



<b>Meeting of East Renfrewshire Health and Social Care Partnership</b>	Integration Joint Board
<b>Held on</b>	18 March 2020
<b>Agenda Item</b>	7
<b>Title</b>	Revenue Budget Monitoring Report 2019/20; position as at 31 January 2020
<b>Summary</b>	
To provide the Integration Joint Board with financial monitoring information in relation to the revenue budget, as part of the agreed financial governance arrangements.	
<b>Presented by</b>	Lesley Bairden, Head of Finance and Resources (Chief Financial Officer)
<b>Action Required</b>	
The Integration Joint Board is asked to note the projected outturn for the 2019/20 revenue budget and approve the requested budget virement.	
<b>Implications checklist – check box if applicable and include detail in report</b>	
<input checked="" type="checkbox"/> Financial	<input type="checkbox"/> Policy
<input checked="" type="checkbox"/> Risk	<input type="checkbox"/> Staffing
<input type="checkbox"/> Legal	<input type="checkbox"/> Infrastructure
<input type="checkbox"/> Equalities	<input type="checkbox"/> Directions

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**EAST RENFREWSHIRE INTEGRATION JOINT BOARD**

**18 March 2020**

**Report by Chief Financial Officer**

**REVENUE BUDGET MONITORING REPORT**

**PURPOSE OF REPORT**

1. To advise the Integration Joint Board of the projected outturn position of the 2019/20 revenue budget.

**RECOMMENDATIONS**

2. The Integration Joint Board is asked to note the projected outturn for the 2019/20 revenue budget and to approve the requested budget virement.

**BACKGROUND**

3. This report forms part of the regular reporting cycle for ensuring that the HSCP financial governance arrangements are maintained.

**REPORT**

4. The consolidated budget for 2019/20, and projected outturn position is reported in detail at Appendix 1. This shows a projected overspend of £0.479 million against a full year budget of £120.377 million (0.4%). This is an increase in projected spend of £0.248 million from the position last reported, with the main cost increase in the Care at Home Service from our recruitment campaign and new staff. Any overspend at the end of the year will be funded from reserves, if required. Appendices 2 and 3 set out the operational position for each partner.
5. The projected overspend remains in the main due to;
  - £0.604 million based on the current cost of services within Eastwood and Barrhead localities
  - £0.760 million Care at HomeOffset by:
  - £0.391 million care package and staffing costs within Children & Families
  - £0.288 million within Recovery Services from Mental Health staff and care package costs
  - £0.151 million within Finance and Resources from staff turnover and property costs
6. The consolidated budget, and associated direction to our partners is detailed at Appendix 5. This is reported to each Integration Joint Board and reflects in year revisions to our funding contributions and associated directions.
7. The budget virements relating to the ERC ledgers for operational budgets are identified at Appendix 7 and reflect realignment of existing budgets, to reflect the current structure and to support reporting against care groups and localities.

8. The NHS contribution adjustments are identified in Appendix 5 and do not require operational virement approval.
9. The main projected operational variances as set out below with projected costs based on known commitments and activity as at mid-year 2019/20.
10. **Children & Families £391k underspend** is a combination of staff turnover and the current projected costs of residential care and direct payment costs, also including £104k cost pressures within Health Visiting where we have increment and staff number pressures resulting from the funding model. This is an increase in costs of £27k since last reported.
11. **Older Peoples services £121k overspend** – this remains due to care package costs and is offset, in part, by vacancies within District Nursing and Rehabilitation. This a reduction in costs of £141k since last reported due to turnover and the latest projection for bed costs.
12. **Physical & Sensory Disability £312k overspend** – reflecting the current cost of care packages. This is an increase in costs of £55k from care cost package projections.
13. **Learning Disability £171k overspend** –this remains due to a £353k overspend on social care costs, mainly care packages and this is offset by vacancies within community nursing and slippage within consultant costs. This is a cost increase of £70k since last reported of which £39k is care package costs.
14. The total - projected overspend for Localities relating to the 3 care groups above is now £604k (Barrhead £275k and Eastwood £329k) and is a reduction in projected costs of £16k since last reported.
15. **Intensive Services £720k overspend** due to £760k Care at Home (both purchased and the in-house service), offset in part by staff turnover within day care and telecare services. This is an increase in projected costs of £263k since last reported, mainly from:
  - £143k additional staffing in Care at Home including costs associated with recruitment, training, uniforms etc.
  - increased purchased care £17k
  - £70k cost correction in day care as previous staff projections were understated
16. **Learning Disability Inpatients** is currently projected to budget. The ongoing bed redesign is dependent on the timing of the redesign of community provision by the other HSCPs, with the transition funding reserve remaining in place to support this. Whilst the inpatients service is currently underspending, we are assuming a break-even position as we have significantly increased our staff costs from January associated with the move of a very complex individual.
17. **Recovery Services Mental Health £288k underspend** is from staff turnover and care package costs. This is an increase in costs of £44k since last reported, for revised care package costs.
18. **Recovery Services Addictions £3k overspent** reflecting current staffing projections and care package cost commitments, a reduction of £2k since last reported.
19. **Prescribing Nil Variance.** The year to date indications are that the budget we have is sufficient to meet the current year costs, with two caveats being the inherent delay of c 2 months and the possible impact of non-receipt of rebate income this year (offset by tariff reduction next year). As previously reported given the number of variable

elements within prescribing and the ongoing uncertainty of Brexit the projections are continuously reviewed as costs, trends and intelligence build. A standard reporting format is being developed for 2020/21 across all 6 HSCPs within NHSGGC to bring more detail to the IJB.

20. **Planning and Health Improvement £18k underspend** – relates to vacant posts. This budget area will be realigned to Adult Localities and Public Protection Children and Families.
21. **Finance & Resources £151k underspend** – is a result of staff turnover and a further review of property costs, based on spend to date. This is a reduction in projected costs of £68k from one off gains in property and supplies
22. **Primary Care Improvement Plan and Mental Health Action 15.** The 2019/20 budgets have been agreed and a summary of each is set out at Appendices 9 and 10. The Scottish Government have confirmed that whilst the current year allocations have been reduced by the level of earmarked reserves that we hold, the full funding allocation will be available to us, subject to evidenced need. We provide regular returns to the Scottish Government to support our plans and evidence our spending profiles.
23. The current projected revenue budget overspend of £0.479 million will be funded from our budget savings reserve as required.
24. The year to date position is detailed at Appendix 4 and reflects an underspend of £0.975 million which is due to timing differences between actual year to date costs to the profiled budget.
25. The reserves position is reported at Appendix 6 and shows the current projected overspend being met from the budget phasing reserve. This also shows a draw on this reserve of £0.350 million for two savings targets in the current year-due to capacity issues to implement the programmes. The final draw on this reserve will be determined by the cost of services at the end of this financial year.

## IMPLICATIONS OF THE PROPOSALS

### Finance

26. Savings and efficiencies included in the ERC contribution of £3.097 million have been applied in full to the 2019/20 budget as have the NHSGGC savings of £0.585 million. As stated above a draw of £0.350 million is currently assumed to meet part of our current year savings.
27. The directions as detailed at Appendix 5 include the set aside budget as advised by NHSGGC of £17.046 million. This budget remains notional at this stage however work is ongoing to progress this.

### Risk

28. As previously reported, a number of risks remain which could impact on the current and future budget position; including:
  - Achieving all existing savings on a recurring basis
  - Any in year impact from Covid 19 on our service delivery
  - Continued redesign of sleepovers and wider care package costs and demand
  - Achieving turnover targets
  - Prescribing costs exceeding budget and reserve
  - Observation and Out of Area costs within Learning Disability Specialist Services

### Directions

29. The directions to our partners are detailed at Appendix 5.
30. The report reflects a projected breakeven position after the potential contribution of £0.479 million from reserves for the year to 31 March 2020.
31. There are no Staffing, Infrastructure, Equalities, Policy or Legal implications.

### **CONSULTATION AND PARTNERSHIP WORKING**

32. The Chief Financial Officer has consulted with our partners.
33. This revenue budget reflects the consolidation of funding from both East Renfrewshire Council and NHS Greater Glasgow and Clyde. The HSCP operates under the Financial Regulations as approved by the Performance and Audit Committee on 18 December 2015. These regulations have been reviewed and will be presented to the Performance and Audit Committee of the IJB on 8 March 2020.

### **CONCLUSIONS**

34. Appendix 1 reports a projected in year overspend of £0.479 million for the year to 31 March 2020 being funded from reserves, as required.

### **RECOMMENDATIONS**

35. The Integration Joint Board is asked to note the projected outturn position of the 2019/20 revenue budget and approve the requested budget virement.

### **REPORT AUTHOR**

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4 March 2020

Chief Officer, IJB: Julie Murray

### **BACKGROUND PAPERS**

IJB 29.01.2020 – Revenue Budget Monitoring Report  
<https://www.eastrenfrewshire.gov.uk/CHttpHandler.ashx?id=25576&p=0>

IJB 27.11.2019 – Revenue Budget Monitoring Report  
<https://www.eastrenfrewshire.gov.uk/CHttpHandler.ashx?id=25554&p=0>

IJB 25.09.2019 – Revenue Budget Monitoring Report  
<https://www.eastrenfrewshire.gov.uk/CHttpHandler.ashx?id=25150&p=0>

IJB 14.08.2019 – Revenue Budget Monitoring Report  
<https://www.eastrenfrewshire.gov.uk/CHttpHandler.ashx?id=24915&p=0>

IJB 01.05. 2019 - Revenue Budget Monitoring Report  
<https://www.eastrenfrewshire.gov.uk/CHttpHandler.ashx?id=24320&p=0>

## Consolidated Monitoring Report

## Projected Outturn Position to 31st March 2020

Objective Analysis	Full Year			
	Budget £	Projected Outturn £	Variance (Over) / Under £	Variance (Over) / Under %
Public Protection - Children & Families	13,215,000	12,824,000	391,000	2.96%
Public Protection - Criminal Justice	-	-	-	-
Adult Localities Services				
Older People	18,734,000	18,855,000	(121,000)	(0.65%)
Physical & Sensory Disability	5,498,000	5,810,000	(312,000)	(5.67%)
Learning Disability - Community	10,586,000	10,757,000	(171,000)	(1.62%)
Learning Disability - Inpatients	8,361,000	8,361,000	0	0.00%
Augmentative and Alternative Communication	220,000	220,000	0	0.00%
Intensive Services	10,570,000	11,290,000	(720,000)	(6.81%)
Recovery Services - Mental Health	4,119,000	3,831,000	288,000	6.99%
Recovery Services - Addictions	1,111,000	1,114,000	(3,000)	(0.27%)
Family Health Services	22,974,000	22,974,000	0	0.00%
Prescribing	15,779,000	15,779,000	0	0.00%
Planning & Health Improvement	261,000	243,000	18,000	6.90%
Finance & Resources	8,949,000	8,798,000	151,000	(1.69%)
<b>Net Expenditure</b>	<b>120,377,000</b>	<b>120,856,000</b>	<b>(479,000)</b>	<b>(0.40%)</b>
<b>Contribution to / (from) Reserve</b>	<b>-</b>	<b>(479,000)</b>	<b>479,000</b>	<b>0.00%</b>
<b>Net Expenditure</b>	<b>120,377,000</b>	<b>120,377,000</b>	<b>-</b>	<b>-</b>

Note; ERC & NHS figures for the month ended 31 January 2020

<b>Net Contribution To / (From) Reserves</b>	<b>£</b> <b>(479,000)</b>
Analysed by Partner;	
NHS	349,000
Council	(828,000)
<b>Net Contribution To / (From) Reserves</b>	<b>(479,000)</b>

## Additional information - Adult Localities

Objective Analysis	Full Year			
	Budget £	Projected Outturn £	Variance (Over) / Under £	Variance (Over) / Under %
Localities Services - Barrhead	15,692,000	15,967,000	(275,000)	(1.75%)
Localities Services - Eastwood	19,126,000	19,455,000	(329,000)	(1.72%)
<b>Net Expenditure</b>	<b>34,818,000</b>	<b>35,422,000</b>	<b>(604,000)</b>	<b>(1.73%)</b>

## Council Monitoring Report

## Projected Outturn Position to 31st March 2020

Subjective Analysis	Full Year			
	Budget £	Projected Outturn £	Variance (Over) / Under £	Variance (Over) / Under %
Employee Costs	22,051,000	21,716,000	335,000	1.52%
Property Costs	976,000	886,000	90,000	9.22%
Supplies & Services	2,032,000	2,328,000	(296,000)	(14.57%)
Transport Costs	224,000	277,000	(53,000)	(23.66%)
Third Party Payments	38,275,000	39,452,000	(1,177,000)	(3.08%)
Support Services	2,331,000	2,335,000	(4,000)	(0.17%)
Income	(16,299,000)	(16,576,000)	277,000	1.70%
<b>Net Expenditure</b>	<b>49,590,000</b>	<b>50,418,000</b>	<b>(828,000)</b>	<b>(1.67%)</b>

<b>Contribution to / (from) Reserve</b>	-	<b>(828,000)</b>	<b>828,000</b>	<b>0.00%</b>
<b>Net Expenditure</b>	<b>49,590,000</b>	<b>49,590,000</b>	-	<b>0.00%</b>

Objective Analysis	Full Year			
	Budget £	Projected Outturn £	Variance (Over) / Under £	Variance (Over) / Under %
Public Protection - Children & Families	9,213,000	8,718,000	495,000	5.37%
Public Protection - Criminal Justice	-	-	-	-
Adult Localities Services				
Older People	12,049,000	12,193,000	(144,000)	(1.20%)
Physical & Sensory Disability	4,559,000	4,871,000	(312,000)	(6.84%)
Learning Disability	7,859,000	8,212,000	(353,000)	(4.49%)
Intensive Services	8,737,000	9,457,000	(720,000)	(8.24%)
Recovery Services - Mental Health	1,351,000	1,317,000	34,000	2.52%
Recovery Services - Addictions	279,000	269,000	10,000	3.58%
Finance & Resources	5,543,000	5,381,000	162,000	2.92%
<b>Net Expenditure</b>	<b>49,590,000</b>	<b>50,418,000</b>	<b>(828,000)</b>	<b>(1.67%)</b>

<b>Contribution to / (from) Reserve</b>	-	<b>(828,000)</b>	<b>828,000</b>	<b>0.00%</b>
<b>Net Expenditure</b>	<b>49,590,000</b>	<b>49,590,000</b>	-	<b>0.00%</b>

## Notes

- Figures quoted as at 31 January 2020
- The projected underspend / (overspend) will be taken to/(from) reserves at year end.
- Contribution To Reserves is made up of the following transfer;

Contribution from In Year Pressures Reserve	£ <u>(828,000)</u>
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## 4 Additional information - Adult Localities

Objective Analysis	Full Year			
	Budget £	Projected Outturn £	Variance (Over) / Under £	Variance (Over) / Under %
Localities Services - Barrhead	11,587,000	11,944,000	(357,000)	(3.08%)
Localities Services - Eastwood	12,880,000	13,332,000	(452,000)	(3.51%)
<b>Net Expenditure</b>	<b>24,467,000</b>	<b>25,276,000</b>	<b>(809,000)</b>	<b>(3.31%)</b>



## NHS Monitoring Report

## Projected Outturn Position to 31st March 2020

Subjective Analysis	Full Year			
	Full Year Budget £	Projected Outturn £	Variance (Over) / Under £	Variance (Over) / Under %
Employee Costs	19,055,000	17,997,000	1,058,000	5.55%
Non-pay Expenditure	45,572,000	46,281,000	(709,000)	(1.56%)
Resource Transfer/Social Care Fund	10,896,000	10,896,000	-	0.00%
Income	(4,736,000)	(4,736,000)	-	-
<b>Net Expenditure</b>	<b>70,787,000</b>	<b>70,438,000</b>	<b>349,000</b>	<b>0.49%</b>

<b>Contribution to / (from) Reserve</b>	-	<b>349,000</b>	<b>(349,000)</b>	
<b>Net Expenditure</b>	<b>70,787,000</b>	<b>70,787,000</b>	-	

Objective Analysis	Full Year			
	Full Year Budget £	Projected Outturn £	Variance (Over) / Under £	Variance (Over) / Under %
Childrens Services	2,142,000	2,246,000	(104,000)	(4.86%)
Adult Community Services	4,076,000	4,053,000	23,000	0.56%
Learning Disability - Community	1,001,000	819,000	182,000	18.18%
Learning Disability - Inpatient	8,361,000	8,361,000	-	-
Augmentative and Alternative Communication	220,000	220,000	-	-
Family Health Services	22,974,000	22,974,000	-	-
Prescribing	15,779,000	15,779,000	-	-
Recovery Services - Mental Health	2,462,000	2,208,000	254,000	10.32%
Recovery Services - Addictions	772,000	785,000	(13,000)	(1.68%)
Planning & Health Improvement	261,000	243,000	18,000	6.90%
Finance & Resources	2,156,000	2,167,000	(11,000)	(0.51%)
Resource Transfer	10,583,000	10,583,000	-	-
<b>Net Expenditure</b>	<b>70,787,000</b>	<b>70,438,000</b>	<b>349,000</b>	<b>0.49%</b>

<b>Contribution to / (from) Reserve</b>	-	<b>349,000</b>	<b>(349,000)</b>	<b>0.00%</b>
<b>Net Expenditure</b>	<b>70,787,000</b>	<b>70,787,000</b>	-	<b>0.00%</b>

## Notes

- Figures quoted as at 30 January 2020
- Resource Transfer and the Social Care Fund is re allocated across client groups at the consolidated level as detailed below;

	£
Public Protection - Children & Families	1,860,000
Adult Localities Services	
Older People	2,609,000
Physical & Sensory Disability	939,000
Learning Disability	1,726,000
Intensive Services	1,833,000
Recovery Services - Mental Health	306,000
Recovery Services - Addictions	60,000
Finance & Resources	1,250,000
	<u>10,583,000</u>

Localities Services - Barrhead	2,496,000
Localities Services - Eastwood	2,778,000

- Total Contribution to / (from) Reserves £ 349,000

- Additional information - Adult Localities

Objective Analysis	Full Year			
	Full Year Budget £	Projected Outturn £	Variance (Over) / Under £	Variance (Over) / Under %
Localities Services - Barrhead	1,609,000	1,527,000	82,000	5.10%
Localities Services - Eastwood	3,468,000	3,345,000	123,000	3.55%
<b>Net Expenditure</b>	<b>5,077,000</b>	<b>4,872,000</b>	<b>205,000</b>	<b>4.04%</b>

Year To Date Position as at January 2020

**Council Monitoring Report**

Subjective Analysis	Year To Date			
	Budget	Actual	Variance	Variance
	£	£	(Over) / Under £	(Over) / Under %
Employee Costs	16,883,000	16,440,000	443,000	2.62%
Property Costs	616,000	602,000	14,000	2.27%
Supplies & Services	832,000	1,498,000	(666,000)	(80.05%)
Transport Costs	156,000	173,000	(17,000)	(10.90%)
Third Party Payments	28,832,000	28,370,000	462,000	1.60%
Support Services	-	7,000	(7,000)	-
Income	(7,987,000)	(8,436,000)	449,000	(5.62%)
<b>Net Expenditure</b>	<b>39,332,000</b>	<b>38,654,000</b>	<b>678,000</b>	<b>1.72%</b>

**NHS Monitoring Report**

Subjective Analysis	Year to Date			
	Budget	Actual	Variance	Variance
	£	£	(Over) / Under £	(Over) / Under %
Employee Costs	15,893,000	15,098,000	795,000	5.00%
Non-pay Expenditure	37,777,000	38,277,000	(500,000)	(1.32%)
Resource Transfer	9,021,000	9,019,000	2,000	-
Income	(3,495,000)	(3,495,000)	-	-
<b>Net Expenditure</b>	<b>59,196,000</b>	<b>58,899,000</b>	<b>297,000</b>	<b>0.50%</b>
<b>Total</b>	<b>98,528,000</b>	<b>97,553,000</b>	<b>975,000</b>	<b>0.99%</b>

**Notes**

- 1 Budget profiling is regularly reviewed to eliminate any unnecessary variances, however it needs to be recognised that, given the nature of the spend, budget profiling is not exact.

	NHS £000	ERC £000	IJB £000	Total £000
<b>Funding Sources to the IJB</b>				
1 Original Revenue Budget Contributions	67,577	49,350	-	116,927
Subsequent Contribution Revisions:				
Inflation uplift minor change	4	-		4
Continuing care beds minor change	(14)	-		(14)
Health Visiting - allocation of central budget	210	-		210
AAC Equipment budget	51	-		51
Family Health Services	1,567	-		1,567
FPC/FPNC <65's - Franks Law	-	490		490
CJS Grant Income	-	(561)		(561)
Employers Superannuation	716			716
Mental Health Action 15 Tranche 1	75			75
AAC SLA Budget transfer	149			149
PCIP Tranche 1	58			58
ADP Tranche 1	197			197
GP Premises	47			47
SESP Diabetes	39			39
SESP Learning Disabilities Team	65			65
Pay funding adjustment	2			2
Tobacco Prevention	44			44
Access to Counsellors in Schools		311		311
<b>Current Revenue Budgets</b>	<b>70,787</b>	<b>49,590</b>	<b>-</b>	<b>120,377</b>
<b>Funding Outwith Revenue Monitoring</b>				
Housing Aids & Adaptations *	-	550	-	550
Set Aside notional Budget	17,046	-	-	17,046
<b>Total IJB Resources</b>	<b>87,833</b>	<b>50,140</b>	<b>-</b>	<b>137,973</b>
<b>Directions to Partners</b>				
Revenue Budget	70,787	49,590	-	120,377
Social Care Fund	(5,161)	5,161	-	-
Integrated Care Fund	(673)	673	-	-
Delayed Discharge	(264)	264	-	-
	<b>64,689</b>	<b>55,688</b>	<b>-</b>	<b>120,377</b>
Housing Aids & Adaptations *	-	550	-	550
Set Aside notional Budget	17,046	-	-	17,046
	<b>81,735</b>	<b>56,238</b>	<b>-</b>	<b>137,973</b>

Earmarked Reserves	Reserve Carry Forward to 2019/20* £	2019/20 Projected spend £	Projected balance 31/3/20 £	comment
<b>Scottish Government Funding</b>				
Mental Health - Action 15	110,925	110,925	0	Applied in year
Alcohol & Drugs Partnership	68,303	68,303	0	Applied in year
Primary Care Improvement	185,823	185,823	0	Applied in year
Primary Care Transition Fund	234,201	234,201	0	Applied in year
<b>Scottish Government Funding</b>	<b>599,252</b>	<b>599,252</b>	<b>0</b>	
<b>Bridging Finance</b>				
Budget Savings Reserve	1,137,741	829,000	308,741	£350k to bridge current year savings and £479k to meet operational overspend
In Year Pressures Reserve	500,000	250,000	250,000	To support Bonnyton House decant
Prescribing	222,000	0	222,000	To smooth prescribing pressures
<b>Bridging Finance</b>	<b>1,859,741</b>	<b>1,079,000</b>	<b>780,741</b>	
<b>Children &amp; Families</b>				
Residential Accommodation	460,000	0	460,000	To smooth the impact of high cost residential placements
Children 1st	68,906	68,906	0	Applied in year
Home & Belonging	100,000	12,500	87,500	2019/20 part year funding requirement
Continuing Care	35,000	35,000	0	Applied in year
<b>Children &amp; Families</b>	<b>663,906</b>	<b>116,406</b>	<b>547,500</b>	
<b>Transitional Funding</b>				
Learning Disability Specialist Services	1,039,134	0	1,039,134	To support redesign and application determined by community placement. Possible £90k cost under review
<b>Total Transitional Funding</b>	<b>1,039,134</b>	<b>0</b>	<b>1,039,134</b>	
<b>Projects</b>				
District Nursing	38,800	0	38,800	Reserve was agreed in 2017/18 activity undertaken reserve will be realigned
Active Lives	55,000	55,000	0	Applied in year
Projects & Initiatives - various	109,730	0	109,730	Timing of use being reviewed along with potential realignment
LD Non Specialist Services	48,800	0	48,800	Timing of use being reviewed
<b>Projects</b>	<b>252,330</b>	<b>55,000</b>	<b>197,330</b>	
<b>Repairs &amp; Renewals</b>				
LD Non Specialist Services	100,000	0	100,000	£30k committed for environmental works approved for 2020/21
<b>Repairs &amp; Renewals</b>	<b>100,000</b>	<b>0</b>	<b>100,000</b>	
<b>Capacity</b>				
Care at Home	250,000	250,000	0	To support the Care at Home action plan
Partnership Strategic Framework	200,000	50,000	150,000	2019/20 part year funding requirement
Organisational Learning & Development	100,000	0	100,000	Timing of use being reviewed
<b>Capacity</b>	<b>550,000</b>	<b>300,000</b>	<b>250,000</b>	
<b>Total All Earmarked Reserves</b>	<b>5,064,363</b>	<b>2,149,658</b>	<b>2,914,705</b>	
<b>General Reserves</b>				
East Renfrewshire Council	109,200	0	109,200	
NHSGCC	163,000	0	163,000	
<b>Total General Reserves</b>	<b>272,200</b>	<b>0</b>	<b>272,200</b>	
<b>Grand Total All Reserves</b>	<b>5,336,563</b>	<b>2,149,658</b>	<b>3,186,905</b>	

East Renfrewshire HSCP - Revenue Budget Monitoring 2019/20  
Budget Virement

Appendix 7

Subjective Analysis	2019/20 Budget Virement					
	2019/20 Budget P8 £	(1) £	(2) £	(3) £	2019/20 Budget £	Total Virement £
Employee Costs	22,122,000	(71,000)			22,051,000	(71,000)
Property Costs	976,000				976,000	-
Supplies & Services	2,032,000				2,032,000	-
Transport Costs	224,000				224,000	-
Third Party Payments	37,793,000	71,000	100,000	311,000	38,275,000	482,000
Support Services	2,331,000				2,331,000	-
Income	(16,199,000)		(100,000)		(16,299,000)	(100,000)
<b>Net Expenditure</b>	<b>49,279,000</b>	<b>-</b>	<b>-</b>	<b>311,000</b>	<b>49,590,000</b>	<b>311,000</b>

Objective Analysis	2019/20 Budget Virement					
	2019/20 Budget P8 £	(1) £	(2) £	(3) £	2019/20 Budget £	Total Virement £
Public Protection - Children & Families	8,662,000	240,000		311,000	9,213,000	551,000
Adult Health - Intensive Services	8,808,000	(71,000)			8,737,000	(71,000)
Adult Health - Localities Services						
Older People	11,951,000	98,000			12,049,000	98,000
Physical & Sensory Disability	4,371,000	188,000			4,559,000	188,000
Learning Disability	8,037,000	(178,000)			7,859,000	(178,000)
Recovery Services - Mental Health	1,351,000				1,351,000	-
Recovery Services - Addictions	279,000				279,000	-
Public Protection - Criminal Justice	-				-	-
Finance & Resources	5,820,000	(277,000)			5,543,000	(277,000)
<b>Net Expenditure</b>	<b>49,279,000</b>	<b>-</b>	<b>-</b>	<b>311,000</b>	<b>49,590,000</b>	<b>311,000</b>

Note:

- 1 Budget realignments for staffing budgets to reflect budget changes.
- 2 Resource Transfer adjustment for older people's services
- 3 Access to counselling in schools Scottish Government funding received in January

Additional information - Adult Localities budget allocations

Objective Analysis	2019/20 Budget Virement					
	2019/20 Budget P8 £	(1) £	(2) £	(3) £	2019/20 Budget £	Total Virement £
<b>Adult Localities - Localities Services Barrhead</b>	<b>11,722,000</b>	<b>(135,000)</b>			<b>11,587,000</b>	<b>(135,000)</b>
<b>Adult Localities - Localities Services Eastwood</b>	<b>12,637,000</b>	<b>243,000</b>			<b>12,880,000</b>	<b>243,000</b>
<b>Net Expenditure</b>	<b>24,359,000</b>	<b>108,000</b>	<b>-</b>	<b>-</b>	<b>24,467,000</b>	<b>108,000</b>

East Renfrewshire HSCP - Revenue Budget Monitoring 2019/20  
Analysis of Savings Delivery

Saving	Approved Saving 2019/20 Budget £	Projected Saving 2019/20 £	Comments
New savings agreed as part of 2018-21 budget - ERC			
Recurring IJB Funding	547,000	547,000	Saving Achieved
Project Flexibility	500,000	500,000	Saving achieved - £270k recurring, £230k non-recurring
Recurring Sustainability Funding	450,000	450,000	Saving Achieved
Interim Funding & C Alarm Income	200,000	200,000	Saving Achieved
Fit for The Future - Phase 2	250,000	250,000	Full saving projected with £135k achieved and balance from reserve as required this year
Digital Efficiencies	250,000	250,000	Full saving projected from reserves for 2019/20, digital programme prepared but capacity delay to implement
Rationalisation of Community Resources	100,000	100,000	As above
Non Residential Care Packages	800,000	800,000	Saving applied to all care budgets
<b>Sub Total</b>	<b>3,097,000</b>	<b>3,097,000</b>	
New savings to meet NHS Pressures			
Non Pay Inflation	460,000	460,000	Saving Achieved
LD Redesign - Waterloo Close	125,000	125,000	Saving Achieved
	-	-	
<b>Sub Total</b>	<b>585,000</b>	<b>585,000</b>	
<b>Total HSCP Saving Challenge</b>	<b>3,682,000</b>	<b>3,682,000</b>	

East Renfrewshire HSCP - Revenue Budget Monitoring 2019/20  
 Primary Care Improvement Plan

## Appendix 9

Service	Planned Programme Costs	Projected Programme Costs	Projected Variance
	£	£	£
Pharmacist	430,000	433,000	(3,000)
Advanced Nurse Practitioners	174,000	45,000	129,000
Advanced Practice Physiotherapists	59,000	80,000	(21,000)
Community Mental Health Link Workers	83,000	72,000	11,000
Community Healthcare Assistants / Treatment Room	77,000	167,000	(90,000)
Vaccine Transformation Programme	168,000	205,000	(37,000)
Programme Support / CQL / Pharmacy First	71,000	44,000	27,000
<b>Total Cost</b>	<b>1,062,000</b>	<b>1,046,000</b>	<b>16,000</b>
<b>Funded by:</b>			
Current Year Allocation - subject to additional drawdown against full allocation of £1.014m	856,116	856,116	-
Reserve Balance	185,823	185,823	-
<b>Total Funding</b>	<b>1,041,939</b>	<b>1,041,939</b>	<b>-</b>
Potential Further Funding Request / (Addition to reserve)		4,061	

## Notes

Detailed reporting on progress will be included in PCIP update reports to the IJB

Service	Planned Programme Costs £	Projected Programme Costs £	Projected Variance £
<b>System Wide Programme</b>			
<b>Prevention and Early Intervention</b>			
Computerised CBT Service	3,200	1,400	1,800
<i>Collection Prevention Programme</i>			
- Mental Health and Suicide Prevention Training	6,000	4,000	2,000
- Digital Support	400	400	0
Bipolar Hub			
Dementia - Young Onset Dementia	2,000	1,600	400
<b>Productivity</b>			
<i>Unscheduled Care</i>			
- Adult Liaison services to Acute Hospitals	10,800	5,800	5,000
- Out of Hours CPNs	9,800	6,300	3,500
Police Custody	10,500	6,300	4,200
Borderline Personality Disorder	24,400	17,400	7,000
Project Management Support	5,000	4,700	300
<b>Recovery</b>			
Recovery Peer support workers	9,300	10,500	(1,200)
Psychological Interventions in Prisons	9,100	8,100	1,000
<b>System Wide Programme Cost</b>	<b>90,500</b>	<b>66,500</b>	<b>24,000</b>
<b>Local Programme</b>			
<b>Investment in tier 2 services for Children &amp; Young People</b>			
2 Workers (Children's First)increasing to 4	51,500	44,500	7,000
<b>CAMHS</b>	17,000	17,000	-
<b>Peer Support Workers - Purchase from voluntary sector</b>			
Band 3 0.5 FTE equivalent * 2 posts	25,700	6,000	19,700
Extension of Crisis Service at RAMH	12,900	-	12,900
<b>Waiting Time Initiatives - 12 month period</b>			
Band 5 & 6			
Band 6	50,100	37,825	12,275
Band 5	20,100	15,175	4,925
<b>Development &amp; Planning Role - 18 months</b>			
Band 7	29,500	9,000	20,500
<b>Consultant</b>			
Bridge 2 sessions pending redesign			
<b>Local Programme Cost</b>	<b>206,800</b>	<b>129,500</b>	<b>77,300</b>
<b>Total Programme Cost</b>	<b>297,300</b>	<b>196,000</b>	<b>101,300</b>
<b>Funded by:</b>			
Current Year Allocation	264,617	264,617	-
Reserve Balance	110,925	110,925	-
<b>Total Funding</b>	<b>375,542</b>	<b>375,542</b>	<b>-</b>
Potential Further Funding Request / (Addition to reserve)	(78,242)	(179,542)	

## Notes

The system wide costs are based on the latest available information and may change.  
There is some recruitment slippage and balances will be carried forward as required.