

EAST RENFREWSHIRE COUNCIL28 February 2019Report by Head of Accountancy (Chief Financial Officer)REVENUE ESTIMATES 2019/20**PURPOSE OF REPORT**

1. To submit for approval revenue estimates of income and expenditure as the basis for the Council Tax declaration for 2019/20.

**RECOMMENDATIONS**

2. It is recommended that the Council: -
- (i) approves the revenue estimates for 2019/20;
  - (ii) approves the indicative revenue estimates for 2020/21;
  - (iii) approves the recommended level and utilisation of reserves;
  - (iv) determines the Council Tax Band D level for 2019/20 at £1,230.41; and
  - (v) notes that management of the Council's finances and service plans will continue to be undertaken on a longer term basis.

**REVENUE BUDGET PROCESS**

3. In approving the revenue estimates in recent years the Council has recognised that the future financial position was likely to remain very difficult in terms of spending pressures, demand for services and level of government grant. Accordingly, the Council has adopted a long term financial planning policy which assumes a real terms reduction in available budgets. This position remains appropriate with the Scottish Government's Medium Term Financial Strategy, published in May 2018, and the UK Autumn budget in November 2018 forecasting ongoing reductions in non-protected services.

4. Recognising these ongoing financial pressures, the Council has reviewed and updated its long term Financial Plan for 2019-25. Revenue budgets to be considered today will cover the period from 2019/20 to 2020/21 with the 2019/20 budget being agreed and the indicative budget for 2020/21 also being approved. In keeping with our longer term financial approach, modelling of the Council's financial position will also continue internally for the following three year budget period.

5. In summer 2017 savings proposals to address forecast funding shortfalls for the next three financial years were identified. These proposals were subject to extensive consultation and active engagement with the Council's communities, service users, employees and partners in autumn 2017, with consultees being invited to provide their views on the budget savings proposals set out. Feedback from that engagement exercise informed the development of the savings measures proposed by the Council covering the financial years 2018/19 to 2020/21.

6. As a part of the process for constructing the budget proposals for the next financial year, departments compiled detailed budget information on the cost of services to be provided in 2019/20. In practice this represents the cost of maintaining existing service levels and in addition providing for: -

- The impact of inflationary pressures including pay awards
- Scottish and UK Government initiatives
- Cost of Council decisions and legal commitments
- Revenue implications of the Capital Programme
- Increased demand for services from growing population

7. The Chancellor of the Exchequer's UK autumn budget was published in November 2018. The Scottish Government circular announcing the Council's provisional 2019/20 grant figures was issued on 12 December 2018 and subsequently amended on 31 January 2019.

8. The budget process has involved consultation with Trades Unions both at departmental and corporate levels and formally through the Joint Consultative Committee.

### SCOTTISH GOVERNMENT GRANT FUNDING 2019/20

9. Aggregate External Finance (AEF) is the mainstream grant support for the Council. It is determined by the Scottish Government and comprises: -

- General Resource Grant
- Specific Grants
- Income from Non Domestic Rates

10. For comparative purposes budgeted grant levels are as follows:-

	REVISED BUDGET 2018/19	CONFIRMED BUDGET 2019/20	ADJUSTED BUDGET 2019/20
	£000	£000	£000
General Revenue Funding	160,741	158,853	161,290
Specific Grants	2,006	5,366	5,366
Non Domestic Rates	<u>14,318</u>	<u>15,377</u>	<u>15,377</u>
	<u>177,065</u>	<u>179,596</u>	<u>182,033</u>

11. The 2018/19 total grant figure reported to Council on 2 March 2018 was £178.897m including £1.832m funding expected to support the building of the new Barrhead High School. The funding was subsequently provided outwith the grant settlement and so the 2018/19 figure has been adjusted in the table above.

12. The 2019/20 general revenue grant funding includes funding for the implementation of the Carers' Act (£0.167m) and additional IJB integration commitments (£1.807m) as well as a small number of new initiatives such as the provision of sanitary products in public places giving a total of new monies of £2.05m.

13. The Scottish Government have also committed to fund a number of teacher related items such as the change in pay scales and 79% of the increase in teachers' superannuation employers' contributions. The quantum of the teachers' items funding is not included in the

settlement figures and will be announced later in the year and therefore an estimated adjustment of £2.437m has been made to the General Revenue Funding figure above to cover anticipated costs.

14. The Specific Grant figure incorporates £1.386m ring fenced funding to support educational attainment. This is a similar level to 2018/19 and must be distributed to head teachers for them to determine utilisation and as such the expenditure cannot be directed by the Council.

15. New specific grant resource of £3.405m to fund the move towards 1140 hours of early learning and childcare is also included in the 2019/20 figure above.

16. After adjusting for new grant funding as set out in paras 12, 13 and 15 above, the 2019/20 settlement equates to a cash reduction of £2.924m (1.6%) on a like for like basis against the current year. In broad terms this figure consists of:

- An increase of £1.0 m to reflect population demands
- A decrease of £1.8m as part of the Councils share of the overall funding to councils
- A decrease of £1.9m to reflect an expected decrease in historical loans support
- An increase of £0.2m to reflect a decreased contribution to the floors arrangement
- A decrease of £0.4m to reflect an assumption of buoyancy in council tax collection

17. The Council's 2019/20 grant settlement therefore does not make provision for any inflationary or local demand pressures faced by the Council, so the pay and price increases and service demand pressures that will be faced are not funded through Scottish Government grant but need to be self-funded by the Council. These represent a total pressure of around £9m to be absorbed by the Council for 2019/20.

18. As a part of the grant settlement for 2019/20, the Scottish Government expects that:

- Nationally Councils will maintain teacher numbers in line with pupil numbers and secure places for all probationers who require one under the teacher induction scheme;
- Councils will limit any Council Tax increases to a maximum of 4.79% (3% in real terms); and
- Councils limit any savings to adult care budgets to 2.2% compared to 2018/19.

19. The budget proposals submitted for Council consideration assume delivery against the above points in 2019/20.

20. The settlement also offered Councils the discretion to introduce a transient visitor levy and workplace parking levy, to vary the level of non-domestic rates empty property relief in the future and to vary loans fund repayment arrangements for advances made before April 2016. Detailed guidance/legislation to enable these to be considered in future is not yet in place.

21. A commitment was also given to publish legislation during the term of the current parliament on options for a replacement to the Council Tax system of funding local government.

22. The Scottish Government has further committed to moving to 3 year settlements from 2020/21. This will greatly assist the Council in its forward financial planning.

## “FLOORS” ARRANGEMENT

23. In determining grant distribution the Scottish Government has again put in place a “floors” arrangement to ensure year-on-year stability in grant at individual Council level. The cost of bringing local authorities up to the “floor” is borne by the remaining Councils. Under this arrangement East Renfrewshire will contribute £0.849 million by way of deduction from AEF grants in 2019/20. This contribution has been reflected in the above figures.

## NON DOMESTIC RATES INCOME

24. Non-domestic rates income is paid into a central pool which is then distributed as part of AEF. The amount paid to Councils from the pool is fixed for each year with any surplus or shortfall in the overall pool being adjusted in the following year’s rate poundage or AEF settlement. The forecast for NDRI draws on Councils’ estimates of the amounts they will contribute to the pool. Included in the calculation are: gross income; expected losses from appeals; in-year cost of transitional relief; mandatory and other reliefs; write-offs and provisions for bad debts.

## FINANCIAL OUTLOOK

25. The Council’s agreed financial policy states that *“The Council will make spending decisions based on an assessment of medium to long-term needs and consequences and will seek to avoid taking a short-term outlook in its policy making, service planning and budget setting decisions.”* Over the last number of years the Council has considered and set multi-year budgets. This has assisted in managing extremely difficult financial circumstances and is a demonstration of the value of adopting a longer term approach to financial planning. Given the ongoing challenging financial outlook it is proposed that the Council continues to adopt this longer term approach and this has been set out in the Council’s Financial Plan for 2019-25.

26. Despite the Council’s grant having only been confirmed for 2019/20, it is proposed to agree budget plans for 2019/20 and an indicative budget for 2020/21 today as part of the Council’s good practice approach to longer term financial planning.

27. Taking account of the 2019/20 settlement announcement and updated expenditure information, a total budget shortfall of £11.824m has been confirmed for the coming year. This is higher than the expected shortfall when the indicative budget for 2019/20 was estimated in March 2018. The main reasons behind this are:-

- A slightly lower than expected reduction in the cash grant from the Scottish Government
- Higher inflationary pressures for salaries than expected
- An increased contribution to teacher superannuation scheme
- Slightly lower inflationary pressure across other budgets

28. Taking account of £9.332m of savings agreed on 2 March 2018 for 2019/20, as set out in Annex A and of the application of £0.606m of the current year underspend carryforward agreed by Council in December 2018 to cover deferred savings, leaves an outstanding 2019/20 budget gap of £1.886m. The total shortfall we expect to be required to close over the period 2018-21 is now £29.584m.

29. As explained in the Financial Planning 2019-25 report, further cash reductions in grant are forecast for the years following 2019/20, producing ongoing shortfalls for the next five years. For 2020/21 a budget shortfall of £12.930m is forecast, against which £7.036m savings have already been identified as set out in Annex A. It is important that the Council continues to manage this scenario in line with its longer term financial management strategy.

## **COUNCIL TAX**

30. The Council may increase Council Tax by up to 4.79% in 2019/20. In the 3 year budget plans prepared after public consultation in February 2018, a 3% council tax increase was included for each of the 3 years. It is proposed that a 3% increase is agreed for 2019/20 and the subsequent year to assist in addressing the financial challenges facing the Council. This will increase income by £1.629m per year. This 3% Council Tax increase has already been assumed in arriving at the above budget shortfall figures.

## **SAVINGS PROPOSALS**

31. Of the budget shortfall of £11.824m for 2019/20, £9.332m of the 2019/20 savings agreed following our three year budget consultation remain available to reduce this shortfall. The original £10.490m savings figure has been adjusted to reflect the restriction on the level of savings that can be applied to IJB budgets and this has reduced the total by £0.332m. Available savings have been further reduced by £0.220m to align the Council's and East Renfrewshire Culture and Leisure Trust's budgets for 2019/20 and to extend an additional £0.200m of support to the Trust for a further year. During the year the Council also agreed to defer implementation of the proposed Pupil Support Assistant savings from April until August 2019. This reduces the 2019/20 available savings figure by a further £0.406m. The £0.200m extension of Trust support and the £0.406m PSA deferral will be covered by an agreed carry forward of 2018/19 underspend and the full year saving will be available to support budget pressures from 2020/21 onwards. The revised savings applicable to each year are set out in Annex A.

31. It is proposed that the £1.886m outstanding savings requirement be deferred on a short term basis by a drawdown from unallocated general reserve funds. This recognises the short timescale available in which to identify and implement new savings prior to 1 April 2019 and will permit time to assess any potential new savings fully and to phase these savings in gradually, reducing the impact on services for as long as possible. This drawdown is in addition to the £1.600m utilisation of unallocated general reserve already agreed for 2019/20 and £1.500m agreed for 2020/21 on 2 March 2018.

32. Budgets are closely monitored throughout the year and all departments have been seeking underspends in the latter half of 2018/19 to assist in replenishing the general reserve so as to better address future pressures. In January 2019 a forecast underspend of £0.455m was reported (after taking account of the carryforward agreed in December 2018) and latest indications are this could increase by at least a further £0.400m by the year end.

33. For 2020/21 indicative savings of £7.036m have been identified towards the overall budget gap of £12.930. This leaves unallocated savings of £5.894m still to be identified for the year, including the £1.886m deferred in 2019/20. The Corporate Management Team will seek to identify savings options in the coming months to ensure that actions to address this gap are in place in advance of 1 April 2020.

34. Although the Council continues to face significant ongoing financial challenges, every effort is made to minimise impact on front line services and it should be noted that, excluding IJB, almost £4.2m (67%) of the Council's current savings proposals for 2019/20 relate to efficiencies or to the Council's Modern Ambitious Programme (MAP) and the focus on the Council's 5 capabilities. Over the next two years such savings account for £6.4m (65%) of the total proposals.

## NET EXPENDITURE

35. The resulting revenue estimates for 2019/20 and 2020/21 provide for net expenditure of £242.290 and £239.875 million respectively, made up as follows:-

	BUDGET 2019/20 £m	BUDGET 2020/21 £m
Education	139.067	143.104
Contribution to IJB	49.350	48.525
Environment	26.687	26.565
Community Resources	12.411	12.471
Chief Executive's Non Support	0.015	0.016
Joint Boards	2.258	2.258
Contingency - Welfare	0.200	0.200
Capital Financing Costs	10.545	10.863
Other	1.757	1.767
Savings to be identified		(5.894)
	<u>242.290</u>	<u>239.875</u>

36. Welfare reform continues to impact on council services. As these changes, particularly Universal Credit, are still being rolled out the budget for 2019/20 includes contingency provision to help the Council make the necessary investment to support the changes and to progress measures to mitigate their impact on the public. As the financial impact of the changes is clarified in coming years, the contingency provision will continue to be allocated to appropriate service areas.

## COUNCIL TAX COLLECTION

37. On the basis of past performance and reflecting on the current economic situation the Council Tax collection rate for 2019/20 has been assumed at 98%.

## RESERVES AND BALANCES

### *General Fund*

38. Setting aside earmarked reserves, the balance on the unallocated General Fund as at 31 March 2018 stood at £10.133 million. During 2018/19 budget £1.355m was used to balance the budget but recognising latest reported projections of in year underspends and interest earned it is projected that the closing balance on the General Fund at 31 March 2019 will be £9.635 million (4.06%). Factoring in planned drawdowns of £1.600 million and £1.886 million in 2019/20 and £1.500 million in 2020/21 would reduce the reserve to £3.823 million (1.61%) at 31 March 2021. This is close to the limit of what is considered prudent by the Chief Financial Officer, however latest forecasts of expenditure in the current year indicate that an increased underspend will be achieved and will result in a higher closing balance at 31 March 2019.

39. The Council's identified aim has been to hold a General Reserve of 4% of net revenue expenditure so as to provide against unforeseen expenditure which may arise and to accommodate the short and medium term financial plans of the Council, such as the annual drawdowns of £1.6m and £1.5m set out in the paragraphs above. A 4% reserve is at the most prudent end of accepted reserve levels and, given Audit Scotland comments in recent years on the levels of reserves held by Councils, it is considered that the proposed drawdown in 2019/21 is reasonable. It should be noted that it is not proposed to use the General Reserve to permanently finance recurrent expenditure.

40. The current and forecast positions of the General Fund and other key Council reserves are set out in graphical form in Annex B.

### ***Modernisation Fund***

41. This earmarked funding has been identified to enable the upfront investment required for the Council's transformation activities. It is proposed to incur a total of £1m Spend to Save and Transformation expenditure annually in 2019/21 this being supported by robust business cases. Movements in the reserve are estimated as follows:

		£000
Estimated Balance	1/04/19	6,492
Interest Receivable	2019/20	20
Expenditure	2019/20	(1,000)
		<hr/>
Closing Balance	31/3/20	<u>5,512</u>

### ***Insurance Fund***

42. The Fund has been established to provide for insurance voluntary excess costs and there are no plans to use this fund during 2019/20. Movements in the fund are estimated as follows:

		£000
Estimated Balance	1/4/19	1,942
Interest Receivable	2019/20	8
Expenditure	2019/20	-
		<hr/>
Closing Balance	31/3/20	<u>1,950</u>

### ***Equalisation Fund***

43. The Fund has been established to equalise future PFI/PPP payments. It is anticipated that in closing this year's accounts no contribution will be made to the reserve. It is not proposed to utilise this Fund during 2019/20. Movements in the fund are estimated to be as follows:

		£000
Estimated Balance	1/4/19	2,568
Interest Receivable	2019/20	10
Expenditure	2019/20	-
		<hr/>
Closing Balance	31/3/20	<u>2,578</u>

### **Repairs and Renewals Fund**

44. The Fund is established to enable a continuing programme of repairs and renewals to roads, properties and other infrastructure. Expenditure proposals for 2019/20 from the Fund include £600,000 for targeted property repairs to education premises; £500,000 for road repairs and £300,000 as a contingency that will be drawn down if next year's winter is more adverse than "average".

		£000
Estimated Balance	1/4/19	6,578
Interest Receivable	2019/20	30
Expenditure	2019/20	(2,062)
		<hr/>
Closing Balance	31/3/20	<u>4,546</u>

### **Capital Reserve**

45. It is anticipated that in closing this year's financial accounts no contribution will be made to the reserve. In the budget for 2019/20 it is not proposed to contribute further to the reserve. This reserve will assist in maintaining capital investment during the current economic challenges and it will be utilised in accordance with the Council's Capital Plan. The closing balance at 31/3/20 is estimated to be £2.042m.

### **EFFICIENT GOVERNMENT**

46. The Council places high reliance on its Modern Ambitious Programme to drive change and savings across all services. Key themes include designing services from the customer's perspective, developing digital services, focusing on solutions and reducing bureaucracy, improving access to information and reducing numbers of buildings and staff.

47. A central register has been established to record efficiencies generated within the Council. This register is maintained on an ongoing basis.

48. As a part of the estimates process for 2018/21 savings measures were identified to assist towards the delivery of a balanced budget. Savings measures are progressed in a managed way with early action being taken where possible to prepare for future financial difficulties. Budget proposals endeavour to maximise efficiencies and protect frontline service. Over £9.6m (70%) of the Council's planned savings (excluding IJB) for the period 2018/21 arise from efficiencies or relate to activities associated with the MAP programme or the Council's 5 capabilities focus.

### **EQUALITY IMPACT ASSESSMENT**

49. Section 149 of the Equality Act 2010 (the public sector general equality duty), requires the Council, in the exercise of its functions, to have due regard to the need to:

- eliminate unlawful discrimination, harassment and victimisation and other conduct that is prohibited by the Equality Act 2010;
- advance equality of opportunity between people who share a relevant protected characteristic and those who do not; and
- foster good relations between people who share a protected characteristic and those who do not.



50. The Equality Act 2010 (Specific Duties) (Scotland) Regulations 2012 requires the Council, when proposing a new policy or practice, or revising an existing one, to:

- assess the impact of applying its proposals or changes against the three needs of the general equality duty, listed above;
- consider relevant evidence relating to different equality groups (including any evidence received from individuals from those groups);
- take account of the results of any assessment in respect of that policy or practice;
- publish, within a reasonable period, the results of any assessment where the Council decides to apply the policy or practice in question; and
- make arrangements to review and where necessary revise any policy or practice that the Council applies in the exercise of its functions.

51. Recognising this statutory duty, the Council has undertaken an equality impact assessment on each of the budget savings measures. Where appropriate, consultation and engagement is undertaken with relevant groups prior to implementing any savings measures assessed as possibly having an impact in equality terms with a view to minimising this impact.

### **COUNCIL TAX 2019/20**

52. The appended revenue estimates are based on a Band D Council Tax level of £1,230.41 being set for 2019/20. This proposed Council Tax level represents a 3% increase when compared to the current year's level.

### **RECOMMENDATIONS**

53. It is recommended that the Council: -

- (i) approves the revenue estimates for 2019/20;
- (ii) approves the indicative revenue estimates for 2020/21;
- (iii) approves the recommended level and utilisation of reserves;
- (iv) determines the Council Tax Band D level for 2019/20 at £1,230.41; and
- (v) notes that management of the Council's finances and service plans will continue to be undertaken on a longer term basis.

Further information is available from M. McCrossan, Head of Accountancy, telephone 0141 577 3035.

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SAVINGS PROPOSALS 2019/20 AND 2020/21

	<u>2019/20</u>	<u>2020/21</u>	<u>TOTAL</u>
	<u>£'000</u>	<u>£'000</u>	<u>£'000</u>
<u>CHANGE &amp; EFFICIENCY</u>			
Review of Accountancy service		115	115
Review of Chief Exec services' admin & support	60		60
Review of Chief Exec services' non staff budgets	87		87
Review of Procurement service		49	49
Review of Business Change & Revenues, Customer 1st, HR, Payroll & ICT	307	266	573
Review of Corp & Comm Services non staff budgets	72		72
Replacement Teaching budget	100		100
ASN external placements	75		75
Education further review of admin/clerical/LG support staff	78	100	178
Further review of Psychological services	44	44	88
Instrumental music redesign	92	46	138
Review of school based technicians	121	61	182
Review of early learning management structures	120		120
Review of early learning & childcare staffing across estate	40		40
Standardised testing saving		36	36
Sure Start saving	49		49
Realign central education budgets	21	8	29
Remove PSA classroom assistants in Prim/Sec	650	406	1,056
Reduce school bilingual support workers	57	35	92
Reduce school behaviour support assistants		100	100
Remove lunchtime supervisory assistant role	39		39
Environment Change Programme	1,733	802	2,535
Review of Environment non staff budgets	60		60
Review of corporate contingency budgets	5		5
	<u>3,810</u>	<u>2,068</u>	<u>5,878</u>

ASSETS

ICT asset refresh/SWAN replacement	172	57	229
Reduction in schools' utilities consumption	107	40	147
	<u>279</u>	<u>97</u>	<u>376</u>

PROCUREMENT

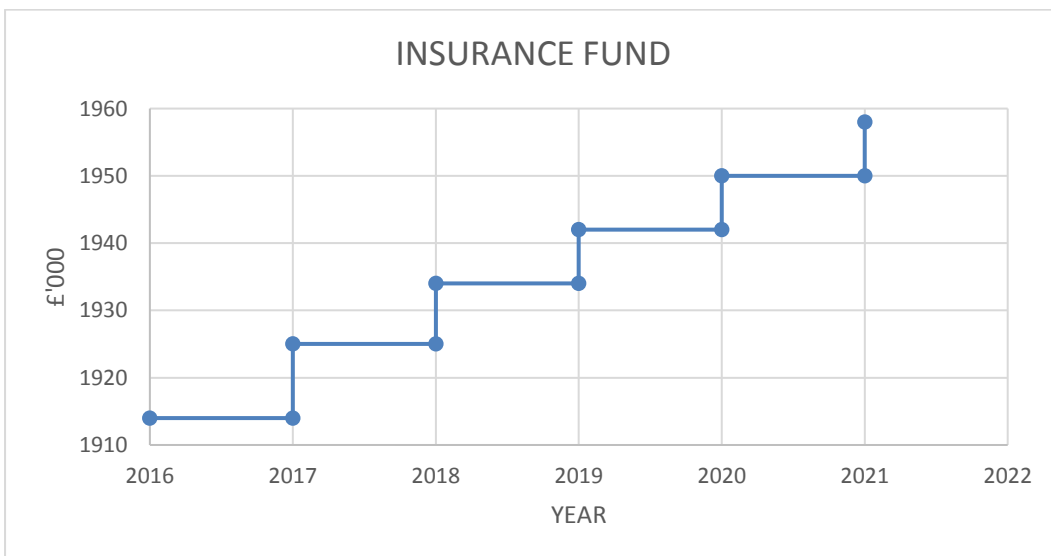
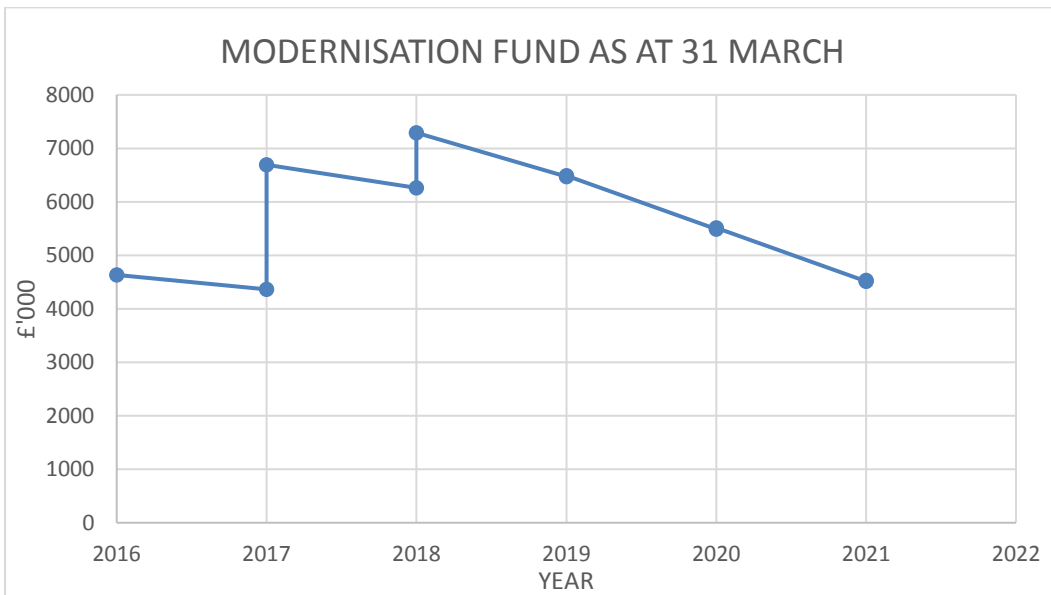
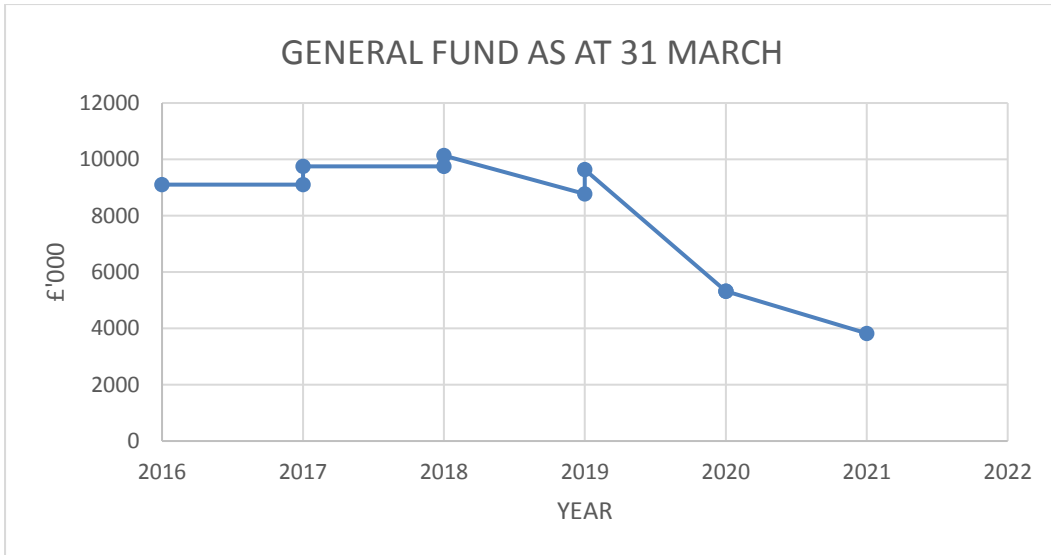
ICT contract rationalisation	100	50	150
Procurement efficiencies	100	50	150

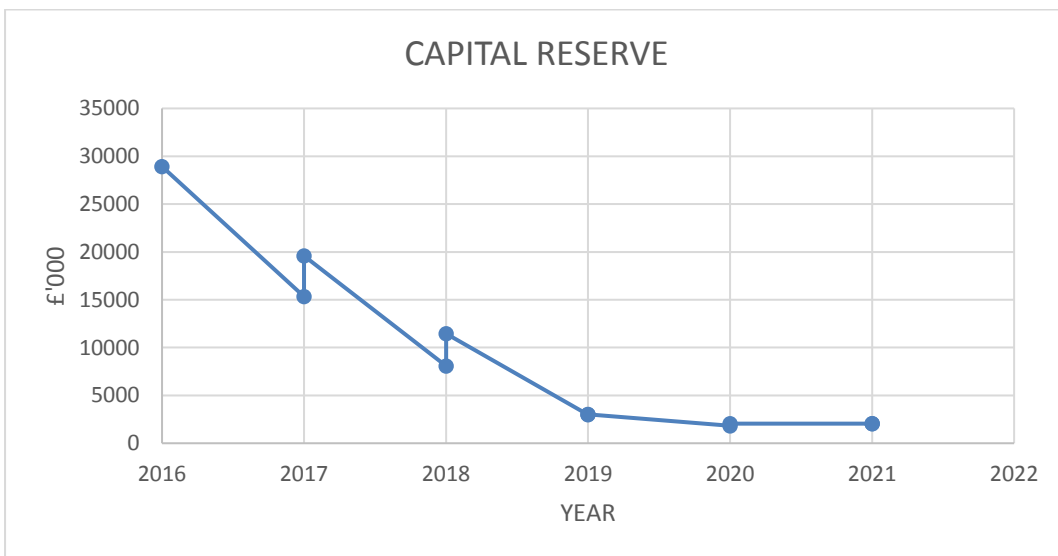
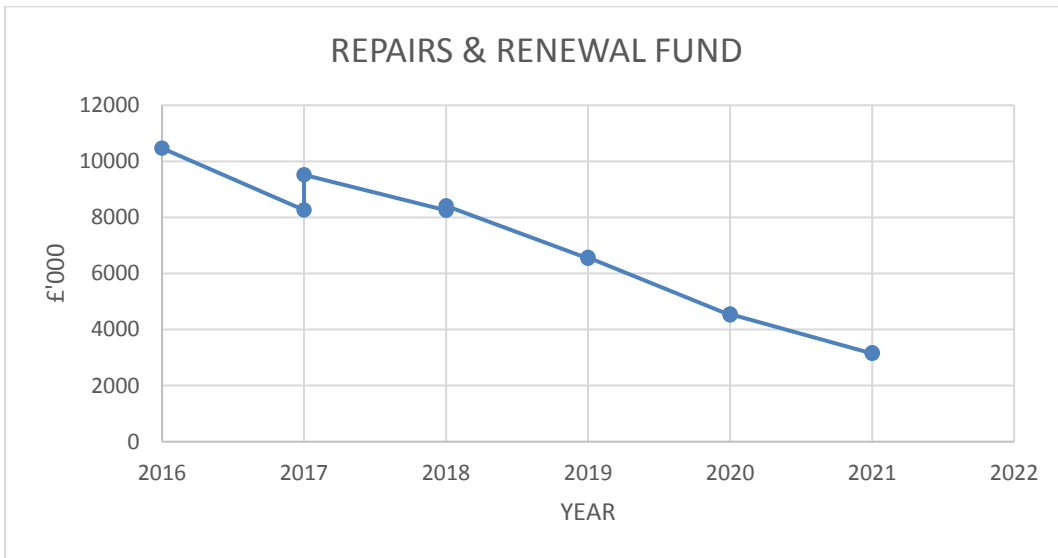
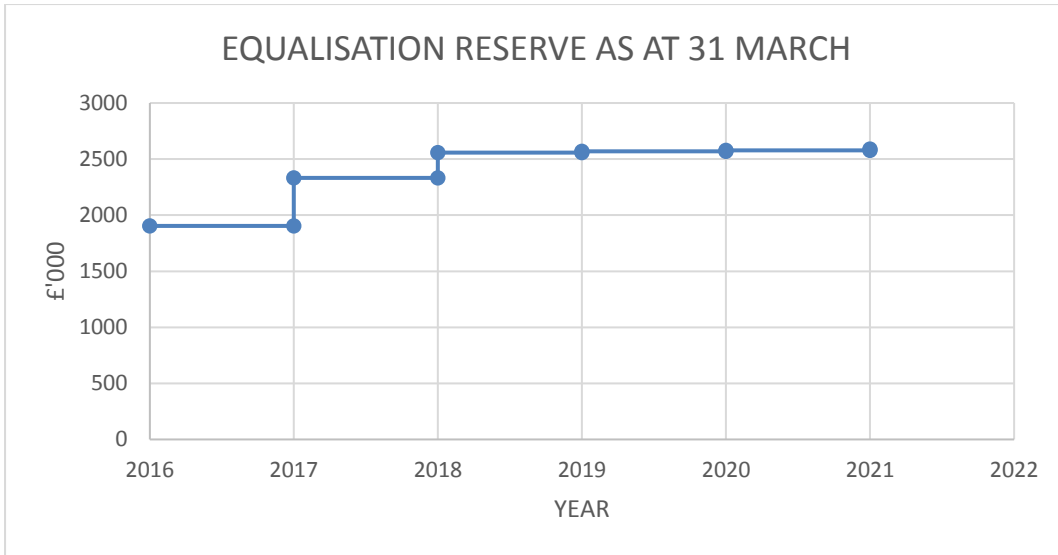
FINANCIAL

Increase in Legal fees		10	10
Debt recovery improvements	45	45	90
School meals price increase		80	80
Environment income generation	90	83	173
	<u>135</u>	<u>218</u>	<u>353</u>

OTHER

Review of Legal services		20	20
Temp scrutiny funding ends		25	25
Temp data analysis funding ends		67	67
Review of CLD/Equalities/Democratic services	118	79	197
Review of Community Safety services	147		147
Review of Communications service		72	72
IJB savings target	3,097	3,429	6,526
Review of Non Landlord Housing services		124	124
Review Connor Rd/Overlee House service	50	150	200
Additional Mixed Tenure funding ends	150		150
Review of Catering services	89	111	200
Review of Cleaning services	55	35	90
Review of Janitorial services	56	26	82
Further Quality Improvement service reduction	38	39	77
Reduce schools minor property works budget	46	24	70
Remove central education health & safety budget		34	34
Further reduction in Vocational Prog funding	25	50	75
Further reduction Determined to Succeed	18	18	36
Education Grants to Vol Orgs	8		8
Remove Curriculum for Excellence budget	58		58
Reduction in Education CPD budget	77		77
Reduction in Devolved School Management budgets	500		500
ERCLT savings target		110	110
Reading Recovery funding ends	62		62
School Toilet Refurb funding ends	125		125
BYOD/early years technology funding ends	250		250
Additional ERCLT support funding ends	39	190	229
	<u>5,008</u>	<u>4,603</u>	<u>9,611</u>
	<b>9,332</b>	<b>7,036</b>	<b>16,368</b>





# FINANCIAL ESTIMATES 2019/20

## CONTENTS

<b>REVENUE ESTIMATES</b>	<b>Page No.</b>
Calculation of Council Tax	1
Summary	2 - 13
Education	15 - 29
Environment	31 - 55
Corporate & Community - Community Resources	57 - 75
Chief Executive - Non Support Services	77 - 81
Central Support Summary	83
Chief Executive - Support Services	85 - 91
Corporate & Community - Support Services	93 - 103
Environment - Support Services	105 - 108
Health & Social Care Partnership	109 - 119





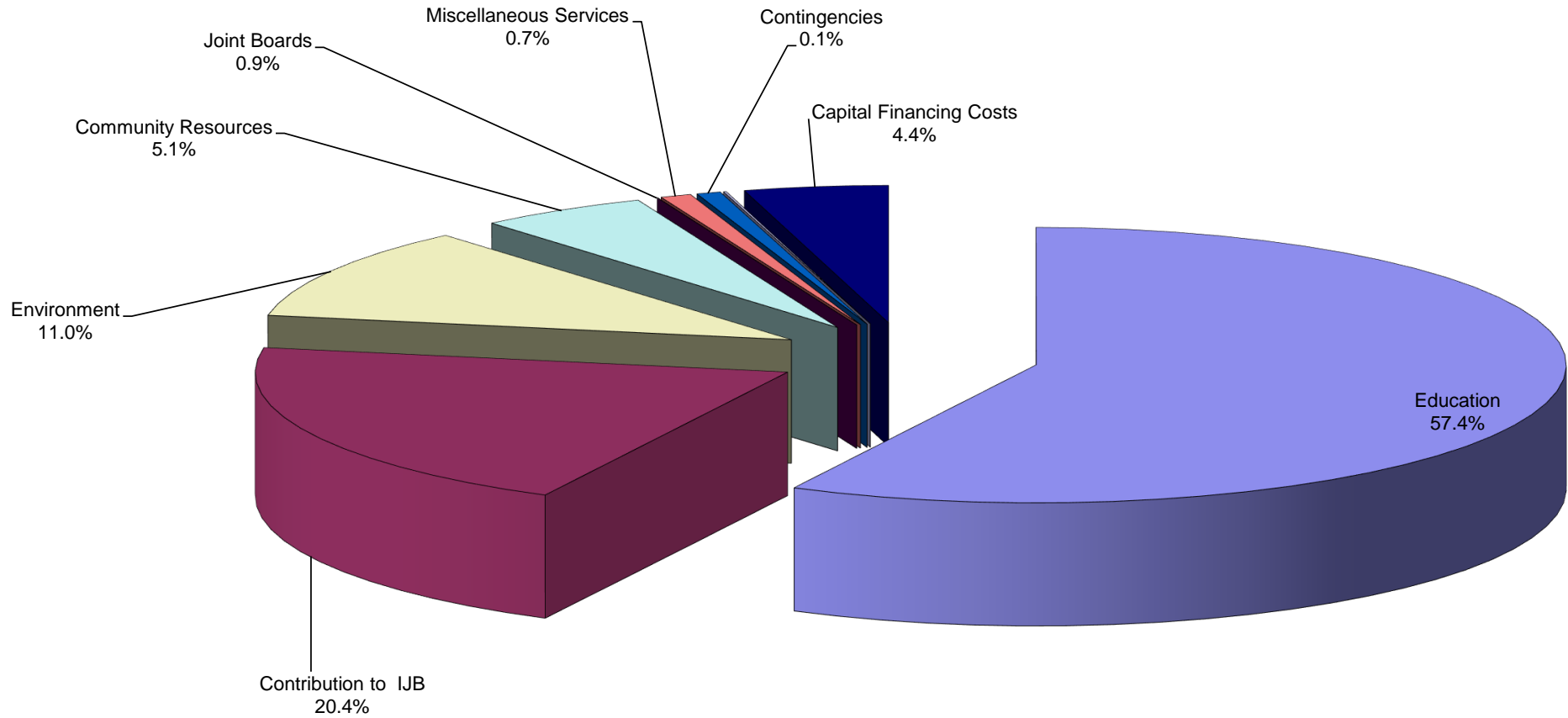
## CALCULATION OF COUNCIL TAX BAND 'D'

2018/19 £'000		2019/20 £'000
234,455	Net Expenditure	242,290
-	Contribution to Balances / Special Funds	-
234,455		242,290
(178,897)	Aggregate External Finance	(182,033)
(1,500)	Contribution from Reserves	(4,312)
54,058	<b>Amount to be met from Council Tax</b>	55,945
46,177	Number of Band 'D' Equivalents	46,397
924	Less Provision for Non Payment	928
45,253	<b>Effective Tax Base</b>	45,469
£1,194.57	Council Tax Band D	£1,230.41

### COUNCIL TAX CHARGES 2019/20

<u>Valuation Band</u>	<u>Fraction of Band D</u>	<u>Upper Value £</u>	<u>Council Tax £</u>
A	240/360	27,000	820.27
B	280/360	35,000	956.98
C	320/360	45,000	1,093.70
D	1.00	58,000	1,230.41
E	473/360	80,000	1,616.63
F	585/360	106,000	1,999.42
G	705/360	212,000	2,409.55
H	882/360	over 212,000	3,014.50

# 2019/20 GENERAL FUND REVENUE BUDGET BY SERVICE



## REVENUE ESTIMATES SUMMARY 2019/20

NET EXPENDITURE	2018/19	2019/20	2020/21
	Approved Budget	Approved Budget	Indicative Budget
	£'000	£'000	£'000
Education	131,504	139,067	143,104
Contribution to Integration Joint Board ( including Ring Fenced Grant)	48,175	49,350	48,525
Environment	27,462	26,687	26,565
Community Resources	12,816	12,411	12,471
Chief Executive's Office - Non Support	27	15	16
Joint Boards	2,229	2,258	2,258
Miscellaneous Services	1,779	1,757	1,767
Contingency - Welfare	200	200	200
Capital Financing Costs	10,263	10,545	10,863
Additional Savings to be identified			(5,894)
	<b>234,455</b>	<b>242,290</b>	<b>239,875</b>
<b>Contribution to Assist in Maintaining Reserves.</b>			
	<b>234,455</b>	<b>242,290</b>	<b>239,875</b>
<b>FINANCED BY:-</b>			
Revenue Support Grant and Non Domestic Rates	176,891	176,667	174,871
Ring Fenced Grants	2,006	5,366	5,366
Contribution from Reserves	1,500	4,312	1,500
Council Tax	54,058	55,945	58,138
	<b>234,455</b>	<b>242,290</b>	<b>239,875</b>



## E D U C A T I O N

## DEPARTMENTAL SUMMARY

	<b>Budget 2018/19 £'000</b>	<b>Budget 2019/20 £'000</b>
Pre Five Education	8,991	12,696
Schools:- Primary	42,021	44,238
Secondary	55,016	55,421
Other	3,294	3,327
Special Education	6,341	6,680
Psychological Services	836	870
Transport (Excl Special)	944	977
Clothing	181	228
Admin & Supp	7,151	7,339
Cleaning Services	-	-
Catering Services	-	-
School Crossing Patrollers	-	-
Culture and Leisure Services	6,729	7,291
	<u>131,504</u>	<u>139,067</u>

**CONTRIBUTION TO INTEGRATION JOINT BOARD  
DEPARTMENTAL SUMMARY**

	<b>Budget 2018/19 £'000</b>	<b>Budget 2019/20 £'000</b>
Ring Fenced Government Grant	578	561
Council Contribution to Integration Joint Board	47,597	48789
	<u>48,175</u>	<u>49,350</u>

## ENVIRONMENT

## DEPARTMENTAL SUMMARY

	<b>Budget 2018/19 £'000</b>	<b>Budget 2019/20 £'000</b>
Directorate	1,430	1,688
Environment Accommodation	-	-
Energy Management	130	140
Environment - Non Operational Properties	285	319
Planning & Building Control	1,186	1,283
Economic Development	1,248	1,075
Roads	10,173	10,097
Roads Contracting Unit	-	-
Parks Services	1,898	1,503
Prevention Services	1,190	1,162
Waste Management	3,935	3,706
Cleansing	3,924	3,779
Vehicles Services	-	-
Other Housing	2,063	1,935
	<u>27,462</u>	<u>26,687</u>

## CORPORATE &amp; COMMUNITY - COMMUNITY RESOURCES

## DEPARTMENTAL SUMMARY

	<b>Budget 2018/19 £'000</b>	<b>Budget 2019/20 £'000</b>
Directorate	44	63
Community Safety	1,544	1,435
Elections, Members Expenses and Corporate & Democratic Core	2,157	2,090
Grants	179	172
Money Advice and Rights	935	945
Registrars	272	242
Strategic Insight & Communities Management	148	198
Partnerships & Equalities	477	486
Community Learning and Development	1,188	1,027
Auchenback Resource Centre	31	31
Council Tax & Non Domestic Rates	4,387	4,304
Revenues - Benefits & Discretionary Payments	820	839
Housing Benefits	282	264
Business Support Team	315	282
Communities, Revenues and Change	37	33
	<u>12,816</u>	<u>12,411</u>



**CHIEF EXECUTIVE'S - NON SUPPORT SERVICES**

**DEPARTMENTAL SUMMARY**

	<b>Budget 2018/19 £'000</b>	<b>Budget 2019/20 £'000</b>
Accountancy	(10)	53
Civic Licensing	42	(14)
Licensing Board	(5)	(24)
	<u>27</u>	<u>15</u>

## JOINT BOARDS

	<b>Budget 2018/19 £'000</b>	<b>Budget 2019/20 £'000</b>
Passenger Transport	1,769	1,771
Valuation	460	487
	<u>2,229</u>	<u>2,258</u>

**MISCELLANEOUS SERVICES**

	<b>Budget 2018/19 £'000</b>	<b>Budget 2019/20 £'000</b>
Restructuring etc. costs	417	412
Miscellaneous	75	65
Superannuation Additional Allowances	1,027	1,029
Other Operational Costs	260	251
	<u>1,779</u>	<u>1,757</u>



**B U D G E T E D P E R S O N N E L 2019/20**  
**A L L S E R V I C E S**

	<b>Full Time Equivalent</b>
Education	2,251
Environment	353
Corporate & Community - Community Resources	122
Chief Executive's - Support Services	54
Chief Executive's - Non Support Services	1
Corporate & Community - Support Services	187
Environment - Support	39
Health & Social Care Partnership	552
Non HRA Services	<u><u>3,559</u></u>



## EDUCATION

## DEPARTMENTAL SUMMARY

	Budget 2018/19 £'000	Budget 2019/20 £'000
<b><u>Expenditure</u></b>		
Staff Costs	90,712	97,459
Property Costs	10,915	11,278
Transport Costs	1,795	1,827
Supplies & Services	27,053	29,737
Third Party Payments	7,255	7,582
Transfer Payments	810	849
Support Services	5,007	5,151
<b>Total Expenditure</b>	143,547	153,883
<b><u>Income</u></b>		
Ring Fenced Government Grant	1,428	4,805
Other Government Grant	270	2,504
Recharge Income (Internal)	8,652	8,880
Fees Charges etc	2,995	3,080
Other Income	126	352
<b>Total Income</b>	13,471	19,621
<b>NET EXPENDITURE FOR COUNCIL TAX</b>	130,076	134,262
<b><u>Adjustments</u></b>		
Ring Fenced Government Grant	1,428	4,805
<b>NET EXPENDITURE</b>	131,504	139,067

Budgeted Personnel 2019/20

	<u>Full-time Equivalent</u>
Chief Officers	4.0
Teachers	1,308.0
APT & C	645.1
Manual	294.0
<b>TOTAL</b>	<b>2,251.1</b>





## E D U C A T I O N

## P R E F I V E E D U C A T I O N

	Budget 2018/19 £'000	Budget 2019/20 £'000
<b><u>Expenditure</u></b>		
Staff Costs	8,082	8,764
Property Costs	316	335
Transport Costs	-	-
Supplies & Services	340	3,687
Third Party Payments	666	666
Transfer Payments	-	-
Support Services	10	11
<b>Total Expenditure</b>	9,414	13,463
<b><u>Income</u></b>		
Ring Fenced Government Grant	-	3,405
Other Government Grant	-	-
Recharge Income (Internal)	66	50
Fees Charges etc	357	717
Other Income	-	-
<b>Total Income</b>	423	4,172
<b>Net Expenditure for Council Tax</b>	8,991	9,291
<b><u>Adjustments</u></b>		
Ring Fenced Government Grant	-	3,405
<b>NET EXPENDITURE</b>	8,991	12,696

<u>Budgeted Personnel 2019/20</u>	
	<u>Full-time Equivalent</u>
Chief Officers	-
Teachers	32.1
APT & C	208.4
Manual	-
Total	240.5

## E D U C A T I O N

## PRIMARY EDUCATION

	Budget 2018/19 £'000	Budget 2019/20 £'000
<b><u>Expenditure</u></b>		
Staff Costs	31,572	33,942
Property Costs	4,170	4,507
Transport Costs	-	-
Supplies & Services	7,590	7,301
Third Party Payments	-	-
Transfer Payments	-	-
Support Services	74	78
<b>Total Expenditure</b>	43,406	45,828
<b><u>Income</u></b>		
Ring Fenced Government Grant	909	892
Other Government Grant	184	336
Recharge Income (Internal)	436	454
Fees Charges etc	765	714
Other Income	-	86
<b>Total Income</b>	2,294	2,482
<b>Net Expenditure for Council Tax</b>	41,112	43,346
<b><u>Adjustments</u></b>		
Ring Fenced Government Grant	909	892
<b>NET EXPENDITURE</b>	42,021	44,238

Budgeted Personnel 2019/20

	<u>Full-time Equivalent</u>
Chief Officers	-
Teachers	556.4
APT & C	163.8
Manual	1.9
<b>Total</b>	722.1

E D U C A T I O N  
S E C O N D A R Y E D U C A T I O N

	Budget 2018/19 £'000	Budget 2019/20 £'000
<b><u>Expenditure</u></b>		
Staff Costs	37,083	39,712
Property Costs	4,894	4,844
Transport Costs	17	17
Supplies & Services	13,707	13,552
Third Party Payments	850	850
Transfer Payments	-	-
Support Services	67	70
<b>Total Expenditure</b>	56,618	59,045
<b><u>Income</u></b>		
Ring Fenced Government Grant	384	377
Other Government Grant	57	2,114
Recharge Income (Internal)	258	267
Fees Charges etc	1,287	1,203
Other Income	-	40
<b>Total Income</b>	1,986	4,001
<b>Net Expenditure for Council Tax</b>	54,632	55,044
<b><u>Adjustments</u></b>		
Ring Fenced Government Grant	384	377
<b>NET EXPENDITURE</b>	55,016	55,421

Budgeted Personnel 2019/20

	<u>Full-time Equivalent</u>
Chief Officers	-
Teachers	626.2
APT & C	154.6
Manual	7.2
<b>Total</b>	788.0

## EDUCATION

## SCHOOLS - OTHER

	Budget 2018/19 £'000	Budget 2019/20 £'000
<b><u>Expenditure</u></b>		
Staff Costs	1,304	1,321
Property Costs	162	170
Transport Costs	-	-
Supplies & Services	1,878	1,803
Third Party Payments	3	21
Transfer Payments	607	606
Support Services	1	1
<b>Total Expenditure</b>	<u>3,955</u>	<u>3,922</u>
<b><u>Income</u></b>		
Ring Fenced Government Grant	-	-
Other Government Grant	29	29
Recharge Income (Internal)	-	-
Fees Charges etc	506	340
Other Income	126	226
<b>Total Income</b>	<u>661</u>	<u>595</u>
<b>Net Expenditure for Council Tax</b>	<u>3,294</u>	<u>3,327</u>
<b><u>Adjustments</u></b>		
Ring Fenced Government Grant	-	-
<b>NET EXPENDITURE</b>	<u><u>3,294</u></u>	<u><u>3,327</u></u>

Budgeted Personnel 2019/20

	<u>Full-time Equivalent</u>
Chief Officers	-
Teachers	18.2
APT & C	5.2
Manual	13.0
<b>Total</b>	<u>36.4</u>

## E D U C A T I O N

## SPECIAL EDUCATION

	Budget 2018/19 £'000	Budget 2019/20 £'000
<b><u>Expenditure</u></b>		
Staff Costs	3,943	4,539
Property Costs	199	193
Transport Costs	765	772
Supplies & Services	405	409
Third Party Payments	1,107	836
Transfer Payments	-	-
Support Services	2	2
<b>Total Expenditure</b>	6,421	6,751
<b><u>Income</u></b>		
Ring Fenced Government Grant	119	117
Other Government Grant	-	-
Recharge Income (Internal)	38	29
Fees Charges etc	42	42
Other Income	-	-
<b>Total Income</b>	199	188
<b>Net Expenditure for Council Tax</b>	6,222	6,563
<b><u>Adjustments</u></b>		
Ring Fenced Government Grant	119	117
<b>NET EXPENDITURE</b>	6,341	6,680

Budgeted Personnel 2019/20

	<u>Full-time Equivalent</u>
Chief Officers	-
Teachers	54.9
APT & C	58.7
Manual	3.9
<b>Total</b>	117.5

E D U C A T I O N  
P S Y C H O L O G I C A L S E R V I C E S

	Budget 2018/19 £'000	Budget 2019/20 £'000
<b><u>Expenditure</u></b>		
Staff Costs	830	864
Property Costs	-	-
Transport Costs	-	-
Supplies & Services	6	6
Third Party Payments	-	-
Transfer Payments	-	-
Support Services	-	-
<b>Total Expenditure</b>	836	870
<b><u>Income</u></b>		
Ring Fenced Government Grant	-	-
Other Government Grant	-	-
Recharge Income (Internal)	-	-
Fees Charges etc	-	-
Other Income	-	-
<b>Total Income</b>	-	-
<b>Net Expenditure for Council Tax</b>	836	870
<b><u>Adjustments</u></b>		
Ring Fenced Government Grant	-	-
<b>NET EXPENDITURE</b>	836	870

Budgeted Personnel 2019/20

	<u>Full-time Equivalent</u>
Chief Officers	-
Teachers	11.8
APT & C	1.0
Manual	-
<b>Total</b>	12.8

## E D U C A T I O N

## TRANSPORT (EXCLUDING SPECIAL EDUCATION)

	Budget 2018/19 £'000	Budget 2019/20 £'000
<b><u>Expenditure</u></b>		
Staff Costs	-	-
Property Costs	-	-
Transport Costs	982	1,015
Supplies & Services	-	-
Third Party Payments	-	-
Transfer Payments	-	-
Support Services	-	-
<b>Total Expenditure</b>	982	1,015
<b><u>Income</u></b>		
Ring Fenced Government Grant	16	14
Other Government Grant	-	-
Recharge Income (Internal)	-	-
Fees Charges etc	38	38
Other Income	-	-
<b>Total Income</b>	54	52
<b>Net Expenditure for Council Tax</b>	928	963
<b><u>Adjustments</u></b>		
Ring Fenced Government Grant	16	14
<b>NET EXPENDITURE</b>	944	977

Budgeted Personnel 2019/20

	<u>Full-time Equivalent</u>
Chief Officers	-
Teachers	-
APT & C	-
Manual	-
<b>Total</b>	-

E D U C A T I O N  
P R O V I S I O N F O R C L O T H I N G

	Budget 2018/19 £'000	Budget 2019/20 £'000
<b><u>Expenditure</u></b>		
Staff Costs	-	-
Property Costs	-	-
Transport Costs	-	-
Supplies & Services	-	-
Third Party Payments	-	-
Transfer Payments	181	228
Support Services	-	-
<b>Total Expenditure</b>	181	228
<b><u>Income</u></b>		
Ring Fenced Government Grant	-	-
Other Government Grant	-	-
Recharge Income (Internal)	-	-
Fees Charges etc	-	-
Other Income	-	-
<b>Total Income</b>	-	-
<b>Net Expenditure for Council Tax</b>	181	228
<b><u>Adjustments</u></b>		
Ring Fenced Government Grant	-	-
<b>NET EXPENDITURE</b>	181	228

Budgeted Personnel 2019/20

	<u>Full-time Equivalent</u>
Chief Officers	-
Teachers	-
APT & C	-
Manual	-
<b>Total</b>	-



## EDUCATION

## ADMINISTRATION &amp; SUPPORT SERVICES

	Budget 2018/19 £'000	Budget 2019/20 £'000
<b><u>Expenditure</u></b>		
Staff Costs	2,725	2,983
Property Costs	86	87
Transport Costs	1	1
Supplies & Services	896	702
Third Party Payments	32	32
Transfer Payments	8	-
Support Services	3,816	3,986
<b>Total Expenditure</b>	7,564	7,791
<b><u>Income</u></b>		
Ring Fenced Government Grant	-	-
Other Government Grant	-	25
Recharge Income (Internal)	413	427
Fees Charges etc	-	-
Other Income	-	-
<b>Total Income</b>	413	452
<b>Net Expenditure for Council Tax</b>	7,151	7,339
<b><u>Adjustments</u></b>		
Ring Fenced Government Grant	-	-
<b>NET EXPENDITURE</b>	7,151	7,339

Budgeted Personnel 2019/20

	<u>Full-time Equivalent</u>
Chief Officers	4.0
Teachers	8.4
APT & C	43.9
Manual	-
<b>Total</b>	56.3

E D U C A T I O N  
C L E A N I N G S E R V I C E S

	Budget 2018/19 £'000	Budget 2019/20 £'000
<b><u>Expenditure</u></b>		
Staff Costs	2,178	2,229
Property Costs	102	114
Transport Costs	9	1
Supplies & Services	145	156
Third Party Payments	-	-
Transfer Payments	3	4
Support Services	40	56
<b>Total Expenditure</b>	2,477	2,560
<b><u>Income</u></b>		
Ring Fenced Government Grant	-	-
Other Government Grant	-	-
Recharge Income (Internal)	2,477	2,560
Fees Charges etc	-	-
Other Income	-	-
<b>Total Income</b>	2,477	2,560
<b>Net Expenditure for Council Tax</b>	-	-
<b><u>Adjustments</u></b>		
Ring Fenced Government Grant	-	-
<b>Net Expenditure</b>	-	-

<u>Budgeted Personnel 2019/20</u>	
	<u>Full-time Equivalent</u>
Chief Officers	-
Teachers	-
APT & C	-
Manual	115.7
<b>Total</b>	115.7

## E D U C A T I O N

## CATERING SERVICES

	Budget 2018/19 £'000	Budget 2019/20 £'000
<b><u>Expenditure</u></b>		
Staff Costs	2,717	2,817
Property Costs	26	26
Transport Costs	17	17
Supplies & Services	1,793	1,823
Third Party Payments	-	-
Transfer Payments	11	11
Support Services	75	102
<b>Total Expenditure</b>	4,639	4,796
<b><u>Income</u></b>		
Ring Fenced Government Grant	-	-
Other Government Grant	-	-
Recharge Income (Internal)	4,639	4,770
Fees Charges etc	-	26
Other Income	-	-
<b>Total Income</b>	4,639	4,796
<b>Net Expenditure for Council Tax</b>	-	-
<b><u>Adjustments</u></b>		
Ring Fenced Government Grant	-	-
<b>Net Expenditure</b>	-	-

<u>Budgeted Personnel 2019/20</u>	<u>Full-time Equivalent</u>
Chief Officers	-
Teachers	-
APT & C	9.5
Manual	134.1
<b>Total</b>	<b>143.6</b>

## EDUCATION

## SCHOOL CROSSING PATROLLERS

	Budget 2018/19 £'000	Budget 2019/20 £'000
<b><u>Expenditure</u></b>		
Staff Costs	278	288
Property Costs	-	-
Transport Costs	4	4
Supplies & Services	28	29
Third Party Payments	-	-
Transfer Payments	-	-
Support Services	15	2
<b>Total Expenditure</b>	325	323
<b><u>Income</u></b>		
Ring Fenced Government Grant	-	-
Other Government Grant	-	-
Recharge Income (Internal)	325	323
Fees Charges etc	-	-
Other Income	-	-
<b>Total Income</b>	325	323
<b>Net Expenditure for Council Tax</b>	-	-
<b><u>Adjustments</u></b>		
Ring Fenced Government Grant	-	-
<b>NET EXPENDITURE</b>	-	-

<u>Budgeted Personnel 2019/20</u>	
	<u>Full-time Equivalent</u>
Chief Officers	-
Teachers	-
APT & C	-
Manual	18.2
<b>Total</b>	18.2

E D U C A T I O N  
C U L T U R E A N D L E I S U R E S E R V I C E S

	Budget 2018/19 £'000	Budget 2019/20 £'000
<b><u>Expenditure</u></b>		
Staff Costs	-	-
Property Costs	960	1,002
Transport Costs	-	-
Supplies & Services	265	269
Third Party Payments	4,597	5,177
Transfer Payments	-	-
Support Services	907	843
<b>Total Expenditure</b>	6,729	7,291
<b><u>Income</u></b>		
Ring Fenced Government Grant	-	-
Other Government Grant	-	-
Recharge Income (Internal)	-	-
Fees Charges etc.	-	-
Other Income	-	-
<b>Total Income</b>	-	-
<b>Net Expenditure</b>	6,729	7,291

Budgeted Personnel 2019/20

	<u>Full Time Equivalent</u>
Chief Officers	-
Teachers	-
APT & C	-
Manual	-
<b>Total</b>	-



## ENVIRONMENT

## DEPARTMENTAL SUMMARY

	<b>Budget 2018/19 £'000</b>	<b>Budget 2019/20 £'000</b>
<b><u>Expenditure</u></b>		
Staff Costs	13,969	14,050
Property Costs	2,515	2,483
Transport Costs	3,252	3,221
Supplies & Services	17,209	15,835
Third Party Payments	833	824
Transfer Payments	808	807
Support Services	2,706	2,848
<b>Total Expenditure</b>	41,292	40,068
<b><u>Income</u></b>		
Ring-Fenced Grant	-	-
Other Government Grant	675	675
Recharge Income (Internal)	8,266	7,697
Fees Charges etc.	3,787	3,981
Other Income	1,102	1,028
<b>Total Income</b>	13,830	13,381
<b>Net Expenditure</b>	27,462	26,687

<u>Budgeted Personnel 2019/20</u>	
	<u>Full-time Equivalent</u>
Chief Officers	2.0
Teachers	-
APT & C	160.7
Manual	190.5
<b>Total</b>	<b>353.2</b>





## ENVIRONMENT

## DIRECTORATE

	Budget 2018/19 £'000	Budget 2019/20 £'000
<b><u>Expenditure</u></b>		
Staff Costs	897	1,124
Property Costs	83	82
Transport Costs	-	-
Supplies & Services	108	155
Third Party Payments	-	-
Transfer Payments	-	-
Support Services	547	618
<b>Total Expenditure</b>	1,635	1,979
<b><u>Income</u></b>		
Ring-Fenced Grant	-	-
Other Government Grant	-	-
Recharge Income (Internal)	205	273
Fees Charges etc.	-	-
Other Income	-	18
<b>Total Income</b>	205	291
<b>Net Expenditure</b>	1,430	1,688

<u>Budgeted Personnel 2019/20</u>	
	<u>Full-time Equivalent</u>
Chief Officers	1.0
Teachers	-
APT & C	15.4
Manual	-
<b>Total</b>	16.4

## ENVIRONMENT

## ENVIRONMENT ACCOMMODATION

	Budget 2018/19 £'000	Budget 2019/20 £'000
<b><u>Expenditure</u></b>		
Staff Costs	-	-
Property Costs	739	755
Transport Costs	-	-
Supplies & Services	12	12
Third Party Payments	-	-
Transfer Payments	-	-
Support Services	-	-
<b>Total Expenditure</b>	751	767
<b><u>Income</u></b>		
Ring-Fenced Grant	-	-
Other Government Grant	-	-
Recharge Income (Internal)	751	767
Fees Charges etc.	-	-
Other Income	-	-
<b>Total Income</b>	751	767
<b>Net Expenditure</b>	-	-

<u>Budgeted Personnel 2019/20</u>	
	<u>Full-time Equivalent</u>
Chief Officers	-
Teachers	-
APT & C	-
Manual	-
<b>Total</b>	-

## ENVIRONMENT

## NON-OPERATIONAL PROPERTIES

	Budget 2018/19 £'000	Budget 2019/20 £'000
<b><u>Expenditure</u></b>		
Staff Costs	-	-
Property Costs	209	229
Transport Costs	-	-
Supplies & Services	20	20
Third Party Payments	-	-
Transfer Payments	-	-
Support Services	73	87
<b>Total Expenditure</b>	302	336
<b><u>Income</u></b>		
Ring-Fenced Grant	-	-
Other Government Grant	-	-
Recharge Income (Internal)	-	-
Fees Charges etc.	17	17
Other Income	-	-
<b>Total Income</b>	17	17
<b>Net Expenditure</b>	285	319

<u>Budgeted Personnel 2019/20</u>	
	<u>Full-time Equivalent</u>
Chief Officers	-
Teachers	-
APT & C	-
Manual	-
<b>Total</b>	-



## ENVIRONMENT

## ENERGY MANAGEMENT

	Budget 2018/19 £'000	Budget 2019/20 £'000
<b><u>Expenditure</u></b>		
Staff Costs	51	52
Property Costs	-	-
Transport Costs	-	-
Supplies & Services	1	-
Third Party Payments	-	-
Transfer Payments	-	-
Support Services	78	88
<b>Total Expenditure</b>	130	140
<b><u>Income</u></b>		
Ring-Fenced Grant	-	-
Other Government Grant	-	-
Recharge Income (Internal)	-	-
Fees Charges etc.	-	-
Other Income	-	-
<b>Total Income</b>	-	-
<b>Net Expenditure</b>	130	140

<u>Budgeted Personnel 2019/20</u>	
	<u>Full-time Equivalent</u>
Chief Officers	-
Teachers	-
APT & C	1.0
Manual	-
<b>Total</b>	1.0

## ENVIRONMENT

PLANNING & BUILDING CONTROL  
(INCORPORATING OUTDOOR ACCESS, COUNTRY PARK & WHITELEE)

	Budget 2018/19 £'000	Budget 2019/20 £'000
<b><u>Expenditure</u></b>		
Staff Costs	1,556	1,864
Property Costs	115	115
Transport Costs	18	18
Supplies & Services	183	123
Third Party Payments	93	94
Transfer Payments	102	102
Support Services	189	229
<b>Total Expenditure</b>	2,256	2,545
<b><u>Income</u></b>		
Ring-Fenced Grant	-	-
Other Government Grant	-	-
Recharge Income (Internal)	209	223
Fees Charges etc.	746	920
Other Income	115	119
<b>Total Income</b>	1,070	1,262
<b>Net Expenditure</b>	1,186	1,283

<u>Budgeted Personnel 2019/20</u>	
	<u>Full-time Equivalent</u>
Chief Officers	-
Teachers	-
APT & C	40.8
Manual	-
<b>Total</b>	40.8

## ENVIRONMENT

### PLANNING & BUILDING CONTROL (INCORPORATING OUTDOOR ACCESS, COUNTRY PARK & WHITELEE)

This service comprises:-

	<b>Budget 2018/19 £'000</b>	<b>Budget 2019/20 £'000</b>
Development Planning	566	536
Outdoor Access	49	43
Country Park	38	24
Whiteless	-	-
Development Management	240	174
Building Control	95	110
Business Intelligence	198	396
	1,186	1,283





## ENVIRONMENT

ECONOMIC DEVELOPMENT  
(INCORPORATING CITY DEAL)

	Budget 2018/19 £'000	Budget 2019/20 £'000
<b><u>Expenditure</u></b>		
Staff Costs	964	833
Property Costs	120	116
Transport Costs	-	-
Supplies & Services	541	525
Third Party Payments	8	8
Transfer Payments	191	190
Support Services	266	230
<b>Total Expenditure</b>	2,090	1,902
<b><u>Income</u></b>		
Ring-Fenced Grant	-	-
Other Government Grant	131	131
Recharge Income (Internal)	-	-
Fees Charges etc.	249	249
Other Income	462	447
<b>Total Income</b>	842	827
<b>Net Expenditure</b>	1,248	1,075

<u>Budgeted Personnel 2019/20</u>	
	<u>Full-time Equivalent</u>
Chief Officers	-
Teachers	-
APT & C	14.8
Manual	-
<b>Total</b>	14.8

## ENVIRONMENT

## ROADS

	<b>Budget 2018/19 £'000</b>	<b>Budget 2019/20 £'000</b>
<b><u>Expenditure</u></b>		
Staff Costs	1,833	1,539
Property Costs	244	254
Transport Costs	95	88
Supplies & Services	9,012	9,008
Third Party Payments	57	57
Transfer Payments	-	-
Support Services	349	382
<b>Total Expenditure</b>	<u>11,590</u>	<u>11,328</u>
<b><u>Income</u></b>		
Ring-Fenced Grant	-	-
Other Government Grant	129	129
Recharge Income (Internal)	863	730
Fees Charges etc.	311	311
Other Income	114	61
<b>Total Income</b>	<u>1,417</u>	<u>1,231</u>
<b>Net Expenditure</b>	<u><u>10,173</u></u>	<u><u>10,097</u></u>

<u>Budgeted Personnel 2019/20</u>	
	<u>Full-time Equivalent</u>
Chief Officers	-
Teachers	-
APT & C	32.8
Manual	-
<b>Total</b>	<u><u>32.8</u></u>

## ENVIRONMENT

## ROADS

This service comprises:-

	<b>Budget 2018/19 £'000</b>	<b>Budget 2019/20 £'000</b>
Routine Maintenance Roads	1,161	1,145
Routine Maintenance Street Lighting	450	450
Winter Maintenance	900	900
Footway Resurfacing & Patching	398	393
Carriageway Resurfacing & Patching	996	982
School Crossing Patrols	292	322
Street Lighting Electricity	675	675
Flood Prevention	70	70
Administration & Support (Including PFI Costs)	5,231	5,160
	<u>10,173</u>	<u>10,097</u>



## ENVIRONMENT

## ROADS CONTRACTING UNIT

	Budget 2018/19 £'000	Budget 2019/20 £'000
<b><u>Expenditure</u></b>		
Staff Costs	1,015	1,047
Property Costs	49	50
Transport Costs	629	638
Supplies & Services	1,293	631
Third Party Payments	-	-
Transfer Payments	18	18
Support Services	53	45
<b>Total Expenditure</b>	3,057	2,429
<b><u>Income</u></b>		
Ring-Fenced Grant	-	-
Other Government Grant	-	-
Recharge Income (Internal)	3,057	2,429
Fees Charges etc.	-	-
Other Income	-	-
<b>Total Income</b>	3,057	2,429
<b>Net Expenditure</b>	-	-

<u>Budgeted Personnel 2019/20</u>	<u>Full-time Equivalent</u>
Chief Officers	-
Teachers	-
APT & C	2.0
Manual	29.0
<b>Total</b>	<b>31.0</b>

## ENVIRONMENT

## PARKS SERVICES

	Budget 2018/19 £'000	Budget 2019/20 £'000
<b><u>Expenditure</u></b>		
Staff Costs	1,819	1,810
Property Costs	299	236
Transport Costs	207	210
Supplies & Services	500	357
Third Party Payments	-	-
Transfer Payments	-	-
Support Services	142	144
<b>Total Expenditure</b>	2,967	2,757
<b><u>Income</u></b>		
Ring-Fenced Grant	-	-
Other Government Grant	35	35
Recharge Income (Internal)	289	329
Fees Charges etc.	745	890
Other Income	-	-
<b>Total Income</b>	1,069	1,254
<b>Net Expenditure</b>	1,898	1,503

Budgeted Personnel 2019/20

	<u>Full Time Equivalent</u>
Chief Officers	-
Teachers	-
APT & C	1.1
Manual	55.4
<b>Total</b>	56.5

## ENVIRONMENT

## PARKS SERVICES

This service comprises:-

	<b>Budget 2018/19 £'000</b>	<b>Budget 2019/20 £'000</b>
Administration	368	311
Parks Operations	1,126	896
Arboriculture	242	204
Cemeteries	(148)	(213)
Park Rangers	194	232
Parks Upkeep	116	73
	<u>1,898</u>	<u>1,503</u>

## ENVIRONMENT

## PREVENTION SERVICES

	Budget 2018/19 £'000	Budget 2019/20 £'000
<b><u>Expenditure</u></b>		
Staff Costs	838	844
Property Costs	19	19
Transport Costs	-	-
Supplies & Services	151	139
Third Party Payments	104	94
Transfer Payments	2	2
Support Services	194	191
<b>Total Expenditure</b>	1,308	1,289
<b><u>Income</u></b>		
Ring-Fenced Grant	-	-
Other Government Grant	6	6
Recharge Income (Internal)	7	7
Fees Charges etc.	38	75
Other Income	67	39
<b>Total Income</b>	118	127
<b>Net Expenditure</b>	1,190	1,162

<u>Budgeted Personnel 2019/20</u>	
	<u>Full Time Equivalent</u>
Chief Officers	-
Teachers	-
APT & C	17.0
Manual	-
<b>Total</b>	17.0



ENVIRONMENT  
PREVENTION SERVICES

This service comprises:-

	<b>Budget 2018/19 £'000</b>	<b>Budget 2019/20 £'000</b>
Environmental Health	721	734
Trading Standards	451	408
Licensing	18	20
	<u>1,190</u>	<u>1,162</u>

## ENVIRONMENT

## WASTE MANAGEMENT

	Budget 2018/19 £'000	Budget 2019/20 £'000
<b><u>Expenditure</u></b>		
Staff Costs	231	111
Property Costs	67	68
Transport Costs	5	5
Supplies & Services	3,726	3,390
Third Party Payments	22	22
Transfer Payments	-	-
Support Services	185	239
<b>Total Expenditure</b>	4,236	3,835
<b><u>Income</u></b>		
Ring-Fenced Grant	-	-
Other Government Grant	-	-
Recharge Income (Internal)	-	3
Fees Charges etc.	301	126
Other Income	-	-
<b>Total Income</b>	301	129
<b>Net Expenditure</b>	3,935	3,706

<u>Budgeted Personnel 2019/20</u>	
	<u>Full Time Equivalent</u>
Chief Officers	-
Teachers	-
APT & C	3.4
Manual	-
<b>Total</b>	<b>3.4</b>

ENVIRONMENT  
WASTE MANAGEMENT

This service comprises:-

	<b>Budget 2018/19 £'000</b>	<b>Budget 2019/20 £'000</b>
Refuse Disposal	3,411	3,134
Strategic Waste Fund	524	572
	<u>3,935</u>	<u>3,706</u>

## ENVIRONMENT

## CLEANSING

	Budget 2018/19 £'000	Budget 2019/20 £'000
<b><u>Expenditure</u></b>		
Staff Costs	2,908	2,951
Property Costs	134	142
Transport Costs	807	754
Supplies & Services	488	418
Third Party Payments	1	1
Transfer Payments	-	-
Support Services	203	176
<b>Total Expenditure</b>	4,541	4,442
<b><u>Income</u></b>		
Ring-Fenced Grant	-	-
Other Government Grant	-	-
Recharge Income (Internal)	92	125
Fees Charges etc.	525	538
Other Income	-	-
<b>Total Income</b>	617	663
<b>Net Expenditure</b>	3,924	3,779

<u>Budgeted Personnel 2019/20</u>	
	<u>Full Time Equivalent</u>
Chief Officers	1.0
Teachers	-
APT & C	1.4
Manual	85.8
<b>Total</b>	<b>88.2</b>

ENVIRONMENT  
CLEANSING

This service comprises:-

	<b>Budget 2018/19 £'000</b>	<b>Budget 2019/20 £'000</b>
Refuse Collection	2,356	2,455
Street Cleaning	862	842
Cleansing Management	507	257
Civic Amenity Sites	152	171
Thornliebank Depot	47	54
	<u>3,924</u>	<u>3,779</u>

## ENVIRONMENT

## VEHICLES SERVICES

	Budget 2018/19 £'000	Budget 2019/20 £'000
<b><u>Expenditure</u></b>		
Staff Costs	749	714
Property Costs	36	36
Transport Costs	1,491	1,508
Supplies & Services	132	190
Third Party Payments	-	-
Transfer Payments	-	-
Support Services	94	72
<b>Total Expenditure</b>	2,502	2,520
<b><u>Income</u></b>		
Ring-Fenced Grant	-	-
Other Government Grant	-	-
Recharge Income (Internal)	2,472	2,490
Fees Charges etc.	30	30
Other Income	-	-
<b>Total Income</b>	2,502	2,520
<b>Net Expenditure</b>	-	-

<u>Budgeted Personnel 2019/20</u>	
	<u>Full Time Equivalent</u>
Chief Officers	-
Teachers	-
APT & C	0.9
Manual	20.3
<b>Total</b>	21.2

ENVIRONMENT  
OTHER HOUSING

	<b>Budget 2018/19 £'000</b>	<b>Budget 2019/20 £'000</b>
<b><u>Expenditure</u></b>		
Staff Costs	1,108	1,161
Property Costs	401	381
Transport Costs	-	-
Supplies & Services	1,042	867
Third Party Payments	548	548
Transfer Payments	495	495
Support Services	333	347
<b>Total Expenditure</b>	<b>3,927</b>	<b>3,799</b>
<b><u>Income</u></b>		
Ring-Fenced Grant	-	-
Other Government Grant	374	374
Recharge Income (Internal)	321	321
Fees Charges etc.	825	825
Other Income	344	344
<b>Total Income</b>	<b>1,864</b>	<b>1,864</b>
<b>Net Expenditure</b>	<b>2,063</b>	<b>1,935</b>

Budgeted Personnel 2019/20

	<u>Full Time Equivalent</u>
Chief Officers	-
Teachers	-
APT & C	30.1
Manual	-
<b>Total</b>	<b>30.1</b>





## CORPORATE &amp; COMMUNITY - COMMUNITY RESOURCES

## DEPARTMENTAL SUMMARY

	Budget 2018/19 £'000	Budget 2019/20 £'000
<b><u>Expenditure</u></b>		
Staff Costs	4,855	4,749
Property Costs	82	79
Transport Costs	65	65
Supplies & Services	1,525	1,476
Third Party Payments	126	166
Transfer Payments	19,889	19,742
Support Services	3,348	3,309
<b>Total Expenditure</b>	29,890	29,586
<b><u>Income</u></b>		
Ring Fenced Government Grant	-	-
Other Government Grant	15,525	15,525
Recharge Income (Internal)	772	878
Fees Charges etc.	408	408
Other Income	369	364
<b>Total Income</b>	17,074	17,175
<b>Net Expenditure</b>	12,816	12,411
<b>Adjustments</b>		
Ring Fenced Government Grant	-	-
<b>Net Expenditure</b>	12,816	12,411

<u>Budgeted Personnel 2019/20</u>	
	<u>Full Time Equivalent</u>
Chief Officers	2.0
Teachers	-
APT & C	120.4
Manual	-
<b>Total</b>	122.4



## CORPORATE &amp; COMMUNITY - COMMUNITY RESOURCES

## DIRECTORATE

	Budget 2018/19 £'000	Budget 2019/20 £'000
<b><u>Expenditure</u></b>		
Staff Costs	166	171
Property Costs	-	-
Transport Costs	-	-
Supplies & Services	7	2
Third Party Payments	-	-
Transfer Payments	-	-
Support Services	37	33
<b>Total Expenditure</b>	<u>210</u>	<u>206</u>
<b><u>Income</u></b>		
Ring Fenced Government Grant	-	-
Other Government Grant	-	-
Recharge Income (Internal)	166	143
Fees Charges etc.	-	-
Other Income	-	-
<b>Total Income</b>	<u>166</u>	<u>143</u>
<b>Net Expenditure</b>	<u><u>44</u></u>	<u><u>63</u></u>

<u>Budgeted Personnel 2019/20</u>	
	<u>Full Time Equivalent</u>
Chief Officers	1.0
Teachers	-
APT & C	0.8
Manual	-
<b>Total</b>	<u><u>1.8</u></u>

## CORPORATE &amp; COMMUNITY - COMMUNITY RESOURCES

## COMMUNITY SAFETY

	Budget 2018/19 £'000	Budget 2019/20 £'000
<b><u>Expenditure</u></b>		
Staff Costs	1,253	1,154
Property Costs	40	40
Transport Costs	31	31
Supplies & Services	102	78
Third Party Payments	-	57
Transfer Payments	-	-
Support Services	237	270
<b>Total Expenditure</b>	1,663	1,630
<b><u>Income</u></b>		
Ring Fenced Government Grant	-	-
Other Government Grant	-	-
Recharge Income (Internal)	35	111
Fees Charges etc.	72	72
Other Income	12	12
<b>Total Income</b>	119	195
<b>Net Expenditure</b>	1,544	1,435

<u>Budgeted Personnel 2019/20</u>	
	<u>Full Time Equivalent</u>
Chief Officers	-
Teachers	-
APT & C	30.7
Manual	-
<b>Total</b>	30.7

**CORPORATE & COMMUNITY - COMMUNITY RESOURCES****COMMUNITY SAFETY**

This service comprises:-

	<b>Budget 2018/19 £'000</b>	<b>Budget 2019/20 £'000</b>
Management	237	300
CCTV	718	675
Community Wardens	589	460
	<u>1,544</u>	<u>1,435</u>

## CORPORATE &amp; COMMUNITY - COMMUNITY RESOURCES

## ELECTIONS, MEMBERS EXPENSES AND CORPORATE &amp; DEMOCRATIC CORE

	Budget 2018/19 £'000	Budget 2019/20 £'000
<b><u>Expenditure</u></b>		
Staff Costs	3	2
Property Costs	4	3
Transport Costs	-	-
Supplies & Services	736	702
Third Party Payments	-	1
Transfer Payments	-	-
Support Services	1,414	1,382
<b>Total Expenditure</b>	2,157	2,090
<b><u>Income</u></b>		
Ring Fenced Government Grant	-	-
Other Government Grant	-	-
Recharge Income (Internal)	-	-
Fees Charges etc.	-	-
Other Income	-	-
<b>Total Income</b>	-	-
<b>Net Expenditure</b>	2,157	2,090

<u>Budgeted Personnel 2019/20</u>	<u>Full Time Equivalent</u>
Chief Officers	-
Teachers	-
APT & C	-
Manual	-
<b>Total</b>	-

## CORPORATE &amp; COMMUNITY - COMMUNITY RESOURCES

## GRANTS

	Budget 2018/19 £'000	Budget 2019/20 £'000
<b><u>Expenditure</u></b>		
Staff Costs	-	-
Property Costs	-	-
Transport Costs	-	-
Supplies & Services	-	1
Third Party Payments	-	-
Transfer Payments	152	152
Support Services	27	19
<b>Total Expenditure</b>	179	172
<b><u>Income</u></b>		
Ring Fenced Government Grant	-	-
Other Government Grant	-	-
Recharge Income (Internal)	-	-
Fees Charges etc.	-	-
Other Income	-	-
<b>Total Income</b>	-	-
<b>Net Expenditure</b>	179	172

<u>Budgeted Personnel 2019/20</u>	
	<u>Full Time Equivalent</u>
Chief Officers	-
Teachers	-
APT & C	-
Manual	-
<b>Total</b>	-

## CORPORATE &amp; COMMUNITY - COMMUNITY RESOURCES

## MONEY ADVICE AND RIGHTS TEAM

	Budget 2018/19 £'000	Budget 2019/20 £'000
<b><u>Expenditure</u></b>		
Staff Costs	694	725
Property Costs	-	-
Transport Costs	-	-
Supplies & Services	19	26
Third Party Payments	-	-
Transfer Payments	-	-
Support Services	222	226
<b>Total Expenditure</b>	935	977
<b><u>Income</u></b>		
Ring Fenced Government Grant	-	-
Other Government Grant	-	-
Recharge Income (Internal)	-	32
Fees Charges etc.	-	-
Other Income	-	-
<b>Total Income</b>	-	32
<b>Net Expenditure</b>	935	945

Budgeted Personnel 2019/20

	<u>Full Time Equivalent</u>
Chief Officers	-
Teachers	-
APT & C	18.9
Manual	-
<b>Total</b>	18.9



## CORPORATE &amp; COMMUNITY - COMMUNITY RESOURCES

## REGISTRARS

	Budget 2018/19 £'000	Budget 2019/20 £'000
<b><u>Expenditure</u></b>		
Staff Costs	220	208
Property Costs	3	3
Transport Costs	-	-
Supplies & Services	7	7
Third Party Payments	-	-
Transfer Payments	-	-
Support Services	174	156
<b>Total Expenditure</b>	<u>404</u>	<u>374</u>
<b><u>Income</u></b>		
Ring Fenced Government Grant	-	-
Other Government Grant	-	-
Recharge Income (Internal)	-	-
Fees Charges etc.	127	127
Other Income	5	5
<b>Total Income</b>	<u>132</u>	<u>132</u>
<b>Net Expenditure</b>	<u><u>272</u></u>	<u><u>242</u></u>

<u>Budgeted Personnel 2019/20</u>	
	<u>Full Time Equivalent</u>
Chief Officers	-
Teachers	-
APT & C	5.0
Manual	-
<b>Total</b>	<u>5.0</u>

## CORPORATE &amp; COMMUNITY - COMMUNITY RESOURCES

## STRATEGIC INSIGHT &amp; COMMUNITIES MANAGEMENT

	Budget 2018/19 £'000	Budget 2019/20 £'000
<b><u>Expenditure</u></b>		
Staff Costs	106	240
Property Costs	-	-
Transport Costs	-	-
Supplies & Services	40	16
Third Party Payments	57	3
Transfer Payments	-	-
Support Services	55	26
<b>Total Expenditure</b>	<u>258</u>	<u>285</u>
<b><u>Income</u></b>		
Ring Fenced Government Grant	-	-
Other Government Grant	-	-
Recharge Income (Internal)	110	87
Fees Charges etc.	-	-
Other Income	-	-
<b>Total Income</b>	<u>110</u>	<u>87</u>
<b>Net Expenditure</b>	<u><u>148</u></u>	<u><u>198</u></u>

<u>Budgeted Personnel 2019/20</u>	
	<u>Full Time Equivalent</u>
Chief Officers	-
Teachers	-
APT & C	3.5
Manual	-
<b>Total</b>	<u><u>3.5</u></u>

## CORPORATE &amp; COMMUNITY - COMMUNITY RESOURCES

## PARTNERSHIPS &amp; EQUALITIES

	Budget 2018/19 £'000	Budget 2019/20 £'000
<b><u>Expenditure</u></b>		
Staff Costs	243	213
Property Costs	-	-
Transport Costs	-	-
Supplies & Services	149	179
Third Party Payments	-	5
Transfer Payments	-	-
Support Services	85	89
<b>Total Expenditure</b>	477	486
<b><u>Income</u></b>		
Ring Fenced Government Grant	-	-
Other Government Grant	-	-
Recharge Income (Internal)	-	-
Fees Charges etc.	-	-
Other Income	-	-
<b>Total Income</b>	-	-
<b>Net Expenditure</b>	477	486

<u>Budgeted Personnel 2019/20</u>	
	<u>Full Time Equivalent</u>
Chief Officers	-
Teachers	-
APT & C	4.4
Manual	-
<b>Total</b>	4.4

## CORPORATE &amp; COMMUNITY - COMMUNITY RESOURCES

## COMMUNITY LEARNING &amp; DEVELOPMENT

	Budget 2018/19 £'000	Budget 2019/20 £'000
<u>Expenditure</u>		
Staff Costs	938	755
Property Costs	35	33
Transport Costs	13	13
Supplies & Services	101	125
Third Party Payments	9	9
Transfer Payments	-	-
Support Services	92	92
Total Expenditure	1,188	1,027
<u>Income</u>		
Ring Fenced Government Grant	-	-
Other Government Grant	-	-
Recharge Income (Internal)	-	-
Fees Charges etc.	-	-
Other Income	-	-
Total Income	-	-
Net Expenditure	1,188	1,027

<u>Budgeted Personnel 2019/20</u>	
	<u>Full Time Equivalent</u>
Chief Officers	-
Teachers	-
APT & C	17.0
Manual	-
Total	17.0

## CORPORATE &amp; COMMUNITY - COMMUNITY RESOURCES

## COMMUNITY LEARNING &amp; DEVELOPMENT

This service comprises:-	<b>Budget 2018/19 £'000</b>	<b>Budget 2019/20 £'000</b>
Young People	825	749
Mearns Youth Facility	12	11
Barrhead Youth Facility	23	22
Administration & Support	328	245
	<u>1,188</u>	<u>1,027</u>

## CORPORATE &amp; COMMUNITY - COMMUNITY RESOURCES

## AUCHENBACK RESOURCE CENTRE

	Budget 2018/19 £'000	Budget 2019/20 £'000
<b><u>Expenditure</u></b>		
Staff Costs	-	-
Property Costs	-	-
Transport Costs	-	-
Supplies & Services	-	-
Third Party Payments	31	31
Transfer Payments		
Support Services		
<b>Total Expenditure</b>	31	31
<b><u>Income</u></b>		
Ring Fenced Government Grant	-	-
Other Government Grant	-	-
Recharge Income (Internal)	-	-
Fees Charges etc.	-	-
Other Income	-	-
<b>Total Income</b>	-	-
<b>Net Expenditure</b>	31	31

<u>Budgeted Personnel 2019/20</u>	
	<u>Full Time Equivalent</u>
Chief Officers	-
Teachers	-
APT & C	-
Manual	-
<b>Total</b>	-

## CORPORATE &amp; COMMUNITY - COMMUNITY RESOURCES

## COUNCIL TAX &amp; NON DOMESTIC RATES

	Budget 2018/19 £'000	Budget 2019/20 £'000
<b><u>Expenditure</u></b>		
Staff Costs	415	416
Property Costs	-	-
Transport Costs	-	-
Supplies & Services	100	70
Third Party Payments	60	60
Transfer Payments	3,854	3,743
Support Services	438	495
<b>Total Expenditure</b>	4,867	4,784
<b><u>Income</u></b>		
Ring Fenced Government Grant	-	-
Other Government Grant	-	-
Recharge Income (Internal)	12	12
Fees Charges etc.	209	209
Other Income	259	259
<b>Total Income</b>	480	480
<b>Net Expenditure</b>	4,387	4,304

Budgeted Personnel 2019/20

	<u>Full Time Equivalent</u>
Chief Officers	-
Teachers	-
APT & C	14.0
Manual	-
<b>Total</b>	14.0

## CORPORATE &amp; COMMUNITY - COMMUNITY RESOURCES

## REVENUES - BENEFITS &amp; DISCRETIONARY PAYMENTS TEAM

	Budget 2018/19 £'000	Budget 2019/20 £'000
<b><u>Expenditure</u></b>		
Staff Costs	471	526
Property Costs	-	-
Transport Costs	-	-
Supplies & Services	53	47
Third Party Payments	-	-
Transfer Payments	241	281
Support Services	334	300
<b>Total Expenditure</b>	1,099	1,154
<b><u>Income</u></b>		
Ring Fenced Government Grant	-	-
Other Government Grant	-	-
Recharge Income (Internal)	186	227
Fees Charges etc.	-	-
Other Income	93	88
<b>Total Income</b>	279	315
<b>Net Expenditure</b>	820	839

<u>Budgeted Personnel 2019/20</u>	
	<u>Full Time Equivalent</u>
Chief Officers	-
Teachers	-
APT & C	18.1
Manual	-
<b>Total</b>	18.1



## CORPORATE &amp; COMMUNITY - COMMUNITY RESOURCES

## REVENUES - HOUSING BENEFIT

	Budget 2018/19 £'000	Budget 2019/20 £'000
<b><u>Expenditure</u></b>		
Staff Costs	-	-
Property Costs	-	-
Transport Costs	-	-
Supplies & Services	171	191
Third Party Payments	-	-
Transfer Payments	15,611	15,566
Support Services	95	98
<b>Total Expenditure</b>	<u>15,877</u>	<u>15,855</u>
<b><u>Income</u></b>		
Ring Fenced Government Grant	-	-
Other Government Grant	15,525	15,525
Recharge Income (Internal)	70	66
Fees Charges etc.	-	-
Other Income	-	-
<b>Total Income</b>	<u>15,595</u>	<u>15,591</u>
<b>Net Expenditure</b>	<u><u>282</u></u>	<u><u>264</u></u>

Budgeted Personnel 2019/20

	<u>Full Time Equivalent</u>
Chief Officers	-
Teachers	-
APT & C	-
Manual	-
<b>Total</b>	<u><u>-</u></u>

## CORPORATE &amp; COMMUNITY - COMMUNITY RESOURCES

## BUSINESS SUPPORT TEAM

	Budget 2018/19 £'000	Budget 2019/20 £'000
<b><u>Expenditure</u></b>		
Staff Costs	239	228
Property Costs	-	-
Transport Costs	21	21
Supplies & Services	28	21
Third Party Payments	-	-
Transfer Payments	-	-
Support Services	114	102
<b>Total Expenditure</b>	402	372
<b><u>Income</u></b>		
Ring Fenced Government Grant	-	-
Other Government Grant	-	-
Recharge Income (Internal)	87	90
Fees Charges etc.	-	-
Other Income	-	-
<b>Total Income</b>	87	90
<b>Net Expenditure</b>	315	282

<u>Budgeted Personnel 2019/20</u>	
	<u>Full Time Equivalent</u>
Chief Officers	-
Teachers	-
APT & C	8.0
Manual	-
<b>Total</b>	8.0

## CORPORATE &amp; COMMUNITY - COMMUNITY RESOURCES

## COMMUNITIES, REVENUES AND CHANGE

	Budget 2018/19 £'000	Budget 2019/20 £'000
<b><u>Expenditure</u></b>		
Staff Costs	107	111
Property Costs	-	-
Transport Costs	-	-
Supplies & Services	12	11
Third Party Payments	-	-
Transfer Payments	-	-
Support Services	24	21
<b>Total Expenditure</b>	143	143
<b><u>Income</u></b>		
Ring Fenced Government Grant	-	-
Other Government Grant	-	-
Recharge Income (Internal)	106	110
Fees Charges etc.	-	-
Other Income	-	-
<b>Total Income</b>	106	110
<b>Net Expenditure</b>	37	33

Budgeted Personnel 2019/20

	<u>Full Time Equivalent</u>
Chief Officers	1.0
Teachers	-
APT & C	-
Manual	-
<b>Total</b>	1.0



## CHIEF EXECUTIVE'S - NONSUPPORT SERVICES

## DEPARTMENTAL SUMMARY

	Budget 2018/19 £'000	Budget 2019/20 £'000
<b><u>Expenditure</u></b>		
Staff Costs	22	23
Property Costs	-	-
Transport Costs	-	3
Supplies & Services	352	359
Third Party Payments	-	-
Transfer Payments	-	-
Support Services	84	47
<b>Total Expenditure</b>	<u>458</u>	<u>432</u>
<b><u>Income</u></b>		
Ring Fenced Government Grant	-	-
Other Govt Grant	-	-
Recharge Income (Internal)	235	180
Fees Charges etc	196	237
Other Income	-	-
<b>Total Income</b>	<u>431</u>	<u>417</u>
<b>Net Expenditure</b>	<u><u>27</u></u>	<u><u>15</u></u>

<u>Budgeted Personnel 2019/20</u>	
	<u>Full Time Equivalent</u>
Chief Officers	-
Teachers	-
APT & C	0.7
Manual	-
<b>Total</b>	<u><u>0.7</u></u>



CHIEF EXECUTIVE'S - NONSUPPORT SERVICES  
ACCOUNTANCY

	Budget 2018/19 £'000	Budget 2019/20 £'000
<b><u>Expenditure</u></b>		
Staff Costs	-	-
Property Costs	-	-
Transport Costs	-	-
Supplies & Services	225	233
Third Party Payments	-	-
Transfer Payments	-	-
Support Services	-	-
<b>Total Expenditure</b>	<u>225</u>	<u>233</u>
<b><u>Income</u></b>		
Ring Fenced Government Grant	-	-
Other Govt Grant	-	-
Recharge Income (Internal)	235	180
Fees Charges etc	-	-
Other Income	-	-
<b>Total Income</b>	<u>235</u>	<u>180</u>
<b>Net Expenditure</b>	<u><u>(10)</u></u>	<u><u>53</u></u>

<u>Budgeted Personnel 2019/20</u>	
	<u>Full Time Equivalent</u>
Chief Officers	-
Teachers	-
APT & C	-
Manual	-
<b>Total</b>	<u><u>-</u></u>

## CHIEF EXECUTIVE'S - NONSUPPORT SERVICES

## CIVIC LICENSING

	Budget 2018/19 £'000	Budget 2019/20 £'000
<b><u>Expenditure</u></b>		
Staff Costs	22	23
Property Costs	-	-
Transport Costs	-	3
Supplies & Services	73	72
Third Party Payments	-	-
Transfer Payments	-	-
Support Services	63	44
<b>Total Expenditure</b>	<u>158</u>	<u>142</u>
<b><u>Income</u></b>		
Ring Fenced Government Grant	-	-
Other Govt Grant	-	-
Recharge Income (Internal)	-	-
Fees Charges etc	116	156
Other Income	-	-
<b>Total Income</b>	<u>116</u>	<u>156</u>
<b>Net Expenditure</b>	<u>42</u>	<u>(14)</u>

Budgeted Personnel 2019/20

	<u>Full Time Equivalent</u>
Chief Officers	-
Teachers	-
APT & C	0.7
Manual	-
<b>Total</b>	<u>0.7</u>



CHIEF EXECUTIVE'S - NONSUPPORT SERVICES  
LICENSING BOARD

	Budget 2018/19 £'000	Budget 2019/20 £'000
<b><u>Expenditure</u></b>		
Staff Costs	-	-
Property Costs	-	-
Transport Costs	-	-
Supplies & Services	54	54
Third Party Payments	-	-
Transfer Payments	-	-
Support Services	21	3
<b>Total Expenditure</b>	75	57
<b><u>Income</u></b>		
Ring Fenced Government Grant	-	-
Other Govt Grant	-	-
Recharge Income (Internal)	-	-
Fees Charges etc	80	81
Other Income	-	-
<b>Total Income</b>	80	81
<b>Net Expenditure</b>	(5)	(24)

<u>Budgeted Personnel 2019/20</u>	
	<u>Full Time Equivalent</u>
Chief Officers	-
Teachers	-
APT & C	-
Manual	-
<b>Total</b>	-



## CENTRAL SUPPORT

## SUMMARY

	Budget 2018/19 £'000	Budget 2019/20 £'000
Chief Executive's Office	412	431
Accountancy	1,483	1,505
Legal	470	473
Procurement	414	365
Internal Audit	252	260
Policy & Data	262	348
Project Management Office & Core Systems	287	301
Communications & Printing	620	623
Human Resources & Payroll	1,626	1,664
Democratic Services	405	405
Customer First	1,010	1,018
Revenues - General	445	426
Revenues - Creditors	285	306
Digital Services	4,305	4,377
Property & Technical	998	1,153
Accommodation	1,059	1,081
	<u>14,333</u>	<u>14,736</u>

**ALLOCATION:-**

Education (including ERCLT)	5,007	5,151
Health & Social Care Partnership	2,196	2,331
Community Resources	3,348	3,309
Chief Executives - Non Support	84	47
Environment	2,706	2,848
Other Housing	-	-
Corporate & Democratic	-	-
Council Tax and Rates	-	-
Licensing Board	-	-
Joint Boards	5	8
Miscellaneous	75	65
Housing Revenue Account	912	977
	<u>14,333</u>	<u>14,736</u>



## CHIEF EXECUTIVE'S - SUPPORT SERVICES

## DEPARTMENTAL SUMMARY

	Budget 2018/19 £'000	Budget 2019/20 £'000
<b><u>Expenditure</u></b>		
Staff Costs	2,960	3,056
Property Costs	-	-
Transport Costs	-	-
Supplies & Services	176	133
Third Party Payments	71	72
Transfer Payments	-	-
Support Services	-	-
<b>Total Expenditure</b>	3,207	3,261
<b><u>Income</u></b>		
Ring Fenced Government Grant	-	-
Other Govt Grant	-	-
Recharge Income (Internal)	123	174
Fees Charges etc	45	45
Other Income	8	8
<b>Total Income</b>	176	227
<b>Net Expenditure</b>	3,031	3,034

<u>Budgeted Personnel 2019/20</u>	
	<u>Full Time Equivalent</u>
Chief Officers	2.0
Teachers	0.0
APT & C	51.6
Manual	0.0
<b>Total</b>	<b>53.6</b>



## CHIEF EXECUTIVE'S - SUPPORT SERVICES

## CHIEF EXECUTIVE'S OFFICE

	Budget 2018/19 £'000	Budget 2019/20 £'000
<b><u>Expenditure</u></b>		
Staff Costs	411	429
Property Costs	-	-
Transport Costs	-	-
Supplies & Services	1	2
Third Party Payments	-	-
Transfer Payments	-	-
Support Services	-	-
<b>Total Expenditure</b>	412	431
<b><u>Income</u></b>		
Ring Fenced Government Grant	-	-
Other Govt Grant	-	-
Recharge Income (Internal)	-	-
Fees Charges etc	-	-
Other Income	-	-
<b>Total Income</b>	-	-
<b>Net Expenditure</b>	412	431

<u>Budgeted Personnel 2019/20</u>	
	<u>Full Time Equivalent</u>
Chief Officers	1.0
Teachers	-
APT & C	6.5
Manual	-
<b>Total</b>	7.5

CHIEF EXECUTIVE'S - SUPPORT SERVICES  
ACCOUNTANCY

	Budget 2018/19 £'000	Budget 2019/20 £'000
<b><u>Expenditure</u></b>		
Staff Costs	1,505	1,558
Property Costs	-	-
Transport Costs	-	-
Supplies & Services	81	51
Third Party Payments	-	-
Transfer Payments	-	-
Support Services	-	-
<b>Total Expenditure</b>	1,586	1,609
<b><u>Income</u></b>		
Ring Fenced Government Grant	-	-
Other Govt Grant	-	-
Recharge Income (Internal)	103	104
Fees Charges etc	-	-
Other Income	-	-
<b>Total Income</b>	103	104
<b>Net Expenditure</b>	1,483	1,505

<u>Budgeted Personnel 2019/20</u>	
	<u>Full Time Equivalent</u>
Chief Officers	1.0
Teachers	-
APT & C	26.6
Manual	-
<b>Total</b>	<b>27.6</b>



## CHIEF EXECUTIVE'S - SUPPORT SERVICES

## LEGAL SERVICES

	Budget 2018/19 £'000	Budget 2019/20 £'000
<b><u>Expenditure</u></b>		
Staff Costs	458	473
Property Costs	-	-
Transport Costs	-	-
Supplies & Services	77	65
Third Party Payments	-	-
Transfer Payments	-	-
Support Services	-	-
<b>Total Expenditure</b>	<b>535</b>	<b>538</b>
<b><u>Income</u></b>		
Ring Fenced Government Grant	-	-
Other Government Grant	-	-
Recharge Income (Internal)	20	20
Fees Charges etc.	45	45
Other Income	-	-
<b>Total Income</b>	<b>65</b>	<b>65</b>
<b>Net Expenditure</b>	<b>470</b>	<b>473</b>

<u>Budgeted Personnel 2019/20</u>	
	<u>Full Time Equivalent</u>
Chief Officers	-
Teachers	-
APT & C	7.8
Manual	-
Total	<u>7.8</u>

## CHIEF EXECUTIVE'S - SUPPORT SERVICES

## PROCUREMENT

	Budget 2018/19 £'000	Budget 2019/20 £'000
<b><u>Expenditure</u></b>		
Staff Costs	338	339
Property Costs	-	-
Transport Costs	-	-
Supplies & Services	13	12
Third Party Payments	71	72
Transfer Payments	-	-
Support Services	-	-
<b>Total Expenditure</b>	422	423
<b><u>Income</u></b>		
Ring Fenced Government Grant	-	-
Other Govt Grant	-	-
Recharge Income (Internal)	-	50
Fees Charges etc	-	-
Other Income	8	8
<b>Total Income</b>	8	58
<b>Net Expenditure</b>	414	365

Budgeted Personnel 2019/20

	<u>Full Time Equivalent</u>
Chief Officers	-
Teachers	-
APT & C	6.0
Manual	-
<b>TOTAL</b>	6.0

## CHIEF EXECUTIVE'S - SUPPORT SERVICES

## INTERNAL AUDIT

	Budget 2018/19 £'000	Budget 2019/20 £'000
<b><u>Expenditure</u></b>		
Staff Costs	248	257
Property Costs	-	-
Transport Costs	-	-
Supplies & Services	4	3
Third Party Payments	-	-
Transfer Payments	-	-
Support Services	-	-
<b>Total Expenditure</b>	252	260
<b><u>Income</u></b>		
Ring Fenced Government Grant	-	-
Other Govt Grant	-	-
Recharge Income (Internal)	-	-
Fees Charges etc	-	-
Other Income	-	-
<b>Total Income</b>	-	-
<b>Net Expenditure</b>	252	260

<u>Budgeted Personnel 2019/20</u>	<u>Full Time Equivalent</u>
Chief Officers	-
Teachers	-
APT & C	4.7
Manual	-
<b>Total</b>	4.7



## CORPORATE &amp; COMMUNITY - SUPPORT SERVICES

## DEPARTMENTAL SUMMARY

	Budget 2018/19 £'000	Budget 2019/20 £'000
<b><u>Expenditure</u></b>		
Staff Costs	6,963	8,063
Property Costs	3	3
Transport Costs	41	26
Supplies & Services	3,514	3,445
Third Party Payments	20	20
Transfer Payments	-	-
Support Services	-	-
<b>Total Expenditure</b>	10,541	11,557
<b><u>Income</u></b>		
Ring Fenced Government Grant	-	-
Other Government Grant	-	-
Recharge Income (Internal)	1,244	2,039
Fees Charges etc.	45	46
Other Income	7	4
<b>Total Income</b>	1,296	2,089
<b>Net Expenditure</b>	9,245	9,468

<u>Budgeted Personnel 2019/20</u>	
	<u>Full Time Equivalent</u>
Chief Officers	2.0
Teachers	-
APT & C	184.9
Manual	-
<b>Total</b>	186.9



## CORPORATE &amp; COMMUNITY - SUPPORT SERVICES

## POLICY &amp; DATA

	Budget 2018/19 £'000	Budget 2019/20 £'000
<b>Expenditure</b>		
Staff Costs	222	279
Property Costs	-	-
Transport Costs	-	-
Supplies & Services	22	51
Third Party Payments	18	18
Transfer Payments	-	-
Support Services	-	-
<b>Total Expenditure</b>	<u>262</u>	<u>348</u>
<b>Income</b>		
Ring Fenced Government Grant	-	-
Other Government Grant	-	-
Recharge Income (Internal)	-	-
Fees Charges etc.	-	-
Other Income	-	-
<b>Total Income</b>	<u>-</u>	<u>-</u>
<b>Net Expenditure</b>	<u><u>262</u></u>	<u><u>348</u></u>

<u>Budgeted Personnel 2019/20</u>	
	<u>Full Time Equivalent</u>
Chief Officers	-
Teachers	-
APT & C	5.2
Manual	-
<b>Total</b>	<u><u>5.2</u></u>

## CORPORATE &amp; COMMUNITY - SUPPORT SERVICES

## PROJECT MANAGEMENT OFFICE &amp; CORE SYSTEMS

	Budget 2018/19 £'000	Budget 2019/20 £'000
<b>Expenditure</b>		
Staff Costs	279	1,163
Property Costs	-	-
Transport Costs	-	-
Supplies & Services	8	11
Third Party Payments	-	-
Transfer Payments	-	-
Support Services	-	-
<b>Total Expenditure</b>	287	1,174
<b>Income</b>		
Ring Fenced Government Grant	-	-
Other Government Grant	-	-
Recharge Income (Internal)	-	873
Fees Charges etc.	-	-
Other Income	-	-
<b>Total Income</b>	-	873
<b>Net Expenditure</b>	287	301

<u>Budgeted Personnel 2019/20</u>	
	<u>Full Time Equivalent</u>
Chief Officers	-
Teachers	-
APT & C	21.6
Manual	-
<b>Total</b>	21.6



## CORPORATE &amp; COMMUNITY - SUPPORT SERVICES

## COMMUNICATIONS &amp; PRINTING

	Budget 2018/19 £'000	Budget 2019/20 £'000
<b><u>Expenditure</u></b>		
Staff Costs	516	518
Property Costs	3	3
Transport Costs	13	13
Supplies & Services	170	170
Third Party Payments	-	-
Transfer Payments	-	-
Support Services	-	-
<b>Total Expenditure</b>	702	704
<b><u>Income</u></b>		
Ring Fenced Government Grant	-	-
Other Government Grant	-	-
Recharge Income (Internal)	80	81
Fees Charges etc.	-	-
Other Income	2	-
<b>Total Income</b>	82	81
<b>Net Expenditure</b>	620	623

<u>Budgeted Personnel 2019/20</u>	
	<u>Full Time Equivalent</u>
Chief Officers	-
Teachers	-
APT & C	11.8
Manual	-
<b>Total</b>	11.8

## CORPORATE &amp; COMMUNITY - SUPPORT SERVICES

## HR &amp; PAYROLL

	Budget 2018/19 £'000	Budget 2019/20 £'000
<b><u>Expenditure</u></b>		
Staff Costs	1,540	1,608
Property Costs	-	-
Transport Costs	-	-
Supplies & Services	290	266
Third Party Payments	-	-
Transfer Payments	-	-
Support Services	-	-
<b>Total Expenditure</b>	1,830	1,874
<b><u>Income</u></b>		
Ring Fenced Government Grant	-	-
Other Government Grant	-	-
Recharge Income (Internal)	193	199
Fees Charges etc.	7	7
Other Income	4	4
<b>Total Income</b>	204	210
<b>Net Expenditure</b>	1,626	1,664

<u>Budgeted Personnel 2019/20</u>	
	<u>Full Time Equivalent</u>
Chief Officers	1.0
Teachers	-
APT & C	37.6
Manual	-
<b>Total</b>	38.6

## CORPORATE &amp; COMMUNITY - SUPPORT SERVICES

## DEMOCRATIC SERVICES

	Budget 2018/19 £'000	Budget 2019/20 £'000
<b><u>Expenditure</u></b>		
Staff Costs	339	356
Property Costs	-	-
Transport Costs	24	9
Supplies & Services	142	40
Third Party Payments	-	-
Transfer Payments	-	-
Support Services	-	-
<b>Total Expenditure</b>	505	405
<b><u>Income</u></b>		
Ring Fenced Government Grant	-	-
Other Government Grant	-	-
Recharge Income (Internal)	100	-
Fees Charges etc.	-	-
Other Income	-	-
<b>Total Income</b>	100	-
<b>Net Expenditure</b>	405	405

<u>Budgeted Personnel 2019/20</u>	
	<u>Full Time Equivalent</u>
Chief Officers	-
Teachers	-
APT & C	7.5
Manual	-
<b>Total</b>	7.5

## CORPORATE &amp; COMMUNITY - SUPPORT SERVICES

## CUSTOMER FIRST

	Budget 2018/19 £'000	Budget 2019/20 £'000
<b><u>Expenditure</u></b>		
Staff Costs	1,114	1,132
Property Costs	-	-
Transport Costs	-	-
Supplies & Services	58	50
Third Party Payments	2	2
Transfer Payments	-	-
Support Services	-	-
<b>Total Expenditure</b>	1,174	1,184
<b><u>Income</u></b>		
Ring Fenced Government Grant	-	-
Other Government Grant	-	-
Recharge Income (Internal)	126	127
Fees Charges etc.	38	39
Other Income	-	-
<b>Total Income</b>	164	166
<b>Net Expenditure</b>	1,010	1,018

<u>Budgeted Personnel 2019/20</u>	
	<u>Full Time Equivalent</u>
Chief Officers	-
Teachers	-
APT & C	33.9
Manual	-
<b>Total</b>	33.9

## CORPORATE &amp; COMMUNITY - SUPPORT SERVICES

## REVENUES - GENERAL

	Budget 2018/19 £'000	Budget 2019/20 £'000
<b><u>Expenditure</u></b>		
Staff Costs	371	378
Property Costs	-	-
Transport Costs	-	-
Supplies & Services	81	54
Third Party Payments	-	-
Transfer Payments	-	-
Support Services	-	-
<b>Total Expenditure</b>	452	432
<b><u>Income</u></b>		
Ring Fenced Government Grant	-	-
Other Govt Grant	-	-
Recharge Income (Internal)	6	6
Fees Charges etc	-	-
Other Income	1	-
<b>Total Income</b>	7	6
<b>Net Expenditure</b>	445	426

<u>Budgeted Personnel 2019/20</u>	
	<u>Full Time Equivalent</u>
Chief Officers	-
Teachers	-
APT & C	8.5
Manual	-
<b>Total</b>	8.5

## CORPORATE &amp; COMMUNITY - SUPPORT SERVICES

## REVENUES - CREDITORS

	Budget 2018/19 £'000	Budget 2019/20 £'000
<b><u>Expenditure</u></b>		
Staff Costs	261	269
Property Costs	-	-
Transport Costs	-	-
Supplies & Services	24	37
Third Party Payments	-	-
Transfer Payments	-	-
Support Services	-	-
<b>Total Expenditure</b>	285	306
<b><u>Income</u></b>		
Ring Fenced Government Grant	-	-
Other Govt Grant	-	-
Recharge Income (Internal)	-	-
Fees Charges etc	-	-
Other Income	-	-
<b>Total Income</b>	-	-
<b>Net Expenditure</b>	285	306

<u>Budgeted Personnel 2019/20</u>	<u>Full Time Equivalent</u>
Chief Officers	-
Teachers	-
APT & C	9.5
Manual	-
Total	9.5

## CORPORATE &amp; COMMUNITY - SUPPORT SERVICES

## DIGITAL SERVICES

	Budget 2018/19 £'000	Budget 2019/20 £'000
<b><u>Expenditure</u></b>		
Staff Costs	2,321	2,360
Property Costs	-	-
Transport Costs	4	4
Supplies & Services	2,719	2,766
Third Party Payments	-	-
Transfer Payments	-	-
Support Services	-	-
<b>Total Expenditure</b>	5,044	5,130
<b><u>Income</u></b>		
Ring Fenced Government Grant	-	-
Other Govt Grant	-	-
Recharge Income (Internal)	739	753
Fees Charges etc	-	-
Other Income	-	-
<b>Total Income</b>	739	753
<b>Net Expenditure</b>	4,305	4,377

<u>Budgeted Personnel 2019/20</u>	
	<u>Full Time Equivalent</u>
Chief Officers	1.0
Teachers	-
APT & C	49.3
Manual	-
<b>Total</b>	50.3





## ENVIRONMENT - SUPPORT

## DEPARTMENTAL SUMMARY

	Budget 2018/19 £'000	Budget 2019/20 £'000
<b><u>Expenditure</u></b>		
Staff Costs	1,853	1,894
Property Costs	1,030	1,015
Transport Costs	-	15
Supplies & Services	119	276
Third Party Payments	63	63
Transfer Payments	-	-
Support Services	-	1
<b>Total Expenditure</b>	3,065	3,264
<b><u>Income</u></b>		
Ring Fenced Government Grant	-	-
Other Govt Grant	-	-
Recharge Income (Internal)	1,002	1,024
Fees Charges etc	-	-
Other Income	6	6
<b>Total Income</b>	1,008	1,030
<b>Net Expenditure</b>	2,057	2,234

<u>Budgeted Personnel 2019/20</u>	
	<u>Full Time Equivalent</u>
Chief Officers	-
Teachers	-
APT & C	39.0
Manual	-
<b>Total</b>	39.0



## ENVIRONMENT - SUPPORT

## PROPERTY &amp; TECHNICAL

	Budget 2018/19 £'000	Budget 2019/20 £'000
<b><u>Expenditure</u></b>		
Staff Costs	1,853	1,894
Property Costs	-	-
Transport Costs	-	15
Supplies & Services	90	210
Third Party Payments	63	63
Transfer Payments		
Support Services		1
<b>Total Expenditure</b>	2,006	2,183
<b><u>Income</u></b>		
Ring Fenced Government Grant	-	-
Other Govt Grant	-	-
Recharge Income (Internal)	1,002	1,024
Fees Charges etc	-	-
Other Income	6	6
<b>Total Income</b>	1,008	1,030
<b>Net Expenditure</b>	998	1,153

<u>Budgeted Personnel 2019/20</u>	
	<u>Full Time Equivalent</u>
Chief Officers	-
Teachers	-
APT & C	39.0
Manual	-
<b>TOTAL</b>	<b>39.0</b>

## ENVIRONMENT - SUPPORT

## ACCOMMODATION

	Budget 2018/19 £'000	Budget 2019/20 £'000
<b>Expenditure</b>		
Staff Costs	-	-
Property Costs	1,030	1,015
Transport Costs	-	-
Supplies & Services	29	66
Third Party Payments	-	-
Transfer Payments	-	-
Support Services	-	-
<b>Total Expenditure</b>	1,059	1,081
<b>Income</b>		
Ring Fenced Government Grant	-	-
Other Govt Grant	-	-
Recharge Income (Internal)	-	-
Fees Charges etc	-	-
Other Income	-	-
<b>Total Income</b>	-	-
<b>Net Expenditure</b>	1,059	1,081

<u>Budgeted Personnel 2019/20</u>	
	<u>Full Time Equivalent</u>
Chief Officers	-
Teachers	-
APT & C	-
Manual	-
<b>Total</b>	-

## HEALTH &amp; SOCIAL CARE PARTNERSHIP

## DEPARTMENTAL SUMMARY

	<b>Budget 2018/19 £'000</b>	<b>Budget 2019/20 £'000</b>
<b><u>Expenditure</u></b>		
Staff Costs	20,890	20,678
Property Costs	1,059	967
Transport Costs	221	224
Supplies & Services	2,238	2,390
Third Party Payments	36,355	37,684
Transfer Payments	39	39
Support Services	2,196	2,331
<b>Total Expenditure</b>	<b>62,998</b>	<b>64,313</b>
<b><u>Income</u></b>		
Additional IJB Grant	5,640	6,090
Ring Fenced Government Grant	578	561
Other Government Grant	-	88
Recharge Income (Internal)	-	-
Fees,Charges etc.	888	937
Other Income	8,295	7,848
<b>Total Income</b>	<b>15,401</b>	<b>15,524</b>
<b>Net Expenditure for Council Tax</b>	<b>47,597</b>	<b>48,789</b>
<b><u>Adjustments</u></b>		
Ring Fenced Government Grant	578	561
Funding from Integrated Joint Board ( Note 1)	48,175	49,350
<b>Net Expenditure</b>	<b>-</b>	<b>-</b>

<u>Budgeted Personnel 2019/20</u>	
	<u>Full-time Equivalent</u>
Chief Officers *	3.0
Teachers	-
APT&C	392.6
Manual	156.5
<b>TOTAL</b>	<b>552.1</b>

\* This excludes NHS post

Note 1: The HSCP's budget is indicative only and will be directed and amended by the Integrated Joint Board on an ongoing basis



## HEALTH &amp; SOCIAL CARE PARTNERSHIP

## SERVICE STRATEGY

	Budget 2018/19 £'000	Budget 2019/20 £'000
<b><u>Expenditure</u></b>		
Staff Costs	1,299	1,091
Property Costs	1	-
Transport Costs	-	-
Supplies & Services	30	37
Third Party Payments	32	145
Transfer Payments	-	-
Support Services	-	-
<b>Total Expenditure</b>	1,362	1,273
<b><u>Income</u></b>		
Additional IJB Grant	29	29
Ring Fenced Government Grant	-	-
Other Government Grant	-	-
Recharge Income (Internal)	-	-
Fees,Charges etc.	-	-
Other Income	456	362
<b>Total Income</b>	485	391
<b>Net Expenditure for Council Tax</b>	877	882
<b><u>Adjustments</u></b>		
Ring Fenced Government Grant	-	-
<b>Net Expenditure</b>	877	882

<u>Budgeted Personnel 2019/20</u>	
	<u>Full-time Equivalent</u>
Chief Officers *	3.0
Teachers	-
APT&C	16.6
Manual	-
<b>TOTAL</b>	<b>19.6</b>

\* This excludes NHS post

## HEALTH &amp; SOCIAL CARE PARTNERSHIP

## CHILDREN &amp; FAMILIES

	Budget 2018/19 £'000	Budget 2019/20 £'000
<b><u>Expenditure</u></b>		
Staff Costs	3,623	3,726
Property Costs	42	41
Transport Costs	30	31
Supplies & Services	436	440
Third Party Payments	4,611	4,688
Transfer Payments	37	37
Support Services	-	-
<b>Total Expenditure</b>	8,779	8,963
<b><u>Income</u></b>		
Additional IJB Grant	-	-
Ring Fenced Government Grant	-	-
Other Government Grant	-	-
Recharge Income (Internal)	-	-
Fees, Charges etc.	16	20
Other Income	280	281
<b>Total Income</b>	296	301
<b>Net Expenditure for Council Tax</b>	8,483	8,662
<b><u>Adjustments</u></b>		
Ring Fenced Government Grant	-	-
<b>Net Expenditure</b>	8,483	8,662

<u>Budgeted Personnel 2019/20</u>	<u>Full-time Equivalent</u>
Chief Officers	-
Teachers	-
APT&C	78.1
Manual	-
<b>TOTAL</b>	78.1



## HEALTH &amp; SOCIAL CARE PARTNERSHIP

## OLDER PEOPLE

	Budget 2018/19 £'000	Budget 2019/20 £'000
<b><u>Expenditure</u></b>		
Staff Costs	9,208	8,871
Property Costs	103	104
Transport Costs	124	125
Supplies & Services	529	649
Third Party Payments	15,675	16,389
Transfer Payments	1	1
Support Services		
<b>Total Expenditure</b>	25,640	26,139
<b><u>Income</u></b>		
Additional IJB Grant	3,551	4,001
Ring Fenced Government Grant	-	-
Other Government Grant	-	-
Recharge Income (Internal)	-	-
Fees, Charges etc.	825	879
Other Income	1,969	1,625
<b>Total Income</b>	6,345	6,505
<b>Net Expenditure for Council Tax</b>	19,295	19,634
<b><u>Adjustments</u></b>		
Ring Fenced Government Grant	-	-
<b>Net Expenditure</b>	19,295	19,634

<u>Budgeted Personnel 2019/20</u>	
	<u>Full-time Equivalent</u>
Chief Officers	-
Teachers	-
APT&C	122.0
Manual	147.0
<b>TOTAL</b>	<b>269.0</b>

## HEALTH &amp; SOCIAL CARE PARTNERSHIP

## PHYSICAL/SENSORY DISABILITY

	Budget 2018/19 £'000	Budget 2019/20 £'000
<b><u>Expenditure</u></b>		
Staff Costs	1,507	1,421
Property Costs	-	-
Transport Costs	-	-
Supplies & Services	606	606
Third Party Payments	2,820	2,820
Transfer Payments	-	-
Support Services	-	-
<b>Total Expenditure</b>	4,933	4,847
<b><u>Income</u></b>		
Additional IJB Grant	360	360
Ring Fenced Government Grant	-	-
Other Government Grant	-	-
Recharge Income (Internal)	-	-
Fees, Charges etc.	34	34
Other Income	258	258
<b>Total Income</b>	652	652
<b>Net Expenditure for Council Tax</b>	4,281	4,195
<b><u>Adjustments</u></b>		
Ring Fenced Government Grant	-	-
<b>Net Expenditure</b>	4,281	4,195

<u>Budgeted Personnel 2019/20</u>	
	<u>Full-time Equivalent</u>
Chief Officers	-
Teachers	-
APT&C	34.3
Manual	-
<b>TOTAL</b>	34.3

## HEALTH &amp; SOCIAL CARE PARTNERSHIP

## LEARNING DISABILITY

	Budget 2018/19 £'000	Budget 2019/20 £'000
<b><u>Expenditure</u></b>		
Staff Costs	1,595	1,653
Property Costs	152	152
Transport Costs	59	59
Supplies & Services	74	74
Third Party Payments	11,207	11,560
Transfer Payments	1	1
Support Services	-	-
<b>Total Expenditure</b>	13,088	13,499
<b><u>Income</u></b>		
Additional IJB Grant	1,577	1,577
Ring Fenced Government Grant	-	-
Other Government Grant	-	-
Recharge Income (Internal)	-	-
Fees, Charges etc.	3	3
Other Income	3,842	3,848
<b>Total Income</b>	5,422	5,428
<b>Net Expenditure for Council Tax</b>	7,666	8,071
<b><u>Adjustments</u></b>		
Ring Fenced Government Grant	-	-
<b>Net Expenditure</b>	7,666	8,071

<u>Budgeted Personnel 2019/20</u>	
	<u>Full-time Equivalent</u>
Chief Officers	-
Teachers	-
APT&C	35.0
Manual	9.5
<b>TOTAL</b>	<b>44.5</b>

## HEALTH &amp; SOCIAL CARE PARTNERSHIP

## MENTAL HEALTH

	Budget 2018/19 £'000	Budget 2019/20 £'000
<b><u>Expenditure</u></b>		
Staff Costs	543	665
Property Costs	-	-
Transport Costs	-	-
Supplies & Services	21	21
Third Party Payments	1,662	1,662
Transfer Payments	-	-
Support Services	-	-
<b>Total Expenditure</b>	2,226	2,348
<b><u>Income</u></b>		
Additional IJB Grant	110	110
Ring Fenced Government Grant	-	-
Other Government Grant	-	-
Recharge Income (Internal)	-	-
Fees, Charges etc.	-	-
Other Income	711	711
<b>Total Income</b>	821	821
<b>Net Expenditure for Council Tax</b>	1,405	1,527
<b><u>Adjustments</u></b>		
Ring Fenced Government Grant	-	-
<b>Net Expenditure</b>	1,405	1,527

<u>Budgeted Personnel 2019/20</u>	
	<u>Full-time Equivalent</u>
Chief Officers	-
Teachers	-
APT&C	12.5
Manual	-
<b>TOTAL</b>	<b>12.5</b>

## HEALTH &amp; SOCIAL CARE PARTNERSHIP

## ADDICTIONS/SUBSTANCE ABUSE

	Budget 2018/19 £'000	Budget 2019/20 £'000
<b><u>Expenditure</u></b>		
Staff Costs	587	607
Property Costs	-	-
Transport Costs	-	-
Supplies & Services	28	28
Third Party Payments	165	166
Transfer Payments	-	-
Support Services	-	-
<b>Total Expenditure</b>	<b>780</b>	<b>801</b>
<b><u>Income</u></b>		
Additional IJB Grant	13	13
Ring Fenced Government Grant	-	-
Other Government Grant	-	-
Recharge Income (Internal)	-	-
Fees,Charges etc.	-	-
Other Income	509	509
<b>Total Income</b>	<b>522</b>	<b>522</b>
<b>Net Expenditure for Council Tax</b>	<b>258</b>	<b>279</b>
<b><u>Adjustments</u></b>		
Ring Fenced Government Grant	-	-
<b>Net Expenditure</b>	<b>258</b>	<b>279</b>

<u>Budgeted Personnel 2019/20</u>	
	Full-time Equivalent
Chief Officers	-
Teachers	-
APT&C	18.6
Manual	-
<b>TOTAL</b>	<b>18.6</b>

## HEALTH &amp; SOCIAL CARE PARTNERSHIP

## CRIMINAL JUSTICE

	Budget 2018/19 £'000	Budget 2019/20 £'000
<b><u>Expenditure</u></b>		
Staff Costs	422	378
Property Costs	17	17
Transport Costs	8	9
Supplies & Services	37	45
Third Party Payments	129	200
Transfer Payments	-	-
Support Services	-	-
<b>Total Expenditure</b>	613	649
<b><u>Income</u></b>		
Additional IJB Grant	-	-
Ring Fenced Government Grant	578	561
Other Government Grant	-	88
Recharge Income (Internal)	-	-
Fees, Charges etc.	-	-
Other Income	-	-
<b>Total Income</b>	578	649
<b>Net Expenditure for Council Tax</b>	35	-
<b><u>Adjustments</u></b>		
Ring Fenced Government Grant	578	561
<b>Net Expenditure</b>	613	561

<u>Budgeted Personnel 2019/20</u>	
	<u>Full-time Equivalent</u>
Chief Officers	-
Teachers	-
APT&C	8.5
Manual	-
<b>TOTAL</b>	<b>8.5</b>

## HEALTH &amp; SOCIAL CARE PARTNERSHIP

## SERVICE SUPPORT &amp; MANAGEMENT

	Budget 2018/19 £'000	Budget 2019/20 £'000
<b><u>Expenditure</u></b>		
Staff Costs	2,106	2,266
Property Costs	744	653
Transport Costs	-	-
Supplies & Services	477	490
Third Party Payments	54	54
Transfer Payments	-	-
Support Services	2,196	2,331
<b>Total Expenditure</b>	<u>5,577</u>	<u>5,794</u>
<b><u>Income</u></b>		
Additional IJB Grant	-	-
Ring Fenced Government Grant	-	-
Other Government Grant	-	-
Recharge Income (Internal)	-	-
Fees, Charges etc.	10	1
Other Income	270	254
<b>Total Income</b>	<u>280</u>	<u>255</u>
<b>Net Expenditure for Council Tax</b>	<u>5,297</u>	<u>5,539</u>
<b><u>Adjustments</u></b>		
Ring Fenced Government Grant	-	-
<b>Net Expenditure</b>	<u><u>5,297</u></u>	<u><u>5,539</u></u>

<u>Budgeted Personnel 2019/20</u>	<u>Full-time Equivalent</u>
Chief Officers	-
Teachers	-
APT&C	67.0
Manual	-
<b>TOTAL</b>	<u>67.0</u>

