## EAST RENFREWSHIRE COUNCIL

### 27 February 2020

## Report by Head of Accountancy (Chief Financial Officer)

### **REVENUE ESTIMATES 2020/21**

#### **PURPOSE OF REPORT**

1. To submit for approval revenue estimates of income and expenditure as the basis for the Council Tax declaration for 2020/21.

#### **RECOMMENDATIONS**

- 2. It is recommended that the Council: -
  - (i) approves the revenue estimates for 2020/21;
  - (ii) approves the proposed actions should there be a late change to the grant settlement;
  - (iii) approves the recommended level and utilisation of reserves;
  - (iv) determines the Council Tax Band D level for 2020/21 at £1,289.96; and
  - (v) notes that management of the Council's finances and service plans will continue to be undertaken on a longer term basis.

#### **REVENUE BUDGET PROCESS**

- 3. In approving the revenue estimates in recent years the Council has recognised that the future financial position was likely to remain very difficult in terms of spending pressures, demand for services and level of government grant. Accordingly, the Council has adopted a long term financial planning policy which assumes a real terms reduction in available budgets. This position remains appropriate with the Scottish Government's Medium Term Financial Strategy, updated in May 2019, and recent Bank of England forecasts anticipating ongoing financial challenges in the coming years.
- 4. Recognising these ongoing financial pressures, the Council has reviewed and updated its long term Financial Plan for 2020-26. Revenue budgets to be considered today will cover 2020/21 only but with it is expected that detailed 3 year budget setting will resume from 2021/22 when multi-year settlements should be provided by the UK and Scottish Governments. In keeping with our longer term financial approach, however, departmental modelling of the Council's financial position will also continue internally for the three years 2020/21 to 2022/23 in support of our Outcome Delivery Plan.
- 5. In summer 2017 savings proposals to address forecast funding shortfalls for the next three financial years were identified. These proposals were subject to extensive consultation and active engagement with the Council's communities, service users, employees and

partners in autumn 2017, with consultees being invited to provide their views on the budget savings proposals set out. Feedback from that engagement exercise informed the development of the savings measures proposed by the Council covering the financial years 2018/19 to 2020/21.

- 6. As a part of the process for constructing the budget proposals for the next financial year, departments compiled detailed budget information on the cost of services to be provided in 2020/21. In practice this represents the cost of maintaining existing service levels and in addition providing for: -
  - The impact of inflationary pressures including pay awards
  - Scottish and UK Government initiatives
  - Cost of Council decisions and legal commitments
  - Revenue implications of the Capital Programme
  - Increased demand for services from growing population
- 7. Due to the December 2019 general election, the normal budget timetable has been significantly altered for 2020/21. The Scottish Government circular announcing the Council's provisional 2020/21 grant figures would usually have been issued in mid December 2019 but was actually only issued on 6 February 2020. As Scottish Parliament final approval of the Scottish budget will not be confirmed until 5 March 2020 and the UK budget will not be published until 11 March 2020, there is the chance that the settlement figures could be further amended in the coming weeks. Nevertheless, the Council has kept to the planned budget setting date due to the necessity to set Council Tax and issue bills to residents prior to the start of the new financial year.
- 8. The budget process has involved consultation with Trades Unions both at departmental and corporate levels and formally through the Joint Consultative Committee.

#### **SCOTTISH GOVERNMENT GRANT FUNDING 2020/21**

- 9. Aggregate External Finance (AEF) is the mainstream grant support for the Council. It is determined by the Scottish Government and comprises: -
  - General Resource Grant
  - Specific Grants
  - Income from Non Domestic Rates
- 10. For comparative purposes budgeted grant levels are as follows:-

	REVISED AEF 2019/20	AEF 2020/21
	£000	£000
General Revenue Funding	162,228	166,747
Specific Grants	5,366	7,791
Non Domestic Rates	<u> 15,377</u>	<u>14,877</u>
	<u> 182,971</u>	<u>189,415</u>

- 11. The 2020/21 general revenue grant funding includes funding for teachers' pay and pensions (£3.9m) and IJB integration commitments (£2m) as well as a small number of new initiatives such as the provision of sanitary products in schools. The specific grants for 2020/21 include an additional £2.4m for early learning & childcare extension. This gives a total of new monies of £8.544m.
- 12. The Specific Grant figure incorporates £1.323m ring fenced funding to support educational attainment. This is a similar level to 2019/20 and must be distributed to head teachers for them to determine utilisation and as such the expenditure cannot be directed by the Council.
- 13. After adjusting for new grant funding as set out in paras 11 and 12 above, the 2020/21 settlement equates to a cash reduction of £2.1m (1.1%) on a like for like basis against the current year. In broad terms this figure consists of:
  - A decrease of £0.6 m to reflect grant distribution changes between Councils
  - A decrease of £1.3m as part of the Councils share of the overall funding to Councils
  - A decrease of £0.1m to reflect an expected reduction in historical loans support
  - A decrease of £0.2m to reflect an assumption of buoyancy in council tax collection
  - An increase of £0.1m to reflect a decreased contribution to the floors arrangement
- 14. The Council's 2020/21 grant settlement therefore does not make provision for any inflationary or local demand pressures faced by the Council, so the pay and price increases and service demand pressures that will be faced are not funded through Scottish Government grant but need to be self-funded by the Council. These represent a total pressure of around £11.7m to be absorbed by the Council for 2020/21.
- 15. As a part of the grant settlement for 2020/21, the Scottish Government expects that:
  - Nationally Councils will maintain teacher numbers in line with pupil numbers and secure places for all probationers who require one under the teacher induction scheme;
  - Councils will limit any Council Tax increases to a maximum of 4.84% (3% in real terms); and
  - Council contributions to IJBs will be maintained at a flat cash level before any new funding commitments are added. (This has resulted in the Council being unable to apply some of the planned IJB contribution savings, with these instead being reallocated to other departments.)
- 16. The budget proposals submitted for Council consideration assume delivery against the above points in 2020/21.

#### "FLOORS" ARRANGEMENT

17. In determining grant distribution the Scottish Government has again put in place a "floors" arrangement to ensure year-on-year stability in grant at individual Council level. The cost of bringing local authorities up to the "floor" is borne by the remaining Councils. Under this arrangement East Renfrewshire will contribute £0.764 million by way of deduction from AEF grants in 2020/21. This is slightly less than in recent years and reflects the reduction in grant distribution highlighted in paragraph 13. This contribution has been reflected in the above figures.

#### NON DOMESTIC RATES INCOME

18. Non-domestic rates income is paid into a central pool which is then distributed as part of AEF. The amount paid to Councils from the pool is fixed for each year with any surplus or shortfall in the overall pool being adjusted in the following year's rate poundage or AEF settlement. The forecast for NDRI draws on Councils' estimates of the amounts they will contribute to the pool. Included in the calculation are: gross income; expected losses from appeals; in-year cost of transitional relief; mandatory and other reliefs; write-offs and provisions for bad debts.

#### FINANCIAL OUTLOOK

- 19. The Council's agreed financial policy states that "The Council will make spending decisions based on an assessment of medium to long-term needs and consequences and will seek to avoid taking a short-term outlook in its policy making, service planning and budget setting decisions." Over the last number of years the Council has considered and set multi-year budgets. This has assisted in managing extremely difficult financial circumstances and is a demonstration of the value of adopting a longer term approach to financial planning. Given the ongoing challenging financial outlook it is proposed that the Council continues to adopt this longer term approach and this has been set out in the Council's Financial Plan for 2020-26.
- 20. As the expected multi-year Scottish Government settlement is not yet available and as 2020/21 is the last year of the Council's current 3 year budget cycle, it is proposed to agree budget plans only for 2020/21 at today's meeting. Council officers will continue to model departmental figures for 2020/21 to 2022/23 and continue to update longer term figures (as set out in the Financial Planning 2020 2026 paper on today's agenda) for longer term financial planning purposes. The Council anticipates approving a further 3 year budget in February 2021 once multi-year figures have been announced by the Scottish Government.
- 21. Taking account of the 2020/21 settlement announcement, updated expenditure information and an expectation of some Council Tax buoyancy from new housebuilding, a total budget shortfall of £18.059m has been confirmed for the coming year. This is higher than the expected shortfall when the indicative budget for 2020/21 was estimated in February 2019. The main reasons behind this are:-
  - Higher inflation on contracts
  - Increased pupil numbers and demand for social care services
  - New obligations where full government funding has not been provided
- 22. As explained in the Financial Planning 2020-26 report, further cash reductions in grant are forecast for the years following 2020/21, producing ongoing shortfalls for the next five years. For 2021/22 a mid-range budget shortfall of £12.406m is forecast, after applying an assumed 3% Council Tax increase for that year. It is important that the Council continues to manage this scenario in line with its longer term financial management strategy.

## **COUNCIL TAX**

23. The Council may increase Council Tax by up to 4.84% in 2020/21. In the 3 year budget plans prepared after public consultation in February 2018, a 3% council tax increase was included for each of the 3 years and in 2019/20 East Renfrewshire was one of a

minority of Councils who limited their Council Tax increase to only 3%. Due to the sustained financial challenges facing the Council, however, it is proposed that a 4.84% increase is agreed for 2020/21. This will increase income by £2.722m per year and reduce the budget gap to £15.337m.

#### **SAVINGS PROPOSALS**

- 24. £6.807m of the 2020/21 savings agreed in February 2018 following our three year budget consultation remain available to reduce this outstanding budget gap. The original £7.036m savings figure has been adjusted to reflect the restriction on the level of savings that can be applied to IJB budgets and this has reduced the total by £0.229m, subject to current settlement conditions. This leaves a reduced shortfall of £8.530m.
- 25. Further savings of £3.752m, including £2m from utilising the loans fund repayment flexibility set out in the 2019/20 settlement, have been identified in the current year and are proposed to assist in addressing the remaining shortfall. The revised savings proposed, including those previously agreed in the original three year budget plans, are set out in Annex A.
- 26. Budgets are closely monitored throughout the year and the latest 2019/20 monitoring forecasts an underspend of £1.622m by the year end. This has been taken into account when considering the scope for a draw on reserves. It is therefore considered that a further £2 million of the outstanding 2020/21 savings requirement can be deferred on a short term basis by a drawdown from unallocated general reserve funds. This drawdown is in addition to the £1.500m utilisation of unallocated general reserve already agreed for 2020/21 on 28 February 2019. As a result, the budget shortfall is reduced to £1.278m.
- 27. Directors, other than the IJB Chief Officer, will compile further savings plans to close this remaining gap but, given the very late availability of the settlement figures, detailed proposals are not yet in place.
- 28. As there is scope for further changes to the settlement as the Scottish and UK budget figures are confirmed on 5 and 11 March 2020 respectively, and with recent years' experience suggesting that grant could be increased at a late stage, it is proposed that identification of additional 2020/21 savings is not pursued until final figures are known.
- 29. Should a similar level of additional funding to that made available in 2019/20 (around £1.8m) be confirmed, the outstanding gap would be closed and some of the most challenging savings set out in Annex A, particularly in respect of school budgets and other housing services, could be deferred.
- 30. Should no additional resources be provided in the final Scottish and UK budget settlements, directors will submit further savings proposals to Council as early as possible in 2020/21.
- 31. Although the Council continues to face significant ongoing financial challenges, every effort is made to minimise impact on front line services and it should be noted that, excluding IJB, almost £4.4m (59%) of the Council's current savings proposals for 2020/21 relate to efficiencies or to the Council's Modern Ambitious Programme (MAP) and the focus on the Council's 5 capabilities.

#### **NET EXPENDITURE**

32. The resulting revenue estimates for 2020/21 provide for net expenditure of £251.882 million, made up as follows:-

	BUDGET
	2020/21
	£m
Education	148.812
Contribution to IJB	51.919
Environment	26.269
Community Resources	12.876
Chief Executive's Non Support	55
Joint Boards	2.358
Contingency - Welfare	200
Capital Financing Costs	8.863
Other	1.808
Additional Savings to be identified	(1.278)
-	251.822

33. Welfare reform continues to impact on council services. As these changes, particularly Universal Credit, are still being rolled out the budget for 2020/21 includes contingency provision to help the Council make the necessary investment to support the changes and to progress measures to mitigate their impact on the public. As the financial impact of the changes is clarified in coming years, the contingency provision will continue to be allocated to appropriate service areas.

## **COUNCIL TAX COLLECTION**

34. On the basis of past performance and reflecting on the current economic situation the Council Tax collection rate for 2020/21 has been assumed at 98%.

#### **RESERVES AND BALANCES**

## General Fund

- 35. Setting aside earmarked reserves, the balance on the unallocated General Fund as at 31 March 2019 stood at £10.554 million with £4.312m of that allocated to balance the 2019/20 budget. Recognising the latest reported projections of in year underspends and interest earned it is projected that the closing balance on the General Fund at 31 March 2020 will be £7.864 million (3.13%), slightly higher than originally estimated. Factoring in the planned drawdowns of £1.500 million and £2 million in 2020/21, this would reduce the reserve to £4.364 million (1.76%) at 31 March 2021. This is close to the limit of what is considered prudent by the Chief Financial Officer.
- 36. The Council's identified aim has been to hold a General Reserve of 4% of net revenue expenditure so as to provide against unforeseen expenditure which may arise and to accommodate the short and medium term financial plans of the Council, such as the annual drawdowns of £1.5m over recent years as set out in the paragraphs above. A 4% reserve is at the most prudent end of accepted reserve levels and, given Audit Scotland comments in recent years on the levels of reserves held by Councils, it is considered that the proposed drawdown in 2020/21 is reasonable. It should be noted that the General Reserve cannot be used to permanently finance recurrent expenditure and can only delay savings.

37. The current and forecast positions of the General Fund and other key Council reserves are set out in graphical form in Annex B.

### Modernisation Fund

38. This earmarked funding has been identified to enable the upfront investment required for the Council's transformation activities. It is proposed to incur a total of £1.103m Spend to Save and Transformation expenditure in 2020/21 this being supported by robust business cases. A further report will be submitted to Members should there be a need to increase the draw on this reserve during the year. Movements in the reserve are currently estimated as:

		£000
Estimated Balance	1/04/20	6,715
Interest Receivable	2020/21	48
Expenditure	2020/21	(1,103)
Closing Balance	31/3/21	5,660

#### Insurance Fund

39. The Fund has been established to provide for insurance voluntary excess costs and there are no plans to use this fund during 2020/21. Movements in the fund are estimated as follows:

		£000
Estimated Balance	1/4/20	1,964
Interest Receivable	2020/21	14
Expenditure	2020/21	-
Closing Balance	31/3/21	1,978

#### Equalisation Fund

40. The Fund has been established to equalise future PFI/PPP payments. It is anticipated that in closing this year's accounts no contribution will be made to the reserve. It is not proposed to utilise this Fund during 2020/21. Movements in the fund are estimated to be as follows:

Estimated Balance	1/4/20	£000
Interest Receivable	2020/21	2,819
Expenditure	2020/21	20
Closing Balance	31/3/21	2,839

## Repairs and Renewals Fund

41. The Fund is established to enable a continuing programme of repairs and renewals to roads, properties and other infrastructure. Expenditure proposals for 2020/21 from the Fund include £600,000 for targeted property repairs to education premises; £500,000 for road repairs and £300,000 as a contingency that will be drawn down if next year's winter is more adverse than "average".

		£000
Estimated Balance	1/4/20	5,632
Interest Receivable	2020/21	40
Dept Contributions	2020/21	800
Expenditure	2020/21	(2,497)
Closing Balance	31/3/21	3,975

## Capital Reserve

42. It is anticipated that in closing this year's financial accounts no contribution will be made to the reserve. In the budget for 2020/21 it is not proposed to contribute further to the reserve. This reserve will assist in maintaining capital investment during the current economic challenges and it will be utilised in accordance with the Council's Capital Plan. The closing balance at 31/3/21 is estimated to be £2.682m.

#### **EFFICIENT GOVERNMENT**

- 43. The Council places high reliance on its Modern Ambitious Programme to drive change and savings across all services. Key themes include designing services from the customer's perspective, developing digital services, focusing on solutions and reducing bureaucracy, improving access to information and reducing numbers of buildings and staff.
- 44. A central register has been established to record efficiencies generated within the Council. This register is maintained on an ongoing basis.
- 45. As a part of the estimates process for 2018/21 savings measures were identified to assist towards the delivery of a balanced budget. Savings measures are progressed in a managed way with early action being taken where possible to prepare for future financial difficulties. Budget proposals endeavour to maximise efficiencies and protect frontline service. Almost £11.8m (67%) of the Council's planned savings (excluding IJB) for the period 2018/21 arise from efficiencies or relate to activities associated with the MAP programme or the Council's 5 capabilities focus.

### **EQUALITY IMPACT ASSESSMENT**

- 46. Section 149 of the Equality Act 2010 (the public sector general equality duty), requires the Council, in the exercise of its functions, to have due regard to the need to:
  - eliminate unlawful discrimination, harassment and victimisation and other conduct that is prohibited by the Equality Act 2010;
  - advance equality of opportunity between people who share a relevant protected characteristic and those who do not; and
  - foster good relations between people who share a protected characteristic and those who do not.

- 47. The Equality Act 2010 (Specific Duties) (Scotland) Regulations 2012 requires the Council, when proposing a new policy or practice, or revising an existing one, to:
  - assess the impact of applying its proposals or changes against the three needs of the general equality duty, listed above;
  - consider relevant evidence relating to different equality groups (including any evidence received from individuals from those groups);
  - take account of the results of any assessment in respect of that policy or practice;
  - publish, within a reasonable period, the results of any assessment where the Council decides to apply the policy or practice in question; and
  - make arrangements to review and where necessary revise any policy or practice that the Council applies in the exercise of its functions.
- 48. Recognising this statutory duty, the Council has undertaken an equality impact assessment on each of the budget savings measures. Where appropriate, consultation and engagement is undertaken with relevant groups prior to implementing any savings measures assessed as possibly having an impact in equality terms with a view to minimising this impact.

#### COUNCIL TAX 2020/21

49. The appended revenue estimates are based on a Band D Council Tax level of £1,289.96 being set for 2020/21. This proposed Council Tax level represents a 4.84% increase when compared to the current year's level.

## **RECOMMENDATIONS**

- 50. It is recommended that the Council: -
  - (i) approves the revenue estimates for 2020/21;
  - (ii) approves the proposed actions should there be a late change to the grant settlement;
  - (iii) approves the recommended level and utilisation of reserves;
  - (iv) determines the Council Tax Band D level for 2020/21 at £1,289.96; and
  - (v) notes that management of the Council's finances and service plans will continue to be undertaken on a longer term basis.

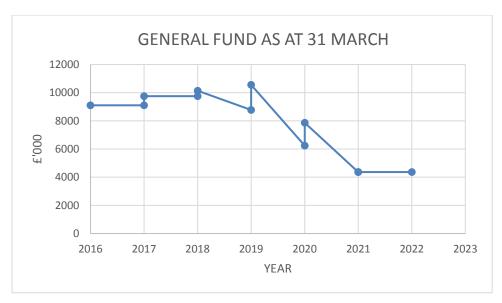
Further information is available from M. McCrossan, Head of Accountancy, telephone 0141 577 3035.



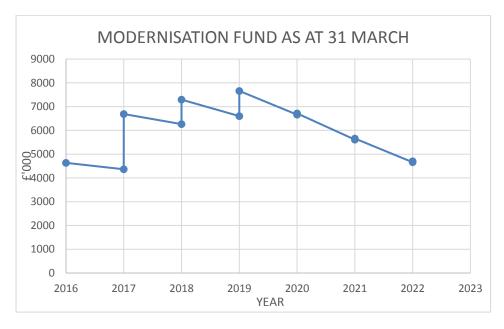
## **SAVINGS PROPOSALS 2020/21**

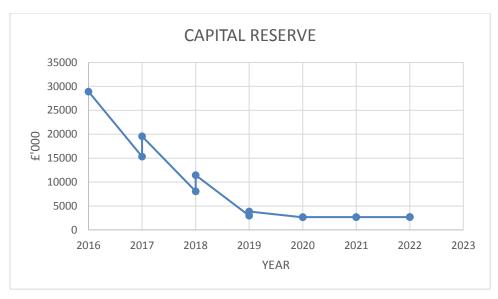
SAVINGS PROPOSALS 2020/21				
		PRE AGREED		
	PRE AGREED	ADJ RE IJB	<u>FURTHER</u>	
	2020/21	2020/21	2020/21	TOTAL
	£'000	£'000	£'000	£'000
CHANGE & EFFICIENCY				
Review of Accountancy service	115	115		115
Review of Chief Exec services' non staff budgets			13	13
Review of Procurement service	49	49		49
Review of Business Change & Revenues, Customer 1st, HR, Payroll				
& ICT	266	266	-83	183
Review of MART			33	33
Community Safety efficiencies			20	20
Review of HR training & subscriptions budgets			11	11
Review of Council Tax Reduction budget			20	20
Review of Strategic Insight			25	25
Education further review of admin/clerical/LG support staff	100	100	-100	0
Further review of Psychological services	44	44	-100	44
Instrumental music redesign	44	44		46
Review of school based technicians	-	-		
	61	61		61
Standardised testing saving	36	36		36
Realign central education budgets	8	8		8
Remove PSA classroom assistants in Prim/Sec	406	406		406
Reduce school bilingual support workers	35	35		35
Reduce school behaviour support assistants	100	100		100
Environment Change Programme	802	802		802
Environment various efficiencies & budget realignments			60	60
Review of Loans Fund flexibility			2,000	2,000
	2,068	2,068	1,999	4,067
ASSETS				
100210				
ICT asset refresh/SWAN replacement	57	57		57
CCTV modernisation			30	30
Reduction in schools' utilities consumption	40	40	50	90
·	97	97	80	177
PROCUREMENT				
ICT contract rationalisation	50	FO	70	120
		50		
Procurement efficiencies	50	50	70	120

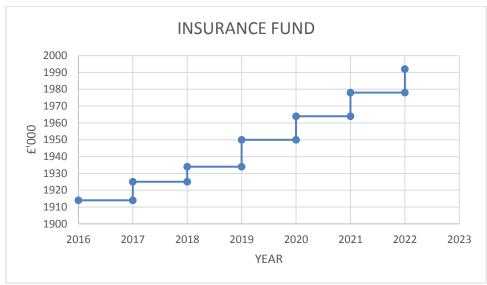
Increase in Legal fees	10	10	-10	0
Recharge Legal time to Civic Lic/Lic Board			42	42
Increase in Procurement income			3	3
Increase in Civic Licensing income			3	3
Debt recovery improvements	45	45		45
Community Safety increased income			25	25
Increased Statutory Additions & DWP income			40	40
School meals price increase	80	80		80
Wraparound income increased demand			60	60
Environment income generation	83	83		83
Planning increase income re Letters of Comfort			20	20
Increase Parks & Grounds Maintenance income			100	100
	218	218	283	501
<u>OTHER</u>				
Review of Legal services	20	20	-20	0
Temp scrutiny funding ends	25	25		25
Temp data analysis funding ends	67	67		67
Review of CLD/Equalities/Democratic services	79	79		79
Review of Communications service	72	72	13	85
Customer First payroll reductions			56	56
Review of Registrars & reduce hours			42	42
Remove staff physio service			15	15
ICT reduce training budget			10	10
Corp & Comm services various			19	19
IJB savings target	3,429	3,200		3,200
Review of Non Landlord Housing services	124	124		124
Review Connor Rd/Overlee House service	150	150		150
Reduce non operational properties budget			150	150
Remove bring sites/recycling points			65	65
Remove hanging basket scheme			15	15
Reduce Economic Development budget			52	52
Review of Catering services	111	111		111
Review of Cleaning services	35	35		35
Review of Janitorial services	26	26		26
Further Quality Improvement service reduction	39	39		39
Reduce schools minor property works budget	24	24		24
Remove central education health & safety budget	34	34		34
Further reduction in Vocational Prog funding	50	50		50
Further reduction Determined to Succeed	18	18		18
Reduce additional support for lowest 20% of pupils			442	442
Reduction in Devolved School Management budgets			360	360
ERCLT savings target	110	110	101	211
Additional ERCLT support funding ends	190	190		190
	4,603	4,374	1,320	5,694
	,	,	,	
	7,036	6,807	3,752	10,559

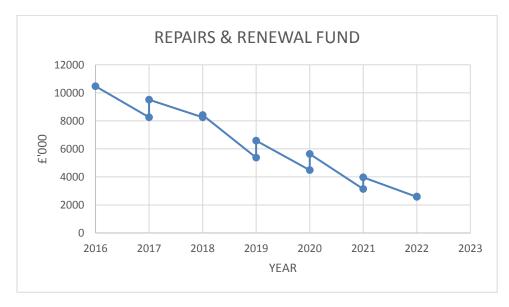












# FINANCIAL ESTIMATES 2020/21 CONTENTS

REVENUE ESTIMATES	
Calculation of Council Tax	1
Summary	3 - 13
Education	15 - 29
Environment	31 - 55
Corporate & Community - Community Resources	57 - 75
Chief Executive - Non Support Services	77 - 81
Central Support Summary	83
Chief Executive - Support Services	85 - 91
Corporate & Community - Support Services	93 - 103
Environment - Support Services	105 - 108
Health & Social Care Partnership	109 - 118

# **CALCULATION OF COUNCIL TAX BAND 'D'**

2019/20 £'000		2020/21 £'000
242,290	Net Expenditure	251,882
-	Contribution to Balances / Special Funds	-
242,290		251,882
(182,033)	Aggregate External Finance	(189,415)
(4,312)	Contribution from Reserves	(3,500)
55,945	Amount to be met from Council Tax	58,967
46,397	Number of Band 'D' Equivalents	46,645
928	Less Provision for Non Payment	933
45,469	Effective Tax Base	45,712
£1,230.41	Council Tax Band D	£1,289.96

## **COUNCIL TAX CHARGES 2020/21**

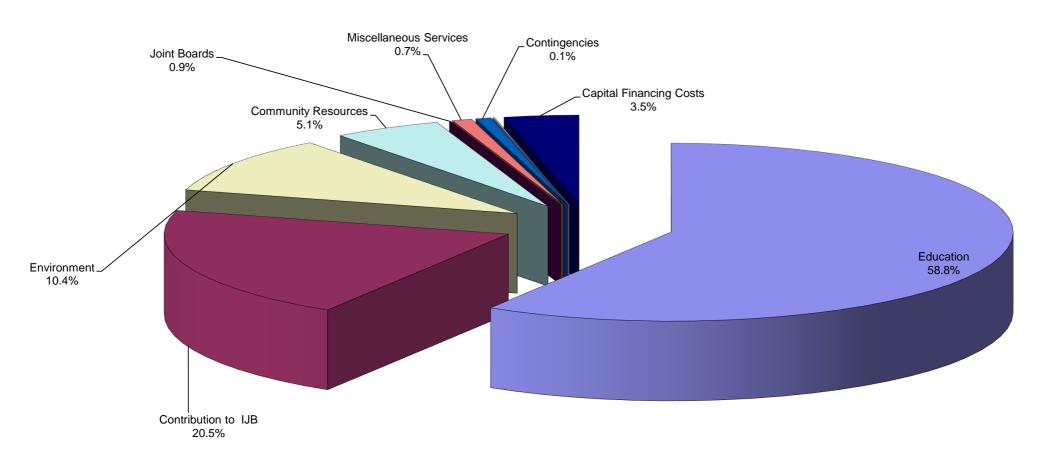
<u>Valuation</u> <u>Band</u>	Fraction of Band D	<u>Upper</u> <u>Value</u> <u>£</u>	Council <u>Tax</u> <u>£</u>
А	240/360	27,000	859.97
В	280/360	35,000	1,003.30
С	320/360	45,000	1,146.63
D	1.00	58,000	1,289.96
E	473/360	80,000	1,694.87
F	585/360	106,000	2,096.19
G	705/360	212,000	2,526.18
Н	882/360	over 212,000	3,160.41

.

## **REVENUE ESTIMATES SUMMARY 2020/21**

	2019/20 Approved	2020/21 Approved
	Budget	Budget
NET EXPENDITURE		
	£'000	£'000
Education	139,067	148,812
Contribution to Integration Joint Board (including Ring Fenced Grant)	49,350	51,919
Environment	26,687	26,269
Community Resources	12,411	12,876
Chief Executive's Office - Non Support	15	55
Joint Boards	2,258	2,358
Miscellaneous Services	1,757	1,808
Contingency - Welfare	200	200
Capital Financing Costs	10,545	8,863
Additional Savings to be identified		(1,278)
	242,290	251,882
Contribution to Assist in Maintaining Reserves.		
	242,290	251,882
FINANCED BY:-		
Revenue Support Grant and Non Domestic Rates	176,667	181,624
Ring Fenced Grants	5,366	7,791
Contribution from Reserves	4,312	3,500
Council Tax	55,945	58,967
	242,290	251,882

# 2020/21 GENERAL FUND REVENUE BUDGET BY SERVICE



# EDUCATION

## **DEPARTMENTAL SUMMARY**

	Budget 2019/20 £'000	Budget 2020/21 £'000
Pre Five Education	12,538	15,270
Schools:- Primary	43,436	45,567
Secondary	55,080	58,837
Other	3,326	3,463
Special Education	6,616	7,063
Psychological Services	870	888
Transport (Excl Special)	977	1,146
Clothing	228	228
Administration & Support Services	7,097	7,399
Cleaning and Janitorial Services	1,608	1,683
Catering Services	-	-
School Crossing Patrollers	-	-
Culture and Leisure Services	7,291	7,268
	139,067	148,812

# CONTRIBUTION TO INTEGRATION JOINT BOARD DEPARTMENTAL SUMMARY

	Budget 2019/20 £'000	Budget 2020/21 £'000
Ring Fenced Government Grant	561	606
Council Contribution to Integration Joint Board	48,789	51,313
	49,350	51,919

# ENVIRONMENT

## **DEPARTMENTAL SUMMARY**

	Budget 2019/20 £'000	Budget 2020/21 £'000
Directorate	1,688	1,808
Environment Accommodation	-	-
Energy Management	140	127
Environment - Non Operational Properties	319	224
Planning & Building Control	1,283	1,119
Economic Development	1,075	871
Roads	10,097	9,778
Roads Contracting Unit	-	-
Neighbourhood Services	-	4,731
Parks Services	1,503	(289)
Prevention Services	1,162	1,099
Waste Management	3,706	3,728
Cleansing	3,779	1,148
Vehicles Services	-	-
Other Housing	1,935	1,925
	26,687	26,269

# CORPORATE & COMMUNITY - COMMUNITY RESOURCES DEPARTMENTAL SUMMARY

	Budget 2019/20 £'000	Budget 2020/21 £'000
Directorate	63	66
Community Safety	1,435	1,453
Elections, Members Expenses and Corporate & Democratic Core	2,090	2,306
Grants	172	172
Money Advice and Rights	945	949
Registrars	242	202
Strategic Insight & Communities Management	198	44
Strategy Operational	486	485
Communities	1,027	963
Auchenback Resource Centre	31	31
Council Tax & Non Domestic Rates	4,304	4,314
Revenues - Benefits & Discretionary Payments	839	971
Housing Benefits	264	610
Business Support Team	282	266
Communities, Revenues and Change	33	44
	12,411	12,876

## CHIEF EXECUTIVE'S - NON SUPPORT SERVICES

## **DEPARTMENTAL SUMMARY**

	Budget 2019/20 £'000	Budget 2020/21 £'000
Accountancy	53	51
Civic Licensing	(14)	4
Licensing Board	(24)	0
	15	55

# JOINT BOARDS

	Budget 2019/20 £'000	Budget 2020/21 £'000
Passenger Transport	1,771	1,770
Valuation	487	588
	2,258	2,358

# MISCELLANEOUS SERVICES

	Budget 2019/20 £'000	Budget 2020/21 £'000
Restructuring etc. costs	412	412
Miscellaneous	65	69
Superannuation Additional Allowances	1,029	1,036
Other Operational Costs	251	291
	1,757	1,808

# **BUDGETED PERSONNEL 2020/21**

# **ALL SERVICES**

	Full Time Equivalent
Education	2,270
Environment	353
Corporate & Community - Community Resources	116
Chief Executive's - Support Services	53
Chief Executive's - Non Support Services	1
Corporate & Community - Support Services	192
Environment - Support	40
Health & Social Care Partnership	565
	3,590

.

# EDUCATION

## **DEPARTMENTAL SUMMARY**

	Budget 2019/20 £'000	Budget 2020/21 £'000
Expenditure Staff Costs Property Costs	97,459 11,278	104,154 11,736
Transport Costs Supplies & Services Third Party Payments Transfer Payments	1,827 29,737 7,582 849	1,996 32,081 7,658 849
Support Services  Total Expenditure	5,151	5,290
Income Ring Fenced Government Grant Other Government Grant Recharge Income (Internal) Fees Charges etc Other Income	4,805 2,504 8,880 2,976 456	7,185 2,788 9,196 2,591 377
Total Income NET EXPENDITURE FOR COUNCIL TAX	19,621 134,262	22,137 141,627
Adjustments Ring Fenced Government Grant	4,805	7,185
NET EXPENDITURE	139,067	148,812

Budgeted Personnel 2020/21	
	Full-time Equivalent
Chief Officers	4.0
Teachers	1,309.7
APT & C	671.8
Manual	284.4
TOTAL	2,269.9

.

# EDUCATION

## PRE FIVE EDUCATION

	Budget 2019/20 £'000	Budget 2020/21 £'000
Expenditure Staff Costs Property Costs Transport Costs Supplies & Services Third Party Payments Transfer Payments Support Services	8,587 335 - 3,687 666 -	8,594 316 - 6,099 666 -
Total Expenditure	13,286	15,685
Income Ring Fenced Government Grant Other Government Grant Recharge Income (Internal) Fees Charges etc Other Income	3,405 - 31 717 -	5,849 - 31 384 -
Total Income	4,153	6,264
Net Expenditure for Council Tax	9,133	9,421
Adjustments Ring Fenced Government Grant NET EXPENDITURE	3,405	5,849

Budgeted Personnel 2020/21	
	Full-time <u>Equivalent</u>
Chief Officers	-
Teachers	30.0
APT & C	204.3
Manual	-
Total	234.3

# EDUCATION

## PRIMARY EDUCATION

	Budget 2019/20 £'000	Budget 2020/21 £'000
<b>Expenditure</b>		
Staff Costs	32,998	35,235
Property Costs	4,506	4,627
Transport Costs	-	-
Supplies & Services	7,301	7,193
Third Party Payments	-	-
Transfer Payments Support Services	- 78	- 74
• •		
Total Expenditure	44,883	47,129
Income		
Ring Fenced Government Grant	892	852
Other Government Grant	336	462
Recharge Income (Internal)	312	312
Fees Charges etc	714	723
Other Income	85	65
Total Income	2,339	2,414
Net Expenditure for Council Tax	42,544	44,715
<u>Adjustments</u>		
Ring Fenced Government Grant	892	852
NET EXPENDITURE	43,436	45,567
NEI EXPENDITURE	43,430	45,567

Budgeted Personnel 2020/21	
	Full-time <u>Equivalent</u>
Chief Officers	-
Teachers	550.4
APT & C	141.7
Manual	-
Total	692.1

# EDUCATION

## **SECONDARY EDUCATION**

	Budget 2019/20 £'000	Budget 2020/21 £'000
Expenditure Staff Costs Property Costs Transport Costs Supplies & Services Third Party Payments Transfer Payments	39,340 4,844 17 13,552 850	42,936 5,043 17 13,555 850
Support Services  Total Expenditure	70 58,673	62,468
Income Ring Fenced Government Grant Other Government Grant Recharge Income (Internal) Fees Charges etc Other Income	377 2,114 235 1,099 145	360 2,272 235 1,038 86
Total Income	3,970	3,991
Net Expenditure for Council Tax	54,703	58,477
Adjustments Ring Fenced Government Grant  NET EXPENDITURE	377 55,080	360 58,837
HET EXTENDITURE		

Budgeted Personnel 2020/21	
	Full-time <u>Equivalent</u>
Chief Officers	-
Teachers	636.5
APT & C	150.4
Manual	7.0
Total	793.9

# EDUCATION

## **SCHOOLS - OTHER**

	Budget 2019/20 £'000	Budget 2020/21 £'000
Expenditure Staff Costs Property Costs Transport Costs	1,320 170 -	1,343 200 -
Supplies & Services Third Party Payments Transfer Payments Support Services	1,803 21 606 1	1,887 21 606 1
Total Expenditure	3,921	4,058
Income Ring Fenced Government Grant Other Government Grant Recharge Income (Internal) Fees Charges etc Other Income	- 29 - 340 226	- 29 - 340 226
Total Income	595	595
Net Expenditure for Council Tax	3,326	3,463
Adjustments Ring Fenced Government Grant		-
NET EXPENDITURE	3,326	3,463

Budgeted Personnel 2020/21	
	Full-time <u>Equivalent</u>
Chief Officers	-
Teachers	17.7
APT & C	6.0
Manual	13.0
Total	36.7

## EDUCATION

#### **SPECIAL EDUCATION**

	Budget 2019/20 £'000	Budget 2020/21 £'000
Expenditure Staff Costs Property Costs Transport Costs Supplies & Services Third Party Payments Transfer Payments Support Services	4,463 194 772 409 836 -	4,776 201 773 457 914 - 2
Total Expenditure	6,676	7,123
Income Ring Fenced Government Grant Other Government Grant Recharge Income (Internal) Fees Charges etc Other Income	117 - 18 42 -	111 - 18 42 -
Total Income	177	171
Net Expenditure for Council Tax	6,499	6,952
Adjustments Ring Fenced Government Grant	117	111
NET EXPENDITURE	<u>6,616</u>	7,063

Budgeted Personnel 2020/21		
	Full-time <u>Equivalent</u>	
Chief Officers	-	
Teachers	54.9	
APT & C	57.8	
Manual	3.9	
Total	116.6	

## EDUCATION

#### **PSYCHOLOGICAL SERVICES**

Budget 2019/20 £'000	Budget 2020/21 £'000
864 - - 6 - - -	882 - - 6 - - -
870	888
- - - -	- - - - -
<u> </u>	<u> </u>
870	888
<u>870</u>	888
	2019/20 £'000 864 - - 6 - - 870

Budgeted Personnel 2020/21	
	Full-time <u>Equivalent</u>
Chief Officers	-
Teachers	10.3
APT & C	1.0
Manual	-
Total	11.3

## EDUCATION

## TRANSPORT (EXCLUDING SPECIAL EDUCATION)

	Budget 2019/20 £'000	Budget 2020/21 £'000
Expenditure Staff Costs Property Costs Transport Costs Supplies & Services Third Party Payments Transfer Payments Support Services	- - 1,015 - - - -	- - 1,184 - - - -
Total Expenditure	1,015	1,184
Income Ring Fenced Government Grant Other Government Grant Recharge Income (Internal) Fees Charges etc Other Income	14 - - 38 -	- - - 38 -
Total Income	52	38
Net Expenditure for Council Tax	963	1,146
Adjustments Ring Fenced Government Grant  NET EXPENDITURE	14	1146
NEI EAFENDITURE	<u>977</u>	<u>1,146</u>

Budgeted Personnel 2020/21	
	Full-time <u>Equivalent</u>
Chief Officers	-
Teachers	-
APT & C	-
Manual	-
Total	<u> </u>

## EDUCATION

#### **PROVISION FOR CLOTHING**

	Budget 2019/20 £'000	Budget 2020/21 £'000
<u>Expenditure</u>		
Staff Costs	-	-
Property Costs	-	-
Transport Costs	-	-
Supplies & Services	-	-
Third Party Payments	-	-
Transfer Payments	228	228
Support Services	-	-
Total Expenditure	228	228
Income		
Ring Fenced Government Grant	-	-
Other Government Grant	-	-
Recharge Income (Internal)	-	-
Fees Charges etc	-	-
Other Income	-	-
Total Income	-	
Net Expenditure for Council Tax	228	228
Adjustments		
Ring Fenced Government Grant	-	-
NET EVENDITUE		
NET EXPENDITURE	<u>228</u>	228

Budgeted Personnel 2020/21	
	Full-time <u>Equivalent</u>
Chief Officers	-
Teachers	-
APT & C	-
Manual	-
Total	-

## EDUCATION

#### **ADMINISTRATION & SUPPORT SERVICES**

	Budget 2019/20 £'000	Budget 2020/21 £'000	
<u>Expenditure</u>			
Staff Costs	2,870	3,140	
Property Costs	79	79	
Transport Costs Supplies & Services	629	- 564	
Third Party Payments	32	32	
Transfer Payments	-	<del>-</del>	
Support Services	3,918	4,024	
Total Expenditure	7,528	7,839	
Income Ring Fenced Government Grant	_	13	
Other Government Grant	25	25	
Recharge Income (Internal)	406	415	
Fees Charges etc Other Income	<u>-</u>	<del>-</del>	
Other income	-	_	
Total Income	431	453	
Net Expenditure for Council Tax	7,097	7,386	
Adjustments Ring Fenced Government Grant	-	13	
NET EXPENDITURE	7,097	7,399	
Budgeted Personnel 2020/21			
	Full-tir <u>Equiva</u>		
	<u> </u>		
Chief Officers	4.0		
Teachers		9.9	
APT & C		40.8	
Manual		-	
Total		54.7	

#### EDUCATION

## CLEANING AND JANITORIAL SERVICES

	Budget 2019/20 £'000	Budget 2020/21 £'000
Expenditure		
Staff Costs	3,912	4,071
Property Costs	122	110
Transport Costs	2	2
Supplies & Services	229	243
Third Party Payments	-	-
Transfer Payments	4	4
Support Services	124	123
Total Expenditure	4,393	4,553
Income Ring Fenced Government Grant Other Government Grant Recharge Income (Internal) Fees Charges etc Other Income	- 2,785 - -	- - 2,870 - -
Total Income		
Net Expenditure for Council Tax	2,785	2,870
	1,608	1,683
Adjustments Ring Fenced Government Grant		
	-	-
Net Expenditure	1,608	1,683

Budgeted Personnel 2020/21	
	Full-time <u>Equivalent</u>
Chief Officers	-
Teachers	-
APT & C	58.4
Manual	113.8
Total	172.2

## EDUCATION

#### **CATERING SERVICES**

	Budget 2019/20 £'000	Budget 2020/21 £'000
<u>Expenditure</u>		
Staff Costs	2,817	2,879
Property Costs	26	26
Transport Costs	17	17
Supplies & Services	1,823	1,975
Third Party Payments	-	-
Transfer Payments	11	11
Support Services	102	100
Total Expenditure	4,796	5,008
Income		
Ring Fenced Government Grant	-	-
Other Government Grant	-	-
Recharge Income (Internal)	4,770	4,982
Fees Charges etc	26	26
Other Income	-	-
Total Income		
	4,796	5,008
Net Expenditure for Council Tax		-
	-	-
Adjustments Ring Fenced Government Grant		
_	-	-
Net Expenditure		-

Budgeted Personnel 2020/21	
	Full-time <u>Equivalent</u>
Chief Officers	-
Teachers	-
APT & C	11.4
Manual	128.5
Total	139.9

## EDUCATION

#### SCHOOL CROSSING PATROLLERS

	Budget 2019/20 £'000	Budget 2020/21 £'000
Expenditure Staff Costs Property Costs Transport Costs Supplies & Services Third Party Payments	288 - 4 29 -	298 - 3 29
Transfer Payments Support Services	2	3
Total Expenditure	323	333
Income Ring Fenced Government Grant Other Government Grant Recharge Income (Internal) Fees Charges etc Other Income	- - 323 - -	- - 333 - -
Total Income	323	333
Net Expenditure for Council Tax	<del>-</del>	-
Adjustments Ring Fenced Government Grant	<u>-</u>	
NET EXPENDITURE	<del>-</del>	

Budgeted Personnel 2020/21	
	Full-time <u>Equivalent</u>
Chief Officers	-
Teachers	-
APT & C	-
Manual	18.2
Total	18.2

## EDUCATION

#### **CULTURE AND LEISURE SERVICES**

	Budget 2019/20 £'000	Budget 2020/21 £'000
Expenditure		
Staff Costs	-	-
Property Costs	1,002	1,134
Transport Costs	-	-
Supplies & Services	269	73
Third Party Payments	5,177	5,175
Transfer Payments	-	-
Support Services	843	886
Total Expenditure	7,291	7,268
Income		
Ring Fenced Government Grant	-	-
Other Government Grant	-	-
Recharge Income (Internal)	-	-
Fees Charges etc.	-	-
Other Income	-	-
Total Income		-
Net Expenditure	7,291	7,268

Budgeted Personnel 2020/21	
	Full Time <u>Equivalent</u>
Chief Officers	-
Teachers	-
APT & C	-
Manual	-
Total	<u> </u>

## ENVIRONMENT

#### **DEPARTMENTAL SUMMARY**

	Budget 2019/20 £'000	Budget 2020/21 £'000
Expenditure Staff Costs	14,050	14,603
Property Costs Transport Costs Supplies & Services	2,483 3,221 15,835	2,517 3,191
Third Party Payments Transfer Payments	824 807	15,017 744 684
Support Services	2,848	2,825
Total Expenditure	40,068	39,581
Income Ring-Fenced Grant Other Government Grant	- 675	-
Recharge Income (Internal) Fees Charges etc.	675 7,697 3,981	675 7,159 3,994
Other Income	1,028	1,484
Total Income	13,381	13,312
Net Expenditure	26,687	26,269

Budgeted Personnel 2020/21	
	Full-time <u>Equivalent</u>
Chief Officers	2.0
Teachers	-
APT & C	177.5
Manual	173.3
Total	352.8

.

## ENVIRONMENT

#### DIRECTORATE

	Budget 2019/20 £'000	Budget 2020/21 £'000
Expenditure Staff Costs Property Costs Transport Costs	1,124 82	1,214 83 -
Supplies & Services Third Party Payments Transfer Payments Support Services	155 - - 618	121 - - 681
Total Expenditure	1,979	2,099
Income Ring-Fenced Grant Other Government Grant Recharge Income (Internal) Fees Charges etc. Other Income	- 273 - 18	- 273 - 18
Total Income	291	291
Net Expenditure	1,688	1,808

Budgeted Personnel 2020/21	
	Full-time <u>Equivalent</u>
Chief Officers	1.0
Teachers	-
APT & C	20.4
Manual	-
Total	21.4

## ENVIRONMENT

#### **ENVIRONMENT ACCOMMODATION**

	Budget 2019/20 £'000	Budget 2020/21 £'000
Expenditure		
Staff Costs Property Costs	- 755	- 751
Transport Costs	-	-
Supplies & Services	12	12
Third Party Payments	-	-
Transfer Payments	-	-
Support Services	-	-
Total Expenditure	767	763
<u>Income</u>		
Ring-Fenced Grant	-	-
Other Government Grant	- 707	-
Recharge Income (Internal) Fees Charges etc.	767	763
Other Income	<u>-</u>	-
Total Income	767	763
Net Expenditure	<u></u>	

Full-time <u>Equivalent</u>
-
-
-
-
<del></del>

## ENVIRONMENT

## **NON-OPERATIONAL PROPERTIES**

	Budget 2019/20 £'000	Budget 2020/21 £'000
Expenditure		
Staff Costs Property Costs	229	- 157
Transport Costs		-
Supplies & Services	20	20
Third Party Payments	-	-
Transfer Payments	-	-
Support Services	87	64
Total Expenditure	336	241
Income		
Ring-Fenced Grant	-	-
Other Government Grant	-	-
Recharge Income (Internal)	-	
Fees Charges etc.	17	17
Other Income	-	-
Total Income	17	17
Net Expenditure	319	224

Budgeted Personnel 2020/21	Full-time <u>Equivalent</u>
Chief Officers	-
Teachers	-
APT & C	-
Manual	-
Total	

## ENVIRONMENT

#### **ENERGY MANAGEMENT**

	Budget 2019/20 £'000	Budget 2020/21 £'000
Expenditure		
Staff Costs	52	53
Property Costs Transport Costs	-	10
Supplies & Services	-	1
Third Party Payments	-	-
Transfer Payments	-	-
Support Services	88	63
Total Expenditure	140	127
Income		
Ring-Fenced Grant	-	-
Other Government Grant	-	-
Recharge Income (Internal)	-	-
Fees Charges etc. Other Income	-	-
Other meetine		
Total Income	-	-
Net Expenditure	140	127

Full-time <u>Equivalent</u>
-
-
1.0
-
1.0

## ENVIRONMENT

# PLANNING & BUILDING CONTROL (INCORPORATING OUTDOOR ACCESS, COUNTRY PARK & WHITELEE)

	Budget 2019/20 £'000	Budget 2020/21 £'000
Expenditure		
Staff Costs	1,864	1,865
Property Costs	115	115
Transport Costs	18	12
Supplies & Services	123	86
Third Party Payments	94	94
Transfer Payments	102	102
Support Services	229	189
Total Expenditure	2,545	2,463
Income		
Ring-Fenced Grant	-	-
Other Government Grant	-	-
Recharge Income (Internal)	223	228
Fees Charges etc.	920	995
Other Income	119	121
Total Income	1,262	1,344
Net Expenditure	1,283	1,119

Budgeted Personnel 2020/21	
	Full-time <u>Equivalent</u>
Chief Officers	-
Teachers	-
APT & C	39.8
Manual	-
Total	39.8

#### **ENVIRONMENT**

# PLANNING & BUILDING CONTROL (INCORPORATING OUTDOOR ACCESS, COUNTRY PARK & WHITELEE)

This service comprises:-

This convice comprises.	Budget 2019/20 £'000	Budget 2020/21 £'000
Development Planning	536	516
Outdoor Access	43	45
Country Park	24	23
Whiteless	-	-
Development Management	174	87
Building Control	110	94
Business Intelligence	396	354
	1,283	1,119

## ENVIRONMENT

# ECONOMIC DEVELOPMENT (INCORPORATING CITY DEAL)

	Budget 2019/20 £'000	Budget 2020/21 £'000
Expenditure	200	0.40
Staff Costs Property Costs	833 116	840 197
Transport Costs	-	-
Supplies & Services	525	488
Third Party Payments	8	8
Transfer Payments	190	127
Support Services	230	204
Total Expenditure	1,902	1,864
<u>Income</u>		
Ring-Fenced Grant	-	-
Other Government Grant	131	131
Recharge Income (Internal)	-	-
Fees Charges etc. Other Income	249 447	259
Other income	447	603
Total Income	827	993
Net Expenditure	1,075	871

Budgeted Personnel 2020/21	
	Full-time <u>Equivalent</u>
Chief Officers	-
Teachers	-
APT & C	15.8
Manual	-
Total	15.8

## ENVIRONMENT

#### **ROADS**

	Budget 2019/20 £'000	Budget 2020/21 £'000
Expenditure Staff Costs Property Costs Transport Costs Supplies & Services Third Party Payments Transfer Payments Support Services	1,539 254 88 9,008 57 - 382	1,659 243 100 8,766 57
Total Expenditure	11,328	11,173
Income Ring-Fenced Grant Other Government Grant Recharge Income (Internal) Fees Charges etc. Other Income	129 730 311 61	129 862 343 61
Total Income	1,231	1,395
Net Expenditure	10,097	9,778

Budgeted Personnel 2020/21	
	Full-time <u>Equivalent</u>
Chief Officers	-
Teachers	-
APT & C	31.0
Manual	-
Total	31.0

## **ENVIRONMENT**

#### **ROADS**

This service comprises:-

This service comprises.	Budget 2019/20 £'000	Budget 2020/21 £'000
Routine Maintenance Roads	1,145	1,145
Routine Maintenance Street Lighting	450	504
Winter Maintenance	900	900
Footway Resurfacing & Patching	393	360
Carriageway Resurfacing & Patching	982	700
School Crossing Patrols	322	332
Street Lighting Electricity	675	689
Flood Prevention	70	70
Administration & Support (Including PFI Costs)	5,160	5,078
	10,097	9,778

## ENVIRONMENT

#### **ROADS CONTRACTING UNIT**

	Budget 2019/20 £'000	Budget 2020/21 £'000
Expenditure Staff Costs Property Costs Transport Costs Supplies & Services Third Party Payments Transfer Payments Support Services	1,047 50 638 631 - 18 45	981 50 560 124 - 18 24
Total Expenditure	2,429	1,757
Income Ring-Fenced Grant Other Government Grant Recharge Income (Internal) Fees Charges etc. Other Income	- - 2,429 - -	- - 1,757 - -
Total Income	2,429	1,757
Net Expenditure	<u> </u>	<u> </u>

Budgeted Personnel 2020/21	
	Full-time <u>Equivalent</u>
Chief Officers	-
Teachers	-
APT & C	2.0
Manual	23.0
Total	25.0

## ENVIRONMENT

#### **NEIGHBOURHOOD SERVICES**

	Budget 2019/20 £'000	Budget 2020/21 £'000
Expenditure		
Staff Costs	-	4,789
Property Costs Transport Costs	-	- -
Supplies & Services	-	-
Third Party Payments	-	-
Transfer Payments	-	-
Support Services	-	-
Total Expenditure	-	4,789
Income		
Ring-Fenced Grant	-	-
Other Government Grant	-	-
Recharge Income (Internal) Fees Charges etc.		58
Other Income	-	-
Total Income	-	58
Net Expenditure		4,731

Budgeted Personnel 2020/21	
	Full Time <u>Equivalent</u>
Chief Officers	-
Teachers	-
APT & C	16.0
Manual	125.4
Total	141.4

## ENVIRONMENT

#### PARKS SERVICES

	Budget 2019/20 £'000	Budget 2020/21 £'000
Expenditure Staff Costs Property Costs Transport Costs Supplies & Services Third Party Payments Transfer Payments Support Services	1,810 236 210 357 - - 144	264 210 402 - - 157
Total Expenditure	2,757	1,033
Income Ring-Fenced Grant Other Government Grant Recharge Income (Internal) Fees Charges etc. Other Income	35 329 890	35 307 980
Total Income	1,254	1,322
Net Expenditure	1,503	(289)

Budgeted Personnel 2020/21	
	Full Time <u>Equivalent</u>
Chief Officers	-
Teachers	-
APT & C	-
Manual	-
Total	0.0

## ENVIRONMENT

#### PARKS SERVICES

This service comprises:-

	Budget 2019/20 £'000	Budget 2020/21 £'000
Administration	311	210
Parks Operations	896	(312)
Arboriculture	204	81
Cemeteries	(213)	(262)
Park Rangers	232	(65)
Parks Upkeep	73	59
	1,503	(289)

## ENVIRONMENT

#### PREVENTION SERVICES

	Budget 2019/20 £'000	Budget 2020/21 £'000
Expenditure		
Staff Costs	844	794
Property Costs	19	19
Transport Costs	-	-
Supplies & Services	139	135
Third Party Payments	94	74
Transfer Payments	2	2
Support Services	191	203
Total Expenditure	1,289	1,227
Income		
Ring-Fenced Grant	-	_
Other Government Grant	6	6
Recharge Income (Internal)	7	7
Fees Charges etc.	75	75
Other Income	39	40
Total Income	127	128
Net Expenditure	1,162	1,099

Budgeted Personnel 2020/21	
	Full Time <u>Equivalent</u>
Chief Officers	-
Teachers	-
APT & C	15.5
Manual	-
Total	15.5

## ENVIRONMENT

#### PREVENTION SERVICES

This service comprises:-

	Budget 2019/20 £'000	Budget 2020/21 £'000
Environmental Health	734	695
Trading Standards	408	384
Licensing	20	20
	1,162	1,099

## ENVIRONMENT

#### WASTE MANAGEMENT

	Budget 2019/20 £'000	Budget 2020/21 £'000
Expenditure Staff Costs Property Costs Transport Costs Supplies & Services Third Party Payments Transfer Payments Support Services	111 68 5 3,390 22 - 239	- 68 5 3,480 22 - 203
Total Expenditure	3,835	3,778
Income Ring-Fenced Grant Other Government Grant Recharge Income (Internal) Fees Charges etc. Other Income	- - 3 126	- - - 50
Total Income	129	50
Net Expenditure	3,706	3,728

Budgeted Personnel 2020/21	
	Full Time <u>Equivalent</u>
Chief Officers	-
Teachers	-
APT & C	-
Manual	-
Total	0.0

## ENVIRONMENT

#### **WASTE MANAGEMENT**

This service comprises:-

	Budget 2019/20 £'000	Budget 2020/21 £'000
Refuse Disposal	3,134	3,188
Strategic Waste Fund	572	540
	3,706	3,728

## ENVIRONMENT

#### **CLEANSING**

	Budget 2019/20 £'000	Budget 2020/21 £'000
Expenditure Staff Costs	2,951	340
Property Costs Transport Costs	142 754	142 779
Supplies & Services Third Party Payments Transfer Payments	418 1	353 1
Support Services	176	178
Total Expenditure	4,442	1,793
Income Ring-Fenced Grant Other Government Grant	- -	-
Recharge Income (Internal) Fees Charges etc. Other Income	125 538 -	92 553 -
Total Income	663	645
Net Expenditure	3,779	1,148

Budgeted Personnel 2020/21	
	Full Time <u>Equivalent</u>
Chief Officers	1.0
Teachers	-
APT & C	-
Manual	6.0
Total	7.0

## ENVIRONMENT

#### **CLEANSING**

This service comprises:-

	Budget 2019/20 £'000	Budget 2020/21 £'000
Refuse Collection	2,455	573
Street Cleaning	842	167
Cleansing Management	257	196
Civic Amenity Sites	171	161
Thornliebank Depot	54	51
	3,779	1,148

## ENVIRONMENT

## VEHICLES SERVICES

	Budget 2019/20 £'000	Budget 2020/21 £'000
Expenditure Staff Costs Property Costs Transport Costs Supplies & Services Third Party Payments Transfer Payments Support Services	714 36 1,508 190 - - 72	698 36 1,525 183 - - 79
Total Expenditure	2,520	2,521
Income Ring-Fenced Grant Other Government Grant Recharge Income (Internal) Fees Charges etc. Other Income	2,490 30	2,491 30
Total Income	2,520	2,521
Net Expenditure		

Budgeted Personnel 2020/21	Full Time <u>Equivalent</u>
Chief Officers	-
Teachers	-
APT & C	1.0
Manual	18.9
Total	19.9

## ENVIRONMENT

#### OTHER HOUSING

	Budget 2019/20 £'000	Budget 2020/21 £'000
Expenditure		
Staff Costs	1,161	1,370
Property Costs	381	382
Transport Costs	-	-
Supplies & Services	867	846
Third Party Payments	548 405	488
Transfer Payments Support Services	495 347	435 432
Support Services	347	432
Total Expenditure	3,799	3,953
Income		
Ring-Fenced Grant	-	-
Other Government Grant	374	374
Recharge Income (Internal)	321	321
Fees Charges etc.	825	692
Other Income	344	641
Total Income	1,864	2,028
Net Expenditure	1,935	1,925

Budgeted Personnel 2020/21	Full Time <u>Equivalent</u>	
Chief Officers	-	
Teachers	-	
APT & C	35.0	
Manual	-	
Total	35.0	

#### DEPARTMENTAL SUMMARY

	Budget 2019/20 £'000	Budget 2020/21 £'000
Expenditure Staff Costs Property Costs Transport Costs Supplies & Services Third Party Payments Transfer Payments Support Services	4,749 79 65 1,476 135 19,773 3,309	4,676 61 63 1,232 301 19,925 3,735
Total Expenditure	29,586	29,993
Income Ring Fenced Government Grant Other Government Grant Recharge Income (Internal) Fees Charges etc. Other Income	15,525 878 408 364	15,525 826 414 352
Total Income	17,175	17,117
Net Expenditure Adjustments	12,411	12,876
Ring Fenced Government Grant	-	-
Net Expenditure	12,411	12,876
Budgeted Personnel 2020/21		
	Full Time <u>Equivalent</u>	
Chief Officers	2.0	
Teachers	-	
APT & C	113.9	
Manual	-	
Total		115.9

.

# CORPORATE & COMMUNITY - COMMUNITY RESOURCES DIRECTORATE

	Budget 2019/20 £'000	Budget 2020/21 £'000
Expenditure Staff Costs Property Costs Transport Costs Supplies & Services Third Party Payments Transfer Payments Support Services	171 - - 2 - - - 33	175 - - 5 - - 29
Total Expenditure	206	209
Income Ring Fenced Government Grant Other Government Grant Recharge Income (Internal) Fees Charges etc. Other Income	- - 143 - -	- 143 - -
Total Income	143	143
Net Expenditure	63	66

Budgeted Personnel 2020/21	
	Full Time <u>Equivalent</u>
Chief Officers	1.0
Teachers	-
APT & C	0.8
Manual	-
Total	1.8

# CORPORATE & COMMUNITY - COMMUNITY RESOURCES COMMUNITY SAFETY

	Budget 2019/20 £'000	Budget 2020/21 £'000
Expenditure Staff Costs Property Costs Transport Costs Supplies & Services Third Party Payments Transfer Payments Support Services	1,154 40 31 78 57 - 270	1,326 21 31 61 57 -
Total Expenditure	1,630	1,785
Income Ring Fenced Government Grant Other Government Grant Recharge Income (Internal) Fees Charges etc. Other Income	- 111 72 12	- 258 57 17
Total Income	195	332
Net Expenditure	1,435	1,453

Budgeted Personnel 2020/21	
	Full Time <u>Equivalent</u>
Chief Officers	-
Teachers	-
APT & C	34.3
Manual	-
Total	34.3

# CORPORATE & COMMUNITY - COMMUNITY RESOURCES COMMUNITY SAFETY

This service comprises:-

	Budget 2019/20 £'000	Budget 2020/21 £'000
Management	300	273
CCTV	675	734
Community Wardens	460	446
	1,435	1,453

#### ELECTIONS, MEMBERS EXPENSES AND CORPORATE & DEMOCRATIC CORE

	Budget 2019/20 £'000	Budget 2020/21 £'000
Expenditure Staff Costs Property Costs Transport Costs Supplies & Services Third Party Payments Transfer Payments Support Services	2 3 - 702 1 - 1,382	2 4 - 703 1 - 1,596
Total Expenditure	2,090	2,306
Income Ring Fenced Government Grant Other Government Grant Recharge Income (Internal) Fees Charges etc. Other Income	- - - -	- - - -
Total Income	-	-
Net Expenditure	2,090	2,306

Budgeted Personnel 2020/21	Full Time <u>Equivalent</u>
Chief Officers	-
Teachers	-
APT & C	-
Manual	-
Total	<u> </u>

	Budget 2019/20 £'000	Budget 2020/21 £'000
Expenditure Staff Costs	-	-
Property Costs Transport Costs	-	-
Supplies & Services	1	1
Third Party Payments	-	134
Transfer Payments Support Services	152 19	18 19
Support Services	19	19
Total Expenditure	172	172
Income		
Ring Fenced Government Grant	-	-
Other Government Grant	-	-
Recharge Income (Internal) Fees Charges etc.	-	-
Other Income	- -	-
Total Income	-	
Net Expenditure	172	172

Full Time <u>Equivalent</u>
-
-
-
-

#### 226

### CORPORATE & COMMUNITY - COMMUNITY RESOURCES

#### MONEY ADVICE AND RIGHTS TEAM

	Budget 2019/20 £'000	Budget 2020/21 £'000
Expenditure Staff Costs Property Costs Transport Costs Supplies & Services Third Party Payments Transfer Payments	725 - - 26 -	686 - - 25 -
Support Services  Total Expenditure	226 ———————————————————————————————————	238 949
Income Ring Fenced Government Grant Other Government Grant Recharge Income (Internal) Fees Charges etc. Other Income	- - 32 - -	- - - -
Total Income	32	-
Net Expenditure	945	949

Budgeted Personnel 2020/21	
	Full Time <u>Equivalent</u>
Chief Officers	-
Teachers	-
APT & C	16.8
Manual	-
Total	16.8

# CORPORATE & COMMUNITY - COMMUNITY RESOURCES REGISTRARS

	Budget 2019/20 £'000	Budget 2020/21 £'000
Expenditure Staff Costs Property Costs Transport Costs Supplies & Services Third Party Payments Transfer Payments Support Services	208 3 - 7 - - 156	170 3 - 9 - - 153
Total Expenditure	374	335
Income Ring Fenced Government Grant Other Government Grant Recharge Income (Internal) Fees Charges etc. Other Income	- - - 127 5	- - 128 5
Total Income	132	133
Net Expenditure	242	202

Budgeted Personnel 2020/21	
	Full Time <u>Equivalent</u>
Chief Officers	-
Teachers	-
APT & C	4.0
Manual	-
Total	4.0

### STRATEGIC INSIGHT & COMMUNITIES MANAGEMENT

	Budget 2019/20 £'000	Budget 2020/21 £'000
Expenditure Staff Costs Property Costs Transport Costs Supplies & Services Third Party Payments	240 - - 16 3	99 - - 3
Transfer Payments Support Services	26	28
Total Expenditure	285	130
Income Ring Fenced Government Grant Other Government Grant Recharge Income (Internal) Fees Charges etc. Other Income	- - 87 - -	- 86 - -
Total Income	87	86
Net Expenditure	198	44

Budgeted Personnel 2020/21	
	Full Time <u>Equivalent</u>
Chief Officers	-
Teachers	-
APT & C	1.0
Manual	-
Total	1.0

# CORPORATE & COMMUNITY - COMMUNITY RESOURCES STRATEGY (OPERATIONAL)

	Budget 2019/20 £'000	Budget 2020/21 £'000
Expenditure Staff Costs Property Costs Transport Costs Supplies & Services Third Party Payments Transfer Payments	213 - - 179 5 -	229 - - 173 5
Support Services  Total Expenditure Income	486	78 ————————————————————————————————————
Ring Fenced Government Grant Other Government Grant Recharge Income (Internal) Fees Charges etc. Other Income	- - - - -	- - - -
Total Income  Net Expenditure	486	485

Budgeted Personnel 2020/21	
	Full Time <u>Equivalent</u>
Chief Officers	-
Teachers	-
APT & C	4.4
Manual	-
Total	4.4

# CORPORATE & COMMUNITY - COMMUNITY RESOURCES communities

	Budget 2019/20 £'000	Budget 2020/21 £'000
Expenditure	755	000
Staff Costs Property Costs	755 33	696 33
Transport Costs	13	13
Supplies & Services	125	113
Third Party Payments	9	9
Transfer Payments	<del>-</del>	-
Support Services	92	99
Total Expenditure	1,027	963
Income		
Ring Fenced Government Grant	-	-
Other Government Grant	-	-
Recharge Income (Internal)	-	-
Fees Charges etc.	-	-
Other Income	-	-
Total Income	<del></del>	
Net Expenditure	1,027	963

Budgeted Personnel 2020/21		
	Full Time <u>Equivalent</u>	
Chief Officers	-	
Teachers	-	
APT & C	13.9	
Manual	-	
Total	13.9	

# CORPORATE & COMMUNITY - COMMUNITY RESOURCES COMMUNITIES

This service comprises:-	Budget 2019/20 £'000	Budget 2020/21 £'000
Communities	749	780
Mearns Youth Facility	11	11
Barrhead Youth Facility	22	23
Strategy - Operational	245	149
	1,027	963

### AUCHENBACK RESOURCE CENTRE

	Budget 2019/20 £'000	Budget 2020/21 £'000
Expenditure Staff Costs Property Costs Transport Costs Supplies & Services Third Party Payments Transfer Payments Support Services	- - - - 31	- - - - 31
Total Expenditure	31	31
Income Ring Fenced Government Grant Other Government Grant Recharge Income (Internal) Fees Charges etc. Other Income	- - - - -	- - - -
Total Income	<del></del>	-
Net Expenditure	<u>31</u>	31

Budgeted Personnel 2020/21	
	Full Time <u>Equivalent</u>
Chief Officers	-
Teachers	-
APT & C	-
Manual	-
Total	<u> </u>

#### **COUNCIL TAX & NON DOMESTIC RATES**

	Budget 2019/20 £'000	Budget 2020/21 £'000
<u>Expenditure</u>		
Staff Costs	416	431
Property Costs	-	-
Transport Costs		<del>-</del>
Supplies & Services	70	58
Third Party Payments	60	61
Transfer Payments	3,743	3,665
Support Services	495	598
Total Expenditure	4,784	4,813
Income		
Ring Fenced Government Grant	-	-
Other Government Grant	<del>-</del>	-
Recharge Income (Internal)	12	12
Fees Charges etc.	209	229
Other Income	259	258
Total Income	480	499
Net Expenditure	4,304	4,314

Budgeted Personnel 2020/21	
	Full Time <u>Equivalent</u>
Chief Officers	-
Teachers	-
APT & C	14.0
Manual	-
Total	14.0

#### **REVENUES - BENEFITS & DISCRETIONARY PAYMENTS TEAM**

	Budget 2019/20 £'000	Budget 2020/21 £'000
Expenditure Staff Costs Property Costs Transport Costs Supplies & Services Third Party Payments Transfer Payments Support Services	526 - - 47 - 281 300	347 - - 41 - 331 377
Total Expenditure	1,154	1,096
Income Ring Fenced Government Grant Other Government Grant Recharge Income (Internal) Fees Charges etc. Other Income	- - 227 - 88	- - 53 - 72
Total Income	315	125
Net Expenditure	839	971

Budgeted Personnel 2020/21	
	Full Time <u>Equivalent</u>
Chief Officers	-
Teachers	-
APT & C	11.1
Manual	-
Total	11.1

### **REVENUES - HOUSING BENEFIT**

	Budget 2019/20 £'000	Budget 2020/21 £'000
Expenditure Staff Costs Property Costs Transport Costs	- - -	180 - -
Supplies & Services Third Party Payments Transfer Payments Support Services	191 - 15,566 98	10 - 15,911 106
Total Expenditure	15,855	16,207
Income Ring Fenced Government Grant Other Government Grant Recharge Income (Internal) Fees Charges etc. Other Income	- 15,525 66 - -	- 15,525 72 -
Total Income	15,591	15,597
Net Expenditure	264	610

Budgeted Personnel 2020/21	
	Full Time <u>Equivalent</u>
Chief Officers	-
Teachers	-
APT & C	6.1
Manual	-
Total	6.1

### **BUSINESS SUPPORT TEAM**

	Budget 2019/20 £'000	Budget 2020/21 £'000
Expenditure Staff Costs Property Costs Transport Costs Supplies & Services Third Party Payments Transfer Payments Support Services	228 - 21 21 - - - 102	221 - 19 16 - - 102
Total Expenditure	372	358
Income Ring Fenced Government Grant Other Government Grant Recharge Income (Internal) Fees Charges etc. Other Income	- - 90 - -	- - 92 - -
Total Income	90	92
Net Expenditure	282	266

Budgeted Personnel 2020/21	
	Full Time <u>Equivalent</u>
Chief Officers	-
Teachers	-
APT & C	7.6
Manual	-
Total	7.6

### **COMMUNITIES, REVENUES AND CHANGE**

	Budget 2019/20 £'000	Budget 2020/21 £'000
Expenditure Staff Costs Property Costs Transport Costs Supplies & Services Third Party Payments Transfer Payments	111 - - 11 -	114 - - 17 -
Support Services  Total Expenditure	21 ————————————————————————————————————	23
Income Ring Fenced Government Grant Other Government Grant Recharge Income (Internal) Fees Charges etc. Other Income	- - 110 - -	- - 110 - -
Total Income	110	110
Net Expenditure	33	44

Budgeted Personnel 2020/21	
	Full Time <u>Equivalent</u>
Chief Officers	1.0
Teachers	-
APT & C	-
Manual	-
Total	1.0

## CHIEF EXECUTIVE'S - NONSUPPORT SERVICES

#### **DEPARTMENTAL SUMMARY**

	Budget 2019/20 £'000	Budget 2020/21 £'000
Expenditure Staff Costs Property Costs Transport Costs Supplies & Services Third Party Payments Transfer Payments Support Services	23 - 3 359 - - 47	23 - 3 402 - - 53
Total Expenditure	432	481
Income Ring Fenced Government Grant Other Govt Grant Recharge Income (Internal) Fees Charges etc Other Income	- - 180 237 -	- 180 246 -
Total Income	417	426
Net Expenditure	15	55

Budgeted Personnel 2020/21	
	Full Time <u>Equivalent</u>
Chief Officers	-
Teachers	-
APT & C	0.7
Manual	-
Total	0.7

## 

# CHIEF EXECUTIVE'S - NONSUPPORT SERVICES ACCOUNTANCY

	Budget 2019/20 £'000	Budget 2020/21 £'000
Expenditure Staff Costs Property Costs Transport Costs Supplies & Services Third Party Payments Transfer Payments Support Services	- - - 233 - - -	- - - 231 - -
Total Expenditure	233	231
Income Ring Fenced Government Grant Other Govt Grant Recharge Income (Internal) Fees Charges etc Other Income	- - 180 - -	- - 180 - -
Total Income	180	180
Net Expenditure	53	51

Budgeted Personnel 2020/21	
	Full Time <u>Equivalent</u>
Chief Officers	-
Teachers	-
APT & C	-
Manual	-
Total	<u> </u>

# CHIEF EXECUTIVE'S - NONSUPPORT SERVICES CIVIC LICENSING

	Budget 2019/20 £'000	Budget 2020/21 £'000
Expenditure Staff Costs Property Costs Transport Costs Supplies & Services Third Party Payments Transfer Payments Support Services	23 - 3 72 - - 44	23 - 3 97 - - 50
Total Expenditure	142	173
Income Ring Fenced Government Grant Other Govt Grant Recharge Income (Internal) Fees Charges etc Other Income	- - - 156 -	- - - 169 -
Total Income	156	169
Net Expenditure	(14)	4

Budgeted Personnel 2020/21	
	Full Time <u>Equivalent</u>
Chief Officers	-
Teachers	-
APT & C	0.7
Manual	-
Total	0.7

# CHIEF EXECUTIVE'S - NON SUPPORT SERVICES LICENSING BOARD

	Budget 2019/20 £'000	Budget 2020/21 £'000
Expenditure Staff Costs Property Costs Transport Costs Supplies & Services Third Party Payments Transfer Payments Support Services	- - 54 - - 3	- - 74 - - 3
Total Expenditure	57	77
Income Ring Fenced Government Grant Other Govt Grant Recharge Income (Internal) Fees Charges etc Other Income	- - - 81 -	- - - 77 -
Total Income	81	77
Net Expenditure	(24)	

Budgeted Personnel 2020/21	
	Full Time <u>Equivalent</u>
Chief Officers	-
Teachers	-
APT & C	-
Manual	-
Total	<u> </u>

## 

## CENTRAL SUPPORT

#### SUMMARY

	Budget 2019/20 £'000	Budget 2020/21 £'000
Chief Executive's Office	431	418
Accountancy	1,505	1,450
Legal	473	454
Procurement	365	321
Internal Audit	260	267
Strategy Support and Insight	348	498
Project Management Office and Core Systems	301	337
Communications and Printing	623	573
Human Resources and Payroll	1,664	1,681
Democratic Services	405	412
Customer First	1,018	977
Revenues - General	426	467
Revenues - Creditors	306	292
Digital Services	4,377	4,913
Property and Technical	1,153	1,195
Accommodation	1,081	1,096
	14,736	15,351
ALLOCATION:-		
Education (including ERCLT)	5,151	5,290
Health & Social Care Partnership	2,331	2,354
Community Resources	3,309	3,735
Chief Executives - Non Support	47	53
Environment	2,848	2,825
Corporate & Democratic	-	-
Council Tax and Rates	-	-
Licensing Board	-	-
Joint Boards	8	6
Miscellaneous	65	69
Housing Revenue Account	977	1,019
	14,736	15,351

## 

## CHIEF EXECUTIVE'S - SUPPORT SERVICES

### DEPARTMENTAL SUMMARY

	Budget 2019/20 £'000	Budget 2020/21 £'000
Expenditure Staff Costs Property Costs Transport Costs Supplies & Services Third Party Payments Transfer Payments Support Services	3,056 - - 133 72 - -	3,093 - - 119 74 -
Total Expenditure	3,261	3,286
Income Ring Fenced Government Grant Other Govt Grant Recharge Income (Internal) Fees Charges etc Other Income	- - 174 45 8	- 320 45 11
Total Income	227	376
Net Expenditure	3,034	2,910

Budgeted Personnel 2020/21		
	Full Time <u>Equivalent</u>	
Chief Officers	2.0	
Teachers	0.0	
APT & C	50.5	
Manual	0.0	
Total	52.5	

.

## CHIEF EXECUTIVE'S - SUPPORT SERVICES

### CHIEF EXECUTIVE'S OFFICE

	Budget 2019/20 £'000	Budget 2020/21 £'000
Expenditure Staff Costs Property Costs Transport Costs Supplies & Services Third Party Payments Transfer Payments Support Services	429 - - 2 - -	416 - - 2 - -
Total Expenditure	431	418
Income Ring Fenced Government Grant Other Govt Grant Recharge Income (Internal) Fees Charges etc Other Income	- - - -	- - - -
Total Income	-	
Net Expenditure	431	418

Budgeted Personnel 2020/21	Full Time <u>Equivalent</u>
Chief Officers	1.0
Teachers	-
APT & C	6.0
Manual	-
Total	

### 250

## CHIEF EXECUTIVE'S - SUPPORT SERVICES

### ACCOUNTANCY

	Budget 2019/20 £'000	Budget 2020/21 £'000
Expenditure Staff Costs Property Costs Transport Costs Supplies & Services Third Party Payments Transfer Payments Support Services	1,558 - - 51 - -	1,562 - - 40 - -
Total Expenditure	1,609	1,602
Income Ring Fenced Government Grant Other Govt Grant Recharge Income (Internal) Fees Charges etc Other Income	- - 104 - -	- 152 - -
Total Income	104	152
Net Expenditure	1,505	1,450

Budgeted Personnel 2020/21	
	Full Time <u>Equivalent</u>
Chief Officers	1.0
Teachers	-
APT & C	25.8
Manual	-
Total	26.8

## CHIEF EXECUTIVE'S - SUPPORT SERVICES

### LEGAL SERVICES

	Budget 2019/20 £'000	Budget 2020/21 £'000
Expenditure		
Staff Costs	473	497
Property Costs	-	-
Transport Costs	-	-
Supplies & Services	65	64
Third Party Payments	-	-
Transfer Payments Support Services	-	-
Support Services	-	-
Total Expenditure	538	561
Income		
Ring Fenced Government Grant	_	-
Other Government Grant	_	-
Recharge Income (Internal)	20	62
Fees Charges etc.	45	45
Other Income	-	-
Total Income	65	107
Net Expenditure	473	454

Budgeted Personnel 2020/21	
	Full Time <u>Equivalent</u>
Chief Officers	-
Teachers	-
APT & C	7.8
Manual	-
Total	7.8

## CHIEF EXECUTIVE'S - SUPPORT SERVICES

#### PROCUREMENT

	Budget 2019/20 £'000	Budget 2020/21 £'000
Expenditure Staff Costs Property Costs Transport Costs Supplies & Services Third Party Payments Transfer Payments Support Services	339 - - 12 72 - -	354 - 10 74 -
Total Expenditure	423	438
Income Ring Fenced Government Grant Other Govt Grant Recharge Income (Internal) Fees Charges etc Other Income	- - 50 - 8	106 - 11
Total Income	58	117
Net Expenditure	365	321

Budgeted Personnel 2020/21	
	Full Time <u>Equivalent</u>
Chief Officers	-
Teachers	-
APT & C	6.2
Manual	-
TOTAL	6.2

### 253

## CHIEF EXECUTIVE'S - SUPPORT SERVICES

### **INTERNAL AUDIT**

	Budget 2019/20 £'000	Budget 2020/21 £'000
Expenditure		
Staff Costs	257	264
Property Costs	-	-
Transport Costs	-	-
Supplies & Services	3	3
Third Party Payments Transfer Payments	-	-
Support Services	_	-
Capport Conviocs		
Total Expenditure	260	267
Income		
Ring Fenced Government Grant	-	-
Other Govt Grant	-	-
Recharge Income (Internal)	-	-
Fees Charges etc	-	-
Other Income	-	-
Total Income	-	-
Net Expenditure	260	267

Budgeted Personnel 2020/21	Full Time Equivalent
Chief Officers	<u>-</u>
Teachers	
	-
APT & C	4.7
Manual	-
Total	4.7

# CORPORATE & COMMUNITY - SUPPORT SERVICES

#### DEPARTMENTAL SUMMARY

	Budget 2019/20 £'000	Budget 2020/21 £'000
Expenditure Staff Costs Property Costs Transport Costs Supplies & Services Third Party Payments Transfer Payments	8,063 3 26 3,445 20	8,199 3 26 3,823 20
Support Services  Total Expenditure Income	11,557	12,071
Ring Fenced Government Grant Other Government Grant Recharge Income (Internal) Fees Charges etc. Other Income	2,039 46 4	1,869 48 4
Total Income  Net Expenditure	2,089	1,921

Budgeted Personnel 2020/21	
	Full Time <u>Equivalent</u>
Chief Officers	2.0
Teachers	-
APT & C	190.1
Manual	-
Total	192.1

# CORPORATE & COMMUNITY - SUPPORT SERVICES

## STRATEGY (SUPPORT) AND INSIGHT

	Budget 2019/20 £'000	Budget 2020/21 £'000
Expenditure Staff Costs Property Costs Transport Costs Supplies & Services Third Party Payments Transfer Payments Support Services	279 - - 51 18 - -	385 - - 95 18 -
Total Expenditure	348	498
Income Ring Fenced Government Grant Other Government Grant Recharge Income (Internal) Fees Charges etc. Other Income	- - - -	- - -
Total Income	<del>-</del>	-
Net Expenditure	348	498

Budgeted Personnel 2020/21	
	Full Time <u>Equivalent</u>
Chief Officers	-
Teachers	-
APT & C	8.2
Manual	-
Total	8.2

# CORPORATE & COMMUNITY - SUPPORT SERVICES

#### PROJECT MANAGEMENT OFFICE AND CORE SYSTEMS

	Budget 2019/20 £'000	Budget 2020/21 £'000
Expenditure Staff Costs Property Costs Transport Costs	1,163 - -	1,016 - -
Supplies & Services Third Party Payments Transfer Payments Support Services	11 - - -	22 - - -
Total Expenditure	1,174	1,038
Income Ring Fenced Government Grant Other Government Grant Recharge Income (Internal) Fees Charges etc. Other Income	- - 873 - -	- - 701 - -
Total Income	873	701
Net Expenditure	301	337

Budgeted Personnel 2020/21	
	Full Time <u>Equivalent</u>
Chief Officers	-
Teachers	-
APT & C	26.5
Manual	-
Total	26.5

# CORPORATE & COMMUNITY - SUPPORT SERVICES

#### **COMMUNICATIONS AND PRINTING**

	Budget 2019/20 £'000	Budget 2020/21 £'000
Expenditure Staff Costs	518	495
Property Costs Transport Costs Supplies & Services	3 13 170	3 13 143
Third Party Payments Transfer Payments	- -	-
Support Services  Total Expenditure	704	654
Income Ring Fenced Government Grant	_	-
Other Government Grant Recharge Income (Internal) Fees Charges etc.	81	81
Other Income		<u> </u>
Total Income	81	81
Net Expenditure	623	573

Budgeted Personnel 2020/21	
	Full Time <u>Equivalent</u>
Chief Officers	-
Teachers	-
APT & C	10.8
Manual	-
Total	10.8

# CORPORATE & COMMUNITY - SUPPORT SERVICES

#### HR AND PAYROLL

	Budget 2019/20 £'000	Budget 2020/21 £'000
Expenditure Staff Costs Property Costs Transport Costs Supplies & Services Third Party Payments Transfer Payments	1,608 - - 266 -	1,629 - - 266 -
Transfer Payments Support Services		- 4 005
Income Ring Fenced Government Grant Other Government Grant Recharge Income (Internal) Fees Charges etc. Other Income	1,874 - - 199 7 4	1,895 - - 203 7 4
Total Income  Net Expenditure	1,664	1,681
Net Expenditure	1,004	1,001

Budgeted Personnel 2020/21	
	Full Time <u>Equivalent</u>
Chief Officers	1.0
Teachers	-
APT & C	38.0
Manual	-
Total	39.0

# CORPORATE & COMMUNITY - SUPPORT SERVICES

#### **DEMOCRATIC SERVICES**

	Budget 2019/20 £'000	Budget 2020/21 £'000
Expenditure Staff Costs Property Costs Transport Costs Supplies & Services Third Party Payments Transfer Payments Support Services	356 - 9 40 - -	369 - 9 34 - -
Total Expenditure	405	412
Income Ring Fenced Government Grant Other Government Grant Recharge Income (Internal) Fees Charges etc. Other Income	- - - - -	- - - -
Total Income	-	-
Net Expenditure	405	412

Budgeted Personnel 2020/21	
	Full Time <u>Equivalent</u>
Chief Officers	-
Teachers	-
APT & C	7.5
Manual	-
Total	7.5

# CORPORATE & COMMUNITY - SUPPORT SERVICES CUSTOMER FIRST

	Budget 2019/20 £'000	Budget 2020/21 £'000
Expenditure Staff Costs Property Costs Transport Costs Supplies & Services Third Party Payments Transfer Payments Support Services	1,132 - - 50 2 -	1,097 - - 50 2 -
Total Expenditure	1,184	1,149
Income Ring Fenced Government Grant Other Government Grant Recharge Income (Internal) Fees Charges etc. Other Income	- - 127 39 -	- 131 41 -
Total Income	166	172
Net Expenditure	1,018	977

Budgeted Personnel 2020/21	
	Full Time <u>Equivalent</u>
Chief Officers	-
Teachers	-
APT & C	32.1
Manual	-
Total	32.1

# CORPORATE & COMMUNITY - SUPPORT SERVICES REVENUES - GENERAL

	Budget 2019/20 £'000	Budget 2020/21 £'000
Expenditure Staff Costs Property Costs Transport Costs Supplies & Services Third Party Payments Transfer Payments Support Services	378 - - 54 -	398 - - 69 -
Total Expenditure	432	467
Income Ring Fenced Government Grant Other Govt Grant Recharge Income (Internal) Fees Charges etc Other Income	- - 6 -	- - - -
Total Income	6	-
Net Expenditure	426	467

Budgeted Personnel 2020/21	
	<u>Full Time</u> <u>Equivalent</u>
Chief Officers	-
Teachers	-
APT & C	8.3
Manual	-
Total	8.3

# CORPORATE & COMMUNITY - SUPPORT SERVICES REVENUES - CREDITORS

	Budget 2019/20 £'000	Budget 2020/21 £'000
Expenditure Staff Costs Property Costs Transport Costs Supplies & Services Third Party Payments Transfer Payments Support Services	269 - - 37 -	277 - - 15 -
Total Expenditure	306	292
Income Ring Fenced Government Grant Other Govt Grant Recharge Income (Internal) Fees Charges etc Other Income	- - - -	- - - -
Total Income	-	
Net Expenditure	306	292

Budgeted Personnel 2020/21	
	<u>Full Time</u> <u>Equivalent</u>
Chief Officers	-
Teachers	-
APT & C	9.2
Manual	-
Total	9.2

# CORPORATE & COMMUNITY - SUPPORT SERVICES DIGITAL SERVICES

	Budget 2019/20 £'000	Budget 2020/21 £'000
Expenditure		
Staff Costs	2,360	2,533
Property Costs Transport Costs	4	4
Supplies & Services	2,766	3,129
Third Party Payments	-	-
Transfer Payments	-	-
Support Services	-	-
Total Expenditure	5,130	5,666
Income		
Ring Fenced Government Grant	-	-
Other Govt Grant	-	
Recharge Income (Internal)	753	753
Fees Charges etc Other Income	-	-
Other moothe		
Total Income	753	753
Net Expenditure	4,377	4,913

Budgeted Personnel 2020/21	
	<u>Full Time</u> <u>Equivalent</u>
Chief Officers	1.0
Teachers	-
APT & C	49.4
Manual	-
Total	50.4

# **ENVIRONMENT - SUPPORT**

#### **DEPARTMENTAL SUMMARY**

	Budget 2019/20 £'000	Budget 2020/21 £'000
Expenditure Staff Costs Property Costs Transport Costs Supplies & Services Third Party Payments Transfer Payments Support Services	1,894 1,015 15 276 63 -	1,986 1,030 15 301
Total Expenditure	3,264	3,333
Income Ring Fenced Government Grant Other Govt Grant Recharge Income (Internal) Fees Charges etc Other Income	- 1,024 - 6	- 1,042 - -
Total Income	1,030	1,042
Net Expenditure	2,234	2,291

Budgeted Personnel 2020/21	
	<u>Full Time</u> <u>Equivalent</u>
Chief Officers	-
Teachers	-
APT & C	40.0
Manual	-
Total	40.0

# **ENVIRONMENT - SUPPORT**

#### PROPERTY & TECHNICAL

	Budget 2019/20 £'000	Budget 2020/21 £'000
Expenditure Staff Costs Property Costs Transport Costs Supplies & Services Third Party Payments Transfer Payments Support Services	1,894 - 15 210 63 - 1	1,986 - 15 235 - - 1
Total Expenditure	2,183	2,237
Income Ring Fenced Government Grant Other Govt Grant Recharge Income (Internal) Fees Charges etc Other Income	- - 1,024 - 6	- 1,042 - -
Total Income	1,030	1,042
Net Expenditure	1,153	1,195

Budgeted Personnel 2020/21	
	<u>Full Time</u> <u>Equivalent</u>
Chief Officers	-
Teachers	-
APT & C	40.0
Manual	-
TOTAL	40.0

# **ENVIRONMENT - SUPPORT**

#### **ACCOMMODATION**

	Budget 2019/20 £'000	Budget 2020/21 £'000
Expenditure Staff Costs Property Costs Transport Costs Supplies & Services Third Party Payments Transfer Payments Support Services	- 1,015 - 66 - -	- 1,030 - 66 - -
Total Expenditure	1,081	1,096
Income Ring Fenced Government Grant Other Govt Grant Recharge Income (Internal) Fees Charges etc Other Income	- - - -	- - - -
Total Income		-
Net Expenditure	1,081	1,096

Budgeted Personnel 2020/21	
	<u>Full Time</u> <u>Equivalent</u>
Chief Officers	-
Teachers	-
APT & C	-
Manual	-
Total	<u> </u>

#### **DEPARTMENTAL SUMMARY**

	Budget 2019/20 £'000	Budget 2020/21 £'000
Expenditure		
Staff Costs	20,678	23,133
Property Costs	967	939
Transport Costs	224	230
Supplies & Services	2,390	1,902
Third Party Payments	37,684	38,767
Transfer Payments	39	39
Support Services	2,331	2,354
Total Expenditure	64,313	67,364
Income		
Additional IJB Grant	6,090	6,090
Ring Fenced Government Grant	561	606
Other Government Grant	88	88
Recharge Income (Internal)	-	-
Fees,Charges etc.	937	1,220
Other Income	7,848	8,047
Total Income	15,524	16,051
Net Expenditure for Council Tax	48,789	51,313
<u>Adjustments</u>		
Ring Fenced Government Grant	561	606
Funding from Integrated Joint Board (Note 1)	49,350	51,919
Net Expenditure	-	-

Budgeted Personnel 2020/21	
	Full-time <u>Equivalent</u>
Chief Officers *	3.0
Teachers	-
APT&C	398.4
Manual	163.6
TOTAL	565.0

<sup>\*</sup> This excludes NHS post

Note 1: The HSCP's budget is indicative only and will be directed and amended by the Integrated Joint Board on an ongoing basis

.

## **PUBLIC PROTECTION - CHILDREN & FAMILIES**

	Budget 2019/20 £'000	Budget 2020/21 £'000
Expenditure Staff Costs Property Costs Transport Costs Supplies & Services Third Party Payments Transfer Payments Support Services	3,726 41 31 440 4,688 37	3,966 41 31 390 5,186 37
Total Expenditure	8,963	9,651
Income Additional IJB Grant Ring Fenced Government Grant Other Government Grant Recharge Income (Internal) Fees,Charges etc. Other Income	- - - - 20 281	- - - 20 239
Total Income	301	259
Net Expenditure for Council Tax	8,662	9,392
Adjustments Ring Fenced Government Grant	-	-
Net Expenditure	8,662	9,392
Budgeted Personnel 2020/21		
		l-time i <u>valent</u>
Chief Officers		-
Teachers		-
APT&C		81.1
Manual		-
TOTAL		81.1

#### INTENSIVE SERVICES

	Budget 2019/20 £'000		Budget 2020/21 £'000
Expenditure Staff Costs Property Costs Transport Costs Supplies & Services Third Party Payments Transfer Payments Support Services	7,127 89 95 494 2,039		7,932 89 106 480 2,844
Total Expenditure	9,844		11,451
Income Additional IJB Grant Ring Fenced Government Grant Other Government Grant Recharge Income (Internal) Fees, Charges etc. Other Income	54 - - - 643 1,233		54 - - - 741 1,233
Total Income	1,930	. <u>-</u>	2,028
Net Expenditure for Council Tax	7,914		9,423
Adjustments Ring Fenced Government Grant	-		-
Net Expenditure	7,914	- -	9,423
Budgeted Personnel 2020/21			
		Full-time <u>Equivalent</u>	
Chief Officers		-	
Teachers		-	
APT&C		92.9	
Manual		154.1	
TOTAL		247.0	

## ADULT LOCALITIES - OLDER PEOPLE

	Budget 2019/20 £'000	20	idget 20/21 '000
Expenditure Staff Costs Property Costs Transport Costs Supplies & Services Third Party Payments Transfer Payments Support Services	1,744 15 30 155 14,351 1		2,718 15 24 152 4,475 1
Total Expenditure	16,296	1	7,385
Income Additional IJB Grant Ring Fenced Government Grant Other Government Grant Recharge Income (Internal) Fees, Charges etc. Other Income	3,947 - - 236 392		3,947 - - - 412 642
Total Income	4,575	·	5,001
Net Expenditure for Council Tax	11,721	1	2,384
Adjustments Ring Fenced Government Grant	-		-
Net Expenditure	11,721		2,384
Budgeted Personnel 2020/21			
		Full-time <u>Equivalent</u>	
Chief Officers		-	
Teachers		-	
APT&C		50.8	
Manual			
TOTAL		50.8	

# **HEALTH & SOCIAL CARE PARTNERSHIP**

#### ADULT LOCALITIES - PHYSICAL/SENSORY DISABILITY

	Budget 2019/20 £'000	Budget 2020/21 £'000	
Expenditure Staff Costs Property Costs	1,421 -	1,747 -	
Transport Costs Supplies & Services Third Party Payments Transfer Payments	606 2,820	597 3,030	
Support Services  Total Expenditure	4,847	5,374	
	4,047	5,574	
Income Additional IJB Grant Ring Fenced Government Grant	360 -	360	
Other Government Grant Recharge Income (Internal)	-	-	
Fees, Charges etc.	34	34	
Other Income	258	258	
Total Income	652	652	
Net Expenditure for Council Tax	4,195	4,722	
Adjustments Ring Fenced Government Grant	-	-	
Net Expenditure	4,195	4,722	
Budgeted Personnel 2020/21			
	Full-1 Equiv		
Chief Officers	-		
Teachers	-		
APT&C	36.3		
Manual		-	
TOTAL		36.3	

## ADULT LOCALITIES - LEARNING DISABILITY

	Budget 2019/20 £'000		Budget 2020/21 £'000
Expenditure Staff Costs Property Costs Transport Costs Supplies & Services Third Party Payments Transfer Payments Support Services	1,653 152 59 74 11,560 1		1,642 154 60 71 11,192 1
Total Expenditure	13,499	-	13,120
Income Additional IJB Grant Ring Fenced Government Grant Other Government Grant Recharge Income (Internal) Fees,Charges etc. Other Income	1,577 - - - 3 3,848		1,577 - - - 3 3,848
Total Income	5,428		5,428
Net Expenditure for Council Tax	8,071	-	7,692
Adjustments Ring Fenced Government Grant	-		-
Net Expenditure	8,071	. <u>-</u>	7,692
Budgeted Personnel 2020/21			
		<u>Full-time</u> <u>Equivalent</u>	
Chief Officers		-	
Teachers		-	
APT&C		32.2	
Manual		9.5	
TOTAL		41.7	

# HEALTH & SOCIAL CARE PARTNERSHIP RECOVERY SERVICES - MENTAL HEALTH & ADDICTIONS

	Budget 2019/20 £'000	Budget 2020/21 £'000
Expenditure Staff Costs Property Costs Transport Costs Supplies & Services Third Party Payments Transfer Payments Support Services	1,273 - - 49 1,827 -	1,314 - - 47 1,838 -
Total Expenditure	3,149	3,199
Income Additional IJB Grant Ring Fenced Government Grant Other Government Grant Recharge Income (Internal) Fees,Charges etc. Other Income	123 - - - - - 1,220	123 - - - - 1,220
Total Income	1,343	1,343
Net Expenditure for Council Tax	1,806	1,856
Adjustments Ring Fenced Government Grant	-	-
Net Expenditure	1,806	1,856

Budgeted Personnel 2020/21	
	Full-time <u>Equivalent</u>
Chief Officers	-
Teachers	-
APT&C	29.1
Manual	-
TOTAL	29.1

# **HEALTH & SOCIAL CARE PARTNERSHIP**

#### CRIMINAL JUSTICE

	Budget 2019/20 £'000		Budget 2020/21 £'000
Expenditure Staff Costs Property Costs Transport Costs Supplies & Services Third Party Payments Transfer Payments Support Services	378 17 9 45 200		424 17 9 42 211
Total Expenditure	649		703
Income Additional IJB Grant Ring Fenced Government Grant Other Government Grant Recharge Income (Internal) Fees,Charges etc. Other Income	- 561 88 - -		- 606 88 - -
Total Income	649	_	694
Net Expenditure for Council Tax	-	<u> </u>	9
Adjustments Ring Fenced Government Grant	561		606
Net Expenditure	561	. <u>-</u>	615
Budgeted Personnel 2020/21			
		Full-time Equivalent	
Chief Officers		-	
Teachers		-	
APT&C		9.5	
Manual		-	
TOTAL		9.5	

# **HEALTH & SOCIAL CARE PARTNERSHIP**

#### FINANCE AND RESOURCES

	Budget 2019/20 £'000	Budget 2020/21 £'000
Expenditure Staff Costs Property Costs Transport Costs Supplies & Services Third Party Payments Transfer Payments Support Services	3,356 653 - 527 199 - 2,331	3,390 623 - 123 - 9 - 2,354
Total Expenditure	7,066	6,481
Income Additional IJB Grant Ring Fenced Government Grant Other Government Grant Recharge Income (Internal) Fees, Charges etc. Other Income	29 - - - 1 616	29 - - 10 607
Total Income	646	646
Net Expenditure for Council Tax	6,420	5,835
Adjustments Ring Fenced Government Grant	-	-
Net Expenditure	6,420	5,835

Budgeted Personnel 2020/21	
	Full-time <u>Equivalent</u>
Chief Officers *	3.0
Teachers	-
APT&C	66.5
Manual	-
TOTAL	69.5

<sup>\*</sup> This excludes NHS post