**AGENDA ITEM No.6** 

### EAST RENFREWSHIRE COUNCIL

#### **CABINET**

#### 27 August 2020

Report by Head of Accountancy (Chief Financial Officer)

# ESTIMATED REVENUE BUDGET OUT-TURN 2020/21

#### **PURPOSE**

1. To advise Cabinet of the estimated projected revenue out-turn for 2020/21. The report provides details of expected year end variances for each department at period 3 and is based on the financial position as at 30 June 2020 and subsequent assessment of pressures arising from COVID-19.

#### **RECOMMENDATION**

- **2.** It is recommended that:
  - members approve service virements and operational adjustments as set out in the notes to the tables on pages 14 to 31 and note the reported improvement in the probable out-turn position;
  - instruct departments to continue to avoid all non essential spending;
  - management action is taken to remedy any avoidable forecast overspends;
  - all departments continue to closely monitor their probable outturn position.

#### **BUDGET MONITORING STATEMENTS**

- 3. The attached budget monitoring statements provide information in respect of:-
  - Detailed variance analysis between budgeted and out-turn expenditure
  - Service virement and operational budget adjustments

#### **BACKGROUND**

This report shows the out-turn position as at period 3 against the Council's approved revenue budget for 2020/21, as adjusted to comply with accounting requirements and subsequent Cabinet operational decisions.

The revenue budget for 2020/21 approved by the Council has been adjusted for monitoring purposes as follows:-

£'000

Budgeted net expenditure per 24 June 2020 report to Council

260,470

Additional Grant Funding

0

Total net expenditure to be monitored

260,470

The report reflects the required accountancy treatment of the IJB in that the Council makes a contribution to the IJB and the IJB then makes a contribution to the HSCP equal to the costs of the activities that the IJB has directed the HSCP to undertake. The HSCP will in operation terms have a net expenditure of zero. However an accounting entry of £1,101,800 has been added to reflect capital charging policies. This sum does not require to be funded.

#### **BUDGET PERFORMANCE**

5. As at 30 June 2020, the estimated year end position shows a net overspend of £2,877k based on current information and taking account of additional grant funding confirmed and anticipated to date. For General Fund services the projected overspend is £2,392k and together with the projected shortfall in Council Tax collection of £450k the total forecast overspend on General Fund services is £2,842k. This reflects a much improved position from that reported to Council on 24 June 2020 and is due to various increases in anticipated grant funding (including assumptions as to Government support for income losses from sales, fees and charges), together with very close expenditure controls across all departments.

The table below provides a comparison of each department's estimated projected revenue out-turn variance.

Department	Forecast Outturn £'000			
	P1	P3		
Education	(7,832)	(3643)		
Contribution (to) IJB	0	0		
Environment (Incl. O/Housing)	(1,600)	(1127)		
Environment – Support	(2,775)	(3090)		
Corporate & Community – Cmm. Res	(330)	94		
Corporate & Community - Support	(559)	(407)		
Chief Executive's Office	(22)	(26)		
Chief Executive's Office – Support	(34)	(29)		
Other Expenditure & Income	148	148		
Joint Boards	30	30		
Corporate Contingency	49	49		
HSCP	0	0		
Additional Net GRG Funding	596	596		
Additional COVID-19 Support Funding	4,394	5013		
Housing Revenue Account	(150)	(485)		
	-			
Total £ Variance	(8,085)	(2,877)		
Total Budgeted Expenditure	260,470	260,470		
% Variance	3.10%	1.10%		

Notable variances are as follows:-

#### i) Education

Period 3 figures have been prepared on a probable outturn basis and therefore reflect anticipated full year costs. The forecast based on the information currently available indicates an overspend of £3,642,800. This reflects pressures of £4,542k arising as a result of the COVID pandemic, offset by £899k of projected normal operational underspends. Additional department specific funding announced in relation to COVID pressures has been taken into account when preparing this forecast as has an assumed level of support for lost sales, fees and charges income.

In summary the main variances relate to detriment payments made to supply staff for the period from April to June (£517k), additional staff costs form August for teachers/support staff (£724k), pupil supervision (£402k) and facilities management (£568k), additional costs associated with cleaning and hygiene supplies and PPE (£777k), transport (£380k) additional support required for ERCL (£2,166k), an under-recovery of cleaning and janitorial income to other departments (£215k) and a loss of income in relation to sales, fees and charges (£1,142). These overspends are partially offset by additional department specific grant funding from Scottish Government (£1,125k), flexibility identified in Pupil Equity Funding (£271k), estimated

support for loss of income (£542k), savings on food provisions (£434k) and operational underspends in staffing (£387k) and property costs (£524k).

#### ii) Environment

An overspend of £1,127k is forecast, with all but £150k of this relating to COVID.

Planning income forecast under recovery has been reduced due to assumed receipt of offset Government grant. Commercial rent income for the new Greenlaw Business Centre will be delayed. Sports pitch, events and special uplifts income has also been adversely affected.

Additional costs were incurred as kerbside recycling collections were replaced with (the more expensive) weekly grey bin collections in recent months. Increased expenditure was also required to provide additional temporary homeless accommodation and this also prevented planned savings in this area from being progressed.

Unrelated to COVID, additional work is still required to bring the Greenhags site up to an agreed standard prior to hand over to the new operator in terms of the Clyde Valley Residual Waste Project. The forecast overspend includes both the cost of the remedial works required and the ongoing site management fees that we will continue to incur until the site is handed over.

# iii) Environment - Support

Projections show a forecast overspend of around £3,090k as a result of COVID pressures. This relates mainly to PPE equipment purchased via the Health & Safety Unit for use across the Council. There will also be a loss of income from staff salaries recharged to capital, since progress on such projects has largely been halted. These pressures will be slightly offset by utility savings on buildings closed due to lockdown.

## iv) Corporate & Community – Community Resources

The underspend of £94k is largely due to a combination of underspends across payroll and supplies budgets. It has been assumed that grant will be received to cover the Food Fund costs arising.

# v) Corporate & Community – Support Services

The projected overspend of £407k is mainly due to the impact of the COVID-19 pandemic. The variance primarily consists of additional costs associated with the delayed implementation of the HR & Payroll System, one-off IT equipment purchased for remote working, costs incurred in respect of licences, increased bandwith and provider payments. In addition, work to achieve the planned IT contract savings of £120k has been adversely impacted by the pandemic and therefore they are unlikely to be achieved.

#### vi) Chief Executive's Office

The department currently projects an overspend of £56k. An element of this reflects lower than budgeted staff turnover but there is also an impact from COVID on licensing income.

### vii) Other Expenditure

The underspend of £148k mainly reflects the low calls on the miscellaneous contingency budget at this early stage of the year.

# viii) Integration Joint Board (IJB) Contribution/ Health & Social Care Partnership (HSCP)

The IJB expects services to be in line with budget at year end. An overspend of £462k, largely in adult services will be met from IJB reserves. Additional COVID related costs of around £9m are also expected but it has been assumed that Scottish Government funding will be provided to offset these

#### viii) HRA

An overspend of £485k is forecast due to increased rent arrears and void rent loss related to current COVID pressures.

#### **CONCLUSIONS**

7. The Council's projected revenue out-turn position is reported as an operational overspend of £2,877k largely as a result of COVID pressures This position has been arrived at after taking account of both confirmed and anticipated additional grant funding in relation to COVID. The report demonstrates the serious financial implications on operational services arising from the current pandemic and highlights the remaining budget shortfall still to be closed. Whilst the Council continues to work with COSLA in seeking further grant resources and/or additional fiscal flexibilities, departments must continue to do all they can to avoid non-essential expenditure, to closely monitor and manage the impact of COVID-19 on their operational services and on the probable outturn position and to maintain and increase any operational underspends wherever possible.

#### **RECOMMENDATIONS**

- 8. It is recommended that:
  - members approve service virements and operational adjustments as set out in the notes to the tables on pages 14 to 31 and note the reported improvement in the probable out-turn position;
  - instruct departments to continue to avoid all non essential spending;
  - management action is taken to remedy any avoidable forecast overspends;
  - all departments continue to closely monitor their probable outturn position.

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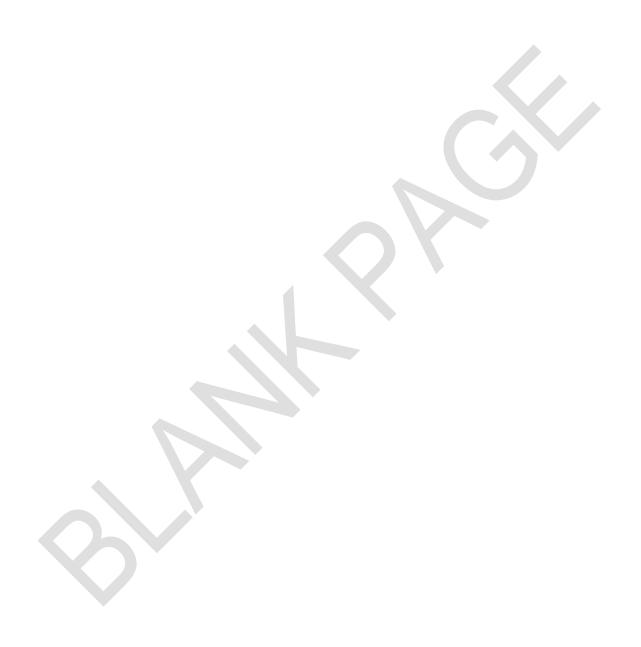
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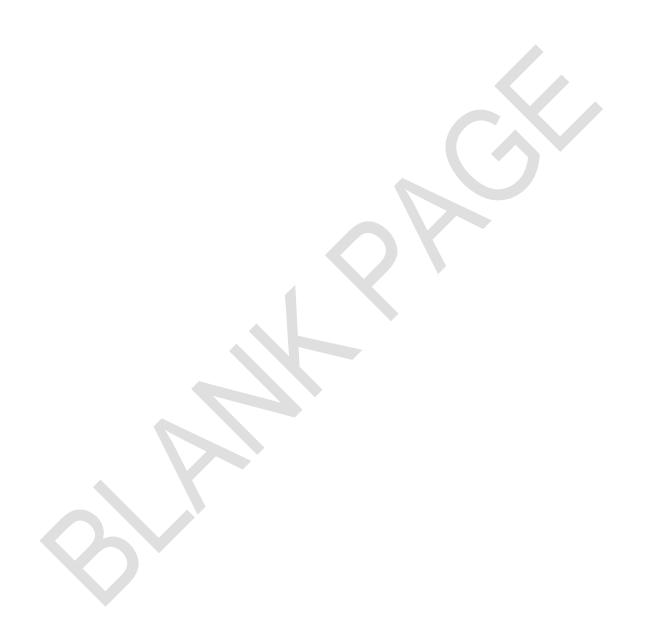
# **BACKGROUND PAPERS**

The report refers to the attached budgetary monitoring statements.

# BUDGET MONITORING REPORTS PERIOD 3 As at 30 June 2020



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#### EDU**5.9**TION

# PROBABLE OUTTURN FORECAST AS AT 30th June 2020 - £3,642,800 OVERSPEND

#### Pre Five Education (£113,300 overspend)

The variance is due to an under-recovery of Wraparound income (£58k, net of assumed support), detriment payments made to supply staff for the period from April to June in accordance with national guidance (£21k) and expenditure on additional cleaning & hygiene supplies & PPE required (£40k).

#### Primary Education (£425,000 overspend)

Overspends are forecast in relation to detriment payments made to supply teachers in accordance with national guidance following the closure of schools in March 2020 (£184k), in relation to additional teachers and pupil supervision required from August (£586k) and on additional cleaning & hygiene supplies and PPE required (£251k). Income in relation to the sale of school meals is forecast to be under-recovered for the year (£275k, net of assumed support). This position is partially offset by flexibility within Pupil Equity Funding and additional Scottish Government funding for COVID pressures (£594k). In addition operational underspends in relation to staffing (£96k) and property costs, including savings on Non Domestic Rates, utilities and the removal of the carbon reduction scheme (£192k) further reduce the overspend projected.

#### Secondary Education (£415,500 overspend)

Similarly to Primary Education, overspends are forecast in relation to detriment payments to supply teachers (£248k), additional teachers and pupil supervision required from August (£530k) and on additional cleaning and hygiene supplies and PPE (£294k). Sale of school meals is forecast to be under-recovered for the year (£201k), net of assumed support). Flexibility within Pupil Equity Funding and additional Scottish Government funding (£577k) helps to reduce the forecast overspend along with operational underspends in staffing (£94k) and property costs as above (£199k).

#### Special Education (£144,300 overspend)

An overspend is projected in relation to detriment payments to supply teachers (£13k) and additional staffing required from August (£10k). Overspends are also forecast in relation to cleaning and hygiene supplies and PPE (£12k) and additional transport costs that may be required (£147k). This is partially offset by flexibility within the Pupil Equity Fund grant and additional Scottish Government funding (£28k) and in relation to underspend in utilities and the removal of the carbon reduction scheme (£9k).

# Administration Services (£93,300 underspend)

The underspend arises mainly due to additional turnover achieved and a reduction in other staff costs (£85k).

#### Transport Services (£237,500 overspend)

An overspend is projected in relation to additional transport costs that may be incurred in connection with COVID 19 (£233k).

#### Facilities Management (£352,400 overspend)

A significant increase in the number of cleaning staff for schools and early years' settings has been included in the projection along with additional expenditure on cleaning & hygiene supplies and PPE required by the service (£658k). It has been assumed that there will be an under-recovery of income in relation to contract cleaning and janitorial recharges to other departments (£215k) although this will be matched by an underspend in cleaning expenditure within these departments. This position has been partially offset by an underspend across the Facilities Management service in the early part of the year (£68k) and by estimated savings in food provisions (£434k).

#### Culture and Leisure Services (£2,052,300 overspend)

It is estimated that additional support will be required to be provided to East Renfrewshire Culture & Leisure (ERCL) based on the current assumption that facilities will remain closed until September/October (£2,166k). This is partially offset by savings projected in utility costs arising from the closure of facilities until that time and the removal of the carbon reduction scheme total (£114k).

#### Other Services (£4,200 overspend)

There are a number of off-setting variances which contribute to this underspend including additional staff turnover achieved (£49k), an underspend on school milk (£72k), reduced expenditure on transactions fees in relation to online payments (£29k) and additional Scottish Government funding (£36k). This is offset by detriment payments made to supply teachers (£46k), additional costs associated with cleaning supplies and PPE (£82k), a reduction in instrumental music tuition fees (£36k, net of assumed support) and a reduction in the Youth Music Initiative grant for the new school session (£18k).

#### **Summary:**

Period 3 figures have been prepared on a probable outturn basis and therefore reflect anticipated full year costs. The forecast based on the information currently available indicates an overspend of £3,642,800. This reflects pressures of £4,542k arising as a result of the COVID pandemic, offset by £899k of projected normal operational underspends. Additional department specific funding announced in relation to COVID pressures has been taken into account when preparing this forecast as has an assumed level of support for lost sales, fees and charges income. The variances shown above have been adjusted to take account of internal recharging within the department in relation to Facilities Management services to schools.

In summary the main variances relate to detriment payments made to supply staff for the period from April to June (£517k), additional staff costs from August for teachers (£724k), pupil supervision (£402k) and facilities management (£568k), additional costs associated with cleaning and hygiene supplies and PPE (£777k), transport (£380k) additional support required for ERCL (£2,166k), an under-recovery of cleaning and janitorial income to other departments (£215k) and a loss of income in relation to sales, fees and charges (£1,142). These overspends are partially offset by additional department specific grant funding from Scottish Government (£1,125k), flexibility identified in Pupil Equity Funding (£271k), estimated support for loss of income (£542k), savings on food provisions (£434k) and operational underspends in staffing (£387k) and property costs (£524k)

# **CONTRIBUTION TO INTEGRATION JOINT BOARD**

# PROBABLE OUTTURN FORECAST AS AT 30th June 2020 - Nil Variance.

# Contribution to Integration Joint Board (IJB) (Nil variance)

The projected outturn position reflects agreed additional funding within the contribution to the Integration Joint Board.

# Summary:

The projected outturn position, is that the contribution to IJB is in line with agreed funding.

# **ENVIRONMENT - NON SUPPORT**

#### PROBABLE OUTTURN FORECAST AS AT 30th June 2020 - £1,126,800 OVERSPEND

#### Directorate & Management (£95,700 overspend)

Whilst payroll costs are projected to overspend (£190k), contributions from Spend to Save and Modernisation Funds (£116k) will partially offset this. Supplies and Services are projected to overspend (£20k) due to additional recharges from Other Accounts of the Authority.

# Properties(Environment & Non-Operational (£45,300 underspend)

In line with previous years, an underspend on Street Nameplates (£10k) is projected. Also, reduced internal contract cleaning recharges are expected (£35k) due to the period of time that buildings were closed.

#### Planning and Building Control (£264,000 overspend)

An overpsend in payroll costs (£100k) is projected following the creation of the new Planning and Building Standards Manager and Head of Environment posts. Additionally, Planning and Building Control income is projected to be significantly impacted by covid-19 (£500k), although projected grant income from the Loss of Sales, Fees and Charges Support (£346k) should partially offset this.

# **Economic Development (£400,000 overspend)**

An overspend (£400k) in relation to the new Greenlaw Business Centre is projected as covid-19 may result in no income being received in 20/21. Projections also include £9m of various business grants and self employed hardship fund payments, all of which is government funded in relation to covid-19.

# Roads (£0)

As a result of covid-19, income is projected to under-recover (£150k), mainly in relation to reduced Decriminalised Parking Enforcement income as well as reduced internal staff recharges to capital. Projected Loss of Sales, Fees and Charges Support income (£71k) is projected. At this stage, it is expected that these will be offset by a reduced internal recharge in relation to School Crossing Patrollers (£110k).

#### Neighbourhood Services (£129,000 underspend)

An underspend in Neighbourhood Services payroll costs is projected (£129k).

#### Parks (£84,800 underspend)

Necessary spend on Parks equipment is resulting in a projected overspend (£42k). Added to this, income is expected to under-recover (£95k) for a number of reasons, mainly that covid-19 has meant sports pitch let income will be reduced and the cancellation of the Playground Festival. The effects of these will be offset by an over-recovery in cemetery income and Loss of Sales, Fees and Charges Support grant income (£222k).

#### Cleansing (£127,100 overspend)

A projected overspend (£100k) is expected in relation to covid-19 and the additional vehicle hire costs that have arisen. On top of this, and also covid-19 related, income is expected to under-recover (£70k) as the Council's special uplift service has been suspended. Loss of Sales, Fees and Charges Support grant income (£45k) is expected to partially offset this.

#### Waste Management (£297,200 overspend)

Changes to the Council's kerbside uplift of bins service due to covid-19 will result in a projected overspend (£290k). As well as this, necessary improvement works to the weighbridge at Greenhags in terms of the new Clyde Valley Waste Disposal contract will add a further overspend (£90k). These will be partially offset by underspends (£90k) in the disposal of recyclables collected at the civic amenity sites and reduced green waste processing costs.

#### Other Housing (£201,900 overspend)

A small underspend in payroll costs (£17k) is expected to be more than offset by a projected overspend is supplies & Services (£217k). This is a result of increased costs of providing temporary accommodation, specifically in relation to increased provisions and bed & breakfast costs. Additionally, a number of properties have been converted into short stay flats, these requiring decoration and furnishings.

**Summary:** The above figures have been prepared on a Probable Outturn basis and therefore represent full year variances. Covid-19 is projected to impact significantly upon the department: a 50% reduction in Planning and Building Control income is currently projected (£500k); it is anticipated that the department will not receive any income in relation to the Greenlaw Business Centre, with the potential for no office space to be let this year (£400k); within Parks, a net under-recovery of income is projected (£95k) as it is projected that sports pitch let income will be dramatically reduced as well as the Playground Festival having been cancelled, with the effects of these being partially offset by an expected over-recovery in cemetery income; Cleansing will also be impacted (£170k), as the suspension of our Special Uplift service will result in reduced income, added to additional vehicle hire costs caused by covid-19; an overspend in Waste Management (£300k) is also forecast, primarily as a result of the significant changes to the kerbside waste and recycling uplift service over the last few months; a covid-19 related overspend is also expected in Other Housing (£217k), mainly because of increased temporary accommodation costs, as well as the creation, decoration and furnishing of a number of short stay flats from empty properties. Separate to covid-19, a small overspend (£80k) is currently projected across the department and as noted against each service above. The variances noted will be closely monitored throughout the year with mitigating actions taken by management where this is possible.

#### **ENVIRONMENT - PROPERTY AND TECHNICAL SERVICES**

# PROBABLE OUTTURN FORECAST AS AT 30th June 2020 - £3,090,000 OVERSPEND

# Property & Technical - Operations (£55,000) Overspend

A small overspend in payroll costs is projected (£10k). Throughout the period of lockdown, with work on capital projects not taking place, an under-recovery in staff time charged to capital is projected (£45k).

# Property & Technical - Strategy (£3,100,000) Overspend

A small overspend in payroll costs is projected (£13k). The vast majority of the overspend is in relation to projected PPE spend across the Council (£2.9m), with current spend in the region of £1m. Added to this, an under-recovery in staff time charged to capital is projected (£175k) with reduced work on capital projects taking place this year.

# Accommodation £65,000 Underspend

Internal contract cleaning charges are projected to underspend (£65k) as a result of building closures over the past few months.

#### **Summary:**

The above figures have been prepared on a Probable Outturn basis and therefore represent full year variances. The vast majority of the projected overspend is covid-19 related, with figures including a substantial projected spend on PPE for the whole Council (£2.9m). On top of this, it is anticipated that staff time charge dto capital will be under-recovered (£220k), with reduced capital works taking place this year. A projected underspend in internal contract cleaning charges (£65k) will only slightly offset these. Spend on PPE, in what is currently a volatile market with frequent price changes, will continue to be closely monitored with projections subject to change.

#### **CORPORATE & COMMUNITY - COMMUNITY RESOURCES**

#### Probable Outturn Forecast as at 30th June 2020 - £93,700 Underspend

#### Communities and Strategy – Operational (£30,400 Underspend)

The underspend is mainly due to lower spending on supplies and cancellation of various events as a result of covid-19.

#### Covid-19 Food Fund (no variance)

Local authorities have been given funding to support those unable to access food during the pandemic. Funding has been allocated in 2 tranches. It is expected that the first tranche of £348k will be fully spent along with £60k of the second tranche

#### Community Safety (£26,100 underspend)

The underspend is due to a combination of underspends in payroll and supplies of £77k offset by additional overtime costs of £40k and an under-recovery in parking income of £11k (gross amount of £36k less Scottish Government compensation of £25k) as a result of covid-19.

# Money Advice & Registrars (£2,500 Underspend)

The underspend is due to a combination of underspends in payroll and supplies budgets.

# Directorate, Strategic Insight & Partnerships Management (£5,200 Underspend)

The variance is due to projected underspends across supplies budgets.

#### Members Expenses, Grants, Elections and Corporate & Democratic Core (£4,300 Underspend)

The underspend is mainly due to reduced spending anticipated on conferences, catering and travel costs.

#### Housing Benefits & Revenues Benefits and Business Support Team (£9,800 Underspend)

SWF grant payments are expected to exceed budget by £221k but this will be matched by income from Scottish Government. The suspension of debt recovery due to covid-19 has adversely impacted the recovery of Housing Benefit overpayments (£106k) but this has been offset by additional unbudgeted Housing Benefit income (£50k) and reduced spending on payroll and supplies budgets (£66k).

#### Council Tax/Non Domestic Rates (£15,400 Underspend)

There has been a significant increase in the number of applications received for Council Tax Reduction (CTR) in the first 3 months of this year mainly due to covid-19 and therefore an overspend of £513k is anticipated on this budget line, however, this is offset by an expectation of additional Scottish Government income of £528k.

**Summary:** Period 3 figures have been prepared on a probable outturn basis and therefore reflect full year costs. The underspend of £93,700 is largely due to a combination of underspends across payroll and supplies budgets.

#### **CORPORATE & COMMUNITY - SUPPORT SERVICES**

#### Probable Outturn Forecast as at 30th June 2020 - £407,100 Overspend

# Revenues General (£30,800 Underspend)

The underspend is mainly due to slippage on staffing and reduced spending on supplies budgets.

#### Strategy – Support and Insight (£113,300 Underspend)

The underspend mainly relates to the payroll budget and is due to slippage in filling vacant posts.

# PMO (£34,600 Underspend)

The underspend mainly relates to the payroll budget and is due to slippage in filling a vacant post.

### IT (£682,500 Overspend)

The overspend is mainly due to increased costs as a result of covid-19. This includes £197k for the delay in implementing the new payroll system, £193k for the purchase of laptops and phones to facilitate remote working, £167k for new licences and server costs and £120k of contract savings that will not be achieved this year.

### Customer First (£23,200 Underspend)

The underspend is due to a combination of slippage on staffing and lower spending on supplies budgets.

# Communications & Printing (£36,900 Underspend)

The underspend is mainly due to a combination of slippage on staffing and reduced print room costs due to covid-19.

#### Human Resources & Payroll (£8,300 Underspend)

The underspend is largely due to slippage on staffing and lower spending on supplies budgets.

#### **Democratic Services (£28,300 Underspend)**

The underspend is due to slippage on staffing and reduced spending on community events.

**Summary:** Period 3 figures have been prepared on a probable outturn basis and therefore reflect full year costs. The net overspend of £407,100 is due to a combination of underspends on payroll and supplies budgets offset by an overspend on the IT budget as a result of covid-19.

# **CHIEF EXECUTIVES'S – NON SUPPORT**

# PROBABLE OUTTURN FORECAST AS AT 30th June 2020 - £ 25,500 OVERSPEND

Civic Licensing and the Licensing Board are projected at present to outturn over budget (£21.2k and £4.3k respectively) due mainly to a loss of income arising from the Covid 19 pandemic.

# **Summary:**

Period 3 figures have been prepared on a probable outturn basis and therefore reflect projected full year costs. The projected overspend at Period 3 of £25,500 is due mainly to a loss of income arising from the Covid 19 pandemic.

#### CHIEF EXECUTIVE'S OFFICE - SUPPORT

### PROBABLE OUTTURN FORECAST AS AT 30th June 2020 - £ 28,800 OVERSPEND

The projected overspend of £28,800 is comprised of several variances::

There are projected payroll overspends in Accountancy (£31k), Chief Executive's Office (£14k) and Legal Services (£11k) due to less staff turnover than what is allowed for in the budget. There is also a temporary post in Procurement (£50k) that is funded by the Modernisation Fund (see below). Supplies & Services in Procurement are projected to overspend (£93k) as the result of the costs of a seconded officer from Scotland Excel which is met from the Modernisation Fund (see below). Supplies & Services in Legal are projected to overspend (£11k) due to additional legal costs most of which are rechargeable to other Departments (see below). Legal Registration Fee income from outside bodies is projected to outturn below budget based upon last year's outturn and current levels of income to date (£6k). General Sales Fees and Charges income in Legal are also projected to outturn under budget (£2k) due to a lower level of activity arising from the Covid 19 pandemic.

Largely offsetting these adverse variances are a projected underspend In Internal Audit due to a staff vacancy (£23k). In addition, Supplies and Services in Accountancy are projected to underspend (£6k) based upon last year's outturn and current levels of expenditure to date. Legal recharges to other Departments are projected to outturn above budget (£18k) due to additional legal fees that have been incurred and are recoverable from other Departments (see above). Income in Procurement is projected to outturn above budget (£143k) due to a drawdown from the Modernisation Fund to fund a temporary post (see above) and the Scotland Excel secondment (see above).

#### **Summary:**

Period 3 figures have been prepared on a probable outturn basis and therefore reflect projected full year costs. The projected overspend at Period 3 of £28,800 is due to lower than budgeted staff turnover in Accountancy, Chief Executive's Office and Legal Services. In Procurement there is a temporary post and additional costs for a seconded officer from Scotland Excel. In Legal Services there are higher Supplies and Services and lower income from outside bodies. Largely offsetting these adverse variances are a vacant post in Internal Audit and an underspend in Accountancy Supplies and Services. There is also additional income in Legal from recharges to other Departments and additional income in Procurement from the Modernisation Fund.

#### **OTHER EXPENDITURE & INCOME**

# PROBABLE OUTTURN FORECAST AS AT 30th June 2020 - £148,000 UNDERSPEND

# **Restructuring Costs (Nil Variance)**

It is expected that this resource will be fully utilised to meet restructure commitments and redeployment costs arising during the year.

# Unallocated Overheads (£2,500 Overspend))

Forecast pension overspend based on anticipated utilisation of fund

# Loan Debt (Nil Variance)

Given current uncertainties, projection is Loan debt expenditure will be in line with budget at the end of the financial year.

# Other Services (£150,000 Underspend)

Lower than anticipated expenditure arising from contingent operations / costs that have not as yet materialised or been confirmed.

#### **Summary:**

Month 3 figures are prepared on a probable outturn basis and reflect initial projected full year costs. The reported position of £148,000 will be monitored and adjusted as required in conjunction with implementation of Council's service redesigns and arising events and it is expected to reduce before the year-end.

# HEALTH & SOCIAL REPARTNERSHIP

#### PROBABLE OUTTURN FORECAST AS AT 30th June 2020 - Nil Variance

#### Children & Families & Public Protection (£326,000 Underspend)

The projected underspend is due to the current level of staff turnover and commitments for third party payments, mainly in relation to fostering allowances. This is a further underspend of £128k since previously reported due to revised commitment information and will be subject to change as the year progresses. Additional costs for emergency foster and kinship placements and additional purchased care in relation to Covid 19 continue to be included within the projections and offset with matching income.

#### Adult - Intensive Services (£882,000 Overspend)

The projected overspend is due to £928k Care at Home (both purchased and the in-house service) and £103k Bonnyton House, continuing to be partially offset by turnover savings within the day centres. This is an overall increase of £359k since previously reported as a result of a reduction in residential income from Bonnyton House and additional recruitment within homecare. It is expected that the recent addition of over 50 new employees will reduce agency and overtime costs in the long term. Costs will continued to be closely monitored. Revised Covid 19 costs of £1.2million have been allowed for in relation to additional purchased care, increased overtime and agency costs due to staff absences across the service, including shielding, and additional uniforms. The additional costs associated with the delay in residents returning to Bonnyton House following refurbishment remain along with the loss of income due to the suspension of charging for telecare alarms until new assessments can be carried out. These costs continue to be regularly reviewed and have been fully offset by the expected income.

# Adult – Localities Services (£60,000 Underspend) Barrhead localities are:

- 1. Older People the projected overspend of £111k relates mainly to care commitments. This is an increase of £128k from period 1 which is due to the inclusion of expected winter activity not yet committed and is offset partially by the current level of turnover within teams. These commitments, which include residential and care home placements are expected to fluctuate as the year progresses and the allowances made will be adjusted accordingly. Additional Covid 19 costs of £2.4 million have been included, and continue to be reviewed, in relation to costs of care including our partner provider sustainability and the impact on the ability to achieve savings predicated on care package and efficiency reviews. These costs have been fully offset with projected income.
- 2. Physical & Sensory Disability the projected overspend of £26k in the main reflects the current level of care commitments offset by a reduction in spend on stair lifts and other aids and adaptations due to accessibility issues as a result of Covid 19. This is an increase of £104k since previously reported due to revised commitment projections and will continue to monitored. Additional Covid 19 costs of £571k have been included and offset with income in relation to additional purchased care and the non-achievement of savings around care package reviews.
- 3. Learning Disability a projected underspend of £197k is currently reported representing a reduction of £629k from period 1. This is mainly due to the identification of Covid 19 relatable costs in relation to revised payment structures and additional care costs. An overspend on committed care package costs of £1.4 million is offset by turnover of £309k across the service including the day centres and also by attributing the expected offsetting Covid 19 income.

#### Recovery Services – Mental Health & Addictions (£135,000 Overspend)

The projected overspend of £156k in Mental Health reflects the current recorded care commitment costs. This is an increase of £125k and will be kept under review to assess utilisation to full commitment level. An underspend of £20k in relation to Addictions services reflects current care package cost commitments. There is expected to be further movement throughout the year. Covid 19 costs in relation to provider costs and the difficulty of care package reviews to achieve savings continue to be reviewed and are fully offset by the expected income.

# Finance & Resources (£169,000 Underspend)

A projected underspend of £169k is now reported in relation to staff turnover across the service. Additional Covid 19 costs of £233k have been included and offset with the corresponding income including additional property works, lost rental income and the expected non-achievement of efficiency review savings.

#### Contribution from IJB (£462,000 Over recovery)

This is the contribution from the IJB reserves to meet the projected operational overspend in the current financial year, as required. Work is ongoing to minimise the planned draw on IJB reserves.

**Summary:** The projected outturn position, which highlights a potential overspend of £462,000, will be met from IJB reserves, as required, subject to the final outturn at the end of the financial year. This position is still an early indication and will be subject to change as monitoring and commitment information are refined over the course of the year.

The additional Covid 19 costs continue to be reported to the Scottish Government as part of the HSCP Mobilisation Plan and are reflected in the reported position with the assumption of matching income. The cost assumptions will continue to be revised as actual costs are incurred, however the financial risk remains that we may not receive full funding to offset the additional costs. In mitigation of this risk regular monitoring will be ongoing in order to flag up early issues and take decisive action.

#### HOUSING REVENUE ACCOUNT

#### PROBABLE OUTTURN FORECAST AS AT 30th June 2020 - £485,000 OVERSPEND

#### Housing Revenue Account (£543,000) Overspend

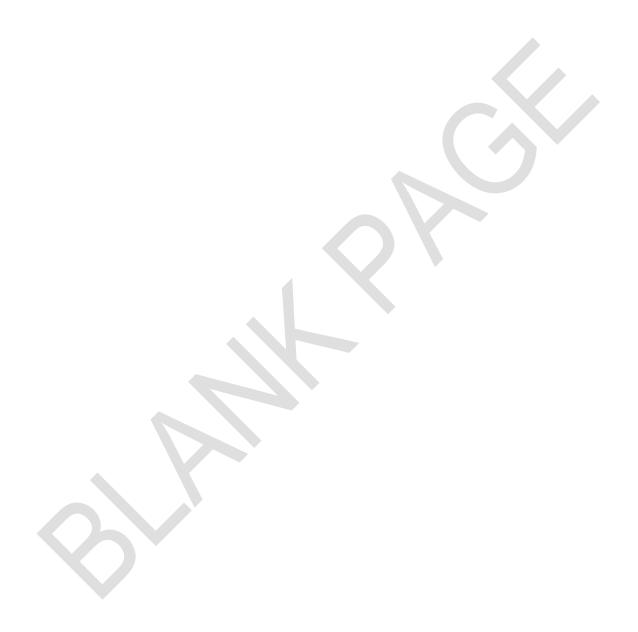
There are a number of under and overspends forecast within the Housing Revenue Account across the main expenditure groups. Overspends are forecast within payroll (£93k), supplies and services (£127k) and a net under-recovery of income (£323k). The £127k overspend in supplies and services is in relation to void rent loss, impacted by covid-19. The income under-recovery of £323k is mainly in relation to projected rent arrears and has also been driven by covid-19.

#### Housing Maintenance Team £58,000 Underspend

A projected underspend in payroll costs (£58k) due to a high level of vacancies (£188k) is partially offset by corresponding forecast overspends in agency staff (£130k).

# **Summary:**

The above figures have been prepared on a Probable Outturn basis and therefore represent full year variances. Workload pressures caused by vacancies have required agency staff to be employed in both the HRA and Housing Maintenance Team. Covid-19 is projected to impact significantly on the HRA, particularly in relation to an increased level of rent arrears. The variances will be reviewed during the course of the year with mitgating actions taken by management where possible.



Department	Approved Budget Per 01	Operational Adjustments	Revised Estimate E Per 03 D	Budget Estimate to Date - Per 03	Actual to Date	Variance (Over)/Under	Forecast
Education	153,860,500		153,860,500	31,259,239	31,652,607	(393,368)	(3,642,800)
Contribution to Integration Joint Board	51,919,000	0	51,919,000	10,471,691	13,847,408	(3,375,717)	0
Environment	31,714,700		31,714,700	6,154,000	4,279,725	1,874,275	(1,126,800)
Environment - Support	0	0	0	548,408	1,120,766	(572,358)	(3,090,000)
Chief Executives Office	59,500		59,500	25,459	71,583	(46,124)	(25,500)
Chief Executives Office - Support	0	0	0	733,986	771,510	(37,524)	(28,800)
Corp & Comm - Community Resources	13,064,200	51,500	13,115,700	1,597,561	1,922,277	(324,716)	93,700
Corp & Comm - Support		0	0	4,471,626	3,954,694	516,932	(407,100)
Other Expenditure & Income	1,808,000	0	1,808,000	258,900	175,755	83,145	148,100
Joint Boards	2,358,400	0	2,358,400	441,510	432,751	8,759	29,700
Contingency - Welfare	200,000	-51,500	148,500	0	0	0	48,700
Unidentified Operational Savings	-1,279,000	1,279,000	0			0	0
Health & Social Care Partnership	495,800		495,800	(151,500)	(170,055)	18,555	0
Additional RSG Funding	1,875,000	(1,279,000)	596,000			0	596,000
Additional COVID19 Support Grant	4,394,000		4,394,000			0	5,013,000
Housing Revenue Account	0	0	0	(1,570,319)	(1,707,015)	136,696	(485,000)
TOTAL	260,470,100	0	260,470,100	54,240,561	56,352,006	(2,111,445)	(2,876,800)

Summary of Operational Adjustments.

**Capital Charges** 

Ring Fenced Grants - Education & HSCP

Additional RSG Funding

Additional COVID19 Support Grant

**Devolved School Management** 

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Subjective Name	Approved Budget Per 01	Operational Adjustments		Revised Estimate Budget Estimate to Per 03 Date - Per 03		Variance (Over)/Under	Forecast
Employee Costs	151,155,000	1,544,400	152,699,400	40,531,104	39,990,766	540,338	(2,290,800)
Property Costs	16,957,800	84,000	17,041,800	3,108,434	951,069	2,157,365	563,700
Transport Costs	5,628,000		5,628,000	1,390,511	799,100	591,411	(400,600)
Supplies & Services	55,373,000	1,620,600	56,993,600	12,319,677	10,683,717	1,635,960	(5,737,200)
Contributions			0			0	
Third Party Payments	49,903,000	177,700	50,080,700	10,894,823	13,510,665	(2,615,842)	(9,093,200)
Transfer Payments	22,865,200		22,865,200	4,577,592	12,912,154	(8,334,562)	(10,394,500)
Support Services	15,356,500		15,356,500	43,375	(2,797)	46,172	0
Other Expenditure	4,990,000		4,990,000			0	0
Depcn And Impairment Losses	18,973,100		18,973,100			0	0
Financing Costs	4,554,000	0	4,554,000			0	0
TOTAL EXPENDITURE	345,755,600	3,426,700	349,182,300	72,865,516	78,844,674	(5,979,158)	(27,352,600)
Income	(85,285,500)	(3,426,700)	(88,712,200)	(18,624,955)	(22,492,668)	3,867,713	24,475,800
TOTAL	260,470,100	0	260,470,100	54,240,561	56,352,006	(2,111,445)	(2,876,800)

Department	Subjective Name	Approved Budget Per 01		Revised Estimate Budget Estimate to Per 03 Date - Per 03		Actual to Date	e Variance (Over)/Under	Forecast
Education	Employee Costs	104,154,200	1,708,100	105,862,300	26,397,120	26,130,974	266,146	(1,789,200)
	Property Costs	11,740,600	99,000	11,839,600	1,672,998	477,918	1,195,080	541,700
	Transport Costs	1,996,400	5,000	2,001,400	472,475	252,804	219,671	(367,100)
	Supplies & Services	32,158,500	1,616,000	33,774,500	4,005,081	3,913,320	91,761	(225,600)
	Third Party Payments	7,657,300		7,657,300	3,601,178	3,692,275	(91,097)	(2,179,700)
	Transfer Payments	848,900		848,900	163,757	265,575	(101,818)	-438,100
	Support Services	5,289,700		5,289,700	0	0	0	0
	Depcn And Impairment Losses	12,233,500		12,233,500	0	0	0	0
Total Expenditure		176,079,100	3,428,100	179,507,200	36,312,609	34,732,866	1,579,743	(4,458,000)
	Income	(22,218,600)	(3,428,100)	(25,646,700)	(5,053,370)	(3,080,258)	(1,973,112)	815,200
Education	TOTAL	153,860,500	0	153,860,500	31,259,239	31,652,608	(393,369)	(3,642,800)

Summary of Operational Adjustments: Devolved School Management

There have been operational adjustments between objective headings in this reporting period in accordance with approved DSM scheme.

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Department	Objective Name	Approved Budget Per 01	Operational Adjustments		Budget Estimate to Date - Per 03	Actual to Date	Variance (Over)/Under	Forecast
Education	Pre Five Education	9,618,000	(140,400)	9,477,600	253,225	729,594	(476,369)	(113,300)
	Primary Education	47,677,100	51,700	47,728,800	10,020,814	9,573,656	447,158	(425,000)
	Secondary Education	63,232,300	25,300	63,257,600	13,464,145	12,883,370	580,775	(415,500)
	Schools Other	3,463,200	(55,500)	3,407,700	775,446	715,284	60,162	1,500
	Special Education	7,252,900	29,300	7,282,200	1,571,352	1,310,242	261,110	(144,300)
	Psychological Service	888,600		888,600	219,451	215,129	4,322	2,700
	Transport (excl Spec Educ)	1,145,800		1,145,800	285,257	284,608	649	(237,500)
	Bursaries / Emas	0		0	0	157,410	(157,410)	0
	Provision for Clothing	227,700		227,700	8,512	0	8,512	0
	Administration & Support	10,199,100	89,600	10,288,700	849,868	1,854,614	(1,004,746)	93,300
	School Crossing Patrollers	0		0	(10,060)	14,481	(24,541)	0
	Catering	0		0	(84,341)	629,544	(713,885)	443,300
	Cleaning & Janitorial	1,683,000		1,683,000	1,204,251	902,705	301,546	(795,700)
	Culture & Leisure Services	8,472,800		8,472,800	2,701,319	2,381,971	319,348	(2,052,300)
Education	TOTAL	153,860,500	0	153,860,500	31,259,239	31,652,608	(393,369)	(3,642,800)

Summary of Operational Adjustments:

Devolved School Management

There have been operational adjustments between objective headings in this reporting period in accordance with approved DSM scheme.

Department	Subjective Name	Approved Budget Per 01			Budget Estimate to Date - Per 03	Actual to Date	Variance (Over)/Under	
Contribution to Integration Joint Board	Third Party Payments	51,919,000	0	51,919,000			0	0
Contribution to Integration Joint Board	TOTAL	51,919,000	0	51,919,000	0	0	0	0

Department	Objective Name	Approved Budget Per 01	Operational Adjustments		Budget Estimate to Date - Per 03	Actual to Date	Variance (Over)/Under	Forecast
Contribution to Integration Joint Board	Core Funding	51,919,000	0	51,919,000			0	0
Contribution to Integration Joint Board	TOTAL	51,919,000	0	51,919,000	0	0	0	0

Budgetary Control Statement	Period End: 30 June2020	Period 03 / 2021
Period 03 / 2021 30 June2020		

Department	nt Subjective Name Approved Budget Operational Per 01 Adjustments		Revised Estimate Bud Per 03 Date		Actual to Date	Variance (Over)/Under	Forecast	
Environment	Employee Costs	14,603,100		14,603,100	3,427,354	3,348,037	79,317	(325,000)
	Property Costs	2,592,000		2,592,000	626,689	445,831	180,858	(6,100)
	Transport Costs	3,191,800		3,191,800	797,950	503,468	294,482	(41,300)
	Supplies & Services	16,149,200		16,149,200	3,876,300	5,495,139	(1,618,839)	(744,700)
	Third Party Payments	826,100		826,100	76,700	53,638	23,062	(208,200)
	Transfer Payments	684,800		684,800	160,025	9,019,118	(8,859,093)	(9,110,000)
	Support Services	2,825,100		2,825,100	42,175	0	42,175	0
	Depcn And Impairment Losses	5,445,200		5,445,200	0	0	0	0
Total Expenditure		46,317,300		46,317,300	9,007,193	18,865,231	(9,858,038)	(10,435,300)
	Income	(14,602,600)		(14,602,600)	(2,853,193)	(11,870,092)	9,016,899	9,308,500
Environment	TOTAL	31,714,700	0	31,714,700	6,154,000	6,995,139	(841,139)	(1,126,800)
	Summary of Operational Adjustments.							
	Capital Charges	_	0					

Department	Objective Name	Approved Budget Per 01	Operational Adjustments	Revised Estimate Budget Estimate to Per 03 Date - Per 03		Actual to Date	Variance (Over)/Under	Forecast
Environment	Directorate & Supp Environment	1,791,200		1,791,200	233,296	251,019	(17,723)	(87,000)
	Environment Accommodation	0		0	326,175	255,636	70,539	35,300
	Planning & Development	798,500	84,000	882,500	161,966	190,568	(28,602)	(253,800)
	<b>Economic Development Summary</b>	1,139,500		1,139,500	125,776	(285,718)	411,494	(400,000)
	Roads - Council	13,626,500		13,626,500	2,668,236	2,329,372	338,864	0
	Roads Contracting Unit	0		0	(1,585)	24,617	(26,202)	0
	Parks	89,200		89,200	(136,075)	(700,677)	564,602	84,800
	Cleansing & Recycling	1,657,200		1,657,200	(75,654)	108,539	(184,193)	(127,100)
	Waste Management	3,728,400		3,728,400	935,525	815,451	120,074	(297,200)
	Protective Services	1,115,200		1,115,200	216,622	142,609	74,013	0
	Transport	0		0	(58,320)	271,415	(329,735)	0
	Neighbourhood Services Mgmt	4,898,300		4,898,300	1,123,978	1,058,020	65,958	129,000
	Env Strat/ Op Management	268,700	(84,000)	184,700	59,520	61,037	(1,517)	(8,700)
	Non Operational Properties	260,400		260,400	53,025	3,977	49,048	10,000
	Other Housing	1,979,600		1,979,600	438,479	(327,364)	765,843	(201,900)
	Strategy - Bi Team	362,000		362,000	83,036	81,224	1,812	(10,200)
Environment	TOTAL	31,714,700	0	31,714,700	6,154,000	4,279,725	1,874,275	(1,126,800)

Summary of Operational Adjustments.

Capital Charges

Department	Subjective Name	Approved Budget Per 01	Operational Adjustments		Budget Estimate to Date - Per 03	Actual to Date	Variance (Over)/Under	Forecast
Environment - Support	Employee Costs	1,986,400		1,986,400	466,208	360,647	105,561	(22,600)
	Property Costs	1,045,000		1,045,000	257,475	18,387	239,088	65,000
	Transport Costs	14,700		14,700	3,675	955	2,720	
	Supplies & Services	285,700		285,700	44,750	716,753	(672,003)	(2,912,400)
	Support Services	1,100		1,100	275	0	275	
	Depcn And Impairment Losses	238,200		238,200	0	0	0	0
Total Expenditure		3,571,100		3,571,100	772,383	1,096,742	(324,359)	(2,870,000)
	Income	(1,041,800)		(1,041,800)	(223,975)	24,024	(247,999)	(220,000)
Environment - Support	TOTAL	2,529,300	0	2,529,300	548,408	1,120,766	(572,358)	(3,090,000)

Summary of Operational Adjustments.

Capital Charges

TOTAL

Environment - Support

Department	Objective Name	Approved Budget Per 01		Budget Estimate to Date - Per 03	Actual to Date	Variance (Over)/Under	Forecast
Environment - Support	Prop & Tech - Operations	999,900	999,900	251,428	918,377	(666,949)	(55,000)
	Accommodation	1,321,700	1,321,700	259,150	31,253	227,897	65,000
	Property & Technical - Strategy	207,700	207,700	37,830	171,136	(133,306)	(3,100,000)

2,529,300

0

0

2,529,300

548,408

1,120,766

(572,358)

(3,090,000)

Summary of Operational Adjustments.

Capital Charges

0

Department	Subjective Name	Approved Budget Per 01	Operational Adjustments		Budget Estimate to Date - Per 03	Actual to Date	Variance (Over)/Under	Forecast
Chief Executives Office	Employee Costs	22,600		22,600	5,309	5,504	(195)	(1,000)
	Transport Costs	3,000		3,000	750	269	481	(800)
	Supplies & Services	402,500		402,500	80,925	83,063	(2,138)	1,300
	Support Services	53,000		53,000	0	0	0	
	Depcn And Impairment Losses	4,500		4,500	0	0	0	0
Total Expenditure		485,600		485,600	86,984	88,836	(1,852)	(500)
	Income	(426,100)		(426,100)	(61,525)	(17,253)	(44,272)	(25,000)
Chief Executives Office	TOTAL	59,500	0	59,500	25,459	71,583	(46,124)	(25,500)

Summary of Operational Adjustments.

Capital Charges - Civic Licensing

Department	Objective Name	Approved Budget Per 01			Budget Estimate to Date - Per 03	Actual to Date	Variance (Over)/Under	Forecast
Chief Executives Office	Accountancy & Directorate	51,500		51,500	77,500	77,504	(4)	0
	Licensing	8,000		8,000	(33,516)	(4,317)	(29,199)	(21,200)
	Licensing Board			0	(18,525)	(1,604)	(16,921)	(4,300)
Chief Executives Office	TOTAL	59,500	0	59,500	25,459	71,583	(46,124)	(25,500)

Summary of Operational Adjustments.

Capital Charges - Civic Licensing

Department	Subjective Name	Approved Budget Per 01			Budget Estimate to Date - Per 03	Actual to Date	Variance (Over)/Under	Forecast
Chief Executives Office - Support	Employee Costs	3,092,900		3,092,900	726,211	704,970	21,241	(45,200)
	Supplies & Services	119,100		119,100	26,625	68,140	(41,515)	(127,500)
	Third Party Payments	74,000		74,000			0	
	Transfer Payments	0		0			0	0
	Support Services	0		0			0	0
Total Expenditure		3,286,000		3,286,000	752,836	773,110	(20,274)	(172,700)
	Income	(376,000)	0	(376,000)	(18,850)	(1,600)	(17,250)	143,900
Chief Executives Office - Support	TOTAL	2,910,000	0	2,910,000	733,986	771,510	(37,524)	(28,800)

Department	Objective Name	Approved Budget Per 01	Operational Adjustments		Budget Estimate to Date - Per 03	Actual to Date	Variance (Over)/Under	Forecast
Chief Executives Office - Support	Chief Executives Section	418,000		418,000	98,175	100,685	(2,510)	(13,700)
	Accountancy & Directorate	1,449,800		1,449,800	374,885	369,569	5,316	(26,100)
	Legal Services	453,600		453,600	115,873	170,207	(54,334)	(12,400)
	Purchasing & Procurement	321,600		321,600	82,578	81,418	1,160	0
	Internal Audit	267,000		267,000	62,475	49,631	12,844	23,400
Chief Executives Office - Support	TOTAL	2,910,000	0	2,910,000	733,986	771,510	(37,524)	(28,800)

Budgetary Control Statement
Period 03 / 2021 30 June 2020
Period 03 / 2021 30 June 2020
Period 03 / 2021 30 June 2020

Department	Subjective Name	Approved Budget Per 01	Operational Adjustments	Revised Estimate Budget Estimate to Per 03 Date - Per 03		Actual to Date	Variance (Over)/Under	Forecast
Corp & Comm - Community Resources	Employee Costs	4,674,500		4,674,500	1,097,361	1,123,639	(26,278)	(47,500)
	Property Costs	61,400		61,400	18,325	9,181	9,144	(14,800)
	Transport Costs	62,900		62,900	15,725	8,495	7,230	(14,900)
	Supplies & Services	1,232,100		1,232,100	270,425	422,851	(152,426)	(426,700)
	Third Party Payments	300,700	51,500	352,200	196,675	166,643	30,032	3,000
	Transfer Payments	19,925,300		19,925,300	3,968,825	3,442,628	526,197	(839,200)
	Support Services	3,736,500		3,736,500	0	0	0	0
	Depcn And Impairment Losses	188,100		188,100	0	0	0	0
Total Expenditure		30,181,500	51,500	30,233,000	5,567,336	5,173,438	393,898	(1,340,100)
	Income	(17,117,300)		(17,117,300)	(3,969,775)	(3,251,161)	(718,614)	1,433,800
Corp & Comm - Community Resources	TOTAL	13,064,200	51,500	13,115,700	1,597,561	1,922,277	(324,716)	93,700

Summary of Operational Adjustments. budget transfer re HERO budget transfer re CAB

40,000 11,500 51,500

			51,500					
Department	Objective Name	Approved Budget Per 01	Operational Adjustments	Revised Estimate B Per 03 D	Budget Estimate to Date - Per 03	Actual to Date	Variance (Over)/Under	Forecast
Corp & Comm - Community Resources	Community Learning & Dev	985,700		985,700	188,138	160,925	27,213	40,100
	Partnerships and Equalities	492,100		492,100	87,994	72,621	15,373	(9,700)
	Community Safety	1,488,600		1,488,600	320,975	267,563	53,412	26,100
	Registrars	208,400		208,400	8,203	26,498	(18,295)	4,100
	Grants	172,400		172,400	138,900	135,236	3,664	0
	Auchenback Resource Centre	30,700		30,700	7,675	12,611	(4,936)	0
	Strategic Insight & Comm.Mgmt.	45,600		45,600	23,538	118,512	(94,974)	3,700
	Members Expenses	520,600		520,600	121,700	117,197	4,503	4,300
	MART	974,600	51,500	1,026,100	215,764	215,987	(223)	(1,600)
	Directorate	114,400		114,400	68,158	67,843	315	1,500
	<b>Business Support Team</b>	278,100		278,100	58,965	54,133	4,832	14,000
	Housing Benefits	619,900		619,900	24,449	319,846	(295,397)	(41,500)
	Revenues - Benefits	986,100		986,100	146,583	126,386	20,197	37,300
	Council Tax/Ndr	4,334,700		4,334,700	114,569	82,577	31,992	15,400
	Cost Of Elections	134,400		134,400	7,850	8,992	(1,142)	0
	Corporate & Democratic Core	1,677,900		1,677,900	64,100	135,350	(71,250)	0
Corp & Comm - Community Resources	TOTAL	13,064,200	51,500	13,115,700	1,597,561	1,922,277	(324,716)	93,700

Summary of Operational Adjustments. budget transfer re HERO budget transfer re CAB

40,000 11,500 51,500

Department	Subjective Name	Approved Budget Per 01	Operational Adjustments	Revised Estimate Budget Estimate to Per 03 Date - Per 03		Actual to Date	Variance (Over)/Under	Forecast
Corp & Comm - Support	Employee Costs	8,198,200		8,198,200	1,925,501	1,989,239	(63,738)	(146,400)
	Property Costs	3,500		3,500	625	0	625	0
	Transport Costs	25,900		25,900	6,450	1,927	4,523	3,500
	Supplies & Services	3,822,300		3,822,300	3,119,875	2,105,786	1,014,089	(872,700)
	Third Party Payments	19,400		19,400	400	2,516	(2,116)	0
	Support Services	0		0	0	0	0	
	Depcn And Impairment Losses	3,544,200		3,544,200	0	0	0	0
Total Expenditure		15,613,500		15,613,500	5,052,851	4,099,468	953,383	(1,015,600)
	Income	(1,918,800)	0	(1,918,800)	(581,225)	(144,774)	(436,451)	608,500
Corp & Comm - Support	TOTAL	13,694,700	0	13,694,700	4,471,626	3,954,694	516,932	(407,100)

Summary of Operational Adjustments. Capital Charges

Department	Objective Name	Approved Budget Per 01	Operational Adjustments	Revised Estimate Budget Estimate to Per 03 Date - Per 03		Actual to Date	Variance (Over)/Under	Forecast
Corp & Comm - Support	Revenues - General	759,100		759,100	166,765	156,907	9,858	30,800
	Digital services	8,457,300		8,457,300	3,044,671	2,446,358	598,313	(682,500)
	Policy	302,500		302,500	59,660	46,613	13,047	61,600
	Communications	383,800		383,800	108,259	126,901	(18,642)	18,200
	Printing	189,300		189,300	45,361	28,099	17,262	18,700
	Human Resources & Payroll	1,681,300		1,681,300	408,042	454,077	(46,035)	8,300
	Democratic Services	412,000		412,000	96,444	90,346	6,098	28,300
	Customer Services	977,300		977,300	265,526	276,437	(10,911)	23,200
	Core Corporate	0		0	120,813	165,054	(44,241)	0
	Data And Information	195,400		195,400	37,381	58,822	(21,441)	51,700
	Project Management Office	336,700		336,700	118,704	105,080	13,624	34,600
Corp & Comm - Support	TOTAL	13,694,700	0	13,694,700	4,471,626	3,954,694	516,932	(407,100)

Summary of Operational Adjustments. Capital Charges

Department	Subjective Name	Approved Budget Per 01	Operational Adjustments		Budget Estimate to Date - Per 03	Actual to Date	Variance (Over)/Under	Forecast
Other Expenditure & Income	Expenditure	1,739,000		1,739,000	258,900	175,755	83,145	148,100
	Support Services	69,000		69,000	0	0	0	0
Total Expenditure		1,808,000		1,808,000	258,900	175,755	83,145	148,100
	Income	0	0	0	0		0	
Other Expenditure & Income	TOTAL	1,808,000	0	1,808,000	258,900	175,755	83,145	148,100

Department	Objective Name	Approved Budget Per 01	Operational Adjustments		Budget Estimate to Date - Per 03	Actual to Date	Variance (Over)/Under	Forecast
Other Expenditure & Income	Other Expenditure & Income	1,808,000		1,808,000	258,900	175,755	83,145	148,100
	Income	0	0	0	0	0	0	0
Other Expenditure & Income	TOTAL	1,808,000	0	1,808,000	258,900	175,755	83,145	148,100

Department	Subjective Name	Approved Budget Per 01	Operational Adjustments		Budget Estimate to Date - Per 03	Actual to Date	Variance (Over)/Under	Forecast
Joint Boards	Contributions	2,352,000		2,352,000	441,510	432,751	8,759	29,700
	Support Services	6,400		6,400	0	0	0	0
Total Expenditure		2,358,400		2,358,400	441,510	432,751	8,759	29,700
Joint Boards	TOTAL	2,358,400	0	2,358,400	441,510	432,751	8,759	29,700

Department	Objective Name	Approved Budget Per 01	Operational Adjustments		Budget Estimate to Date - Per 03	Actual to Date	Variance (Over)/Under	Forecast
Joint Boards	SPTE (incl Concess Fares)	1,766,000		1,766,000	441,510	432,751	8,759	29,700
	Renfrewshire Valuation J/Brd	586,000		586,000	0	0	0	0
	Support Services	6,400		6,400	0	0	0	0
Joint Boards	TOTAL	2,358,400	0	2,358,400	441,510	432,751	8,759	29,700

Budgetary Control Statement Period 03 / 2021 30 June 2020 Period End: 30 June 2020 Period 03 / 2021

Department	Subjective Name	Approved Budget Per 01	Operational Adjustments		Budget Estimate to Date - Per 03	Actual to Date	Variance (Over)/Under	Forecast
Contingency - Welfare	Supplies & Services	200,000	(51,500)	148,500	0	0	0	48,700
Total Expenditure		200,000	(51,500)	148,500	0	0	0	48,700
Contingency - Welfare	TOTAL	200,000	(51,500)	148,500	0	0	0	48,700

Summary of Operational Adjustments. budget transfer re HERO budget transfer re CAB

(40,000) (11,500) (51,500)

Department	Objective Name	Approved Budget Per 01	Operational Adjustments		Budget Estimate to Date - Per 03	Actual to Date	Variance (Over)/Under	Forecast
Contingency - Welfare	Supplies & Services	200,000	(51,500)	148,500	0	0	0	48,700
Contingency - Welfare	TOTAL	200,000	(51,500)	148,500	0	0	0	48,700

Summary of Operational Adjustments. budget transfer re HERO budget transfer re CAB

(40,000)

(11,500) (51,500)

Department	Subjective Name	Approved Budget Per 01	Operational Adjustments		Budget Estimate to Date - Per 03	Actual to Date	Variance (Over)/Under	Forecast
Health & Social Care Partnership	Employee Costs	23,132,649		23,132,649	5,403,841	5,344,943	58,898	121,700
	Property Costs	946,751		946,751	235,937	(27,826)	263,763	(22,100)
	Transport Costs	230,044		230,044	57,511	16,763	40,748	20,000
	Supplies & Services	1,895,460		1,895,460	280,146	229,821	50,325	(550,100)
	Third Party Payments	38,766,889		38,766,889	6,578,360	9,162,843	(2,584,483)	(6,738,000)
	Transfer Payments	39,641		39,641	9,910	3,343	6,567	(4,700)
	Support Services	2,354,060		2,354,060	0	(2,797)	2,797	0
	Depcn And Impairment Losses	1,101,800		1,101,800	0	0	0	0
Total Expenditure		68,467,294		68,467,294	12,565,705	14,727,090	(2,161,385)	(7,173,200)
	Income	(9,962,494)		(9,962,494)	(2,245,514)	(1,049,737)	(1,195,777)	6,711,600
Core funding from	Integration Joint Board	(58,009,000)	0	(58,009,000)	(10,471,691)	(13,847,408)	3,375,717	461,600
Health & Social Care Partnership	TOTAL	495,800	0	495,800	(151,500)	(170,055)	18,555	0

Summary of operational adjustments

Capital Charges

Ring Fenced Grant - Criminal Justice

0

Department	Objective Name	Approved Budget Per 01	Operational Adjustments		Budget Estimate to Date - Per 03	Actual to Date	Variance (Over)/Under	Forecast
Health & Social Care Partnership	Public ProtectChild. & Families	9,721,460		9,721,460	1,758,332	1,627,394	130,938	325,600
	Adult Health - Intensive Services	10,205,444		10,205,444	2,090,064	3,298,885	(1,208,821)	(881,900)
	Adult Health-Localities Servvices							
	Older People	11,635,674		11,635,674	2,896,337	3,542,434	(646,097)	(111,300)
	Physical Disability	4,722,219		4,722,219	1,112,621	1,268,461	(155,840)	(26,200)
	Learning Disability	7,816,814		7,816,814	1,160,441	3,073,760	(1,913,319)	197,900
	Recovery Services-Mental Health	1,855,702		1,855,702	559,123	737,657	(178,534)	(135,700)
	Criminal Justice	9,061		9,061	(56,967)	(44,238)	(12,729)	0
	Finance & Resources	6,448,426		6,448,426	800,240	173,000	627,240	170,000
		52,414,800	0	52,414,800	10,320,191	13,677,353	(3,357,162)	(461,600)
Core Funding from	Integration Joint Board	(51,919,000)	0	(51,919,000)	(10,471,691)	(13,847,408)	3,375,717	461,600
Health & Social Care Partnership	TOTAL	495,800	0	495,800	(151,500)	(170,055)	18,555	0

Summary of operational adjustments

Capital Charges

Ring Fenced Grant - Criminal Justice

Department	Subjective Name	Approved Budget Per 01	Operational Adjustments		Budget Estimate to Date - Per 03	Actual to Date	Variance (Over)/Under	Forecast
Housing Revenue Account	Employee Costs	4,568,000		4,568,000	1,082,199	982,813	99,386	(35,600)
	Property Costs	1,617,000		1,617,000	296,385	27,578	268,807	0
	Transport Costs	143,900		143,900	35,975	14,419	21,556	0
	Supplies & Services	2,632,200		2,632,200	615,550	495,335	120,215	(126,700)
	Third Party Payments			0			0	0
	Transfer Payments	330,600		330,600	16,175	5,734	10,441	0
	Support Services	1,022,700		1,022,700	925	0	925	0
	Depcn And Impairment Losses	4,554,000		4,554,000	0	0	0	0
Total Expenditure		14,868,400		14,868,400	2,047,209	1,525,879	521,330	(162,300)
	Income	(14,868,400)	0	(14,868,400)	(3,617,528)	(3,232,894)	(384,634)	(322,700)
Housing Revenue Account	TOTAL	0	0	0	(1,570,319)	(1,707,015)	136,696	(485,000)

Department	Objective Name	Approved Budget Per 01	Operational Adjustments		Budget Estimate to Date - Per 03	Actual to Date	Variance (Over)/Under	Forecast
Housing Revenue Account	Construction	(3,123,500)		(3,123,500)	(2,232,081)	(2,391,727)	159,646	58,000
	Hra - Client	3,123,500		3,123,500	661,762	684,712	(22,950)	(543,000)
Housing Revenue Account	TOTAL	0	0	0	(1,570,319)	(1,707,015)	136,696	(485,000)