected to overspend (£14k) due largely to agency staff costs incurred as cover for long term absence. In the Chief Executive's Office payroll is projected to overspend due to no staff turnover (£17k) and other payroll costs (£25k) that will be met by income brought forward from 2018/19 (see above). Supplies & Services in Procurement are projected to overspend (£80k) as the result of the costs of a service review and the cost of a seconded officer from Scotland Excel, both of which are met from the Modernisation Fund (see above). Supplies & Services in Legal are projected to overspend (£12k) as a result of additional legal costs most of which are rechargeable to other Departments (see above.)

Summary:

Period 7 figures have been prepared on a probable outturn basis and therefore reflect projected full year costs. The projected underspend at Period 7 of £119,200 is due to staff vacancies in Procurement and Internal Audit and savings in Accountancy in Supplies and Services. There is also additional Income in Chief Executive's Office, Legal Services, Accountancy and Procurement. Largely offsetting these favourable variances are overspends in Legal Services and Chief Executive's Office due to no staff turnover. Accountancy payroll costs are projected to overspend due to agency staff costs and in Procurement and Legal Services Supplies and Services are projected to overspend.

OTHER EXPENDITURE & INCOME

PROBABLE OUTTURN FORECAST AS AT 31st October 2019 - £290,400 UNDERSPEND

Restructuring Costs (£215,300 Overspend)

Overspends within service restructure commitment costs (change programme) and associated redeployment costs.

Unallocated Overheads (£333,600 overspend)

Overspend within Pension costs reflecting known commitments at this time including non recurring elements arising from service redesign

Loan Debt (Nil)

It is expected that Loan debt expenditure will be in line with budget at the end of the financial year.

Other Services (£839,300 Underspend)

Lower than anticipated expenditure arising from contingent operations / costs that have not as yet materialised or been confirmed. Additional resource of £586,000 is reflected in the above underspend as a result of budget re-alignments and final funding settlements arising from teacher pay awards and additional superannuation costs.

Summary:

Month 7 figures are prepared on a probable outturn basis and reflect initial projected full year costs. The reported position of a £290,400 underspend will continue to be monitored and adjusted as required in conjunction with implementation of Council's service redesigns and arising contingent events / operations and it is expected to reduce before the year end.

HEALTH & SOCIAL **20**RE PARTNERSHIP

PROBABLE OUTTURN FORECAST AS AT 31st October 2019 - Nil Variance

The budgetary control statement for the HSCP now reflects the new structure following completion of our Fit for the Future Phase 1 service redesign.

Children & Families & Public Protection (£521,000 Underspend)

The projected underspend relates to continued staff turnover and third party purchased care. The projected outturn allows for placement activity throughout the remainder of the financial year.

Adult – Intensive Services (£382,000 Overspend)

The projected overspend mainly relates to additional costs for care at home of £494k from both our inhouse and purchased services. An overspend of £36k is also reported in relation to Telecare service staff costs with turnover not being met. These overspends are partially offset by a day centre underspend of £81k due to staff vacancies and a projected underspend of £67k for Bonnyton House based on current cost projections.

Adult - Localities Services (£1,000,000 Overspend)

The main variances within our adult community services across both Eastwood and Barrhead localities are:

- Older People the projected overspend of £313k is due to our service agreements for direct payments and residential and nursing care cost commitments. Winter pressures in nursing and residential care homes have been allowed for.
- 2. Physical & Sensory Disability the projected overspend of £402k reflects the current cost of care package commitments including additional costs associated with increases in complex high value care packages in order to continue to meet individual clients assessed care needs.
- 3. Learning Disability the projected overspend of £285k relates to our current care package commitments.

Recovery Services – Mental Health & Addictions (£97,000 Underspend)

A projected underspend of £78k in Mental Health reflects the current care commitment costs and turnover from part year vacancies. An underspend of £19k is reported in relation to addictions services with an underspend in care packages of £40k offset in part by an overspend on staff costs as turnover is not being achieved.

Finance & Resources (£60,000 Underspend)

The projected underspend is primarily within property costs from a rates revaluation with further underspends relating to rent, energy and cleaning budgets across Eastwood and Barrhead Health and Care Centres.

Contribution from IJB (£704,000 Over recovery)

This is the contribution from the IJB reserves to meet the projected operational overspend in the current financial year.

Summary:

The projected outturn position, which highlights a potential overspend of £704,000, will be met from IJB reserves, as required, subject to the final outturn at the end of the financial year. This is an increase of £241,000 since last reported and is a result of increases to care packages from both cost and volume. The need to draw on reserves will be determined by the operational spend and the part year impact of achieving savings required from care package reviews.

HOUSING REVENUE ACCOUNT

PROBABLE OUTTURN FORECAST AS AT 31st October 2019 - £106,100 OVERSPEND

Housing Revenue Account (£22,800) Overspend

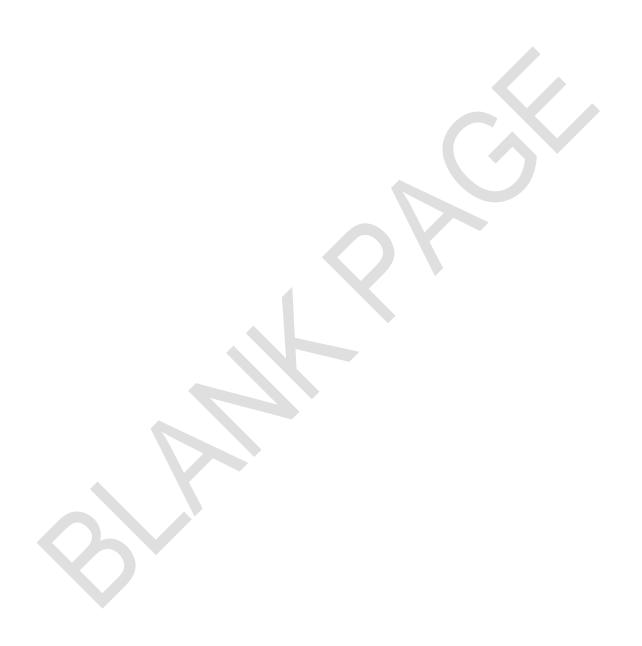
There are a number of under and overspends forecasted within the Housing Revenue Account contributing to the £23k overspend. The main underspends are in relation to payroll (£72k), property costs (£47k) and lower than anticipated loan charges (£118k). Overspends are projected for void rent loss (£160k) and an under-recovery of rental income is also expected (£100k).

Housing Maintenance Team (£83,300) Overspend

A projected underspend in payroll costs (£400k) due to a high level of vacancies is offset by corresponding forecasted overspends in agency staff (£193k), subcontractor payments and materials (£290k).

Summary:

The above figures have been prepared on a Probable Outturn basis and therefore represent full year variances. It is expected that action will be taken to bring the Housing Revenue Account in line with budget at the year end. Workload pressures caused by vacancies have required agency staff to be employed in both the HRA and Housing Maintenance Team. The variances will be reviewed during the course of the year and where required mitigating actions will be taken by management.



Budgetary Control Statement Period 07 / 2020 31 October 2019

Period End: 31 October 2019 Period 07 / 2020

Department	Approved Budget Per 05	Operational Adjustments		Budget Estimate to Date - Per 07	Actual to Date	Variance (Over)/Under	Forecast
Education	147,890,500	(961,800)	146,928,700	70,484,713	68,722,511	1,762,201	805,900
Contribution to Integration Joint Board	49,839,200	0	49,839,200	23,817,265	29,566,135	(5,748,870)	0
Environment	30,380,600	0	30,380,600	13,918,704	15,139,133	(1,220,429)	0
Environment - Support	0		0	1,399,221	1,758,164	(358,943)	37,500
Chief Executives Office	17,500	(2,000)	15,500	40,040	(20,074)	60,114	(24,800)
Chief Executives Office - Support	0		0	1,708,134	1,623,839	84,295	119,200
Corp & Comm - Community Resources	12,973,700	0	12,973,700	3,617,912	4,057,655	(439,743)	246,500
Corp & Comm - Support	0	0	0	7,393,752	7,591,165	(197,413)	20,300
Other Expenditure & Income	1,756,500	586,000	2,342,500	600,321	867,785	(267,464)	290,400
Joint Boards	2,299,500	0	2,299,500	1,798,500	1,804,305	(5,805)	43,000
Contingency - Welfare	83,900	0	83,900	0	0	0	83,900
Health & Social Care Partnership	327,800	0	327,800	(327,300)	(333,601)	6,301	0
Housing Revenue Account	0	0	0	(3,776,973)	(3,993,368)	216,395	(106,100)
TOTAL	245,569,200	(377,800)	245,191,400	120,674,289	126,783,650	(6,109,361)	1,515,800

Summary of Operational Adjustments.

Budget Re-alignment of Teachers Pay and Pension -Education (961,800) Budget Re-alignment of Teachers Pay and Pension -Other Expend. 586,000 LA licensing funding (2,000) (377,800) Budgetary Control Statement
Period 07 / 2020 31 October 2019

Subjective Name	Approved Budget Per 05	Operational Adjustments		Budget Estimate to Date - Per 07	Actual to Date	Variance (Over)/Under	Forecast
Employee Costs	145,189,900	(169,765)	145,020,135	87,528,066	86,472,579	1,055,487	748,700
Property Costs	16,426,600	311,485	16,738,085	10,579,287	9,560,071	1,019,216	517,100
Transport Costs	5,490,300	59	5,490,359	3,114,868	2,853,574	261,294	(167,000)
Supplies & Services	53,382,900	241,266	53,624,157	28,070,201	32,098,037	(4,027,836)	(2,034,900)
Contributions	2,291,000	(2,291,000)	0	0	0	0	
Third Party Payments	46,896,500	2,386,933	49,283,442	27,285,593	26,202,551	1,083,042	(1,502,400)
Transfer Payments	22,066,600	1,043,641	23,110,241	10,619,412	10,571,391	48,021	2,712,300
Support Services	14,778,700	94,960	14,873,660	44,170	24,866	19,304	(2,300)
Other Expenditure	1,692,000	(1,692,000)	0	0	0	0	
Depcn And Impairment Losses	19,754,000	(4,588,744)	15,165,256	0	0	0	0
Financing Costs	0	4,588,700	4,588,700			0	118,700
TOTAL EXPENDITURE	327,968,500	(74,465)	327,894,035	167,241,597	167,783,068	(541,471)	390,200
Income	(82,399,300)	(303,335)	(82,702,635)	(46,567,308)	(40,999,418)	(5,567,890)	1,125,600
TOTAL	245,569,200	(377,800)	245,191,400	120,674,289	126,783,650	(6,109,361)	1,515,800

Period 07 / 2020

Period End: 31 October 2019

Department	Subjective Name	Approved Budget Per 05	Operational Adjustments	Revised Estimate E Per 07 D	Budget Estimate to Date - Per 07	Actual to Date	Variance (Over)/Under	Forecast
Education	Employee Costs	101,136,200	(99,843)	101,036,357	56,250,172	55,852,315	397,857	549,300
	Property Costs	11,414,200	228,956	11,643,156	7,516,929	7,285,859	231,070	490,500
	Transport Costs	1,829,900	0	1,829,900	978,815	880,529	98,286	-85,400
	Supplies & Services	30,895,800	(842,210)	30,053,590	13,283,404	12,266,614	1,016,790	74,700
	Third Party Payments	7,579,700	52,620	7,632,320	5,246,932	5,292,037	(45,105)	-77,400
	Transfer Payments	848,900	0	848,900	541,193	665,522	(124,329)	-375,000
	Support Services	5,150,600	0	5,150,600	0	0	0	0
	Depcn And Impairment Losses	10,470,300	0	10,470,300	0	0	0	0
Total Expenditure		169,325,600	(660,477)	168,665,123	83,817,446	82,242,876	1,574,570	576,700
	Income	(21,435,100)	(301,323)	(21,736,423)	(13,332,733)	(13,520,365)	187,631	229,200
Education	TOTAL	147,890,500	(961,800)	146,928,700	70,484,713	68,722,511	1,762,201	805,900
Summary of Operational Adjustments:								
Reduction - Teachers superannuation	Employee Costs		(961,800)					
Devolved School Management	There have been operational adju subjective headings in this report accordance with approved DSM s	ing period in	_					

(961,800)

Department	Objective Name	Approved Budget Per 05	Operational Adjustments	Revised Estimate B	udget Estimate to ate - Per 07	Actual to Date	Variance (Over)/Under	Forecast
Education	Pre Five Education	9,253,800	(81,859)	9,171,941	1,158,927	832,718	326,209	(1,000)
	Primary Education	47,304,000	(368,897)	46,935,103	24,857,492	25,005,623	(148,131)	316,500
	Secondary Education	60,947,900	(375,421)	60,572,479	32,453,593	32,075,713	377,880	571,000
	Schools Other	3,637,100	(39,816)	3,597,284	1,469,903	1,432,271	37,632	(13,600)
	Special Education	6,965,400	(16,547)	6,948,853	3,380,628	3,114,789	265,839	(56,200)
	Psychological Service	907,200	(11,808)	895,392	519,294	466,739	52,555	49,300
	Transport (excl Spec Educ)	962,900		962,900	508,848	488,278	20,570	(94,900)
	Bursaries / Emas	0		0	0	12,000	(12,000)	0
	Provision for Clothing	227,700		227,700	179,200	0	179,200	0
	Administration & Support	9,340,700	(67,452)	9,273,248	1,965,891	1,810,430	155,461	57,400
	School Crossing Patrollers	0		0	(21,344)	(27,032)	5,688	0
	Catering	0		0	(181,141)	(394,450)	213,309	20,800
	Cleaning	0		0	(170,209)	(236,325)	66,116	(15,900)
	Culture & Leisure Services	8,343,800		8,343,800	4,363,631	4,141,757	221,874	(27,500)
Education	TOTAL	147,890,500	(961,800)	146,928,700	70,484,713	68,722,511	1,762,201	805,900
Summary of Operational Adjustments:								
Additional resources - Teachers pay increase	Pre Five Education		(21,089)					
	Primary Education		(393,704)					
	Secondary Education		(472 758)					

Primary Education (393,704)
Secondary Education (472,758)
Schools Other (13,552)
Special Education (39,984)
Psychological Service (11,223)
Administration & Support (9,490)

Devolved School Management There have been operational adjustments between objective headings in this reporting period in accordance with approved DSM scheme.

Department	Subjective Name	Approved Budget Per 05			Budget Estimate to Date - Per 07	Actual to Date	Variance (Over)/Under	Forecast
Contribution to Integration Joint Board	Third Party Payments	49,839,200	0	49,839,200	23,817,265	29,566,135	(5,748,870)	
Contribution to Integration Joint Board	TOTAL	49,839,200	0	49,839,200	23,817,265	29,566,135	(5,748,870)	0

Department	Objective Name	Approved Budget Per 05			Budget Estimate to Date - Per 07	Actual to Date	Variance (Over)/Under	Forecast
Contribution to Integration Joint Board	Core Funding	49,839,200	0	49,839,200	23,817,265	29,566,135	(5,748,870)	
Contribution to Integration Joint Board	TOTAL	49,839,200	0	49,839,200	23,817,265	29,566,135	(5,748,870)	0

Property Costs 2,481,900 74,500 2,556,400 1,139,749 393,883 199,866 (17	Department	Subjective Name	Approved Budget Per 05	Operational Adjustments	Revised Estimate B	udget Estimate to ate - Per 07	Actual to Date	Variance (Over)/Under 134,343	Forecast
Transport Costs 3,220,900 1,279,079 1,757,073 12,1376 C	Environment	Employee Costs	14,050,400		14,050,400	7,692,937	7,558,594		(779,800)
Supplies & Services		Property Costs	2,481,900	74,500	2,556,400	1,139,749	939,883	199,866	(114,400)
Third Party Payments 823,100 83,000 906,100 215,006 192,012 22,994 (Transfer Payments 807,800 807,800 390,814 423,006 (39,392) (11 807,800 807		Transport Costs	3,220,900		3,220,900	1,879,079	1,757,703	121,376	(35,600)
Transfer Payments		Supplies & Services	15,744,300	(157,500)	15,586,800	8,909,835	13,437,026	(4,527,191)	(1,126,100)
Support Services 2,848,400 2,848,400 3,3526 0 43,526 0 0 43,526 0 0 0 0 0 0 0 0 0		Third Party Payments	823,100	83,000	906,100	215,006	192,012	22,994	34,600
Department		Transfer Payments	807,800		807,800	390,814	429,806	(38,992)	(148,700)
Total Expenditure		Support Services	2,848,400		2,848,400	43,526	0	43,526	0
Income		Depcn And Impairment Losses	3,694,100		3,694,100	0	0	0	0
Department Doctor Department Doctor Department Doctor Department Doctor Department Doctor Department Doctor December Department Doctor December	Total Expenditure		43,670,900		43,670,900	20,270,946	24,315,024	(4,044,078)	(2,170,000)
Department Objective Name		Income	(13,290,300)		(13,290,300)	(6,352,242)	(9,175,891)	2,823,649	2,170,000
Department Objective Name	Environment	TOTAL	30,380,600	0	30,380,600	13,918,704	15,139,133	(1,220,429)	0
Environment Accommodation 0 0 0 509,917 470,754 39,163	Department	Objective Name					Actual to Date		Forecast
Planning & Development 908,300 908,300 348,558 197,847 150,711 1	Environment	Directorate & Supp Environment	1,636,100	(56,700)	1,579,400	452,575	407,898	44,676	(2,000)
Economic Development Summary		Environment Accommodation	0	0	0	509,917	470,754	39,163	0
Roads - Council 12,568,400 12,568,400 5,852,372 4,569,178 1,283,194 (26,200) Roads Contracting Unit 0 0 (31,937) 116,814 (148,751) Environment - Trunk Roads 0 0 0 4,284,210 (4,284,210) Parks 1,587,600 (1,566,300) 21,300 (353,987) (865,901) 511,914 (5 Cleansing & Recycling 4,073,200 (2,247,400) 1,825,800 389,767 168,294 221,473 1 Waste Management 3,679,800 (80,200) 3,599,600 1,939,414 1,680,950 258,464 (13 Protective Services 1,172,800 1,172,800 545,081 374,986 170,095 Transport 0 0 0 (133,926) 210,864 (344,790) Neighbourhood Services Mgmt 595,300 3,893,900 4,489,200 2,584,369 2,335,954 248,415 1 Env Strat/ Op Management 250,000 250,000 136,449 192,480 (56,031) (7 Non Operational Properties 329,700 329,700		Planning & Development	908,300		908,300	348,558	197,847	150,711	101,400
Roads Contracting Unit 0 (31,937) 116,814 (148,751) Environment - Trunk Roads 0 0 4,284,210 (4,284,210) Parks 1,587,600 (1,566,300) 21,300 (353,987) (865,901) 511,914 (6 Cleansing & Recycling 4,073,200 (2,247,400) 1,825,800 389,767 168,294 221,473 1 Waste Management 3,679,800 (80,200) 3,599,600 1,939,414 1,680,950 258,464 (13 Protective Services 1,172,800 1,172,800 545,081 374,986 170,095 Transport 0 0 (133,926) 210,864 (344,790) Neighbourhood Services Mgmt 595,300 3,893,900 4,489,200 2,584,369 2,335,954 248,415 1 Env Strat/ Op Management 250,000 250,000 136,449 192,480 (56,031) (7 Non Operational Properties 329,700 329,700 148,868 27,662 121,206 Other Housing 1,974,000 1,974,000 942,927 317,096 625,831 <t< td=""><td></td><td>Economic Development Summary</td><td>1,168,700</td><td></td><td>1,168,700</td><td>324,346</td><td>429,805</td><td>(105,459)</td><td>(25,000)</td></t<>		Economic Development Summary	1,168,700		1,168,700	324,346	429,805	(105,459)	(25,000)
Environment - Trunk Roads 0 0 0 0 4,284,210 (4,284,210) Parks 1,587,600 (1,566,300) 21,300 (353,987) (865,901) 511,914 (6 Cleansing & Recycling 4,073,200 (2,247,400) 1,825,800 389,767 168,294 221,473 1 Waste Management 3,679,800 (80,200) 3,599,600 1,939,414 1,680,950 258,464 (13 Protective Services 1,172,800 1,172,800 545,081 374,986 170,095 Transport 0 0 (133,926) 210,864 (344,790) Neighbourhood Services Mgmt 595,300 3,893,900 4,489,200 2,584,369 2,335,954 248,415 1 Env Strat/ Op Management 250,000 250,000 136,449 192,480 (56,031) (7 Non Operational Properties 329,700 329,700 148,868 27,662 121,206 Other Housing 1,974,000 56,700 493,400 263,910 220,242 43,668		Roads - Council	12,568,400		12,568,400	5,852,372	4,569,178	1,283,194	(282,300)
Parks 1,587,600 (1,566,300) 21,300 (353,987) (865,901) 511,914 (6 Cleansing & Recycling 4,073,200 (2,247,400) 1,825,800 389,767 168,294 221,473 1 Waste Management 3,679,800 (80,200) 3,599,600 1,939,414 1,680,950 258,464 (13 Protective Services 1,172,800 545,081 374,986 170,095 17 17 17 18,294 221,473 1 1 18,294 221,473 1 1 1 18,294 221,473 1 1 1 1 18,294 221,473 1		Roads Contracting Unit	0		0	(31,937)	116,814	(148,751)	0
Cleansing & Recycling 4,073,200 (2,247,400) 1,825,800 389,767 168,294 221,473 1 Waste Management 3,679,800 (80,200) 3,599,600 1,939,414 1,680,950 258,464 (13 Protective Services 1,172,800 1,172,800 545,081 374,986 170,095 Transport 0 0 (133,926) 210,864 (344,790) Neighbourhood Services Mgmt 595,300 3,893,900 4,489,200 2,584,369 2,335,954 248,415 1 Env Strat/ Op Management 250,000 250,000 136,449 192,480 (56,031) (7 Non Operational Properties 329,700 329,700 148,868 27,662 121,206 Other Housing 1,974,000 1,974,000 942,927 317,096 625,831 Strategy - Bi Team 436,700 56,700 493,400 263,910 220,242 43,668		Environment - Trunk Roads	0		0	0	4,284,210	(4,284,210)	0
Waste Management 3,679,800 (80,200) 3,599,600 1,939,414 1,680,950 258,464 (13 Protective Services 1,172,800 1,172,800 545,081 374,986 170,095 Transport 0 0 (133,926) 210,864 (344,790) Neighbourhood Services Mgmt 595,300 3,893,900 4,489,200 2,584,369 2,335,954 248,415 1 Env Strat/ Op Management 250,000 250,000 136,449 192,480 (56,031) (7 Non Operational Properties 329,700 329,700 148,868 27,662 121,206 Other Housing 1,974,000 1,974,000 942,927 317,096 625,831 Strategy - Bi Team 436,700 56,700 493,400 263,910 220,242 43,668		Parks	1,587,600	(1,566,300)	21,300	(353,987)	(865,901)	511,914	(59,600)
Protective Services 1,172,800 1,172,800 545,081 374,986 170,095 Transport 0 0 (133,926) 210,864 (344,790) Neighbourhood Services Mgmt 595,300 3,893,900 4,489,200 2,584,369 2,335,954 248,415 1 Env Strat/ Op Management 250,000 250,000 136,449 192,480 (56,031) (7 Non Operational Properties 329,700 329,700 148,868 27,662 121,206 Other Housing 1,974,000 1,974,000 942,927 317,096 625,831 Strategy - Bi Team 436,700 56,700 493,400 263,910 220,242 43,668		Cleansing & Recycling	4,073,200	(2,247,400)	1,825,800	389,767	168,294	221,473	116,500
Transport 0 0 (133,926) 210,864 (344,790) Neighbourhood Services Mgmt 595,300 3,893,900 4,489,200 2,584,369 2,335,954 248,415 1 Env Strat/ Op Management 250,000 250,000 136,449 192,480 (56,031) (7 Non Operational Properties 329,700 329,700 148,868 27,662 121,206 Other Housing 1,974,000 1,974,000 942,927 317,096 625,831 Strategy - Bi Team 436,700 56,700 493,400 263,910 220,242 43,668		Waste Management	3,679,800	(80,200)	3,599,600	1,939,414	1,680,950	258,464	(134,900)
Neighbourhood Services Mgmt 595,300 3,893,900 4,489,200 2,584,369 2,335,954 248,415 1 Env Strat/ Op Management 250,000 250,000 136,449 192,480 (56,031) (7 Non Operational Properties 329,700 329,700 148,868 27,662 121,206 Other Housing 1,974,000 1,974,000 942,927 317,096 625,831 Strategy - Bi Team 436,700 56,700 493,400 263,910 220,242 43,668		Protective Services	1,172,800		1,172,800	545,081	374,986	170,095	62,800
Env Strat/ Op Management 250,000 250,000 136,449 192,480 (56,031) (7 Non Operational Properties 329,700 329,700 148,868 27,662 121,206 Other Housing 1,974,000 1,974,000 942,927 317,096 625,831 Strategy - Bi Team 436,700 56,700 493,400 263,910 220,242 43,668		Transport	0		0	(133,926)	210,864	(344,790)	0
Non Operational Properties 329,700 329,700 148,868 27,662 121,206 Other Housing 1,974,000 1,974,000 942,927 317,096 625,831 Strategy - Bi Team 436,700 56,700 493,400 263,910 220,242 43,668		Neighbourhood Services Mgmt	595,300	3,893,900	4,489,200	2,584,369	2,335,954	248,415	110,600
Other Housing 1,974,000 1,974,000 942,927 317,096 625,831 Strategy - Bi Team 436,700 56,700 493,400 263,910 220,242 43,668		Env Strat/ Op Management	250,000		250,000	136,449	192,480	(56,031)	(18,000)
Strategy - Bi Team 436,700 56,700 493,400 263,910 220,242 43,668		Non Operational Properties	329,700		329,700	148,868	27,662	121,206	64,500
		Other Housing	1,974,000		1,974,000	942,927	317,096	625,831	23,900
		Strategy - Bi Team	436,700	56,700	493,400	263,910	220,242	43,668	42,100
Environment 101AL 30,380,600 0 30,380,600 13,918,704 15,139,133 (1,220,429)	Environment	TOTAL	30,380,600	0	30,380,600	13,918,704	15,139,133	(1,220,429)	0

Department	Subjective Name	Approved Budget Per 05			Budget Estimate to Date - Per 07	Actual to Date	Variance (Over)/Under	Forecast
Environment - Support	Employee Costs	1,893,900		1,893,900	1,033,703	963,147	70,556	59,000
	Property Costs	1,015,400	15,100	1,030,500	718,255	625,769	92,486	(
	Transport Costs	14,700		14,700	8,571	6,714	1,857	(
	Supplies & Services	338,800	(15,100)	323,700	125,829	157,721	(31,892)	(165,000)
	Support Services	1,100		1,100	644	0	644	(
	Depcn And Impairment Losses	99,100		99,100	0	0	0	(
Total Expenditure		3,363,000		3,363,000	1,887,002	1,753,351	133,651	(106,000)
	Income	(1,030,000)		(1,030,000)	(487,781)	4,813	(492,594)	143,500
Environment - Support	TOTAL	2,333,000	0	2,333,000	1,399,221	1,758,164	(358,943)	37,500

Department	Objective Name	Approved Budget Per 05	Operational Adjustments		Budget Estimate to Date - Per 07	Actual to Date	Variance (Over)/Under	Forecast
Environment - Support	Prop & Tech - Operations	799,800		799,800	203,497	620,181	(416,684)	(7,500)
	Accommodation	1,180,300		1,180,300	724,264	629,791	94,473	0
	Property & Technical - Strategy	352,900		352,900	471,460	508,192	(36,732)	45,000
Environment - Support	TOTAL	2,333,000	0	2,333,000	1,399,221	1,758,164	(358,943)	37,500

Department	Subjective Name	Approved Budget Per 05		Revised Estimate Budget Estimate to Per 07 Date - Per 07		Actual to Date	Variance (Over)/Under	Eorecast
Chief Executives Office	Employee Costs	22,600		22,600	12,342	12,529	(187)	(1,000)
	Transport Costs	3,000		3,000	1,750	1,849	(99)	0
	Supplies & Services	359,600		359,600	164,333	163,687	646	(48,900)
	Support Services	47,000		47,000	0	0	0	0
	Depcn And Impairment Losses	2,500		2,500	0	0	0	0
Total Expenditure		434,700		434,700	178,425	178,065	360	(49,900)
	Income	(417,200)	(2,000)	(419,200)	(138,385)	(198,139)	59,754	25,100
Chief Executives Office	TOTAL	17,500	(2,000)	15,500	40,040	(20,074)	60,114	(24,800)

Department	Objective Name	Approved Budget Per 05			Budget Estimate to Date - Per 07	Actual to Date	Variance (Over)/Under	Forecast
Chief Executives Office	Accountancy & Directorate	53,000		53,000	155,320	151,783	3,537	5,800
	Licensing	(11,200)		(11,200)	(69,889)	(104,786)	34,897	(11,000)
	Licensing Board	(24,300)	(2,000)	(26,300)	(45,391)	(67,071)	21,680	(19,600)
Chief Executives Office	TOTAL	17,500	(2,000)	15,500	40,040	(20,074)	60,114	(24,800)

Operational adjustments

LA licensing funding

(2,000)

Department	Subjective Name	Approved Budget Per 05	Operational Adjustments		Budget Estimate to Date - Per 07	Actual to Date	Variance (Over)/Under	Forecast
Chief Executives Office - Support	Employee Costs	3,054,900		3,054,900	1,668,207	1,608,673	59,534	41,900
	Supplies & Services	133,000		133,000	82,172	87,464	(5,292)	(105,800)
	Third Party Payments	72,000		72,000	0	0	0	0
	Transfer Payments	0		0			0	0
	Support Services	0		0			0	0
Total Expenditure		3,259,900		3,259,900	1,750,379	1,696,137	54,242	(63,900)
	Income	(225,900)	0	(225,900)	(42,245)	(72,298)	30,053	183,100
Chief Executives Office - Support	TOTAL	3,034,000	0	3,034,000	1,708,134	1,623,839	84,295	119,200

Department	Objective Name	Approved Budget Per 05			Budget Estimate to Date - Per 07	Actual to Date	Variance (Over)/Under	Forecast
Chief Executives Office - Support	Chief Executives Section	430,900		430,900	235,120	229,679	5,441	(11,500)
	Accountancy & Directorate	1,504,900		1,504,900	884,222	875,092	9,130	18,200
	Legal Services	472,900		472,900	258,641	260,776	(2,135)	21,900
	Purchasing & Procurement	365,300		365,300	187,832	144,497	43,335	59,600
	Internal Audit	260,000		260,000	142,319	113,795	28,524	31,000
Chief Executives Office - Support	TOTAL	3,034,000	0	3,034,000	1,708,134	1,623,839	84,295	119,200

Department	Subjective Name	Approved Budget Per 05	Operational Adjustments (70,000)			Actual to Date	Variance (Over)/Under	Forecast
Corp & Comm - Community Resources	Employee Costs	4,931,800		4,861,800	2,653,706	2,578,017	75,689	61,000
	Property Costs	78,700		78,700	45,911	41,577	4,334	(4,900)
	Transport Costs	64,900		64,900	38,404	25,700	12,704	13,400
	Supplies & Services	1,391,400		1,391,400	551,529	569,607	(18,078)	(29,600)
	Third Party Payments	306,500		306,500	186,433	114,232	72,201	(8,500)
	Transfer Payments	20,079,300	(25,000)	20,054,300	9,032,040	8,562,838	469,202	2,968,500
	Support Services	3,351,200	95,000	3,446,200	0	2,325	(2,325)	(2,300)
	Depcn And Impairment Losses	109,600		109,600	0	0	0	
Total Expenditure		30,313,400		30,313,400	12,508,023	11,894,296	613,727	2,997,600
	Income	(17,339,700)		(17,339,700)	(8,890,111)	(7,836,641)	(1,053,470)	(2,751,100)
Corp & Comm - Community Resources	TOTAL	12,973,700	0	12,973,700	3,617,912	4,057,655	(439,743)	246,500
Summary of Operational Adjustments:								
MART digital interns Strategic Insight & Comm Mgt. Acuma Council Tax admin reduction Support costs recharge		_	(22,000) (48,000) (25,000) 95,000	Employee Costs Employee Costs Supplies & Services Support Services				

Department	Objective Name	Approved Budget Per 05	Operational Adjustments	Revised Estimate Budget Estimate to Per 07 Date - Per 07		Actual to Date	Variance (Over)/Under	Forecast
Corp & Comm - Community Resources	Community Learning & Dev	1,041,100		1,041,100	479,261	500,165	(20,904)	(900)
	Partnerships and Equalities	490,000		490,000	135,637	72,230	63,407	300
	Community Safety	1,455,200		1,455,200	732,634	679,990	52,644	5,900
	Registrars	246,200		246,200	36,719	6,820	29,899	30,400
	Grants	172,200		172,200	136,900	140,556	(3,656)	0
	Auchenback Resource Centre	30,700		30,700	17,908	17,077	831	0
	Strategic Insight & Comm.Mgmt.	199,200	0	199,200	165,604	113,215	52,388	105,800
	Members Expenses	493,600		493,600	275,383	272,326	3,057	1,700
	MART	1,048,800	0	1,048,800	449,019	430,308	18,711	(5,500)
	Directorate	98,200		98,200	93,979	94,552	(573)	(400)
	Business Support Team	288,900		288,900	144,363	126,766	17,597	(6,100)
	Housing Benefits	606,000		606,000	187,613	903,745	(716,132)	63,200
	Revenues - Benefits	877,200		877,200	419,862	368,499	51,363	(29,800)
	Council Tax/Ndr	4,316,000	0	4,316,000	268,477	250,305	18,172	86,800
	Cost Of Elections	123,200		123,200	11,553	15,335	(3,782)	(2,200)
	Corporate & Democratic Core	1,487,200		1,487,200	63,000	65,765	(2,765)	(2,700)
Corp & Comm - Community Resources	TOTAL	12,973,700	0	12,973,700	3,617,912	4,057,655	(439,743)	246,500

Summary of Operational Adjustments:		
Acuma	(48,000)	Employee costs
MART interns from ICT	(22,000)	Employee costs
Council Tax admin reduction	(25,000)	Supplies & Services
Support recharge	95,000	Support Services
	0	

Department	Subjective Name	Approved Budget Per 05	Operational Adjustments		Budget Estimate to Date - Per 07	Actual to Date	Variance (Over)/Under	Forecast
Corp & Comm - Support	Employee Costs	8,582,300	47,000	8,629,300	4,679,864	4,742,637	(62,773)	(74,300)
	Property Costs	3,500		3,500	2,459	459	2,000	500
	Transport Costs	25,900		25,900	15,045	9,649	5,396	6,600
	Supplies & Services	3,445,000	48,000	3,493,000	3,005,428	3,251,647	(246,219)	(135,000)
	Third Party Payments	19,400		19,400	19,000	17,516	1,484	1,900
	Support Services	0		0			0	0
	Depcn And Impairment Losses	2,186,200		2,186,200			0	0
Total Expenditure		14,262,300	95,000	14,357,300	7,721,796	8,021,908	(300,112)	(200,300)
	Income	(2,566,100)	0	(2,566,100)	(328,044)	(430,743)	102,699	220,600
Corp & Comm - Support	TOTAL	11,696,200	95,000	11,791,200	7,393,752	7,591,165	(197,413)	20,300
Summary of Operational Adjustments: Council Tax admin reduction MART intern Acuma		<u> </u>	25,000 22,000 48,000	Employee Costs Employee Costs Supplies & Services				

Department	Objective Name	Approved Budget Per 05	Operational Adjustments		Budget Estimate to Date - Per 07	Actual to Date	Variance (Over)/Under	Forecast
Corp & Comm - Support	Revenues - General	740,300		740,300	375,583	380,423	(4,840)	5,300
	Digital services	6,525,900	22,000	6,547,900	3,726,777	4,039,912	(313,135)	(52,000)
	Policy	228,700		228,700	116,224	107,480	8,744	0
	Communications	435,800		435,800	270,682	247,756	22,926	19,500
	Printing	186,600		186,600	115,369	91,861	23,508	17,700
	Human Resources & Payroll	1,664,200		1,664,200	1,089,677	1,096,033	(6,356)	20,600
	Democratic Services	405,600		405,600	217,825	221,031	(3,206)	(9,500)
	Customer Services	1,017,800		1,017,800	638,500	614,186	24,314	4,000
	Core Corporate	0		0	478,801	498,342	(19,541)	0
	Data And Information	190,700	48,000	238,700	102,924	46,129	56,795	5,600
	Project Management Office	300,600	25,000	325,600	261,390	248,013	13,377	9,100
Corp & Comm - Support	TOTAL	11,696,200	95,000	11,791,200	7,393,752	7,591,165	(197,413)	20,300

95,000

Summary of Operational Adjustments:

Digital Intern	22,000
Data & Info re Acuma	48,000
PMO agency	25,000
	95,000

Budgetary Control Statement Period 07 / 2020 31 October 2019 Period End: 31 October 2019

Estimate to Per 07	Actual to Date	Variance (Over)/Under	Forecas
600 321	900 742	(200 422)	267 50

Period 07 / 2020

Department	Subjective Name	Approved Budget Per 05			Budget Estimate to Date - Per 07	Actual to Date	Variance (Over)/Under	Enrecast
Other Expenditure & Income	Expenditure	1,692,000	586,000	2,278,000	600,321	890,743	(290,422)	267,500
	Support Services	64,500		64,500	0	0	0	0
Total Expenditure		1,756,500	586,000	2,342,500	600,321	890,743	(290,422)	267,500
	Income	0	0	0	0	(22,958)	22,958	22,900
Other Expenditure & Income	TOTAL	1,756,500	586,000	2,342,500	600,321	867,785	(267,464)	290,400

Summary of Operational Adjustments:

Redetermination Teachers Pay Award Funding

586,000

Department	Objective Name	Approved Budget Per 05	Operational Adjustments		Budget Estimate to Date - Per 07	Actual to Date	Variance (Over)/Under	Forecast
Other Expenditure & Income	Other Expenditure & Income	1,756,500	586,000	2,342,500	600,321	867,785	(267,464)	267,500
	Income	0	0	0	0	0	0	22,900
Other Expenditure & Income	TOTAL	1,756,500	586,000	2,342,500	600,321	867,785	(267,464)	290,400

Summary of Operational Adjustments:

Redetermination Teachers Pay Award Funding

586,000

Period End: 31 October 2019

Period 07 / 2020

Budgetary Control Statement
Period 07 / 2020 31 October 2019

Department	Subjective Name	Approved Budget Per 05	Operational Adjustments		Budget Estimate to Date - Per 07	Actual to Date	Variance (Over)/Under	Forecast
Joint Boards	Contributions	2,291,000		2,291,000	1,798,500	1,804,305	(5,805)	43,000
	Support Services	8,500		8,500	0	0	0	0
Total Expenditure		2,299,500		2,299,500	1,798,500	1,804,305	(5,805)	43,000
Joint Boards	TOTAL	2,299,500	0	2,299,500	1,798,500	1,804,305	(5,805)	43,000

Department	Objective Name	Approved Budget Per 05			Budget Estimate to Date - Per 07	Actual to Date	Variance (Over)/Under	Forecast
Joint Boards	SPTE (incl Concess Fares)	1,766,000		1,766,000	1,314,500	1,289,375	25,125	32,900
	Renfrewshire Valuation J/Brd	525,000		525,000	484,000	514,930	(30,930)	10,100
	Support Services	8,500	0	8,500	0	0	0	0
Joint Boards	TOTAL	2,299,500	0	2,299,500	1,798,500	1,804,305	(5,805)	43,000

Budgetary Control Statement Period End: 31 October 2019 Period 07 / 2020 Period 07 / 2020 31 October 2019

Department	Subjective Name	Approved Budget Per 05	Operational Adjustments		Budget Estimate to Date - Per 07	Actual to Date	Variance (Over)/Under	Forecast
Contingency - Welfare	Supplies & Services	83,900	0	83,900	0	0	0	83,900
Total Expenditure		83,900		83,900	0	0	0	83,900
Contingency - Welfare	TOTAL	83,900	0	83,900	0	0	0	83,900

Department	Objective Name	Approved Budget Per 05	Operational Adjustments		Budget Estimate to Date - Per 07	Actual to Date	Variance (Over)/Under	Forecast
Contingency - Welfare	Supplies & Services	83,900		83,900	0	0	0	83,900
Contingency - Welfare	TOTAL	83,900	0	83,900	0	0	0	83,900

Budgetary Control Statement Period End: 31 October 2019 Period 07 / 2020 Period 07 / 2020 31 October 2019

Department	Subjective Name	Approved Budget Per 05	Operational Adjustments		Budget Estimate to Date - Per 07	Actual to Date	Variance (Over)/Under	Forecast
Health & Social Care Partnership	Employee Costs	20,678,200	0	20,678,200	11,145,544	10,975,371	170,173	568,000
	Property Costs	967,800	8,000	975,800	453,229	318,043	135,186	89,000
	Transport Costs	224,000	0	224,000	107,097	113,636	(6,539)	(66,000)
	Supplies & Services	2,389,700	(8,000)	2,381,700	724,260	729,259	(4,999)	(86,000)
	Third Party Payments	38,187,200	(39,600)	38,147,600	19,819,722	18,782,449	1,037,273	(1,496,000)
	Transfer Payments		39,600	39,600	23,130	18,914	4,216	0
	Support Services	2,331,100	0	2,331,100	0	22,541	(22,541)	0
	Depcn And Impairment Losses	888,800	0	888,800	0	0	0	0
Total Expenditure		65,666,800		65,666,800	32,272,982	30,960,213	1,312,769	(991,000)
	Income	(9,409,800)	0	(9,409,800)	(8,783,017)	(1,727,679)	(7,055,338)	287,000
Core funding from	Integration Joint Board	(55,929,200)	0	(55,929,200)	(23,817,265)	(29,566,135)	5,748,870	704,000
Health & Social Care Partnership	TOTAL	327,800	0	327,800	(327,300)	(333,601)	6,301	0

Budgetary Control Statement Period 07 / 2020 31 October 2019

Period End: 31 October 2019

Period 07 / 2020

Department	Objective Name				Per 07 Date - Per 07 Ac		Variance (Over)/Under	Forecas
Health & Social Care Partnership	Service Strategy	910,500	(910,500)	0	0	0	0	0
	Public ProtectChild. & Families	8,767,100		8,767,100	4,229,817	3,827,534	402,283	521,000
	Older People			0	0	0	0	0
	Adult Health - Intensive Services		8,214,000	8,214,000	4,126,189	5,591,719	(1,465,530)	(382,000)
	Adult Health-Localities Servvices			0				
	Older People	23,699,800	(8,214,000)	15,485,800	6,215,000	7,562,000	(1,347,000)	(313,000)
	Physical Disability	4,554,800	200	4,555,000	1,828,000	2,768,000	(940,000)	(402,000)
	Learning Disability	10,235,100		10,235,100	4,107,000	6,314,000	(2,207,000)	(285,000)
	Mental Health	1,637,000	(1,637,000)	0	0	0	0	
	Recovery Services-Mental Health		1,929,000	1,929,000	866,762	1,366,163	(499,401)	97,000
	Addictions	291,700	(291,700)	0	0	0	0	
	Recovery Services-Addictions			0			0	
	Criminal Justice	0		0	(33,943)	(93,628)	59,685	0
	Finance & Resources		7,071,000	7,071,000	2,151,140	1,896,746	254,394	60,000
	Support Service & Management	6,161,000	(6,161,000)	0	0	0	0	0
		56,257,000	0	56,257,000	23,489,965	29,232,534	(5,742,569)	(704,000)
Core Funding from	Integration Joint Board	(55,929,200)	0	(55,929,200)	(23,817,265)	(29,566,135)	5,748,870	704,000
Health & Social Care Partnership	TOTAL	327,800	0	327,800	(327,300)	(333,601)	6,301	0

Budgetary Control Statement Period End: 31 October 2019 Period 07 / 2020 31 October 2019

Department	Subjective Name	Approved Budget Per 05	Operational Adjustments		Budget Estimate to Date - Per 07	Actual to Date	Variance (Over)/Under	Forecast
Housing Revenue Account	Employee Costs	4,370,700		4,370,700	2,391,590	2,181,298	210,292	324,600
	Property Costs	1,484,000		1,484,000	702,755	348,482	354,273	56,400
	Transport Costs	147,600		147,600	86,107	57,793	28,314	0
	Supplies & Services	2,518,200		2,518,200	1,223,411	1,414,900	(191,489)	(497,100)
	Third Party Payments	0		0	0	0	0	0
	Transfer Payments	330,600		330,600	31,914	23,678	8,236	0
	Support Services	977,400		977,400	0	0	0	0
	Depcn And Impairment Losses	4,588,700		4,588,700	0	0	0	118,700
Total Expenditure		14,417,200		14,417,200	4,435,777	4,026,151	409,626	2,600
	Income	(14,417,200)	0	(14,417,200)	(8,212,750)	(8,019,519)	(193,231)	(108,700)
Housing Revenue Account	TOTAL	0	0	0	(3,776,973)	(3,993,368)	216,395	(106,100)

Department	Objective Name	Approved Budget Per 05			Budget Estimate to Date - Per 07	Actual to Date	Variance (Over)/Under	Forecast
Housing Revenue Account	Construction	2,919,300		2,919,300	1,402,806	1,678,090	(275,284)	(83,300)
	Hra - Client	(2,919,300)		(2,919,300)	(5,179,779)	(5,671,458)	491,679	(22,800)
Housing Revenue Account	TOTAL	0	0	0	(3,776,973)	(3,993,368)	216,395	(106,100)

Period 07 / 2020

EAST RENFREWSHIRE COUNCIL

CABINET

30 JANUARY 2020

Report by Deputy Chief Executive

EXEMPTION FROM TENDERING – EXTENDED USE OF ICT CONTRACTS

PURPOSE OF REPORT

1. The purpose of the report is to seek exemption from tendering in accordance with Contract Standing Order 15 (ii), in relation to the award of support and maintenance contracts pertaining to software applications in use across the Council. The exemption will allow for continued use of incumbent solutions.

RECOMMENDATIONS

- 2. It is recommended that, in accordance with Contract Standing Order 15 (ii), the Cabinet approve an exemption from tendering procedures to allow the following contracts to be negotiated directly with the current supplier for the periods identified below (all commencing in the upcoming financial year). Total contract expenditure for the full period within this exemption is £430,000.
 - (i) ORBIS (Revenues) Contract with NPS for Contract Period 01/04/2020 to 31/03/2022 with value of up to £175,000.
 - (ii) Tunstall ARC (Community Safety) Contract with Tunstall for Contract Period 01/04/2020 to 31/06/2023 with value of up to £125,000.
 - (iii) ESRI Geographical Information System (Environment) Contract with ESRI for Contract Period 01/04/2020 to 31/03/2024 with value of up to £130,000.

The above periods are indicative and not compulsory committed terms, contract extensions will be negotiated to best suit the individual situation including annual reviews and commitment break clauses.

BACKGROUND

- 3. The consolidation of all large ICT contracts from Business areas into ICT commenced in 2017. This allowed for greater scrutiny, transparency and cohesion, along with the identification of organisational benefits and application lifecycle planning.
- 4. To effectively manage an ICT estate, the entire ICT portfolio needs to be aligned with national initiatives, ERC Strategic Outcomes and service specific requirements and objectives. As ICT solutions need to fulfil both the current and future needs of the business, there is an optimum strategic window to replace solutions. This window has multiple contributory factors requiring consideration to ensure the full scope of potential benefit is realised.
- 5. ICT change activity should only be undertaken when required to ensure that there is no unmanageable impacts caused by multiple concurrent changes, and that solutions deliver their maximum value and benefit prior to decommission.

6. This exemption is sought to ensure that the optimum utilisation of incumbent solutions is achieved, and subsequent change activity can be scheduled and undertaken at appropriate and least impactful times.

REPORT

- 7. There are three solutions identified for exemption:
 - (i) ORBIS (Revenues) Council Tax and Benefits Management system. A new system has already been procured and exemption is to support the parallel running of the incumbent solution to ensure sufficient time to implement newly procured replacement solution without impacting critical service delivery.
 - (ii) Tunstall ARC (Community Safety) Telecare Call Handling and Recording system. Exemption is sought to provide support and maintenance to the existing solution while the service, along with HSCP and Housing, undertake the procurement and implementation on a new Digital-Ready Telecare solution.
 - (iii) ESRI Geographical Information System (Environment) used for Mapping and geographic planning. Exemption is sought to ensure this key information tool can continue to support the Environment Department through its transformation.
- 8. An appropriate review has been conducted of each of the above solutions that include one or more of the below:
 - (i) Risk assessment of impact and resource requirements of change
 - (ii) External market analysis
 - (iii) Formal Fitness for Purpose Assessments
 - (iv) Options Appraisals
 - (v) Research with other Local Authorities and Scottish Local Government Digital Office

The output from the reviews have concluded that further utilisation of each of the current solutions is in the best interest of the Council as either the internal or external market conditions are not currently optimised for change.

- 9. Any change of contracts would not release benefits greater than the financial, organisational or reputational risk posed; and procurement activity at this time would pose significant and severe operational risk to the delivery of the relevant Council services.
- 10. The approval of this exemption will allow for continuity of service. This will ensure the Information Technology infrastructure and applications provides stability through the relevant periods, in meeting and delivering organisation wide outcomes.

FINANCE AND EFFICIENCY

11. The cost of change to any large ICT solution is significant. Complex solutions can take up to 36 months to replace, and have significant resource demands above and beyond that provided by standard operations. There has been departmental scrutiny of the associated financial spend, budget allocation and fitness for purpose for the solutions included within this proposal.

- 12. For the identified solutions, contracts will be established to ensure that the Council secures best value. Significant work is underway to allow succession planning; however other internal and external factors continue to shape the opportunities available.
- 13. The contracts form part of larger scale Council projects, programmes and objectives and subsequently require continuity of the current service to ensure that there is no risk to operations or in-flight projects whilst further work is undertaken.
- 14. Efficiencies are achieved by retaining the current solution. Should we attempt procurement activity at this time, the negative financial and operational effect would be significant. The activity would manifest with demand for significant unscheduled unavailable resource, jeopardise operational capacity and detrimentally damage in-flight project activity and planned project delivery.

CONSULTATION

- 15. Each solution has been subject to input and consultation with multiple parties (Service, ICT, Suppliers and other Local Authorities). This has allowed us to formulate the proposal for extension that would achieve the best outcome.
- 16. Legal services were consulted on the use of Contract Standing Order 15 (ii) for these contracts and confirmed that the exemption requests are justified and legally competent. Approved Exemption Forms are available Annex 1.

PARTNERSHIP WORKING

17. There are limited opportunities currently identified however through collaboration with the Scottish Local Government Digital Office, the relevant services will continue to explore opportunities.

IMPLICATIONS OF THE PROPOSALS

18. The continued use of the current solutions is required to ensure that continuation of service and resilience for these ICT and service applications for the identified periods.

CONCLUSIONS

19. The exemptions being sought have been identified and selected to ensure that the ICT portfolio remains fit for purpose, whilst providing stability for key line of business applications through continuity of service during a period of significant technical change. It also ensures that opportunities provided by the National initiatives, programmes and technology landscape are best exploited by allowing the ICT estate flexibility with timing when conducting procurement activity.

RECOMMENDATIONS

20. It is recommended that, in accordance with Contract Standing Order 15 (ii), the Cabinet approve an exemption from tendering procedures to allow the following contracts to be negotiated directly with the current supplier for the periods identified below (all commencing in the upcoming financial year). Total contract expenditure for the full period within this exemption is £430,000.

- (i) ORBIS (Revenues) Contract with NPS for Contract Period 01/04/2020 to 31/03/2022 with value of up to £175,000.
- (ii) Tunstall ARC (Community Safety) Contract with Tunstall for Contract Period 01/04/2020 to 31/06/2023 with value of up to £125,000.
- (iii) ESRI Geographical Information System (Environment) Contract with ESRI for Contract Period 01/04/2020 to 31/03/2024 with value of up to £130,000.

The above periods are indicative and not compulsory committed terms, contract extensions will be negotiated to best suit the individual situation including annual reviews and commitment break clauses.

Caroline Innes, Deputy Chief Executive

REPORT AUTHOR

Murray Husband Head of Digital and Community Safety murray.husband@eastrenfrewshire.gov.uk

8 January 2020

CORPORATE 45 PROCUREMENT



Exemption from Contract Standing Orders

In order to comply with Contract Standing Orders all requirements for goods, works or services which are not covered by a relevant contract/ framework must be subject to a quotation/ tendering exercise. Where the total value of the requirement is in excess of £10,000 for goods & services / £20,000 for works a Quick Quote exercise shall be conducted. Where the total value of the requirements for goods & services is in excess of £50,000 / £150,000 for Works a tendering exercise is required and your Category Manager should be contacted.

We do acknowledge that in some circumstances it may not always be prudent to carry out such exercises and this has been reflected in Standing Order 15 of Contract Standing Orders with the introduction of an exemption clause for contracts meeting certain criteria. Clause 15 i/ ii / iii - The Council may exempt from the need for competition, any contract for works, goods or services which, in the opinion of the Director of the procuring department is (i) urgently required to minimise risk of personal injury or damage to property, (ii) a contract to which special circumstances apply (iii) of a proprietary nature.

Please complete the table below regarding the reasons you are requesting an exemption. Exemptions will not be granted unless all information is completed and clear justification can be provided. Web addresses and search dates must be included along with any other relevant information which will demonstrate your findings. Please allow 5 working days for a response.

Supplier Name	Tunstall Healthcare (UK) Limited			
Total Cost (all elements to be included for the period of the exemption with a		£ 125,000		
clear breakdown of costs given showing split between goods, works and services)	Works	£		
	Services	£		
	Total	£ 125,000		
Description of the requirement	maintenan service, al the procur	n is sought to provide support and note to the existing solution while the ong with HSCP and Housing, undertake ement and implementation of a new ady Telecare Alarm Receiving solution.		
Please confirm if this is a one off purchase or a recurring requirement	Recurring (£42k per annum)			
Please indicate the time period the exemption has to apply for all recurring requirements	01/04/2020 to 31/06/2023			
Supplier Code (can be obtained from efinancial system)	000124/00)		
Supplier Address	Whitlley Lo	odge, Whitley Bridge, Yorkshire		
Supplier Postcode	DN14 0HF	₹		
15 i – is this exemption urgent in nature to minimise risk of personal injury or damage to property.	No			

15 i – is this exemption urgent in nature to minimise risk of	No
personal injury or damage to property.	
15 ii - Is this exemption for special circumstances (such as an	Yes
urgent need to fulfil an ongoing Council function otherwise	
incapable of performance.	
15 iii - Is this exemption for Proprietary works, goods or services.	No
(e.g. goods manufactured and sold only by the owner of the	
patent, formula, brand <u>name</u> , or trademark associated with the	
product)?	

Please note that if an exemption is provided there is still a requirement to enter into a written direct contract or a Service Level Agreement must be drawn up between the council and the contractor (where appropriate). An exemption may not be given until the direct contract/ SLA has been approved by your Category Manager. This is an audit action.

Please confirm you have considered a direct contract/ SLA and if not please detail your reasons for this.

Confirmed. There is an identified route to implement a direct contract.

	46	

Name of person requesting exemption:	Murrax Husband Λ
Authorised signatory:	
Date of request:	15/01/20

Completed form should be returned as follows:

- Requests under ii and iii above with value up to £50,000 to be emailed to Diane Pirie, Chief Procurement Officer.
- Requests under ii and iii above with value exceeding £50,000 but less than £100,000 (goods & services) or £150,000 and above but less than £200,000 (works) to be emailed to Gerry Mahon, Chief Officer Legal and Procurement.

Please allow 5 working days for response.

- Value of £100,000 or more (goods & services) and £200,000 or more (works) must be reported to Cabinet or appropriate Committee for approval prior to entering into the contract.
- Value in excess of the EU procurement threshold, (£181,302 for goods & services / £4,551,413 million for works) an
 exemption cannot be given and you must contact your Category Manager to discuss the most appropriate tender
 route.

CORPORATE 47 PROCUREMENT



Exemption from Contract Standing Orders

In order to comply with Contract Standing Orders all requirements for goods, works or services which are not covered by a relevant contract/ framework must be subject to a quotation/ tendering exercise. Where the total value of the requirement is in excess of £10,000 for goods & services / £20,000 for works a Quick Quote exercise shall be conducted. Where the total value of the requirements for goods & services is in excess of £50,000 / £150,000 for Works a tendering exercise is required and your Category Manager should be contacted.

We do acknowledge that in some circumstances it may not always be prudent to carry out such exercises and this has been reflected in Standing Order 15 of Contract Standing Orders with the introduction of an exemption clause for contracts meeting certain criteria. Clause 15 i/ ii / iii - The Council may exempt from the need for competition, any contract for works, goods or services which, in the opinion of the Director of the procuring department is (i) urgently required to minimise risk of personal injury or damage to property, (ii) a contract to which special circumstances apply (iii) of a proprietary nature.

Please complete the table below regarding the reasons you are requesting an exemption. Exemptions will not be granted unless all information is completed and clear justification can be provided. Web addresses and search dates must be included along with any other relevant information which will demonstrate your findings. Please allow 5 working days for a response.

Supplier Name	ESRI (UK) Limited			
Total Cost (all elements to be included for the period of the exemption with a	Goods	£ 130,000		
clear breakdown of costs given showing split between goods, works and services)	Works	£		
	Services	£		
	Total	£ 130,000		
Description of the requirement		Exemption is sought to ensure this key information tool can continue to support the Environment Department through its transformation. As a foundation for transformation, replacing this tool at this point would be disruptive to the Environment change programme.		
Please confirm if this is a one off purchase or a recurring requirement	Recurring (£32.5k per annum)			
Please indicate the time period the exemption has to apply for all recurring requirements	01/04/2020 to 31/03/2024			
Supplier Code (can be obtained from efinancial system)	000831/00			
Supplier Address	Millennium House, 65 Walton Street, Aylesbury, Buckinghamshire.			
Supplier Postcode	HP21 7QG			

15 i – is this exemption urgent in nature to minimise risk of personal injury or damage to property.	No
15 ii - Is this exemption for special circumstances (such as an urgent need to fulfil an ongoing Council function otherwise incapable of performance.	Yes
15 iii - Is this exemption for Proprietary works, goods or services. (e.g. goods manufactured and sold only by the owner of the patent, formula, brand <u>name</u> , or trademark associated with the product)?	No

Please note that if an exemption is provided there is still a requirement	ent to enter into a written direct contract or a Service	
Level Agreement must be drawn up between the council and the co	ntractor (where appropriate). An exemption may not	
be given until the direct contract/ SLA has been approved by your C	Category Manager. This is an audit action.	
Please confirm you have considered a direct contract/ SLA and if	Confirmed. There is an identified route to	
not please detail your reasons for this.	implement a direct contract.	

Name of person requesting exemption:	Murrav/Husband /	
Authorised signatory:		
Date of request:	15/01)20	

Completed form should be returned as follows:

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Please allow 5 working days for response.

- Value of £100,000 or more (goods & services) and £200,000 or more (works) must be reported to Cabinet or appropriate Committee for approval prior to entering into the contract.
- Value in excess of the EU procurement threshold, (£181,302 for goods & services / £4,551,413 million for works) an
 exemption cannot be given and you must contact your Category Manager to discuss the most appropriate tender
 route.

CORPORATE 49 PROCUREMENT



Exemption from Contract Standing Orders

In order to comply with Contract Standing Orders all requirements for goods, works or services which are not covered by a relevant contract/ framework must be subject to a quotation/ tendering exercise. Where the total value of the requirement is in excess of £10,000 for goods & services / £20,000 for works a Quick Quote exercise shall be conducted. Where the total value of the requirements for goods & services is in excess of £50,000 / £150,000 for Works a tendering exercise is required and your Category Manager should be contacted.

We do acknowledge that in some circumstances it may not always be prudent to carry out such exercises and this has been reflected in Standing Order 15 of Contract Standing Orders with the introduction of an exemption clause for contracts meeting certain criteria. Clause 15 i/ ii / iii - The Council may exempt from the need for competition, any contract for works, goods or services which, in the opinion of the Director of the procuring department is (i) urgently required to minimise risk of personal injury or damage to property, (ii) a contract to which special circumstances apply (iii) of a proprietary nature.

Please complete the table below regarding the reasons you are requesting an exemption. Exemptions will not be granted unless all information is completed and clear justification can be provided. Web addresses and search dates must be included along with any other relevant information which will demonstrate your findings. Please allow 5 working days for a response.

Supplier Name	NPS		
Total Cost (all elements to be included for the period of the exemption with a		ods £ 175,000	
clear breakdown of costs given showing split between goods, works and services)	Works	£	
	Services	£	
	Total	£ 175,000	
Description of the requirement	A new system has already been procured and exemption is to support the parallel running of the incumbent solution to ensure sufficient time to implement newly procured replacement solution without impacting critical service delivery.		
Please confirm if this is a one off purchase or a recurring requirement	Recurring (£87.5k per annum)		
Please indicate the time period the exemption has to apply for all recurring requirements	01/04/2020 to 31/03/2022		
Supplier Code (can be obtained from efinancial system)	000192/00		
Supplier Address	2 People Building Estate, Maylands Avenue, Hemel Hempstead, Hertforshire.		
Supplier Postcode	HP2 4NW		
15 i – is this exemption urgent in nature to minimise risk of	No		

15 i – is this exemption urgent in nature to minimise risk of personal injury or damage to property.	No
15 ii - Is this exemption for special circumstances (such as an urgent need to fulfil an ongoing Council function otherwise incapable of performance.	Yes
15 iii - Is this exemption for Proprietary works, goods or services. (e.g. goods manufactured and sold only by the owner of the patent, formula, brand <u>name</u> , or trademark associated with the product)?	No

Please note that if an exemption is provided there is still a requirement to enter into a written direct contract or a Service			
Level Agreement must be drawn up between the council and the contractor (where appropriate). An exemption may no			
be given until the direct contract/ SLA has been approved by your C	ategory Manager. This is an audit action.		
Please confirm you have considered a direct contract/ SLA and if			
not please detail your reasons for this.	Confirmed. There is an identified route to		
	implement a direct contract.		

50	

Name of person requesting exemption:	Murray Husband			
Authorised signatory:				
Date of request:	15/04/20			

Completed form should be returned as follows:

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EAST RENFREWSHIRE COUNCIL

CABINET

30 January 2020

Report by Deputy Chief Executive

Welfare Contingency Fund Update

PURPOSE OF REPORT

- 1. To seek Cabinet approval to use resources from the Welfare Reform contingency provision in order to support local residents through the Scottish Welfare Fund application process and to continue to mitigate the impact of welfare reform and ongoing rollout of Universal Credit over the next two years.
- 2. To bring forward a bid to the Welfare Contingency resources to fund a shortfall in external funding for East Renfrewshire Citizens Advice Bureau's Helping East Renfrewshire Online project.

RECOMMENDATIONS

- 3. It is recommended that Cabinet:
 - a. Approves the Scottish Welfare Fund team bid for a total of £110,858 over the next 2 years, to fund 2 Grade 5 posts to support increased demand in applications for the SWF;
 - Approves the Money Advice and Rights Team (MART)'s bid for £77,067 of welfare contingency provision to continue the Financial Wellbeing Project to build community capacity and resilience in the area of personal budgeting for a further 2 years;
 - c. Considers the East Renfrewshire Citizen Advice Bureau (ERCAB) bid for £40,000 to continue to fund one full time member of staff to undertake all aspects of benefit support work;
 - d. Considers the ERCAB bid for £11,500 of welfare contingency funding for 2020/21 to meet a shortfall in resources for their Helping East Renfrewshire Online (HERO) project; and
 - e. Notes that all bids for welfare contingency resources for 2021/22 are being requested in principle and are subject to budgetary provision being confirmed when the Council sets the 2021/22 budget early in 2021.

BACKGROUND

4. In June 2018 Cabinet considered a report which set out arrangements the Council was making to deal with the implications of the full roll out of Universal Credit (UC) by the Department of Work and Pensions (DWP) in East Renfrewshire from September 2018.

- 5. Since September 2018 all new applicants and those who report a change of circumstance have moved to UC. The transfer of people who are on existing benefits or tax credits will begin in 2020 and this is planned for completion by 2022 although this is nationally driven and out with our control.
- 6. The migration of existing legacy benefit claimants is a significant development which will affect a considerable number of our residents in East Renfrewshire, currently circa 3,500 DWP legacy benefit claimants. For residents this means that people on Employment and Support Allowance, Job Seekers Allowance, Housing Benefits, Tax Credits, Income Support will be transferred to UC.
- 7. There are many implications and risks associated with UC full service for social housing tenants and landlords as well as for private rented tenants and their landlords and experience suggests that rent arrears for tenants will increase.
- 8. In Scotland the implementation of UC will have some differences to the wider UK system. In particular The Scotland Act 2016 gave people the option to be paid twice monthly and to have their UC housing element paid directly to their landlords.
- 9. The Scotland Act 2016 also devolved new social security powers to Scotland, with the creation of the new Scottish Social Security Agency (SSSA). This agency will have responsibility for 10 social security powers including disability living allowance, personal independence payments, carer's allowance, winter fuel payments, attendance allowance industrial injuries disablement benefit, sure start maternity grant, funeral expenses, discretionary housing payments and some Universal Credit Powers. These benefits are being devolved on a planned roll out with completion expected 2023.
- 10. The premise of the new agency is a face to face service, with a presence in local areas which is a different delivery model from UC, which is very online focused. Both systems will eventually operate in tandem. The full impact of the new agency for East Renfrewshire is yet to be established. The new Agency will be based in Voluntary Action in East Renfrewshire and will begin a roll-out of benefits over the next few years..
- 11. Many aspects of UC implementation will be handled as business as usual by services, but the areas requiring the most co-ordination and joined up working across agencies (especially between Council, Culture and Leisure Trust and ERCAB) are around digital support and communication to ensure clear customer pathways and a single message to signpost relevant services. This is because UC claims are entirely online. The extent to which clients are literate, numerate both generally and digitally is key to understanding the likely impact of the rollout on communities and service demand levels.
- 12. The caseload and experience of MART and ERCAB suggest that ongoing welfare reform and the full roll out of UC is impacting across East Renfrewshire and in particular affecting our most deprived communities. The day to day experience of these teams is that the local community is facing a number of issues with both MART and ERCAB experiencing significant increases in demand in recent years as detailed in paragraph 18, with further increases expected.
- 13. It was noted in the same Cabinet report in June 2018 that £200,000 of welfare contingency funding had been made available in the revenue estimates for the three financial years 2018/19, 2019/20 and 2020/21. Proposals from the SWF teams and MART were considered and approved at that time and in November 2018 welfare contingency funding was also approved to support resourcing of the ERCAB HERO project.

SCOTTISH WELFARE FUND TEAM RESOURCE

- 14. The Scottish Welfare Fund (SWF) comprises of Community Care Grants, which help set people up to live independently, and Crisis Grants, which provide a safety net in a disaster or emergency. The SWF is part of the Scottish Government's effort to mitigate some of the impact of welfare reform on the country's most vulnerable residents.
- 15. Demand for SWF grants has increased in the last 18 months with 2 primary reasons for the increased demand. UC is increasing the number of people who pass the Stage 1 low income assessment so more people are meeting the initial criteria for SWF success. Secondly the emerging impact of new affordable housing developments and new builds has resulted in more eligible tenants approaching the Council for Community Care grants for essential items and furnishings, carpets etc. to get them set up in their new homes.
- 16. Applications to the SWF have increased significantly from 2017/18 into 2018/19 and this demand has continued into 2019/20 (see table below). The SWF team are required to assess every application and determine an outcome within specified guidelines and timelines. There are 3.5 permanent FTEs (Full Time Equivalent) within the SWF team, with funding for an additional temporary resource provided from the Welfare Contingency Fund until March 2020. In addition, 1 FTE from the Benefits team has been supporting the workload however this is impacting overall performance and cannot be sustained going forward. The increased demand has resulted in additional workload for the team, with difficulty at times meeting the response times expected by the Scottish Government (next working day for a Crisis Grant and 15 working days for a Community Care Grant). On reviewing our resource levels, current demand and benchmarking with similar councils we have established that East Renfrewshire Council is less resourced than other equivalent councils, which typically have 5-7 FTEs.

Year	2017/18	2018/19	2019/20 to December
Crisis Grants:			
Applications	488	680	480
Successful	366	456	286
Community Care Grants			
Applications	456	476	369
Successful	287	301	263

17. Additional funding from the Welfare Contingency Fund is requested for 2 Grade 5 SWF team posts from April 2020 to March 2022, the first is to continue an existing temporary position, and the second is an additional post to augment capacity. This will cost £110,858 over the two years and the breakdown is shown in the summary table below.

Money Advice & Rights Team (MART)

- 18. In 2018/19 MART achieved £5,926,172 in financial gains for local residents, with more clients than ever before being seen. In 2018/19, the team dealt with 3527 cases, this represents a 24% increase on the previous year and a 12% increase in money advice cases alone. CAB has also experienced a growing demand and increased financial gains for clients. Together these teams provide a vital service for local communities.
- 19. MART is currently using welfare contingency funding to fund a Financial Wellbeing post working with residents to secure benefit entitlement, with a focus on UC and to build community capacity and resilience in the area of personal budgeting.

- 20. The Financial Wellbeing post has assisted with 237 UC claimants generating an income for local residents of £331,266.24. This has included increased financial stability and resilience, development of budgeting and life skills, exploration of savings options and cheaper alternatives, fast-track referrals to mainstream MART services, removal of barriers and referrals to appropriate services, delivery of financial capacity training and provision of more secure Council tenancies and prevention of reoccurring rent arrears.
- 21. As a result of the ongoing rollout of welfare reform the team have identified a need for continued welfare contingency funding to continue to deliver this preventative budgeting advice in East Renfrewshire for a further 2 years. No other organisation is delivering an education and practical package of advice and support for claims and budgeting in the local area.
- 22. Funding is sought to retain the Financial Wellbeing post until September 2022 and limited supporting promotional materials at a total cost of £77,067.

Citizens Advice Bureau

- 23. There is a Service Level Agreement in place between the Council and ERCAB which outlines the three main funding streams that are paid to ERCAB:
 - £102,500 Grant from the Voluntary and Community Grants fund which relates to general service provision delivered by CAB offering free, independent, confidential and impartial advice;
 - £42,000 funded to provide advice in relation to housing related matters; and
 - £12,500 funded to support the provision of money advice services.
- 24. In addition Cabinet has supplemented this by approving additional grant funding of £40,000 since 2014 to fund one full time member of staff who undertakes all aspects of benefit support work. Alongside MART, CAB is a key partner in the provision of local support to mitigate the impacts of welfare reform ensuring local residents are accessing their rightful entitlement to their benefits. In addition funding from the Welfare Contingency Fund also supported a shortfall in resources of £22,288 over two years for CAB's Helping East Renfrewshire Online (HERO) project.
- 25. ERCAB continues to support residents during the UC full service roll-out. The additional grant funding has contributed towards increased client financial gains. The gains derived from benefits in ERCAB total £1.2 million, a portion of which has been achieved by this additional post with gains of approximately £245,000 from successfully representing clients through HM Courts and Tribunal Service.
- 26. The HERO project involves one-to-one and group support, providing advice on how to improve difficulties with areas such as literacy, numeracy, financial management and budgeting with all venues providing PC access so the team can focus on guiding clients with online claims. In the last year this project had 826 client contacts, an increase of 77 % on the previous year. Working in conjunction with specialist benefits advisers within East Renfrewshire CAB have secured £245,000 client financial gains through this project.
- 27. When the original HERO funding was approved by Cabinet no commitment was given for future additional funding and CAB believed at that time that they would be in a position to obtain funding from elsewhere for future years.

Whilst, CAB has secured additional funding streams out with the Council they have been unable to secure full funding and there is a still a shortfall required to keep the HERO

project running. Funding of £11,500 is sought from the Council to contribute towards the continuation of the HERO project for 2020/21.

28. The Service Level Agreement between the Council and ERCAB is due for review in March 2020. It is acknowledged that this agreement would benefit from improved data and evidence being collated and recorded from ERCAB and this will be implemented through an agreed template with data metrics reported on a six monthly basis.

FINANCE AND EFFICIENCY

29. Cabinet approved a contingency welfare fund of £200,000 for 2020/21. The Head of Accountancy has confirmed that the additional resources proposed as detailed in the table can be met from the Welfare Reform contingency during 2020/21 and the funding for 2021/22 will be subject to onward budget approval. Cabinet decisions on funding for these years would be made in principle, subject to budget provision being agreed at Council.

	2020/21	2021/22	2022/23	Total
Total welfare contingency funding available (net				
previous commitments)	172,700	200,000		372,700
SWF team request	51,220	59,638		110,858
MART request	13,456	40,387	23,224	77,067
Contribution to CAB	40,000	40,000		80,000
Contribution to ERCAB HERO	11,500			11,500
Total left in welfare contingency fund	56,524	59,975		

CONSULTATION AND PARTNERSHIP WORKING

- 30. The roll-out of UC in East Renfrewshire is being delivered in partnership across a range of agencies including the DWP, local job centres, CAB, Council services, HSCP and the Culture and Leisure Trust. There will also be wider links including to Voluntary Action, local Housing Associations, the Credit Union and the foodbank.
- 31. Consultation has taken place with the Head of Accountancy with regards to the funding and there is regular liaison with all partners who refer clients to the SWF.

IMPLICATIONS OF THE PROPOSAL

- 32. There is potential for a considerable number of East Renfrewshire residents to be affected by the roll out of UC. It will be important for us to have sound projections on caseload and impact in order that we can plan services to best effect.
- 33. There are no implications in relation to IT, legal, property, equalities or sustainability.

CONCLUSION

34. The full impact of Welfare Reform is now being realised across Scotland with the Scottish Welfare Fund becoming an increasingly important source of support for

vulnerable individuals.

35. The caseload seen by SWF team, MART and CAB teams continues to increase and they are all delivering valued and vital services to vulnerable local residents. This work links closely to the wider poverty agenda which is being pursued both nationally and locally through Fairer East Ren. Demand in all areas will continue to be carefully monitored.

RECOMMENDATIONS

- 36. It is recommended that Cabinet:
 - a. Approves the Scottish Welfare Fund team bid for a total of £110,858 over the next 2 years, to fund 2 Grade 5 posts to support increased demand in applications for the SWF;
 - Approves the Money Advice and Rights Team (MART)'s bid for £77,067 of welfare contingency provision to continue the Financial Wellbeing Project to build community capacity and resilience in the area of personal budgeting for a further 2 years;
 - c. Considers the East Renfrewshire Citizen Advice Bureau (ERCAB) bid for £40,000 to continue to fund one full time member of staff to undertake all aspects of benefit support work;
 - d. Considers the ERCAB bid for £11,500 of welfare contingency funding for 2020/21 to meet a shortfall in resources for their Helping East Renfrewshire Online (HERO) project; and
 - e. Notes that all bids for welfare contingency resources for 2021/22 are being requested in principle and are subject to budgetary provision being confirmed when the Council sets the 2021/22 budget early in 2021.

Caroline Innes, Deputy Chief Executive January 2020

Report authors: Brian Dunigan, Money advice and Rights Team Manager, 0141 577 4016 and Alison Ballingall, Senior Revenues Manager, 0141 577 3203.

KEY WORDS

Welfare reform, Scottish Welfare Fund, Universal Credit

BACKGROUND PAPERS

- Scottish Welfare Fund Statutory Guidance, May 2019
- Scottish Welfare Fund Update, Cabinet 14 February 2019
- Universal Credit Implementation, Cabinet 21 June 2018
- Support for East Renfrewshire Citizens Advice Bureau, Cabinet 15 March 2018