



Meeting of East Renfrewshire Health and Social Care Partnership	Integration Joint Board
Held on	25 September 2019
Agenda Item	12
Title	Revenue Budget Monitoring Report 2019/20; position as at 31 July 2019
Summary	
To provide the Integration Joint Board with financial monitoring information in relation to the revenue budget, as part of the agreed financial governance arrangements.	
Presented by	Lesley Bairden, Head of Finance and Resources (Chief Financial Officer)
Action Required	
The Integration Joint Board is asked to note the projected outturn for the 2019/20 revenue budget.	
Implications checklist – check box if applicable and include detail in report	
<input checked="" type="checkbox"/> Financial	<input type="checkbox"/> Policy
<input checked="" type="checkbox"/> Risk	<input type="checkbox"/> Staffing
<input type="checkbox"/> Legal	<input type="checkbox"/> Infrastructure
<input type="checkbox"/> Equalities	<input type="checkbox"/> Directions

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EAST RENFREWSHIRE INTEGRATION JOINT BOARD

25 September 2019

Report by Chief Financial Officer

REVENUE BUDGET MONITORING REPORT

PURPOSE OF REPORT

1. To advise the Integration Joint Board of the projected outturn position of the 2019/20 revenue budget.

RECOMMENDATIONS

2. The Integration Joint Board is asked to note the projected outturn for the 2019/20 revenue budget.

BACKGROUND

3. This report forms part of the regular reporting cycle for ensuring that the HSCP financial governance arrangements are maintained.

REPORT

4. The consolidated budget for 2019/20, and projected outturn position is reported in detail at Appendix 1. This shows a projected overspend of £0.368 million against a full year budget of £118.499 million (0.31%). This is an improvement of £0.099 million from the position last reported, mainly due to staff vacancies. Any overspend at the end of the year will be funded from reserves, if required. Appendices 2 and 3 set out the operational position for each partner.
5. The projected overspend is principally due to;
 - £0.487 million based on the current cost of care packages within Eastwood and Barrhead localities
 - £0.457 million Care at Home, offset by:
 - £0.349 million care package and staffing costs within Children & Families
 - £0.154 million within Recovery Services
 - £0.100 million staffing costs within Intensive Services
6. The consolidated budget, and associated direction to our partners is detailed at Appendix 5. This is reported to each IJB and reflects in year revisions to our funding.
7. The budget virements relating to the ERC ledgers for operational budgets are identified at Appendix 7. No budget virements are requested in this report.
8. The NHS contribution adjustments are identified in Appendix 5 and do not require operational virement approval.
9. The main projected operational variances as set out below with projected costs based on known commitments and activity from the first quarter of 2019/20.

10. **Children & Families £349k underspend** is a combination of staff turnover and the current projected costs of residential care and direct payment costs, including assumptions for increased activity during the year. This is a reduction of £227k in projected costs since last reported; based on current staff vacancies and recruitment plans, inclusive of £50k cost pressures within Health Visiting where a number of staff are at higher increment points than the budget model.
11. **Localities Services - Barrhead £224k overspend** is an increase in projected costs of £80k, reflecting the current care package costs which allows for an increase in placements during the remainder of the financial year. There is also turnover from District Nursing and Rehabilitation staff being experienced in the current financial year.
12. **Localities Services – Eastwood £287k overspend** also reflects the current projected care packages with a provision for further placements during the remainder of the year. This is an increase in costs of £120k since last reported. There is also turnover from District Nursing and Rehabilitation staff being experienced in the current financial year.
13. **Intensive Services £361k overspend** is a £74k reduction in projected costs, mainly from a revised projection on agency staff usage in Bonnyton House. The overspend is due to £457k Care at Home (both purchased and the in house service), offset in part by £100k of staff turnover within day care and telecare services. The projected co
14. The current care package projections included within the Localities and Intensive services by client group are:
 - £376k Older People
 - £315k Physical and Sensory
 - £256k Learning Disability
15. **Learning Disability Inpatients** is currently projected to budget. The ongoing bed redesign is dependent on the timing of the redesign of community provision by the other HSCPs, with the transition funding reserve remaining in place to support this. Whilst the inpatients service is currently underspending we are assuming a break even as we anticipate high staff costs later in the year associated with location changes for two very complex individuals.
16. **Recovery Services Mental Health £54k underspend** remains mainly from staff turnover.
17. **Recovery Services Addictions £100k underspend** is from staffing and care package cost commitments and is unchanged since last reported.
18. **Prescribing Nil Variance.** The final budget by GP service has recently been agreed and the £630k pressure funding agreed by the IJB for 2019/20 should be sufficient to meet the current projected costs of uplifts and other cost and demand changes. It is too early in the financial year for any accurate trends to have emerged and projections will be reported as current year costs and intelligence build.
19. **Primary Care Improvement Plan and Mental Health Action 15.** The 2019/20 budgets have been agreed and a summary of each is set out at Appendices 9 and 10. The Scottish Government have confirmed that whilst the current year allocations have been reduced by the level of earmarked reserves we hold the totality of funding will be available to us, on evidenced need. We provide regular returns to the Scottish Government to support our plans and evidence our spending profiles.
20. The current projected revenue budget overspend of £0.368 million and will be funded from our budget savings reserve as and if required.

21. The year to date position is detailed at Appendix 4 and reflects an underspend of £0.074m and reflects timing differences between actual year to date costs to the profiled budget.
22. The reserves position as reported at Appendix 6, are as detailed within the Un Audited Annual Report and Accounts approved by the IJB on 26 June 2019, and are to audit.
23. There are no virement requests relating to this report (Appendix 7).

IMPLICATIONS OF THE PROPOSALS

Finance

24. Savings and efficiencies included in the ERC contribution of £3.097 million have been applied in full to the 2019/20 budget as have the NHSGGC savings of £0.585 million.
25. The directions as detailed at Appendix 5 show the latest set aside budget as advised by NHSGGC of £17.046 million. This budget remains notional at this stage however work is ongoing to progress this.

Risk

26. As previously reported there remain a number of risks which could impact on the current and future budget position; including:
 - Achieving all existing savings on a recurring basis
 - Continued redesign of sleepovers and wider care package costs and demand
 - Achieving turnover targets
 - Prescribing remaining within budget and reserve
 - Observation and Out of Area costs within Learning Disability Specialist Services

Directions

27. The directions to our partners are detailed at Appendix 5.
28. The report reflects a projected breakeven position after the potential contribution of £0.368 million from reserves for the year to 31 March 2020.
29. There are no Staffing, Infrastructure, Equalities, Policy or Legal implications

CONSULTATION AND PARTNERSHIP WORKING

30. The Chief Financial Officer has consulted with our partners.
31. This revenue budget reflects the consolidation of funding from both East Renfrewshire Council and NHS Greater Glasgow and Clyde. The HSCP operates under the Financial Regulations as approved by the Performance and Audit Committee on 18 December 2015.

CONCLUSIONS

32. Appendix 1 reports a projected in year overspend of £0.368 million for the year to 31 March 2020 being funded from reserves, as required.

RECOMMENDATIONS

33. The Integration Joint Board is asked to note the projected outturn position of the 2019/20 revenue budget

REPORT AUTHOR

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3 September 2019

Chief Officer, IJB: Julie Murray

BACKGROUND PAPERS

IJB 14.08.2019 – Revenue Budget Monitoring Report
<https://www.eastrenfrewshire.gov.uk/CHttpHandler.ashx?id=24915&p=0>

IJB 01.05. 2019 - Revenue Budget Monitoring Report
<https://www.eastrenfrewshire.gov.uk/CHttpHandler.ashx?id=24320&p=0>

IJB 20.03.2019 – Revenue Budget Monitoring Report
<https://www.eastrenfrewshire.gov.uk/CHttpHandler.ashx?id=24051&p=0>

IJB 30.01.2019 – Revenue Budget Monitoring Report
<http://www.eastrenfrewshire.gov.uk/CHttpHandler.ashx?id=23711&p=0>

IJB 26.09.2018 - Revenue Budget Monitoring Report
<https://www.eastrenfrewshire.gov.uk/CHttpHandler.ashx?id=23089&p=0>

IJB 29.06.2018 – Budget Update 2018/19
<http://www.eastrenfrewshire.gov.uk/CHttpHandler.ashx?id=22620&p=0>

IJB 04.04.2018 – Revenue Budget Monitoring Report
<http://www.eastrenfrewshire.gov.uk/CHttpHandler.ashx?id=22103&p=0>

Consolidated Monitoring Report

Projected Outturn Position to 31st March 2020

Objective Analysis	Full Year			
	Budget £	Projected Outturn £	Variance (Over) / Under £	Variance (Over) / Under %
Public Protection - Children & Families	12,522,000	12,173,000	349,000	2.79%
Public Protection - Criminal Justice	-	-	-	0.00%
Localities Services - Barrhead	15,240,000	15,464,000	(224,000)	(1.47%)
Localities Services - Eastwood	19,333,000	19,620,000	(287,000)	(1.48%)
Intensive Services	10,371,000	10,732,000	(361,000)	(3.48%)
Learning Disability - Inpatients	8,393,000	8,393,000	-	0.00%
Recovery Services - Mental Health	4,503,000	4,449,000	54,000	1.20%
Recovery Services - Addictions	1,050,000	950,000	100,000	9.52%
Family Health Services	21,740,000	21,740,000	-	0.00%
Prescribing	15,766,000	15,766,000	-	0.00%
Planning & Health Improvement	258,000	258,000	-	0.00%
Finance & Resources	9,323,000	9,322,000	1,000	0.01%
Net Expenditure	118,499,000	118,867,000	(368,000)	(0.31%)
Contribution to / (from) Reserve	-	(368,000)	368,000	0.00%
Net Expenditure	118,499,000	118,499,000	-	-

Note ; ERC & NHS figures for the month ended 31 July 2019

Net Contribution To / (From) Reserves	£ <u>(368,000)</u>
Analysed by Partner ;	
NHS	95,000
Council	<u>(463,000)</u>
Contribution to / (from) Reserve	<u>(368,000)</u>

Council Monitoring Report

Projected Outturn Position to 31st March 2020

Subjective Analysis	Full Year			
	Budget £	Projected Outturn £	Variance (Over) / Under £	Variance (Over) / Under %
Employee Costs	22,122,000	21,976,000	146,000	0.66%
Property Costs	968,000	941,000	27,000	2.79%
Supplies & Services	2,390,000	2,381,000	9,000	0.38%
Transport Costs	224,000	320,000	(96,000)	(42.86%)
Third Party Payments	37,713,000	38,394,000	(681,000)	(1.81%)
Support Services	2,331,000	2,331,000	-	(0.00%)
Income	(16,469,000)	(16,601,000)	132,000	0.80%
Net Expenditure	49,279,000	49,742,000	(463,000)	(0.94%)
Contribution to / (from) Reserve	-	(463,000)	463,000	0.00%
Net Expenditure	49,279,000	49,279,000	-	0.00%

Objective Analysis	Full Year			
	Budget £	Projected Outturn £	Variance (Over) / Under £	Variance (Over) / Under %
Public Protection -Children & Families	8,662,000	8,341,000	321,000	3.71%
Public Protection - Criminal Justice	-	-	-	(0.00%)
Localities Services - Barrhead	11,622,000	11,873,000	(251,000)	(2.16%)
Localities Services - Eastwood	13,007,000	13,342,000	(335,000)	(2.58%)
Intensive Services	8,538,000	8,899,000	(361,000)	(4.23%)
Recovery Services -Mental Health	1,351,000	1,351,000	-	(0.00%)
Recovery Services - Addictions	279,000	179,000	100,000	35.84%
Finance & Resources	5,820,000	5,757,000	63,000	1.08%
Net Expenditure	49,279,000	49,742,000	(463,000)	(0.94%)
Contribution to / (from) Reserve	-	(463,000)	463,000	0.00%
Net Expenditure	49,279,000	49,279,000	-	0.00%

Notes

1 Figures quoted as at 31 July 2019

2 The projected underspend / (overspend) will be taken to / (from) reserves at year end.

3 Contribution To / (From) Reserves is made up of the following transfer;

	£
Contribution from In Year Pressures Reserve	<u>(463,000)</u>

NHS Monitoring Report

Projected Outturn Position to 31st March 2020

Subjective Analysis	Full Year			
	Full Year Budget £	Projected Outturn £	Variance (Over) / Under £	Variance (Over) / Under %
Employee Costs	18,300,000	18,219,000	81,000	0.44%
Non-pay Expenditure	44,175,000	44,351,000	(176,000)	(0.40%)
Resource Transfer/Social Care Fund	10,582,000	10,582,000	-	-
Income	(3,837,000)	(3,837,000)	-	-
Net Expenditure	69,220,000	69,315,000	(95,000)	(0.14%)

Contribution to / (from) Reserve	-	(95,000)	95,000	
Net Expenditure	69,220,000	69,220,000	-	

Objective Analysis	Full Year			
	Budget £	£	Variance (Over) / Under £	Variance (Over) / Under %
Childrens Services	2,000,000	1,972,000	28,000	1.40%
Localities Services - Barrhead	1,122,000	1,095,000	27,000	2.41%
Localities Services - Eastwood	3,549,000	3,501,000	48,000	1.35%
Learning Disability - Inpatient	8,393,000	8,393,000	-	0.00%
Recovery Services - Mental Health	2,846,000	2,792,000	54,000	1.90%
Family Health Services	21,740,000	21,740,000	-	-
Prescribing	15,766,000	15,766,000	-	(0.00%)
Recovery Services - Addictions	711,000	711,000	-	(0.00%)
Planning & Health Improvement	258,000	258,000	-	0.00%
Finance & Resources	2,253,000	2,315,000	(62,000)	(2.75%)
Resource Transfer	10,582,000	10,582,000	-	-
Net Expenditure	69,220,000	69,125,000	95,000	0.14%

Contribution to / (from) Reserve	-	95,000	(95,000)	0.00%
Net Expenditure	69,220,000	69,220,000	-	0.00%

Notes

1 Figures quoted as at 31 July 2019

2 Resource Transfer and the Social Care Fund is re allocated across client groups at the consolidated level as detailed below;

£

Childrens Services	1,860,000
Localities Services - Eastwood	2,496,000
Localities Services - Eastwood	2,777,000
Intensive Services	1,833,000
Recovery Services - Mental Health	306,000
Recovery Services - Addictions	60,000
Finance & Resources	1,250,000
	<u>10,582,000</u>

3 Contribution To / (From) Reserves is made up of the following transfer;

£

Total Contribution to / (from) Reserves	<u>95,000</u>
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Year To Date Position as at 31 July 2019

Council Monitoring Report

Subjective Analysis	Year To Date			
	Budget £	Actual £	Variance (Over) / Under £	Variance (Over) / Under %
Employee Costs	6,471,000	6,237,000	234,000	3.62%
Property Costs	288,000	223,000	65,000	22.57%
Supplies & Services	285,000	241,000	44,000	15.44%
Transport Costs	63,000	68,000	(5,000)	(7.94%)
Third Party Payments	9,201,000	9,753,000	(552,000)	(6.00%)
Support Services	-	-	-	0.00%
Income	(902,000)	(989,000)	87,000	9.65%
Net Expenditure	15,406,000	15,533,000	(127,000)	(0.82%)

NHS Monitoring Report

Subjective Analysis	Year to Date			
	Budget £	Actual £	Variance (Over) / Under £	Variance (Over) / Under %
Employee Costs	6,036,000	5,859,000	177,000	2.93%
Non-pay Expenditure	14,204,000	14,380,000	(176,000)	(1.24%)
Resource Transfer	1,921,000	1,921,000	-	-
Income	(503,000)	(502,000)	(1,000)	-
Net Expenditure	21,658,000	21,658,000	-	(0.00%)
Total	37,064,000	37,191,000	(127,000)	(0.34%)

Notes

- 1 NHSGCC employee variances reflect vacant posts
- 2 Budget profiling is regularly reviewed to eliminate any unnecessary variances, however it needs to be recognised that, given the nature of the spend, budget profiling is not exact. The budget to date does not reflect the impact of the proposed budget virements.

Budget Reconciliation & Directions

	NHS £000	ERC £000	IJB £000	Total £000
Funding Sources to the IJB				
1 Original Revenue Budget Contributions	67,577	49,350	-	116,927
Subsequent Contribution Revisions				
Inflation uplift minor change	4	-	-	4
Continuing care beds minor change	(14)	-	-	(14)
Health Visiting - allocation of central budget	210	-	-	210
AAC Equipment budget	51	-	-	51
Family Health Services	601	-	-	601
FPC/FPNC <65's - Franks Law	-	490	-	490
CJS Grant Income	-	(561)	-	(561)
Employers Superannuation	716	-	-	716
Mental Health	75	-	-	75
Current Revenue Budgets	69,220	49,279	-	118,499
Funding Outwith Revenue Monitoring				
Housing Aids & Adaptations *	-	550	-	550
Set Aside notional Budget	17,046	-	-	17,046
Total IJB Resources	86,266	49,829	-	136,095
Directions to Partners				
Revenue Budget	69,220	49,279	-	118,499
Social Care Fund	(5,161)	5,161	-	-
Integrated Care Fund	(673)	673	-	-
Delayed Discharge	(264)	264	-	-
	63,122	55,377	-	118,499
Housing Aids & Adaptations *	-	550	-	550
Set Aside notional Budget	17,046	-	-	17,046
	80,168	55,927	-	136,095

East Renfrewshire HSCP - Revenue Monitoring 2019/20

Projected Reserves as at 31 March 2020

Earmarked Reserves	Reserve Brought Forward to 2019/20*	2019/20 Projected spend	Projected balance 31/3/20	comment
	£	£	£	
Scottish Government Funding				
Mental Health - Action 15	110,925	110,925	-	Applied in 2019/20
Alcohol & Drugs Partnership	68,303	68,303	-	Applied in 2019/20
Primary Care Improvement	185,823	185,823	-	Applied in 2019/20
Primary Care Transition Fund	234,201	234,201	-	Applied in 2019/20
Scottish Government Funding	599,252	599,252	-	
Bridging Finance				
Budget Savings Reserve	1,137,741	368,000	769,741	Draw required to balance 2019/20
In Year Pressures Reserve	500,000	250,000	250,000	Provisional estimate for Bonnyton decant
Prescribing	222,000	-	222,000	To smooth prescribing pressures
Bridging Finance	1,859,741	618,000	1,241,741	
Children & Families				
Residential Accommodation	460,000	-	460,000	To smooth the impact of high cost residential
Children 1st	68,906	68,906	-	2019/20 funding requirement
Home & Belonging	100,000	-	100,000	2019/20 part year funding requirement
Continuing Care	35,000	35,000	-	2019/20 funding requirement
Children & Families	663,906	103,906	560,000	
Transitional Funding				
Learning Disability Specialist Services	1,039,134	-	1,039,134	Application determined by community placement
Total Transitional Funding	1,039,134	-	1,039,134	
Projects				
District Nursing	38,800	38,800	-	Applied in 2019/20
Active Lives	55,000	55,000	-	Applied in 2019/20
Projects & Initiatives - 1	52,500	-	52,500	Timing of use being reviewed
Projects & Initiatives - 2	57,230	-	57,230	Timing of use being reviewed
LD Non Specialist Services	48,800	-	48,800	Timing of use being reviewed
Projects	252,330	93,800	158,530	
Repairs & Renewals				
LD Non Specialist Services	100,000	-	100,000	Will be applied as required
Repairs & Renewals	100,000	-	100,000	
Capacity				
Care at Home	250,000	250,000	-	To support action plan
Partnership Strategic Framework	200,000	-	200,000	Timing of use being refined
Organisational Learning & Development	100,000	-	100,000	Timing of use being refined
Capacity	550,000	250,000	300,000	
Total All Earmarked Reserves	5,064,363	1,664,958	3,399,405	
General Reserves				
East Renfrewshire Council	109,200	-	109,200	
NHSGCC	163,000	-	163,000	
Total General Reserves	272,200	-	272,200	
Grand Total All Reserves	5,336,563	1,664,958	3,671,605	

* 2018/19 balances carried forward to 2019/20- subject to audit

East Renfrewshire HSCP - Revenue Budget Monitoring 2019/20
Budget Virement

Appendix 7

2019/20 budget						
Subjective Analysis	Revised 2019/20 Budget	(1)	(2)	(3)	(4)	Revised 2019/20 Budget
	P3 £					P4 £
Employee Costs	22,122,000					22,122,000
Property Costs	968,000					968,000
Supplies & Services	2,390,000					2,390,000
Transport Costs	224,000					224,000
Third Party Payments	37,713,000	-				37,713,000
Support Services	2,331,000					2,331,000
Income	(16,469,000)					(16,469,000)
Net Expenditure	49,279,000	-	-		-	49,279,000
2019/20 budget						
Objective Analysis	Revised 2019/20 Budget	(1)	(2)	(3)	(4)	Revised 2019/20 Budget
	P3 £					P4 £
Public Protection - Childrens & Families	8,662,000					8,662,000
Adult Health - Intensive Services	8,538,000					8,538,000
Adult Health - Localities Services Barrhead	11,622,000					11,622,000
Adult Health - Localities Services Eastwood	13,007,000					13,007,000
Recovery Services - Mental Health	1,351,000					1,351,000
Recovery Services - Addictions	279,000					279,000
Public Protection - Criminal Justice	-					-
Finance & Resources	5,820,000					5,820,000
Net Expenditure	49,279,000	-	-		-	49,279,000

There are no virement requests as at 31 July 2019

Analysis of Savings Delivery

Saving	2019/20 Savings Delivery		Comments
	Approved Saving 2019/20 Budget £	Projected Saving 2019/20 £	
New savings agreed as part of 2018-21 budget - ERC			
Recurring IJB Funding	547,000	547,000	Saving achieved
Project Flexibly - ICF	500,000	500,000	Saving achieved
Recurring Sustainability Funding	450,000	450,000	Saving achieved
Interim Funding & C Alarm Income	200,000	200,000	Saving achieved
Fit for The Future - Phase 2	250,000	250,000	Full saving projected; reserve will offset any in year shortfall
Digital Efficiencies	250,000	250,000	Full saving projected; reserve will offset any in year shortfall
Rationalisation of Community Resources	100,000	100,000	Full saving projected; reserve will offset any in year shortfall
Non Residential Care Packages	800,000	800,000	Full saving projected; reserve will offset any in year shortfall
Sub Total	3,097,000	3,097,000	
New savings to meet NHS Pressures			
Non Pay Inflation	460,000	460,000	Saving achieved
LD Redesign - Waterloo Close	125,000	125,000	Saving achieved
	-	-	
Sub Total	585,000	585,000	
Total HSCP Saving Challenge	3,682,000	3,682,000	

East Renfrewshire HSCP - Revenue Budget Monitoring 2019/20

Appendix 9

Primary Care Improvement Plan

Service	Planned Programme Costs	Projected Programme Costs	Projected Variance
	£	£	£
Pharmacist	430,000	430,000	-
Advanced Nurse Practitioners	174,000	174,000	-
Advanced Practice Physiotherapists	59,000	59,000	-
Community Mental Health Link Workers	83,000	83,000	-
Community Healthcare Assistants / Treatment Room	77,000	77,000	-
Vaccine Transformation Programme	168,000	168,000	-
Programme Support / CQL / Pharmacy First	71,000	71,000	-
Total Cost	1,062,000	1,062,000	-
Funded by:			
Current Year Allocation	856,116	856,116	-
Reserve Balance	185,823	185,823	-
Total Funding	1,041,939	1,041,939	-
Potential Further Funding Request / (Addition to reserve)		20,061	

Notes

There will be variances within projects and this will be reported as the year progresses.

There is some recruitment slippage however we may utilise elsewhere.

Service	Planned Programme Costs	Projected Programme Costs	Projected Variance
	£	£	£
System Wide Programme			
Prevention and Early Intervention			
Computerised CBT Service	3,200	1,911	1,289
<i>Collection Prevention Programme</i>			
- Mental Health and Suicide Prevention Training	6,000	4,038	1,962
- Digital Support	400	419	(19)
Bipolar Hub			
Dementia - Young Onset Dementia	2,000	1,586	414
Productivity			
<i>Unscheduled Care</i>			
- Adult Liaison services to Acute Hospitals	10,800	9,331	1,469
- Out of Hours CPNs	9,800	9,436	364
Police Custody	10,500	6,277	4,223
Borderline Personality Disorder	24,400	17,650	6,750
Project Management Support	5,000	4,730	270
Recovery			
Recovery Peer support workers	9,300	13,976	(4,676)
Psychological Interventions in Prisons	9,100	8,778	322
System Wide Programme Cost	90,500	78,132	12,368
Local Programme			
Investment in tier 2 services for Children & Young People			
2 Workers (Childrens First)increasing to 4	51,500	51,500	-
CAMHS	17,000	17,000	-
Peer Support Workers - Purchase from vol sector			
Band 3 0.5 FTE equivalent * 2 posts	25,750	25,750	-
Extension of Crisis Service at RAMH	12,875	12,875	-
Waiting Time Initiatives - 12 month period			
Band 5 & 6			
Band 6	50,100	50,100	-
Band 5	20,100	20,100	-
Development & Planning Role - 18 months			
Band 7	29,500	29,500	-
Consultant			
Bridge 2 sessions pending redesign			
Local Programme Cost	206,825	206,825	-
Total Programme Cost	297,325	284,957	12,368
Funded by:			
Current Year Allocation	264,617	264,617	-
Reserve Balance	110,925	110,925	-
Total Funding	375,542	375,542	-
Potential Further Funding Request / (Addition to reserve)	(78,217)	(90,585)	12,368

Notes

There will be variances within projects and this will be reported as the year progresses.

There is some recruitment slippage however we may utilise elsewhere.

The system wide costs are based on the latest available information and may change.