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|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------|
| <b>Meeting of East Renfrewshire Health and Social Care Partnership</b>                                                                                                                                                                                                                                                                                                                                                                          | Integration Joint Board                                                      |
| <b>Held on</b>                                                                                                                                                                                                                                                                                                                                                                                                                                  | 20 March 2019                                                                |
| <b>Agenda Item</b>                                                                                                                                                                                                                                                                                                                                                                                                                              | 13                                                                           |
| <b>Title</b>                                                                                                                                                                                                                                                                                                                                                                                                                                    | Revenue Budget Monitoring Report 2018/19;<br>position as at 31 December 2018 |
| <p><b>Summary</b></p> <p>To provide the Integration Joint Board with financial monitoring information in relation to the revenue budget, as part of the agreed financial governance arrangements.</p>                                                                                                                                                                                                                                           |                                                                              |
| <b>Presented by</b>                                                                                                                                                                                                                                                                                                                                                                                                                             | Lesley Bairden, Head of Finance and Resources (Chief Financial Officer)      |
| <p><b>Action Required</b></p> <p>The Integration Joint Board is asked to note the projected outturn for the 2018/19 revenue budget.</p>                                                                                                                                                                                                                                                                                                         |                                                                              |
| <p><b>Implications checklist – check box if applicable and include detail in report</b></p> <p> <input checked="" type="checkbox"/> Financial      <input type="checkbox"/> Policy      <input type="checkbox"/> Legal      <input type="checkbox"/> Equalities<br/> <input checked="" type="checkbox"/> Risk      <input type="checkbox"/> Staffing      <input type="checkbox"/> Infrastructure      <input type="checkbox"/> Directions </p> |                                                                              |

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**EAST RENFREWSHIRE INTEGRATION JOINT BOARD**

**20 March 2019**

**Report by Lesley Bairden, Chief Financial Officer**

**REVENUE BUDGET MONITORING REPORT**

**PURPOSE OF REPORT**

1. To advise the Integration Joint Board of the projected outturn position of the 2018/19 revenue budget.

**RECOMMENDATIONS**

2. The Integration Joint Board is asked to note the projected outturn for the 2018/19 revenue budget.

**BACKGROUND**

3. This report forms part of the regular reporting cycle for ensuring that the HSCP financial governance arrangements are maintained.

**REPORT**

4. The consolidated budget for 2018/19, and projected outturn position is reported in detail at Appendix 1. This shows a projected overspend of £0.257 million against a full year budget of £115.751 million (0.2%). Of the projected overspend £0.398 million relates to planned use of reserves and £0.141 million is a projected operational underspend, and we will continue working to maintain expenditure within existing resources. The projections allow for impact of winter and new activity to 31 March 2019. Appendices 2 and 3 set out the operational position for each partner.
5. The projected overspend of £0.257 million is a net result of:
  - £0.398 million savings from Fit for the Future still to be achieved in the current financial year
  - £0.141 million in year operational underspend
6. The main movements since last reported to the IJB are a decrease in the projected operational expenditure of £0.168 million principally due to a reduction in care package commitments
7. The consolidated budget, and associated direction to our partners is detailed at Appendix 5. This is reported to each IJB and reflects in year revisions to our funding.
8. The budget virements relating to the ERC ledgers for operational budgets are identified at Appendix 7, with no virements currently requiring approval. The NHS contribution adjustments are identified in Appendix 5 and do not require operational virement approval.

9. The Fit for the Future opening savings requirement was £0.954 million and the balance of savings in the current year is £0.398 million with the full year target expected to be achieved in full (£0.774 million full year realised with £0.180 million firmly modelled).
10. The main projected operational variances are set out below, and are subject to revision as the year continues.
11. **Children & Families £254k underspend** is a combination of staff turnover and supplies under budget offset by higher residential care and direct payment costs including an allowance for any increase in existing or new activity to 31 March 2019 of £100k. This is a further £13k underspend since last reported.
12. **Older Peoples Services £339k overspend** is a projected cost decrease of £151k since last reported and is principally due to a reduction in the projected cost of care package commitments. The projection reflects the current projected cost of care packages and assumes £360k for new activity including winter pressures to March 2019. The main reasons for the projected overspend are:
  - Nursing and residential care £302k inclusive of additional staffing and care package costs associated with care home closure and quality issues included within the older peoples overspend of £200k, of which £109k is recurring.
  - Direct Payments commitments based on current packages £78k
  - Care at Home commitments based on current packages £252k
  - District Nursing and other vacancy savings projected at £200k.
13. **Physical/Sensory Disability £84k underspend** and continues to reflect staff vacancies and is a reduction in costs of £1k since last reported.
14. **Learning Disability Community £192k underspend** which primarily reflects staff vacancies, and is an increase in projected costs of £2k from that last reported.
15. **Learning Disability Inpatients £2k underspend** from operational activity. As required the planned use of reserves will be applied during the redesign of the bed models for both long stay and assessment and treatment. As previously reported there remains a potential and significant cost pressure relating to a complex care package. The service will also likely gain this year from SLA income from other boards which operate on a 3 year average basis.
16. **Mental Health £116k underspend** reflects current staff turnover and vacancies in nursing, occupational therapy and social care. This is a decrease in projected costs of £3k since last reported.
17. **Addictions/Substance Misuse £48k overspend** remains a result of the current staff costs with no projected turnover, being a £3k reduction in projected costs.
18. **Prescribing £nil variance** as previously reported this budget is shown on target. The HSCP was £116k overspent at November and this could result in a possible year end variance of £100 to £200k, however discount and rebate income should also be received.
19. The prescribing budget reflects cost pressures of £659k (c5%) with £549k funded and an assumed £90k from reserves to allow us to manage fluctuation. The budget also includes a reduction of £212k for discounts and rebates, previously held centrally.

20. We are working with colleagues at NHSGGC to develop improved reporting and forecasting for prescribing to allow more analysis, projection and scenarios for this volatile cost area.
21. **Management & Admin £174k overspend** is a small reduction in projected costs of £4k. This budget includes some partnership wide costs such as the historic pension costs (which will diminish over time) and staff pressures from increments and turnover.
22. The currently projected operational underspend of £0.141 million will be added to our in year pressure reserve or general reserves if required once we reach the year end.
23. The year to date position is detailed at Appendix 4 and reflects an underspend of £808k and reflects timing differences between actual costs to budget and projected costs to full year budget.
24. This report reflects the use of bridging finance reserves, in line with our previously agreed strategy to deliver the 2017/18 Fit for the Future savings during 2018/19; to manage prescribing and residential childcare activity fluctuation and to facilitate the redesign of the Learning Disability long stay beds. The full reserves position is shown at Appendix 6.
25. The Fit for the Future financial position to date is summarised below:

|                                   | 2018/19    |     | 2019/20  |     | 2020/21  |     |
|-----------------------------------|------------|-----|----------|-----|----------|-----|
|                                   | £'000      | FTE | £'000    | FTE | £'000    | FTE |
| Recurring Savings Achieved        |            |     |          |     |          |     |
| Deleted Posts                     | 334        | 9   | 441      | 9   | 441      | 9   |
| Deleted Staffing Budgets          |            |     | 93       |     | 93       |     |
| Non Staff budget lines            | 222        |     | 240      |     | 240      |     |
| Modelled Savings to Date          | 0          |     | 180      | 5   | 180      | 5   |
| Potential Saving to Date          |            | 9   | 954      | 14  | 954      | 14  |
| Savings Target as at 1 April 2018 | 954        |     | 954      |     | 954      |     |
| <b>Current Balance</b>            | <b>398</b> |     | <b>0</b> |     | <b>0</b> |     |

26. Per the table above, the reserves requirement to meet the balance of the saving is currently projected at £0.398 million in 2018/19, with the full year effect savings expected to be achieved in 2019/20.
27. In addition to the savings bridging requirement above, the reserve will fund any non-recurring costs to date from release, protection and redeployment.
28. As last reported we submitted returns for specific funding for the Primary Care Improvement Fund, Mental Health Action 15 and Alcohol and Drugs Partnership and each are discussed below. The spending plans comprise local and system wide activity and we are continuing to work with our fellow HSCPs to develop monitoring reports to ensure full transparency on all spend and activity.
29. Primary Care Improvement Fund: we have requested £581k reflecting the part year effect of our spending plans. The basis of allocation from the Scottish Government was to release 75% of the total allocation for the year (so for us £536k of £714k), so

we requested £45k in excess of the standard allocation. The remainder of our £714k will be carried forward by the Scottish Government. The treatment of any in year slippage is to be determined.

30. For the Mental Health Action 15 funding the Scottish Government approach is to allocate 70%. For us this equates to £120k of the £172k for the year, however we have requested the full £172k allocation as our spending plans total £186k, with the remaining £14k to be met from reserves.
31. Our Alcohol and Drugs Partnership new funding of £265k allows us to make some investment into new ways of working and also allows us to fund some activities currently met from non-recurring sources, as for the past 3 years the Health Board and HSCP have continued to fund ADP above the reduced level of Scottish Government funding on a non-recurring basis. The new money allows this to now be covered on a recurring basis.

## **IMPLICATIONS OF THE PROPOSALS**

### Finance

32. Savings and efficiencies included in the ERC contribution of £0.412 million have been applied in full to the 2018/19 budget as have the NHSGGC savings of £0.612 million.
33. The directions as detailed at Appendix 5 show the latest set aside budget as advised by NHSGGC of £16.624 million. This budget remains notional at this stage.

### Staffing

34. Fit for the future staffing issues covered above, as is pay award and health visiting.

### Infrastructure

35. None

### Risk

36. As previously reported there remain a number of risks which could impact on the current and future budget position; including:
  - Achieving all existing savings on a recurring basis
  - Full funding of pay award for 2018/19
  - Continued redesign of sleepovers and wider care package costs and demand
  - Achieving turnover targets
  - Prescribing remaining within budget and contingency
  - Winter pressures
  - Out of Area costs within Learning Disability Specialist Services
  - Future savings challenges
37. In addition there remains a potential cost pressure relating to the transfer of one patient from Forensic Services to the hosted Specialist Learning Disability Service.
38. The local government pay award has now been settled. The assumption included in this report covers the 3.5% increase.
39. The report does not include any provision for implications from a review of the grade for Health Visitors.

Equalities

40. None at present. All equalities issues will be addressed through future budget decisions.

Policy

41. None

Legal

42. None

Directions

43. The directions to our partners are detailed at Appendix 5.

44. The report reflects a projected breakeven position after the potential application of £0.257 million from reserves for the year to 31 March 2019.

**CONSULTATION AND PARTNERSHIP WORKING**

45. The Chief Financial Officer has consulted with our partners.

46. This revenue budget reflects the consolidation of funding from both East Renfrewshire Council and NHS Greater Glasgow and Clyde. The HSCP operates under the Financial Regulations as approved by the Performance and Audit Committee on 18 December 2015.

**CONCLUSIONS**

47. Appendix 1 reports a projected in year overspend of £0.257 million for the year to 31 March 2019 being funded from reserves in line with our agreed change programme, whilst recognising the requirement to achieve our savings target on a recurring basis during 2018/19.

**RECOMMENDATIONS**

48. The Integration Joint Board is asked to:

- Note the projected outturn position of the 2018/19 revenue budget

**REPORT AUTHOR**

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6 March 2019

Chief Officer, IJB: Julie Murray

**BACKGROUND PAPERS**

IJB 30.01.2019 – Item 12: Revenue Budget Monitoring Report  
<http://www.eastrenfrewshire.gov.uk/CHttpHandler.ashx?id=23711&p=0>

IJB 26.09.2018 - Item 10 Revenue Budget Monitoring Report  
<https://www.eastrenfrewshire.gov.uk/CHttpHandler.ashx?id=23089&p=0>

IJB 29.06.2018 – Item 15 Budget Update 2018/19  
<http://www.eastrenfrewshire.gov.uk/CHttpHandler.ashx?id=22620&p=0>

IJB 04.04.2018 – Item 12: Revenue Budget Monitoring Report  
<http://www.eastrenfrewshire.gov.uk/CHttpHandler.ashx?id=22103&p=0>

IJB 14.2.2018 – Item13: Revenue Budget Monitoring Report  
<http://www.eastrenfrewshire.gov.uk/CHttpHandler.ashx?id=21805&p=0>

IJB 29.11.2017 – Item 13: Revenue Budget Monitoring Report  
<http://www.eastrenfrewshire.gov.uk/CHttpHandler.ashx?id=21470&p=0>



## Consolidated Monitoring Report

Projected Outturn Position to 31st March 2019

24/01/2019

| Objective Analysis                      | Draft Outturn      |                    |                     |                     |
|-----------------------------------------|--------------------|--------------------|---------------------|---------------------|
|                                         | Full Year Budget   | Projected Outturn  | Variance            | Variance            |
|                                         | £                  | £                  | (Over) / Under<br>£ | (Over) / Under<br>% |
| Children & Families                     | 10,455,000         | 10,201,000         | 254,000             | 2.43%               |
| Older Peoples Services                  | 28,737,000         | 29,076,000         | (339,000)           | (1.18%)             |
| Physical / Sensory Disability           | 4,648,000          | 4,564,000          | 84,000              | 1.81%               |
| Learning Disability - Community         | 12,013,000         | 11,821,000         | 192,000             | 1.60%               |
| Learning Disability - Inpatients        | 8,022,000          | 8,020,000          | 2,000               | 0.02%               |
| Mental Health                           | 4,361,000          | 4,245,000          | 116,000             | 2.66%               |
| Addictions / Substance Misuse           | 1,542,000          | 1,590,000          | (48,000)            | (3.11%)             |
| Family Health Services                  | 22,138,000         | 22,138,000         | -                   | -                   |
| Prescribing                             | 15,766,000         | 15,766,000         | -                   | (0.00%)             |
| Criminal Justice                        | 36,000             | 9,000              | 27,000              | 75.00%              |
| Planning & Health Improvement           | 299,000            | 272,000            | 27,000              | 9.03%               |
| Management & Admin                      | 8,687,600          | 8,861,600          | (174,000)           | (2.00%)             |
| Fit For the Future Programme            | (953,600)          | (556,000)          | (397,600)           | (41.69%)            |
| <b>Net Expenditure</b>                  | <b>115,751,000</b> | <b>116,007,600</b> | <b>(256,600)</b>    | <b>(0.22%)</b>      |
| <b>Contribution to / (from) Reserve</b> | <b>-</b>           | <b>(256,600)</b>   | <b>256,600</b>      |                     |
| <b>Net Expenditure</b>                  | <b>115,751,000</b> | <b>115,751,000</b> | <b>-</b>            |                     |

## Notes:

- NHS & ERC figures quoted as at December 2018
- Resource Transfer and the Social Care Fund has been re allocated across client groups at the consolidated level.
- The final contribution to / from reserves will be confirmed as part of the 2018/19 year end closure process
- The balance of Fit for the Future savings will be met from reserves as required as the savings are phased in during 2018/19.
- Contribution From Reserves is made up of the following transfers ;

|                                              |                      |
|----------------------------------------------|----------------------|
|                                              | £                    |
| Budget Savings - Fit For the Future Bridging | (953,600)            |
| Less - in year savings contribution          | (556,000)            |
| Net transfer from the Budget Phasing Reserve | <u>(397,600)</u>     |
| <br>2018/19 operational underspend           | <br><u>141,000</u>   |
| <br>Transfer from Reserves                   | <br><u>(256,600)</u> |
| <br>Analysed by Partner ;                    |                      |
| NHS                                          | 199,000              |
| Council                                      | <u>(455,600)</u>     |
| Net Contribution From Reserves               | <u>(256,600)</u>     |

| Subjective Analysis          | Draft Outturn    |              |                |                |
|------------------------------|------------------|--------------|----------------|----------------|
|                              | Full Year Budget | Projected    | Variance       | Variance       |
|                              | £                | Outturn      | (Over) / Under | (Over) / Under |
| Employee Costs               | 21,275,000       | 20,347,000   | 928,000        | 4.36%          |
| Property Costs               | 1,009,000        | 928,000      | 81,000         | 8.03%          |
| Supplies & Services          | 2,260,000        | 2,317,000    | (57,000)       | (2.52%)        |
| Transport Costs              | 221,000          | 281,000      | (60,000)       | (27.15%)       |
| Third Party Payments         | 38,311,600       | 39,358,600   | (1,047,000)    | (2.73%)        |
| Support Services             | 2,138,000        | 2,138,000    | -              | (0.00%)        |
| Income                       | (16,878,000)     | (16,975,000) | 97,000         | 0.57%          |
| Fit For the Future Programme | (731,600)        | (334,000)    | (397,600)      | (54.35%)       |
| Net Expenditure              | 47,605,000       | 48,060,600   | (455,600)      | (0.96%)        |

|                                  |            |            |         |  |
|----------------------------------|------------|------------|---------|--|
| Contribution to / (from) Reserve | -          | (455,600)  | 455,600 |  |
| Net Expenditure                  | 47,605,000 | 47,605,000 | -       |  |

| Objective Analysis            | Draft Outturn    |            |                |                |
|-------------------------------|------------------|------------|----------------|----------------|
|                               | Full Year Budget | Projected  | Variance       | Variance       |
|                               | £                | Outturn    | (Over) / Under | (Over) / Under |
| Children & Families           | 8,489,000        | 8,238,000  | 251,000        | 2.96%          |
| Older People                  | 19,833,000       | 20,375,000 | (542,000)      | (2.73%)        |
| Physical / Sensory Disability | 4,285,000        | 4,201,000  | 84,000         | 1.96%          |
| Learning Disability           | 7,672,000        | 7,566,000  | 106,000        | 1.38%          |
| Mental Health                 | 1,407,000        | 1,437,000  | (30,000)       | (2.13%)        |
| Addictions / Substance Misuse | 261,000          | 307,000    | (46,000)       | (17.62%)       |
| Criminal Justice              | 36,000           | 9,000      | 27,000         | 75.00%         |
| Service Strategy              | 1,176,600        | 1,159,600  | 17,000         | 1.44%          |
| Support Service & Management  | 5,177,000        | 5,102,000  | 75,000         | 1.45%          |
| Fit For the Future Programme  | (731,600)        | (334,000)  | (397,600)      | (54.35%)       |
| Net Expenditure               | 47,605,000       | 48,060,600 | (455,600)      | (0.96%)        |

|                                  |            |            |         |  |
|----------------------------------|------------|------------|---------|--|
| Contribution to / (from) Reserve | -          | (455,600)  | 455,600 |  |
| Net Expenditure                  | 47,605,000 | 47,605,000 | -       |  |

## Notes

1 Figures quoted as at December 2018

2 The projected underspend / (overspend) will be taken to/(from) reserves at year end.

3 The balance of Fit for the Future savings will be met from reserves as required as the savings are phased in during 2018/19.

4 Contribution From Reserves is made up of the following transfer;

|                                              |                |
|----------------------------------------------|----------------|
|                                              | £              |
| Budget Savings - Fit For the Future Bridging | 731,600        |
| Less - in year savings contribution          | 334,000        |
| Contribution from Budget Phasing Reserve     | <u>397,600</u> |

|                               |        |
|-------------------------------|--------|
| 2018/19 operational overspend | 58,000 |
|-------------------------------|--------|

|                                  |                |
|----------------------------------|----------------|
| Total Contribution from reserves | <u>455,600</u> |
|----------------------------------|----------------|

| Subjective Analysis                | Draft Outturn         |                           |                                 |                                 |
|------------------------------------|-----------------------|---------------------------|---------------------------------|---------------------------------|
|                                    | Full Year Budget<br>£ | Projected<br>Outturn<br>£ | Variance<br>(Over) / Under<br>£ | Variance<br>(Over) / Under<br>% |
| Employee Costs                     | 17,569,000            | 16,569,000                | 1,000,000                       | 5.69%                           |
| Non-pay Expenditure                | 45,354,000            | 46,155,000                | (801,000)                       | (1.77%)                         |
| Resource Transfer/Social Care Fund | 9,550,000             | 9,550,000                 | -                               | -                               |
| Income                             | (4,327,000)           | (4,327,000)               | -                               | -                               |
| Net Expenditure                    | 68,146,000            | 67,947,000                | 199,000                         | 0.29%                           |

|                                  |            |            |           |  |
|----------------------------------|------------|------------|-----------|--|
| Contribution to / (from) Reserve | -          | 199,000    | (199,000) |  |
| Net Expenditure                  | 68,146,000 | 68,146,000 | -         |  |

| Objective Analysis                 | Draft Outturn         |                                 |                                 |                                 |
|------------------------------------|-----------------------|---------------------------------|---------------------------------|---------------------------------|
|                                    | Full Year Budget<br>£ | Projected<br>Outturn Spend<br>£ | Variance<br>(Over) / Under<br>£ | Variance<br>(Over) / Under<br>% |
| Childrens Services                 | 1,883,000             | 1,880,000                       | 3,000                           | 0.16%                           |
| Adult Community Services           | 3,699,000             | 3,496,000                       | 203,000                         | 5.49%                           |
| Learning Disability - Community    | 912,000               | 826,000                         | 86,000                          | 9.43%                           |
| Learning Disability - Inpatients   | 8,022,000             | 8,020,000                       | 2,000                           | 0.02%                           |
| Mental Health - Community          | 1,627,000             | 1,542,000                       | 85,000                          | 5.22%                           |
| Mental Health - Older Adults       | 693,000               | 632,000                         | 61,000                          | 8.80%                           |
| Family Health Services             | 22,138,000            | 22,138,000                      | -                               | -                               |
| Prescribing                        | 15,766,000            | 15,766,000                      | -                               | -                               |
| Addictions                         | 860,000               | 862,000                         | (2,000)                         | (0.23%)                         |
| Planning & Health Improvement      | 299,000               | 272,000                         | 27,000                          | 9.03%                           |
| Integrated Care Fund               | 907,000               | 907,000                         | -                               | -                               |
| Management & Admin                 | 2,012,000             | 2,278,000                       | (266,000)                       | (13.22%)                        |
| Resource Transfer/Social Care Fund | 9,550,000             | 9,550,000                       | -                               | -                               |
| Fit For the Future Programme       | (222,000)             | (222,000)                       | -                               | -                               |
| Net Expenditure                    | 68,146,000            | 67,947,000                      | 199,000                         | 0.29%                           |

|                                  |            |            |           |  |
|----------------------------------|------------|------------|-----------|--|
| Contribution to / (from) Reserve | -          | 199,000    | (199,000) |  |
| Net Expenditure                  | 68,146,000 | 68,146,000 | -         |  |

## Notes

1 Figures quoted as at December 2018

2 Resource Transfer and the Social Care Fund is re allocated across client groups at the consolidated level as detailed below;

|                       | £                |
|-----------------------|------------------|
| Service Strategy      | 165,000          |
| Children & Families   | 83,000           |
| Older People          | 4,306,000        |
| Physical Disability   | 364,000          |
| Addictions            | 422,000          |
| Learning Disability   | 3,435,000        |
| Mental Health         | 635,000          |
| Support Service & Mgt | 157,000          |
|                       | <u>9,567,000</u> |

3 The balance of Fit for the Future savings will be met from reserves as required as the savings are phased in during 2018/19.

4 Contribution From Reserves is made up of the following transfers ;

|                                              | £              |
|----------------------------------------------|----------------|
| Budget Savings - Fit For the Future Bridging | 222,000        |
| Less - in year savings contribution          | <u>222,000</u> |
| Transfer from Budget Phasing Reserve         | <u>-</u>       |

2018/19 operational underspend 199,000

Total Contribution (from) / to Reserves 199,000

Year To Date Position as at December 2018

Council Monitoring Report

24/01/2019

| Subjective Analysis  | Year To Date |              |                                 |                                 |
|----------------------|--------------|--------------|---------------------------------|---------------------------------|
|                      | Budget<br>£  | Actual<br>£  | Variance<br>(Over) / Under<br>£ | Variance<br>(Over) / Under<br>% |
| Employee Costs       | 14,822,000   | 13,495,000   | 1,327,000                       | 8.95%                           |
| Property Costs       | 588,000      | 427,000      | 161,000                         | 27.38%                          |
| Supplies & Services  | 1,135,000    | 1,039,000    | 96,000                          | 8.46%                           |
| Transport Costs      | 170,000      | 204,000      | (34,000)                        | (20.00%)                        |
| Third Party Payments | 25,776,000   | 26,450,000   | (674,000)                       | (2.61%)                         |
| Support Services     | -            | -            | -                               | 0.00%                           |
| Income               | (12,291,000) | (12,223,000) | (68,000)                        | 0.55%                           |
| Net Expenditure      | 30,200,000   | 29,392,000   | 808,000                         | 2.68%                           |

NHS Monitoring Report

| Subjective Analysis | Year to Date      |                   |                                 |                                 |
|---------------------|-------------------|-------------------|---------------------------------|---------------------------------|
|                     | Budget<br>£       | Actual<br>£       | Variance<br>(Over) / Under<br>£ | Variance<br>(Over) / Under<br>% |
| Employee Costs      | 12,775,000        | 12,349,000        | 426,000                         | 3.33%                           |
| Non-pay Expenditure | 30,764,000        | 31,190,000        | (426,000)                       | (1.38%)                         |
| Resource Transfer   | 8,118,000         | 8,118,000         | -                               | -                               |
| Income              | (1,357,000)       | (1,357,000)       | -                               | -                               |
| Net Expenditure     | 50,300,000        | 50,300,000        | -                               | (0.00%)                         |
|                     |                   |                   |                                 |                                 |
| <b>Total</b>        | <b>80,500,000</b> | <b>79,692,000</b> | <b>808,000</b>                  | <b>1.00%</b>                    |

**Notes**

- 1 NHSGCC employee variances reflect vacant posts and non-pay reflects savings target
- 2 Budget profiling will be reviewed to eliminate any unnecessary variances, however it needs to be recognised that, given the nature of the spend, budget profiling is not exact.
- 3 Support Services is a year end charge.

|                                                   | NHS<br>£000   | ERC<br>£000   | IJB<br>£000 | Total<br>£000  |
|---------------------------------------------------|---------------|---------------|-------------|----------------|
| <b>Funding Sources to the IJB</b>                 |               |               |             |                |
| Original Revenue Budget Contributions             | 66,669        | 48,175        |             | 114,844        |
| <b>Subsequent Contribution Revisions</b>          |               |               |             |                |
| NCHC Uplift                                       | -             | 9             | -           | 9              |
| 2018/19 AFC Pay Uplift                            | 18            | -             | -           | 18             |
| Legacy Savings                                    | (212)         | -             | -           | (212)          |
| Realignment of Property Income to Facilities      | 333           |               |             | 333            |
| FHS / GMS Cross Charge and Other Budget Revisions | 724           |               |             | 724            |
| School Nursing Redesign - CPT Duties              | 40            | -             | -           | 40             |
| Health Visitors ongoing Redesign (and Fridges)    | 85            | -             | -           | 85             |
| Primary Care Transition Fund                      | 416           | -             | -           | 416            |
| Mental Health Strategy                            | 172           | -             | -           | 172            |
| Criminal Justice Grant                            | -             | (578)         | -           | (578)          |
| Prescribing Pressure                              | (659)         | -             | -           | (659)          |
| ADP                                               | 265           | -             | -           | 265            |
| SESP                                              | 239           | -             | -           | 239            |
| Property Costs - Waterloo/Netherton               | 56            | -             | -           | 56             |
| Social Care Fund                                  | -             | -             | -           | -              |
| Central Support Cost Recharge                     | -             | (57)          | -           | (57)           |
| 2018/19 Pay Award @ 3%                            | -             | 56            | -           | 56             |
| <b>Current Revenue Budgets</b>                    | <b>68,146</b> | <b>47,605</b> | <b>-</b>    | <b>115,751</b> |
| <b>Funding Outwith Revenue Monitoring</b>         |               |               |             |                |
| Housing Aids & Adaptations *                      |               | 550           |             | 550            |
| Set Aside notional Budget                         | 16,624        |               |             | 16,624         |
| <b>Total IJB Resources</b>                        | <b>84,770</b> | <b>48,155</b> | <b>-</b>    | <b>132,925</b> |
| <b>Directions to Partners</b>                     |               |               |             |                |
| Revenue Budget                                    | 68,146        | 47,605        | -           | 115,751        |
| Social Care Fund                                  | (5,161)       | 5,161         | -           | -              |
| Carer's Information                               | 58            | (58)          | -           | -              |
| Integrated Care Fund                              | (673)         | 673           | -           | -              |
| Delayed Discharge                                 | (264)         | 264           | -           | -              |
|                                                   | <b>62,106</b> | <b>53,645</b> | <b>-</b>    | <b>115,751</b> |
| Housing Aids & Adaptations *                      |               | 550           |             | 550            |
| Set Aside notional Budget                         | 16,624        |               |             | 16,624         |
|                                                   | <b>78,730</b> | <b>54,195</b> | <b>-</b>    | <b>132,925</b> |

\* includes capital spend

|                                                                              | Reserve Carry Forward to 2018/19 | 2018/19 Projected spend | Projected balance 31/3/19 | comment                                                                                                     |
|------------------------------------------------------------------------------|----------------------------------|-------------------------|---------------------------|-------------------------------------------------------------------------------------------------------------|
|                                                                              | £                                | £                       | £                         |                                                                                                             |
| <b>Earmarked Reserves</b>                                                    |                                  |                         |                           |                                                                                                             |
| <b>1. Specific Project Funding :</b>                                         |                                  |                         |                           |                                                                                                             |
| (Integrating L&D Function) / FFF Reserve                                     | 70,000                           | 70,000                  | -                         | Funding of post                                                                                             |
| Community Capacity Building                                                  | 55,000                           | 55,000                  | -                         | Funding of post                                                                                             |
| C&F Childrens 1st                                                            | 68,906                           | 68,906                  | -                         | Year 1 pilot funding                                                                                        |
| District Nursing                                                             | 58,500                           | 58,500                  | -                         | Funding of post                                                                                             |
| Speech & Language Therapy                                                    | 8,500                            | 8,500                   | -                         | Funding of post                                                                                             |
| Prescribing                                                                  | 250,000                          | -                       | 250,000                   | Estimated 2018/19 pressure based on 5%                                                                      |
| SGOVT - LD Funding                                                           | 48,800                           | 48,800                  | -                         | Reserve committed- pending recruitment of post                                                              |
| Primary Care Transition Fund                                                 | 248,769                          | 248,769                 | -                         | Reserve committed - full spend 18/19 planned                                                                |
| LD Furniture & Equipment                                                     | 100,000                          | -                       | 100,000                   | Funding of refresh programme                                                                                |
| NHS 2017/18 Projects                                                         | 52,500                           | 32,500                  | 20,000                    | Reserve committed, other than Syrian Refugees monies - being reviewed                                       |
| <b>Total Specific Projects</b>                                               | <b>960,975</b>                   | <b>590,975</b>          | <b>370,000</b>            |                                                                                                             |
| <b>2. Transitional Funding -Learning Disability Service Redesign :</b>       |                                  |                         |                           |                                                                                                             |
| Learning Disability Specialist Services                                      | 700,600                          | -                       | 700,600                   |                                                                                                             |
| <b>Total Transitional Funding</b>                                            | <b>700,600</b>                   | <b>-</b>                | <b>700,600</b>            |                                                                                                             |
| <b>3. Bridging Finance:</b>                                                  |                                  |                         |                           |                                                                                                             |
| <u>Bonnyton Service Redesign</u>                                             | 450,000                          | 450,000                 | -                         | Assume full spend in 2018/19                                                                                |
| <u>Budget Savings Reserve to support Fit For the Future Change Programme</u> | 1,464,963                        | 397,600                 | 1,067,363                 | Current projected balance required of £398k                                                                 |
| In Year Pressures Reserve                                                    | 500,000                          | (141,000)               | 641,000                   | In year operational underspend £141k; £40k committed for 2 temporary posts - will be drawn down if required |
| C&F - Residential Accommodation                                              | 460,000                          | -                       | 460,000                   |                                                                                                             |
| <b>Total Bridging Finance</b>                                                | <b>2,874,963</b>                 | <b>706,600</b>          | <b>2,168,363</b>          |                                                                                                             |
| <b>Total All Earmarked Reserves</b>                                          | <b>4,536,538</b>                 | <b>1,297,575</b>        | <b>3,238,963</b>          |                                                                                                             |
| <b>General Reserves</b>                                                      |                                  |                         |                           |                                                                                                             |
| East Renfrewshire Council                                                    | 109,200                          | -                       | 109,200                   |                                                                                                             |
| NHSGCC                                                                       | 163,000                          | -                       | 163,000                   |                                                                                                             |
| <b>Total General Reserves</b>                                                | <b>272,200</b>                   | <b>-</b>                | <b>272,200</b>            |                                                                                                             |
| <b>Grand Total All Reserves</b>                                              | <b>4,808,738</b>                 | <b>1,297,575</b>        | <b>3,511,163</b>          |                                                                                                             |

| Subjective Analysis          | 2018/19 Budget Virement |          |          |          |          | P10 2018/19 Budget<br>£ | Total Virement<br>£ |
|------------------------------|-------------------------|----------|----------|----------|----------|-------------------------|---------------------|
|                              | 2018/19 Budget<br>£     | (1)<br>£ | (2)<br>£ | (3)<br>£ |          |                         |                     |
| Employee Costs               | 21,275,000              | -        | -        | -        | -        | 21,275,000              | -                   |
| Property Costs               | 1,009,000               | -        | -        | -        | -        | 1,009,000               | -                   |
| Supplies & Services          | 2,260,000               | -        | -        | -        | -        | 2,260,000               | -                   |
| Transport Costs              | 221,000                 | -        | -        | -        | -        | 221,000                 | -                   |
| Third Party Payments         | 38,311,600              | -        | -        | -        | -        | 38,311,600              | -                   |
| Support Services             | 2,138,000               | -        | -        | -        | -        | 2,138,000               | -                   |
| Income                       | (16,878,000)            | -        | -        | -        | -        | (16,878,000)            | -                   |
| Fit For the Future Programme | (731,600)               | -        | -        | -        | -        | (731,600)               | -                   |
| <b>Net Expenditure</b>       | <b>47,605,000</b>       | <b>-</b> | <b>-</b> | <b>-</b> | <b>-</b> | <b>47,605,000</b>       | <b>-</b>            |

| Objective Analysis            | 2018/19 Budget Virement |          |          |          |          | P10 2018/19 Budget<br>£ | Total Virement<br>£ |
|-------------------------------|-------------------------|----------|----------|----------|----------|-------------------------|---------------------|
|                               | 2018/19 Budget<br>£     | (1)<br>£ | (2)<br>£ | (3)<br>£ |          |                         |                     |
| Children & Families           | 8,489,000               | -        | -        | -        | -        | 8,489,000               | -                   |
| Older People                  | 19,833,000              | -        | -        | -        | -        | 19,833,000              | -                   |
| Physical / Sensory Disability | 4,285,000               | -        | -        | -        | -        | 4,285,000               | -                   |
| Learning Disability           | 7,672,000               | -        | -        | -        | -        | 7,672,000               | -                   |
| Mental Health                 | 1,407,000               | -        | -        | -        | -        | 1,407,000               | -                   |
| Addictions / Substance Misuse | 261,000                 | -        | -        | -        | -        | 261,000                 | -                   |
| Criminal Justice              | 36,000                  | -        | -        | -        | -        | 36,000                  | -                   |
| Service Strategy              | 1,176,600               | -        | -        | -        | -        | 1,176,600               | -                   |
| Support Service & Management  | 5,177,000               | -        | -        | -        | -        | 5,177,000               | -                   |
| Contribution From Reserves    | (731,600)               | -        | -        | -        | -        | (731,600)               | -                   |
| <b>Net Expenditure</b>        | <b>47,605,000</b>       | <b>-</b> | <b>-</b> | <b>-</b> | <b>-</b> | <b>47,605,000</b>       | <b>-</b>            |

1 No virements are requested

East Renfrewshire HSCP - Revenue Budget Monitoring 2018/19  
Analysis of Savings Delivery

Appendix 8  
24/01/2019

| Saving                                                    | 2018/19 Savings Delivery               |                                  |                                                                                                                                                                                                                               |
|-----------------------------------------------------------|----------------------------------------|----------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|                                                           | Approved Saving<br>2018/19 Budget<br>£ | Projected<br>Saving 2018/19<br>£ | Comments                                                                                                                                                                                                                      |
| <b>New savings agreed as part of 2018-21 budget - ERC</b> |                                        |                                  |                                                                                                                                                                                                                               |
| Respite Care                                              | 50,000                                 | 50,000                           | Saving posted to ledger projected to be achieved in full                                                                                                                                                                      |
| Mental Health                                             | 61,000                                 | 61,000                           | Saving posted to ledger projected to be achieved in full                                                                                                                                                                      |
| Learning Disability                                       | 150,000                                | 150,000                          | Saving posted to ledger projected to be achieved in full                                                                                                                                                                      |
| Addictions                                                | 1,000                                  | 1,000                            | Saving posted to ledger projected to be achieved in full                                                                                                                                                                      |
| Adoption                                                  | 20,000                                 | 20,000                           | Saving posted to ledger projected to be achieved in full                                                                                                                                                                      |
| Interim Funding                                           | 62,000                                 | 62,000                           | Budget increased in line with prior year achievement of income                                                                                                                                                                |
| Property Costs                                            | 50,000                                 | 50,000                           | Budget reduced in line with full year costs of new building                                                                                                                                                                   |
| Property Income                                           | 18,000                                 | 18,000                           | Reflects agreed café rental income from both sites                                                                                                                                                                            |
| <b>Sub Total</b>                                          | <b>412,000</b>                         | <b>412,000</b>                   |                                                                                                                                                                                                                               |
| <b>New savings to meet NHS Pressures</b>                  |                                        |                                  |                                                                                                                                                                                                                               |
| Non Pay Inflation                                         | 152,000                                | 152,000                          | No inflation increases allocated                                                                                                                                                                                              |
| Community Equipment                                       | 150,000                                | 150,000                          | Pressure will be met from realignment of ICF funding                                                                                                                                                                          |
| LD Redesign - Waterloo Close                              | 125,000                                | 125,000                          | Full year effect releases funding                                                                                                                                                                                             |
| Prescribing                                               | 185,000                                | 185,000                          | Pressure will be managed through reserve as required                                                                                                                                                                          |
| <b>Sub Total</b>                                          | <b>612,000</b>                         | <b>612,000</b>                   |                                                                                                                                                                                                                               |
| <b>Fit for the Future Programme</b>                       |                                        |                                  |                                                                                                                                                                                                                               |
| Balance to be Achieved as at December 2018                | 953,600                                | 556,000                          | Projected savings balance required reflects current progress to date of achieved savings. Work in ongoing to meet the full saving on a recurring basis, with £774k achieved for full year effect and £180k formerly modelled. |
| <b>Total HSCP Saving Challenge</b>                        | <b>1,977,600</b>                       | <b>1,580,000</b>                 |                                                                                                                                                                                                                               |