

EAST RENFREWSHIRE COUNCILAUDIT & SCRUTINY COMMITTEE13 August 2020Report by Head of Accountancy (Chief Financial Officer)ANNUAL TREASURY MANAGEMENT REPORT FOR 2019/20**PURPOSE OF REPORT**

1. To advise the Audit & Scrutiny Committee on the Treasury Management activities for the year ending 31 March 2020.

**RECOMMENDATION**

2. It is recommended that the Committee: -
- a) note the Treasury Management Annual Report for 2019/20; and
  - b) recommend to the Council that the attached organisations for investment of surplus funds be approved.

**BACKGROUND**

3. In line with the CIPFA Code of Practice on Treasury Management, the Audit & Scrutiny Committee is responsible for ensuring effective inspection of treasury management activities and this report is submitted in accordance with this requirement.

**SUMMARY**

4. Overall the report demonstrates a well-managed treasury function within the Council. The average interest rate on long-term borrowing has decreased slightly over the previous year, reflecting the scheduled maturity of existing borrowing with lower interest rates. The Council continues to adopt a prudent approach to treasury management and in particular the percentage of loans held as at 31 March 2020 that had variable interest rates was 7.21% which is well below the Council's approved upper limit of 30%. The resulting stability in borrowing assists the Council in responding to the current national economic pressures.

**RECOMMENDATION**

5. It is recommended that the Committee: -
- a) note the Treasury Management Annual Report for 2019/20; and
  - b) recommend to the Council that the attached organisations for investment of surplus funds be approved.

**REPORT AUTHOR**

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## ANNUAL TREASURY MANAGEMENT REPORT 2019/20

## 1. Actual External Debt

	<b>Borrowing 01/04/19 £M</b>	<b>Average Interest %</b>	<b>Borrowing 31/03/20 £M</b>	<b>Average Interest %</b>	<b>Change in year £M</b>
<b><u>Long Term Borrowing</u></b>					
Public Works Loan Board	74.71	4.22	99.57	3.52	24.86
Local Authority Bonds	14.40	4.60	14.40	4.60	-
PFI / PPP Finance Leases	90.48	7.19	85.75	7.21	(4.73)
SALIX Energy Efficiency Loan	0.04	-	0.02	-	(0.02)
<b>Total Long Term</b>	<b>179.63</b>	<b>5.74</b>	<b>199.74</b>	<b>5.18</b>	<b>20.11</b>
<b><u>Short Term Investments</u></b>					
Temporary Investments	<b>(67.14)</b>	<b>0.97</b>	<b>(73.82)</b>	<b>1.01</b>	<b>(6.68)</b>

## NOTES

- (i) For purposes of this report long-term borrowing means loans taken on a long-term basis. This differs from the Annual Accounts, which have to categorise long-term loans with less than a year until repayment as short-term loans. Loans above totalling £0.55million come into this category.
- (ii) The average interest rate on long-term borrowing has decreased by 0.56%.
- (iii) During the year additional borrowing of £27 million was made with the Public Works Loan Board and loans totalling £2.14 million matured.
- (iv) The Council's net external borrowing position has increased in total by £13.43 million during the year.
- (v) The Council's activity in the temporary investments market is shown along with the corresponding interest rate movements in Appendices 2 - 5. All sums invested were for periods of less than 1 year. In response to difficulties in the financial markets and as part of a risk managed process designed to protect the principal of the sums invested, during the course of the year the maximum period of investment was restricted to 6 months, with the exception of those investments with the Bank of Scotland which are set at maximum of 1 year.
- (vi) At 31 March 2020, the Council had 7.21% of its total debt outstanding in variable rate loans. For the Council to gain a high level of stability in overall borrowing costs the Council's Treasury Policy Statement requires the exposure to variable rate loans to be less than 30% of the total debt outstanding.

## 2. PWLB

The primary source of medium/long term borrowing is from the UK Government through the Public Works Loan Board (PWLB). The PWLB provides loans to local authorities at rates, which are in general more attractive than loans available from other sources.

## 3. DEBT MATURITY PROFILE

The Council's debt maturity profile at 31 March 2020 is shown both below and in Graph format at Appendix 6.

It was a requirement of the Council's Treasury Policy Statement that the maximum amount of long-term debt maturing in any one year should be no more than 15% of the Council's long-term debt outstanding, at the time of borrowing.

The Council's debt Maturity Profile as at 31 March 2020 was within the agreed limits.

### Long Term Debt Maturity Profile as at 31 March 2020

	PWLB	Local Authority Bond	SALIX	Total	
	£M	£M	£M	£M	%
<b>20/21</b>	0.54	0.00	0.01	0.55	0.48
<b>21/22</b>	0.36	0.00	0.01	0.37	0.32
<b>22/23</b>	0.82	0.00	0.00	0.82	0.72
<b>23/24</b>	0.36	0.00	0.00	0.36	0.32
<b>24/25</b>	0.01	0.00	0.00	0.01	0.01
<b>25/26</b>	0.00	0.00	0.00	0.00	0.00
<b>26/27</b>	5.00	0.00	0.00	5.00	4.39
<b>27/28</b>	2.00	0.00	0.00	2.00	1.75
<b>28/29</b>	0.00	0.00	0.00	0.00	0.00
<b>29/30</b>	0.00	0.00	0.00	0.00	0.00
<b>After 2029/30</b>	90.48	14.40	-	104.88	92.01
<b>Total</b>	<b>99.57</b>	<b>14.40</b>	<b>0.02</b>	<b>113.99</b>	<b>100.00</b>

## 4. PRUDENTIAL INDICATORS

In line with the agreed monitoring arrangements for the Prudential Indicators, listed below there is a table showing all the prudential indicators comparing the approved indicator, as reported to the Council on 28 February 2019 along with the actual figures recorded at 31 March 2020, demonstrating that the Council is operating well within the limits set.

Prudential Indicator	Approved indicator	Actual	COMMENT
1. Capital Expenditure	£58,986,000	£47,895,000	Movement is due to revised planning of capital projects to future years, resulting in a

			commensurate movement of capital expenditure.
2. Capital Financing Requirement	£216,633,000	£200,099,000	Movement is due to a reduction in net capital expenditure in both previous and current year also re-phasing debt w/o profile.
3. Operational Boundary for External Debt	£229,626,000	£199,740,000	Movement is due mainly to only £27m of the anticipated in year borrowing of £50m from PWLB being undertaken, and existing in year debt being repaid.
4. Authorised Limit For External Debt	£250,498,000	£199,740,000	Approved indicator included an allowance of £50m for new debt and a further allowance to cover any unusual temporary movements, only £27m was required during the year. In addition existing debt was repaid during the year.
5. Gross Debt	£222,740,000	£199,740,000	Movement is mainly due to only £27m of the anticipated in year borrowing of £50m from the PWLB being undertaken.
6. Code of Practice For Treasury Management	The Council has adopted the CIPFA Treasury Management in the Public Services: Code of Practice and Cross-Sectoral Guidance Notes	All of the approved activities within the Council Treasury Management Policy Statement have been complied with.	

## 5. APPROVED ORGANISATIONS FOR INVESTMENT

In line with normal practice the status of all Banks and Building Societies has been reviewed in order to amend the current list of approved organisations for investment (see appendix 7). All lending is in line with the permitted methods of investment which were approved by Council on 28 February 2019 as part of the Treasury Management Strategy report.

As a result of the banking crisis and in line with prudent financial management, investment has been restricted to UK organisations with high credit ratings. Also, the maximum period of investment was restricted to 6 months, with the exception of loans to the Bank of Scotland, in line with advice from our Treasury Advisers, Link Asset Services. These

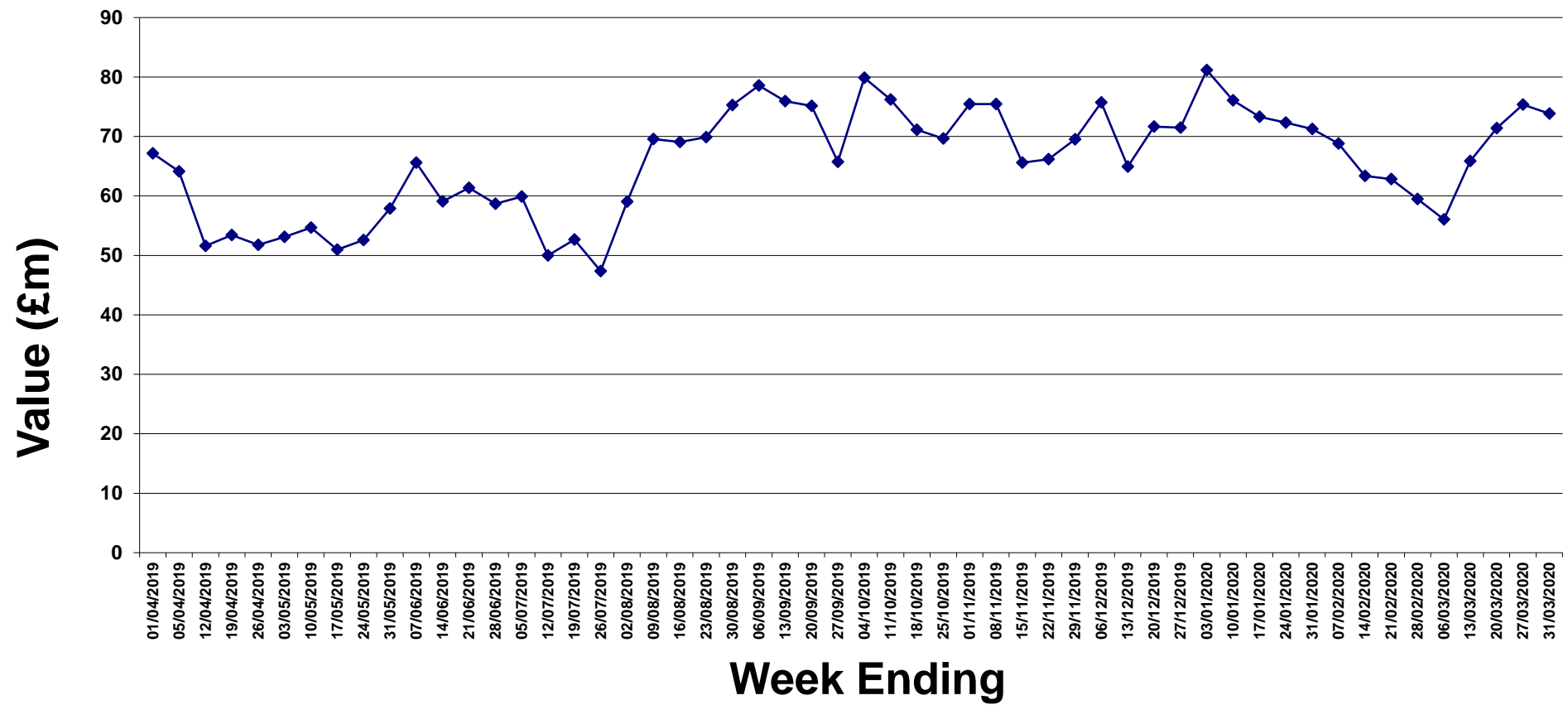
measures have been taken as part of a risk managed process designed to protect the principal of the sums invested.

Credit ratings of organisations on the counter-party list are subject to continuous monitoring and review to ensure that subject to available professional advice, approved organisations remain sound for investment purposes.

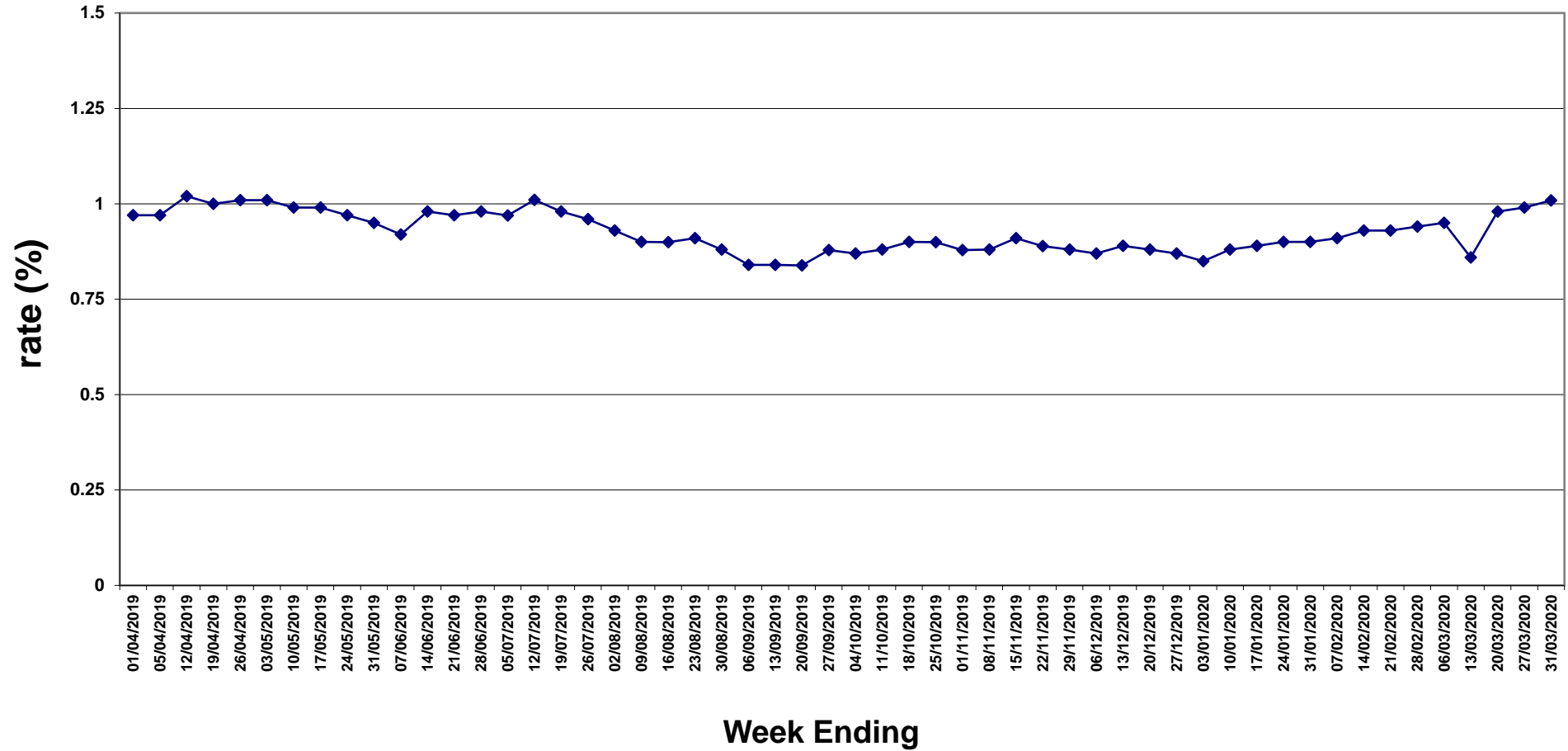
**6. TREASURY MANAGEMENT RISK**

Within the Operational Risk Register for Accountancy Services there is a risk listed that highlights the difficulty in obtaining sufficient institutions, that meet the Council's criteria, to invest surplus funds with. To minimise this risk the Council has seven Money Market Funds which provide highly diversified investments.

### Temporary Deposits Weekly Movement (April 2019 - March 2020)

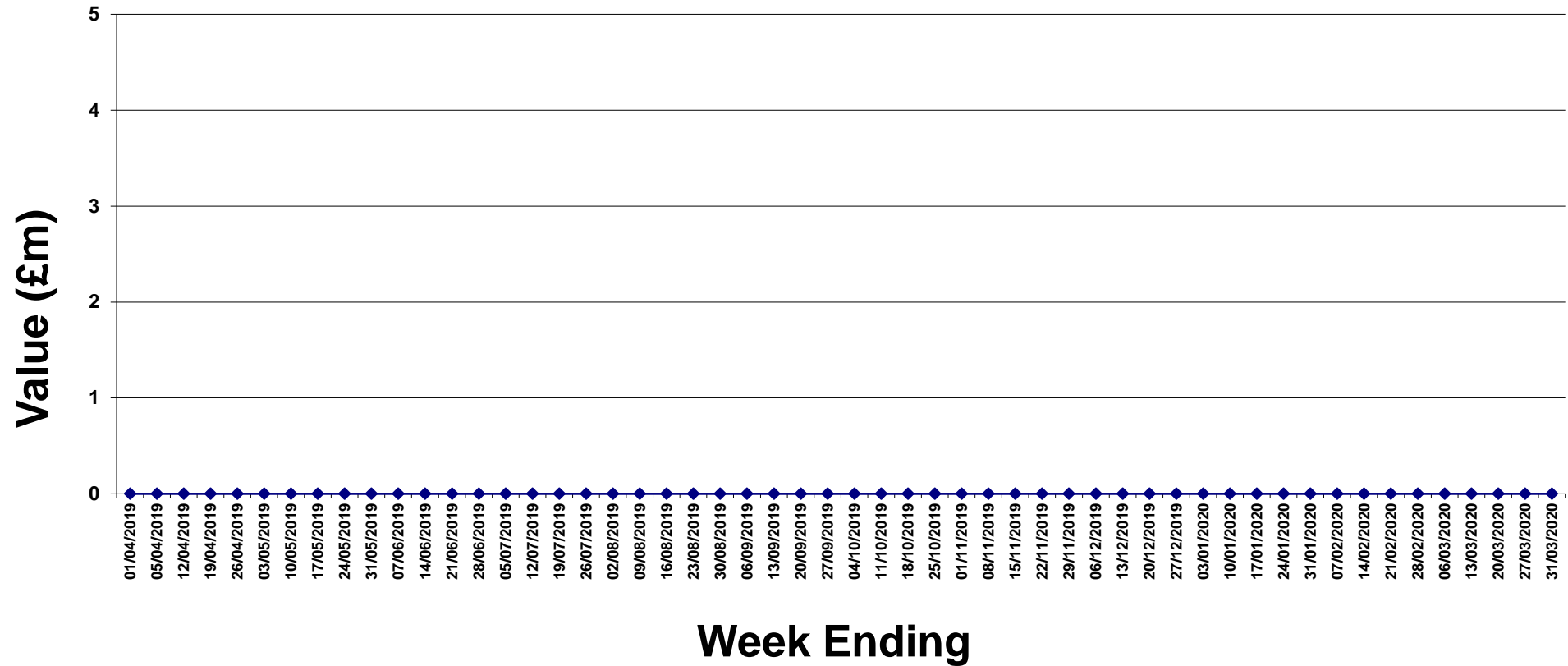


**Temporary Deposit  
Interest Rate Movements  
(April 2019 - March 2020)**

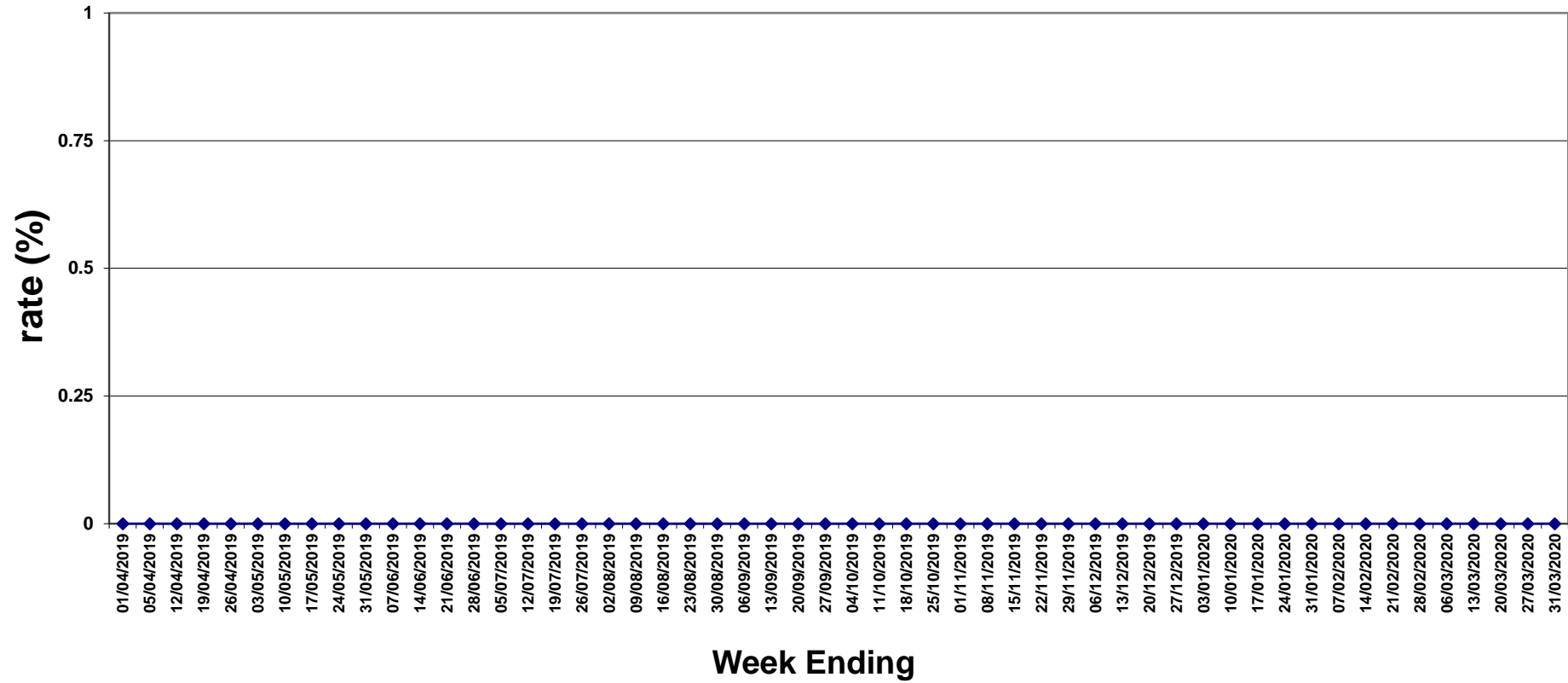




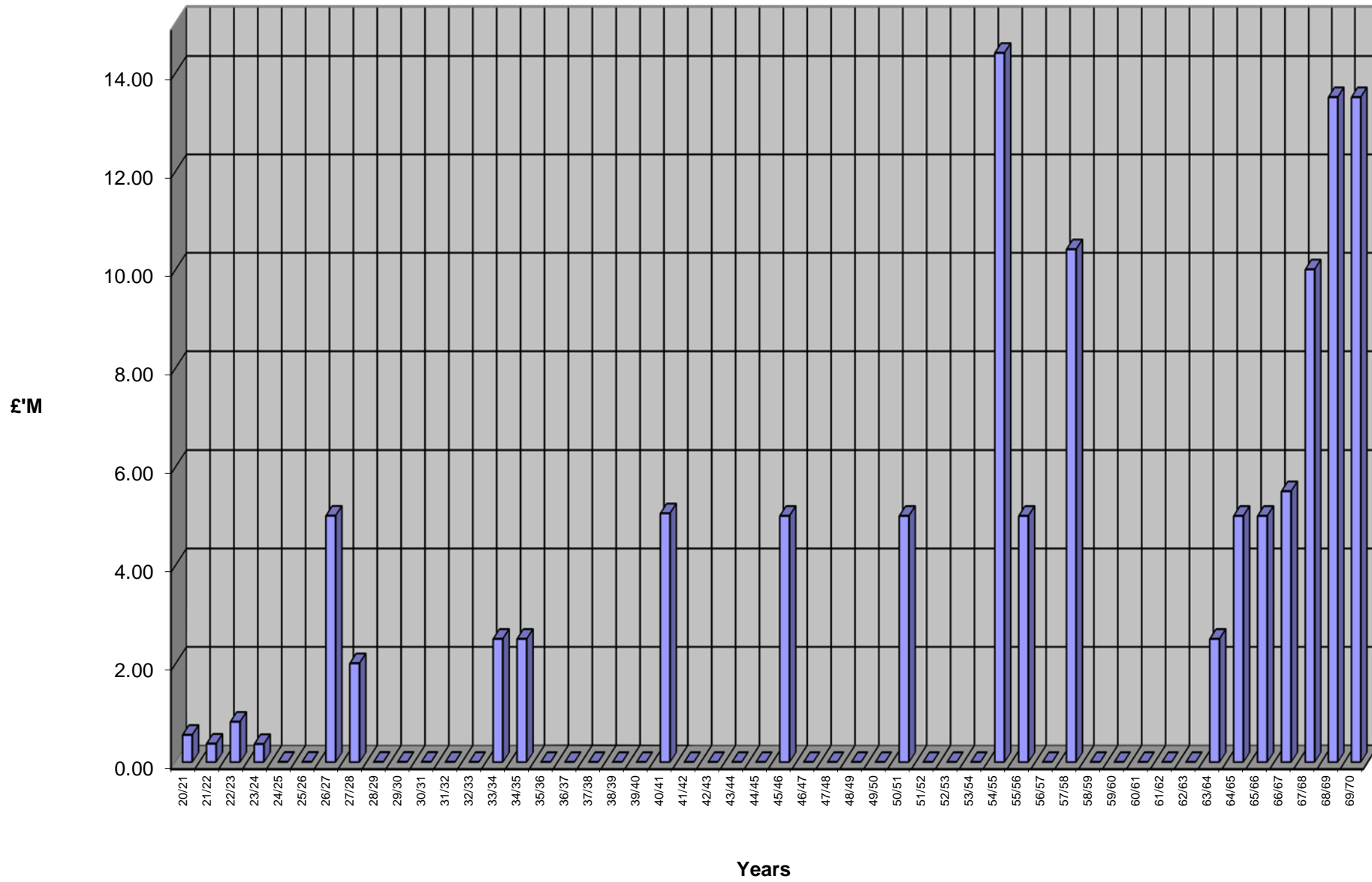
### Temporary Borrowing Weekly Movement (April 2019 - March 2020)



### Temporary Borrowing Interest Rate Movements (April 2019 - March 2020)



Long Term Debt Maturity Profile as at 31/03/20



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## EAST RENFREWSHIRE COUNCIL

## ORGANISATIONS APPROVED FOR THE INVESTMENT OF SURPLUS FUNDS

## Limits

Banking Group	Individual Counterparty	Deposit	Transaction
Bank of England	Debt Management Office	£5m	£5m
	UK Treasury Bills	£5m	£5m
Barclays Banking Group	Barclays Bank plc	£5m	£5m
Goldman Sachs International Bank		£5m	£5m
HSBC		£5m	£5m
Lloyds Banking Group:	Bank of Scotland plc	£12.5m	£12.5m
Royal Bank of Scotland Group:	Royal Bank of Scotland plc	} £5m	£5m
	National Westminster Bank		
Standard Chartered Bank		£5m	£5m
Santander Group	Santander UK plc	£7.5m	£7.5m
Clydesdale Bank		£0m	£0m
<b>Building Societies</b>			
Nationwide		£5m	£5m
<b>Local Authorities</b>			
All Local Authorities including Police & Fire		£5m	£5m
<b>Money Market Funds</b>			
Maximum limit of £5m per fund, with the exception of Federated which has a maximum limit of £10m		£40m	£5m

**Credit Ratings**

	Fitch		Moody's		S&P	
	LT	ST	LT	ST	LT	ST
Minimum Criteria (unless Government backed) (please note credit ratings are not the sole method of selecting counterparty)	A-	F1	A	P-1/P-2	A	A-1/A-2

**Limit**

Investment of surplus funds is permitted in each of the above organisations, limits can only be exceeded or another organisation approved with written permission of the Chief Financial Officer.

**Deposit Periods**

The maximum period for any deposit is based on the Link Asset Services suggested Duration matrix with a maximum of 6 months. The exception to this is deposits with the Bank of Scotland which is set at 1 year. These limits can only be exceeded with the written permission of the Chief Financial Officer.

Hub scheme deposit periods are dependent on the lifetime of the associated scheme.