



Meeting of East Renfrewshire Health and Social Care Partnership	Integration Joint Board
Held on	June 2019
Agenda Item	10
Title	Financial Framework for the Five Year Adult Mental Health Services Strategy in Greater Glasgow and Clyde
<p>Summary</p> <p>The purpose of this report is to seek approval for the financial framework which has been developed to support the implementation of the Five Year Adult Mental Health Strategy across Greater Glasgow and Clyde.</p>	
Presented by	Lesley Bairden, Head of Finance & Resources (Chief Financial Officer)
<p>Action Required</p> <p>The Integration Joint Board is asked to approve the proposed financial framework which will support the implementation of the Adult Mental Health Strategy.</p>	
<p>Implications checklist – check box if applicable and include detail in report</p> <p> <input checked="" type="checkbox"/> Finance <input type="checkbox"/> Policy <input type="checkbox"/> Legal <input type="checkbox"/> Equalities <input checked="" type="checkbox"/> Risk <input type="checkbox"/> Staffing <input type="checkbox"/> Directions <input type="checkbox"/> Infrastructure </p>	

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EAST RENFREWSHIRE INTEGRATION JOINT BOARD

26 JUNE 2019

Report by Chief Financial Officer

Financial Framework for the Five Year Adult Mental Health Services Strategy in Greater Glasgow and Clyde

PURPOSE OF REPORT

1. The purpose of this report is to seek approval for the financial framework which has been developed to support the implementation of the Five Year Adult Mental Health Strategy across Greater Glasgow and Clyde.
2. The work to date on the framework has identified the totality of budget for mental health services across the greater Glasgow and Clyde area, recognising that not all of this resource will be in scope. As the strategy progresses the framework will evolve and support implementation. The high level principles of the strategy are set out in the report for approval.

RECOMMENDATION

3. The Integration Joint Board is asked to approve the proposed financial framework which will support the implementation of the Adult Mental Health Strategy.

BACKGROUND

4. The IJB approved the Five Year Adult Mental Health Services Strategy in Greater Glasgow and Clyde at its meeting on 24 January 2018. A detailed financial framework will require to be developed to support the redistribution of funding which will support this whole system approach to Adult Mental Health within Greater Glasgow and Clyde.
5. Health and Social Care Partnerships (HSCP's) across NHS Greater Glasgow and Clyde have worked collaboratively to develop an Adult Mental Health Strategy which has been approved by all 6 Integrated Joint Boards (IJB's) and will deliver a whole system approach to Adult Mental Health within Greater Glasgow and Clyde.
6. There are key service areas in Mental Health that are system wide services these include:
 - Adult Mental Health Inpatient Beds
 - Specialist Adult Mental Health Services
 - Perinatal Services
 - Trauma Services
 - Unscheduled Care Services
7. The Strategy recognises that this group of services will continue to be delivered on a system wide basis in order to ensure that access for people who require these services is equitable. In addition the strategy aims to standardise local services in order to ensure that the same levels and types of interventions are delivered across the Board area.

8. Work is being progressed to develop an implementation programme, which will be available later this year. A detailed financial framework will require to be developed to support the redistribution of funding which will support this whole system approach to Adult Mental Health within Greater Glasgow and Clyde.

REPORT

Financial Framework Principles

9. The 6 HSCP's have worked together to develop a financial framework which will support the implementation of the Adult Mental Health Strategy, and have agreed the following principles for the framework:-
 - support system wide and local planning and decision making
 - enable investments to be made which support delivery of the strategy, irrespective of where the budget is held
 - offer a framework which is fair and equitable for all partners
 - support service re-design on a system wide basis
 - support collaborative working across the partners and deliver the optimum use of the resources across Greater Glasgow and Clyde, including workforce planning.
10. These principles reflect the need for a collaborative and system wide approach and a need for local planning and decision making and any financial framework proposed will need to support both approaches.

Financial Framework Proposed

11. The Adult Mental Health Strategy envisages significant resource shifts with service change. This will particularly focus on shifting the balance of care, reducing the reliance on high cost inpatient services and supporting the community infrastructure in Mental Health. Once the detail of the implementation programme is known this will identify areas of disinvestment which will free up money for reinvestment to support the implementation of the strategy. The strategy highlighted that the principal disinvestment will be confined to the contraction of inpatient services with the main areas requiring reinvestment being recovery, unscheduled care and social care.
12. The proposed financial framework will see the budgets identified for disinvestment across the system being re-allocated across the 6 IJB's based on their share of NRAC in the year when the reallocation takes place, and is consistent with the approach which has taken place in other system wide financial frameworks.
13. Individual IJB's will then be able to use this funding to undertake the local and board wide investment required to support the implementation of the Adult Mental Health Strategy. Board wide investment will be funded jointly by IJB's based on their share of NRAC.

CONSULTATION AND PARTNERSHIP WORKING

14. This strategy involves working with our all partners and fellow HSCPs to support system wide change.

IMPLICATIONS OF THE PROPOSALS

Finance

15. This financial framework will determine how the budgets identified for disinvestment across the system will be re-allocated across the 6 IJB's.
16. Each IJB will then be responsible for funding local and board wide investment required to support the implementation of the Adult Mental Health Strategy. Board wide investment will be funding jointly by IJB's based on their share of NRAC.
17. Detailed financial implications will be reported through strategy updates and in due course through our revenue budget and associated monitoring.

Staffing

18. None at present and any future implications will be reported as in paragraph 17 above.

Infrastructure

19. None

Risk

20. A financial framework is required to support the implementation of the Adult Mental Health Strategy. A failure to secure agreement across all 6 IJB's which support a system wide and local approach could impact on the ability to deliver on the Five Year Strategy for Adult Mental Health.

Equalities

21. None

Policy

22. None

Legal

23. None

Directions

24. Directions will be issued in relation to disinvestment and reinvestment as the strategy is implemented.

CONCLUSIONS

- 25.

RECOMMENDATIONS

REPORT AUTHOR AND PERSON TO CONTACT

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BACKGROUND PAPERS

IJB Paper: 14.02.2018 - Item 7: Adult Mental Health Strategy 2018-23
<http://www.eastrenfrewshire.gov.uk/CHttpHandler.ashx?id=21800&p=0>