

EAST RENFREWSHIRE COUNCIL1 March 2018Report by Head of Accountancy (Chief Financial Officer)REVENUE ESTIMATES 2018/19**PURPOSE OF REPORT**

1. To submit for approval revenue estimates of income and expenditure as the basis for the Council Tax declaration for 2018/19.

RECOMMENDATIONS

2. It is recommended that the Council: -

- (i) approves the revenue estimates for 2018/19;
- (ii) approves the indicative revenue estimates for 2019/20 and 2020/21;
- (iii) approves the recommended level and utilisation of reserves;
- (iv) determines the Council Tax Band D level for 2018/19 at £1,194.57; and
- (v) notes that management of the Council's finances and service plans will continue to be undertaken on a longer term basis.

REVENUE BUDGET PROCESS

3. In approving the revenue estimates in recent years the Council recognised that the future financial position was likely to become increasingly difficult – in terms of spending pressures, demand for services and level of government grant. Accordingly, the Council adopted a long term financial planning policy which assumes a real terms reduction in available budgets. This position remains appropriate with the Chancellor of the Exchequer reviewing his financial forecasts in the Autumn 2017 Budget and confirming that public sector funding restraints would likely continue until 2022/23.

4. Recognising these ongoing financial pressures, the Council has reviewed and updated its long term Financial Plan for 2018-24. Revenue budgets to be considered today will cover the period from 2018/19 to 2020/21 with the 2018/19 budget being agreed and indicative budgets for 2019/21 also being approved. In keeping with our longer term financial approach, modelling of the Council's financial position will also continue internally for the following three year budget period.

5. In summer 2017 savings proposals to address forecast funding shortfalls for the next three financial years were identified. These proposals were subject to extensive consultation and active engagement with the Council's communities, service users, employees and partners in autumn 2017, with consultees being invited to provide their views on the budget savings proposals set out. Feedback from that engagement exercise informed the development of the savings measures now proposed by the Council covering the financial years 2018/19 to 2020/21.

6. As a part of the process for constructing the budget proposals for next financial year, departments provided detailed budget information on the cost of services to be provided in 2018/19. In practice this represents the cost of maintaining existing service levels and in addition providing for: -

- The impact of inflationary pressures
- Scottish and UK Government initiatives
- Cost of Council decisions and legal commitments
- Revenue implications of the Capital Programme
- Increased demand for services from growing population

7. The Chancellor of the Exchequer's UK autumn budget was published on 22 November 2017. The Scottish Government circular announcing the Council's provisional grant figures for 2018/19 was issued on 14 December 2017 with clarifications and amendments continuing to be issued during January 2018.

8. Grant figures need to be regarded as provisional until formal approval by the Scottish Parliament in late February 2018.

9. The budget process has involved consultation with Trades Unions both at departmental and corporate levels and formally through the Joint Consultative Committee.

SCOTTISH GOVERNMENT GRANT FUNDING 2018/19

10. Aggregate External Finance (AEF) is the mainstream grant support for the Council. It is determined by the Scottish Government and comprises: -

- General Resource Grant
- Specific Grants
- Income from Non Domestic Rates

11. In addition the Council will receive revenue support for the new Barrhead High School which opened in august 2017 and this funding will be passed to the Council outwith the settlement.

12. For comparative purposes budgeted grant levels are as follows:-

	REVISED BUDGET 2017/18	BUDGET 2018/19
	£000	£000
General Revenue Funding	159,512	161,335
Specific Grants	1,849	1,412
Non Domestic Rates	14,427	14,318
Barrhead High support	<u>1,183</u>	<u>1,832</u>
	<u>176,971</u>	<u>178,897</u>

13. The Specific Grant figure incorporates £1.412m ring fenced funding to support educational attainment. This sum must be distributed to head teachers for them to determine utilisation and as such the expenditure cannot be directed by the Council.

14. Within the 2018/19 settlement figures, Councils must also meet a number of new expenditure items including the Carers' Act and several other additional IJB commitments, the impact of the 2017/18 base uplift to teachers' pay and the planned expansion of early learning and childcare provision.

15. After adjusting for these new pressures, the 2018/19 settlement equates to a flat cash position on a like for like basis against the current year. Therefore the Council's 2018/19 grant settlement does not make provision for any inflationary or local demand pressures faced by the Council, so the pay and price increases and service demand pressures that will be faced are not funded through Scottish Government grant but need to be self-funded by the Council. These represent a total pressure of over £6.7m to be absorbed by the Council for 2018/19.

16. As a part of the grant settlement for 2018/19, the Scottish Government expects that:

- Nationally Councils will maintain teacher numbers in line with pupil numbers and secure places for all probationers who require one under the teacher induction scheme;
- Councils will limit any Council Tax increases to a maximum of 3%.

17. The budget proposals submitted for Council consideration assume delivery against the above two points in 2018/19.

“FLOORS” ARRANGEMENT

18. In determining grant distribution the Scottish Government has again put in place a “floors” arrangement to ensure year-on-year stability in grant at individual Council level. The cost of bringing local authorities up to the “floor” is borne by the remaining Councils. Under this arrangement East Renfrewshire will contribute £1.077 million by way of deduction from AEF grants in 2018/19. This contribution has been reflected in the above figures.

NON DOMESTIC RATES INCOME

19. Non-domestic rates income is paid into a central pool which is then distributed as part of AEF. The amount paid to Councils from the pool is fixed for each year with any surplus or shortfall in the overall pool being adjusted in the following year's rate poundage or AEF settlement. The forecast for NDRI draws on Councils' estimates of the amounts they will contribute to the pool. Included in the calculation are: gross income; expected losses from appeals; in-year cost of transitional relief; mandatory and other reliefs; write-offs and provisions for bad debts.

FINANCIAL OUTLOOK

20. The Council's agreed financial policy states that *“The Council will make spending decisions based on an assessment of medium to long-term needs and consequences and will seek to avoid taking a short-term outlook in its policy making, service planning and budget setting decisions.”* Over the last number of years the Council has considered and set multi-year budgets. This has assisted in managing extremely difficult financial circumstances and is a demonstration of the value of adopting a longer term approach to financial planning. Given the ongoing challenging financial outlook it is proposed that the Council continues to adopt this longer term approach and this has been set out in the Council's Financial Plan for 2018-24.

21. Despite the Council's grant only having been confirmed for 2018/19, it is proposed to agree budget plans for 2018/19 and indicative budgets for 2019/20 and 2020/21 today as part of the Council's good practice approach to longer term financial planning.

22. Taking account of the 2018/19 settlement announcement and updated expenditure information, a budget shortfall of £6.397m has been confirmed for the coming year. The total shortfall we expect to be required to close over the period 2018-21 is now £28.581m.

23. As explained in the Financial Plan 2018-24, further cash reductions in grant are forecast for the years following 2018/19. It is important that the Council continues to manage this scenario in line with its longer term financial management strategy.

COUNCIL TAX

24. The Council may increase Council Tax by up to 3% in 2018/19. As highlighted in the budget consultation exercise, it is proposed that a 3% increase is agreed for 2018/19 and the subsequent two years to assist in addressing the financial challenges facing the Council. This will increase income by £1.567m per year. After application of the above Council Tax increase, a budget shortfall of £4.830m remains for 2018/19 within an overall three year shortfall of £23.677.

ADDITIONAL FUNDING PROPOSALS

25. As the Council's unallocated general reserve of £9m (4% of net expenditure) is currently at the top end of the accepted prudent range of 2 to 4%, it is proposed to apply £1.5m of these funds in each of the next three years to ease the introduction of the savings and to invest in services that will strengthen the Council for future challenges. Due to the healthy level of reserves built up through the Council's long term financial planning, this can be accommodated over 3 years without reducing the unallocated general reserve balance below 2% of net expenditure.

SAVINGS PROPOSALS

26. Of the budget shortfall of £4.830m for 2018/19, it is proposed that £4.382m of the savings consulted on during our three year budget consultation are applied to reduce this shortfall.

27. It is proposed that £0.448m of the 2018/19 savings proposals be deferred on a short term basis by a drawdown from reserve funds. A similar approach is also proposed for the following two years. This will permit time to phase savings in gradually and reduce the impact on services for as long as possible.

28. For 2019/20 and 2020/21 indicative savings of £16.930m have been identified to meet the overall budget gap of £18.847m. For 2020/21 there are unallocated savings of £1.917m. This is less than 1% of overall budget and, given the uncertainties over future years' budgets, it is considered that this can be managed over the three year period. Attached as Annex A are details of the identified savings measures for 2018/19 in addition to those proposed for 2019/20 and 2020/21.

29. A number of savings which were consulted on have been reduced or have not been included in the 3 year budget. These are

	Proposed Saving £'000	Budget Saving £'000
Devolved School Management	4,914	500
IJB savings target	9,113	7,270
Reduction in Roads Maintenance	400	0
Environment/Employability/Property Services	3,118	2,704
Review of Other Housing services	312	236
Reduction in Community Warden hours	259	164
Corporate & Community service reviews	1,205	830
Accountancy/Legal service reviews	245	135

30. Whilst these savings have not been included in the 3 year budget, they may be required for future years from 2021/22 onwards.

31. Although the Council continues to face significant ongoing financial challenges, every effort is made to minimise impact on front line services and it should be noted that, excluding IJB, more than £3.2m (81%) of the Council's savings proposals for 2018/19 relate to efficiencies or to the Council's Modern Ambitious Programme (MAP) and the focus on the Council's 5 capabilities. Over the three year budget period such savings account for £9.6m (69%) of the total proposals.

ADDITIONAL INVESTMENT IN SERVICES

32. Recognising the challenges facing the Council in the coming years, particularly in relation to our ability to invest for the future, it is proposed to apply a further £1.052m of the Council's unallocated general reserve in 2018/19 on a one off basis to support lasting improvements across our services also set out in Annex A.

NET EXPENDITURE

33. The resulting revenue estimates for 2018/19, 2019/20 and 2021/22 provide for net expenditure of £234.455, £233.005 and £233.372 million respectively, made up as follows:-

	BUDGET 2018/19 £m	BUDGET 2019/20 £m	BUDGET 2020/21 £m
Education	131.504	132.578	136.193
Contribution to IJB	48.175	46.833	45.496
Environment	27.462	26.320	26.056
Community Resources	12.816	12.494	12.432
Chief Executive's Non Support	0.027	0.002	0.004
Joint Boards	2.229	2.229	2.229
Contingency - Welfare	0.200	0.200	0.200
Capital Financing Costs	10.263	10.566	10.886
Other	1.779	1.783	1.793
Savings to be identified			(1.917)
	234.455	233.005	233.372

34. The 2018/19 estimates reflect the savings measures for the financial year outlined in Annex A. To help explain the year on year movement at an individual service level, the summary analysis on page 5 of the detailed budget papers shows the substantial one-off investments applied in 2017/18. Stripping those investments out of approved budget levels provides a comparable core service estimate that allows a more valid comparison between financial years.

35. Welfare reform continues to impact on council services. As these changes are still being rolled out the budget for 2018/19 includes contingency provision to help the Council make the necessary investment to support the changes and to progress measures to mitigate their impact on the public. As the financial impact of the changes is clarified in coming years, the contingency provision will continue to be allocated to appropriate service areas.

COUNCIL TAX COLLECTION

36. On the basis of past performance and reflecting on the current economic situation the Council Tax collection rate for 2018/19 has been assumed at 98%.

RESERVES AND BALANCES

General Fund

35. Setting aside earmarked reserves, the balance on the unallocated General Fund as at 31 March 2017 stood at £9.754 million. The 2017/18 budget planned to use £2.803m of this fund for one off investments and, after applying interest earned it is currently projected that the closing balance on the General Fund at 31 March 2018 will be £9.105 million as current revenue monitoring suggests that the Council will produce sufficient surplus to bring this reserve back to the Council's stated policy level.

36. The Council's identified aim is to hold a General Reserve of 4% of net revenue expenditure so as to provide against unforeseen expenditure which may arise and to accommodate the short and medium term financial plans of the Council, such as the annual drawdowns of £1.5m set out in paragraphs 28 to 30 above. A 4% reserve is at the most prudent end of accepted reserve levels and, given recent Audit Scotland comments on the levels of reserves held by Councils and on current revenue monitoring, it is considered that the proposed drawdown in 2018/21 is reasonable. It should be noted that it is not proposed to use the General Reserve to permanently finance recurrent expenditure.

37. The current and forecast positions of the General Fund and other key Council reserves are set out in graphical form in Annex B.

Modernisation Fund

38. This earmarked funding has been identified to enable the upfront investment required for the Council's transformation activities. It is proposed to incur a total of £800,000 Spend to Save and Transformation expenditure annually in 2018/21 this being supported by robust business cases. Movements in the reserve are estimated as follows:

		£000
Estimated Balance	1/04/18	5,927
Interest Receivable	2018/19	33
Expenditure	2018/19	(800)
Closing Balance	31/3/19	<u>5,160</u>

Insurance Fund

39. The Fund has been established to provide for insurance voluntary excess costs and there are no mplans to use this fund during 2018/19. Movements in the fund are estimated as follows:

		£000
Estimated Balance	1/4/18	1,936
Interest Receivable	2018/19	11
Expenditure	2018/19	-
Closing Balance	31/3/19	<u>1,947</u>

Equalisation Fund

40. The Fund has been established to equalise future PFI/PPP payments. It is anticipated that in closing this year's accounts a contribution of £0.200m will be made to the reserve. It is not proposed to utilise this Fund during 2018/19. Movements in the fund are estimated to be as follows:

		£000
Estimated Balance	1/4/18	2,545
Interest Receivable	2018/19	14
Expenditure	2018/19	-
Closing Balance	31/3/19	<u>2,559</u>

Repairs and Renewals Fund

41. The Fund is established to enable a continuing programme of repairs and renewals to roads, properties and other infrastructure. Expenditure proposals for 2018/19 from the Fund include £600,000 for targeted property repairs to education premises; £500,000 for road repairs and £300,000 as a contingency that will be drawn down if next year's winter is more adverse than "average".

		£000
Estimated Balance	1/4/18	7,016
Interest Receivable	2018/19	45
Expenditure	2018/19	(1,400)
Closing Balance	31/3/19	<u>5,661</u>

Capital Reserve

42. It is anticipated that in closing this year's financial accounts a contribution of £2.5 million will be made to the reserve. In the budget for 2018/19 it is not proposed to contribute further to the reserve. This reserve will assist in maintaining capital investment during the current economic challenges and it will be utilised in accordance with the Council's Capital Plan. The closing balance at 31/3/19 is estimated to be £2.145m.

EFFICIENT GOVERNMENT

43. The Council places high reliance on its Modern Ambitious Programme to drive change and savings across all services. Key themes include designing services from the customer's perspective, developing digital services, focusing on solutions and reducing bureaucracy, improving access to information and reducing numbers of buildings and staff.

44. A central register has been established to record efficiencies generated within the Council. This register is maintained on an ongoing basis.

45. As a part of the estimates process for 2018/21 savings measures have been identified to assist towards the delivery of a balanced budget. Savings measures will be progressed in a managed way with early action being taken where possible to prepare for future financial difficulties. Budget proposals endeavour to maximise efficiencies and protect frontline service. Over £3.2m (81%) of the Council's planned savings (excluding IJB) for 2018/19 (£9.63m (69%) for the period 2018/21) arise from efficiencies or relate to activities associated with the MAP programme or the Council's 5 capabilities focus.

EQUALITY IMPACT ASSESSMENT

46. Section 149 of the Equality Act 2010 (the public sector general equality duty), requires the Council, in the exercise of its functions, to have due regard to the need to:

- eliminate unlawful discrimination, harassment and victimisation and other conduct that is prohibited by the Equality Act 2010;
- advance equality of opportunity between people who share a relevant protected characteristic and those who do not; and
- foster good relations between people who share a protected characteristic and those who do not.

47. The Equality Act 2010 (Specific Duties) (Scotland) Regulations 2012 requires the Council, when proposing a new policy or practice, or revising an existing one, to:

- assess the impact of applying its proposals or changes against the three needs of the general equality duty, listed above;
- consider relevant evidence relating to different equality groups (including any evidence received from individuals from those groups);
- take account of the results of any assessment in respect of that policy or practice;
- publish, within a reasonable period, the results of any assessment where the Council decides to apply the policy or practice in question; and

- make arrangements to review and where necessary revise any policy or practice that the Council applies in the exercise of its functions.

48. Recognising this statutory duty, the Council has undertaken an equality impact assessment on each of the budget savings measures. Where appropriate, consultation and engagement is undertaken with relevant groups prior to implementing any savings measures assessed as possibly having an impact in equality terms with a view to minimising this impact.

COUNCIL TAX 2018/19

49. The appended revenue estimates are based on a Band D Council Tax level of £1,194.57 being set for 2018/19. This proposed Council Tax level represents a 3% increase when compared to the current year's level.

RECOMMENDATIONS

50. It is recommended that the Council: -

- (i) approves the revenue estimates for 2018/19;
- (ii) approves the indicative revenue estimates for 2019/20 and 2020/21;
- (iii) approves the recommended level and utilisation of reserves;
- (iv) determines the Council Tax Band D level for 2017/18 at £1,194.57; and
- (v) notes that management of the Council's finances and service plans will continue to be undertaken on a longer term basis.

Further information is available from M. McCrossan, Head of Accountancy, telephone 0141 577 3035.

KEY WORDS Revenue Estimates, Council Tax, Reserves and Balances, Financial Planning

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SAVINGS PROPOSALS 2018/19, 2019/20 AND 2020/21

	<u>2018/19</u>	<u>2019/20</u>	<u>2020/21</u>	<u>TOTAL</u>
	<u>£'000</u>	<u>£'000</u>	<u>£'000</u>	<u>£'000</u>
<u>CHANGE & EFFICIENCY</u>				
Review of Accountancy service			115	115
Review of Chief Exec services' admin & support		60		60
Review of Chief Exec services' non staff budgets	69	87		156
Review of Procurement service			49	49
Review of Business Change & Revenues, Customer 1st, HR, Payroll & ICT	165	307	266	738
Review of Corp & Comm Services non staff budgets	7	72		79
Replacement Teaching budget	200	100		300
ASN external placements		75		75
Catering contract efficiencies	92			92
Education further review of admin/clerical/LG support staff	55	78	100	233
Further review of Psychological services	44	44	44	132
Instrumental music redesign		92	46	138
Review of school based technicians		121	61	182
Review of early learning management structures	109	120		229
Review of early learning & childcare staffing across estate	73	40		113
Standardised testing saving			36	36
Sure Start saving		49		49
ASN/CPD training budget saving	43			43
Remove childcare budget	15			15
Realign central education budgets	20	21	8	49
Remove PSA classroom assistants in Prim/Sec		1,056		1,056
Reduce school bilingual support workers		57	35	92
Reduce school behaviour support assistants			100	100
Remove lunchtime supervisory assistant role		39		39
Reduce parent council admin support	13			13
Environment Change Programme	169	1,733	802	2,704
Review of Environment non staff budgets	60	60		120
Review of Loan Charges	900			900
Review of corporate contingency budgets	1,000	5		1,005
Review of Joint Boards budgets	25			25
	<u>3,059</u>	<u>4,216</u>	<u>1,662</u>	<u>8,937</u>

ASSETS

ICT asset refresh/SWAN replacement		172	57	229
Reduction in schools' utilities consumption		107	40	147
	<u>-</u>	<u>279</u>	<u>97</u>	<u>376</u>

PROCUREMENT

Mobile phone contract savings	14			14
New catalogue arrangements	10			10
ICT contract rationalisation	70	100	50	220
Schools' SPT Transport	60			60
Education specialist therapies & equipment	16			16
Procurement efficiencies	<u>170</u>	<u>100</u>	<u>50</u>	<u>320</u>

FINANCIAL

Increase in Legal fees	5		10	15
Debt recovery improvements		45	45	90
Increase school meal income target	120			120
School meals price increase			80	80
Make Easter Schools self financing	30			30
Environment income generation	80	90	83	253
	235	135	218	588

OTHER

Review of Legal services			20	20
Temp scrutiny funding ends			25	25
Temp data analysis funding ends			67	67
Review of CLD/Equalities/Democratic services	157	118	79	354
Review of Community Safety services	17	147		164
Review of Communications service	38		72	110
IJB savings target	412	3,429	3,429	7,270
Review of Non Landlord Housing services	112		124	236
Review Connor Rd/Overlee House service		50	150	200
Additional Mixed Tenure funding ends		150		150
Review of Catering services	100	89	111	300
Review of Cleaning services		55	35	90
Review of Janitorial services		56	26	82
Remove Residential Study weekends	20			20
Further Quality Improvement service reduction	38	38	39	115
Reduce schools minor property works budget		46	24	70
Remove central education health & safety budget			34	34
Further reduction in Vocational Prog funding		25	50	75
Further reduction Determined to Succeed	18	18	18	54
Education Grants to Vol Orgs		8		8
Redesign Junior Conservatoire of Music support	6			6
Remove Curriculum for Excellence budget		58		58
Reduction in Education CPD budget		77		77
Reduction in Devolved School Management budgets		500		500
ERCLT savings target		220	110	330
Reading Recovery funding ends		62		62
School Toilet Refurb funding ends		125		125
BYOD/early years technology funding ends		250		250
Additional ERCLT support funding ends		239		239
	918	5,760	4,413	11,091

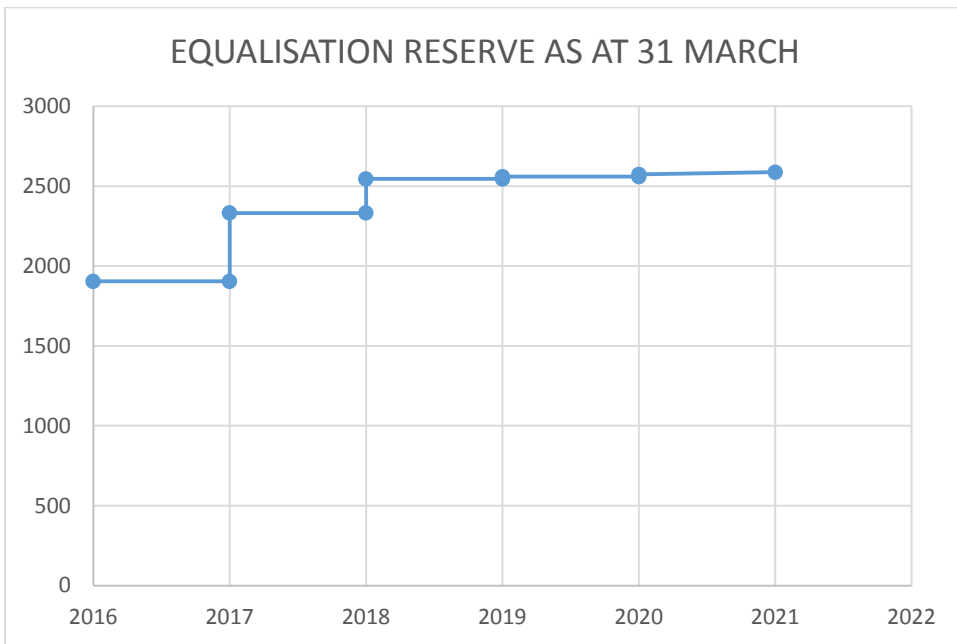
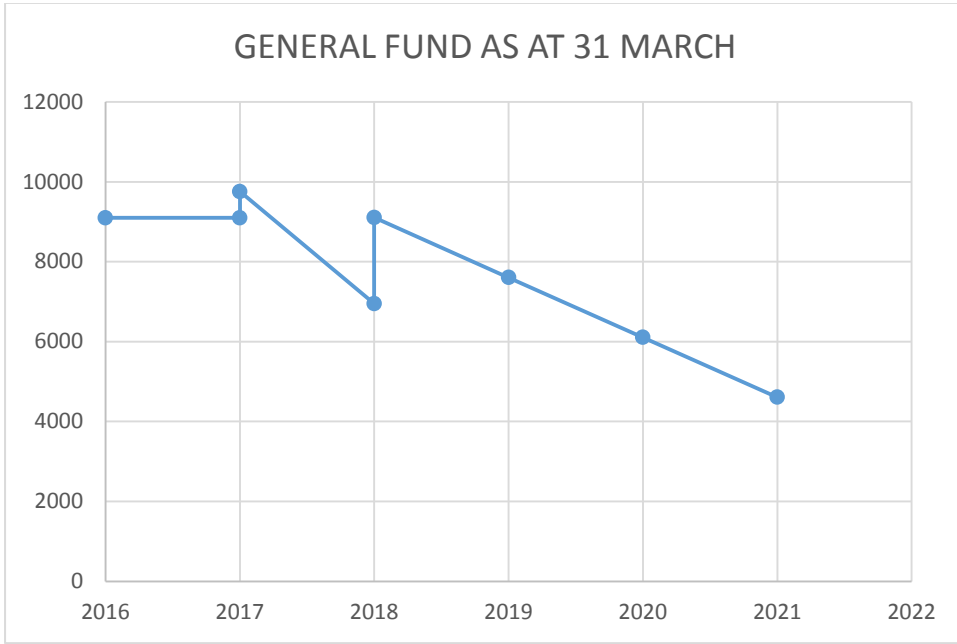
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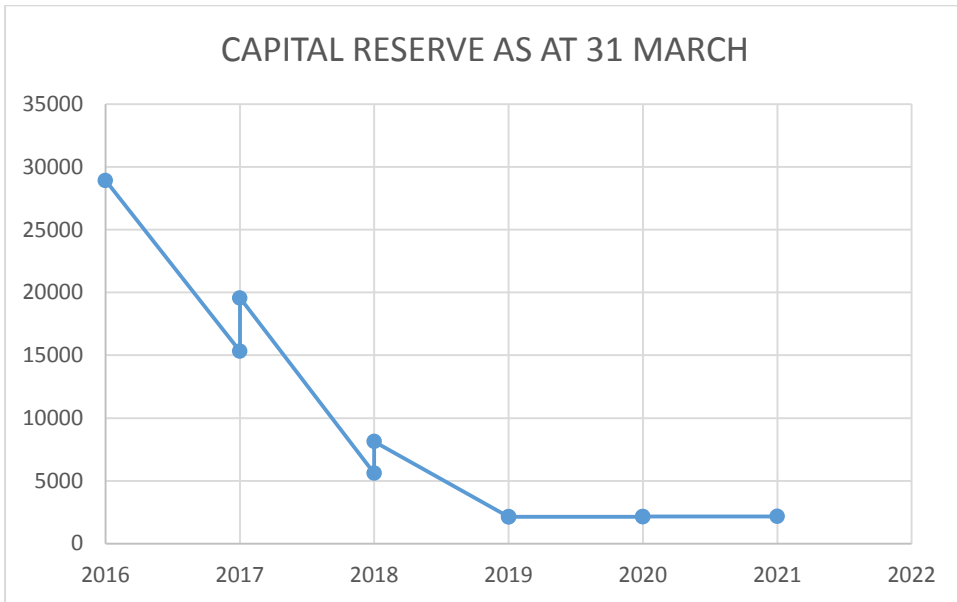
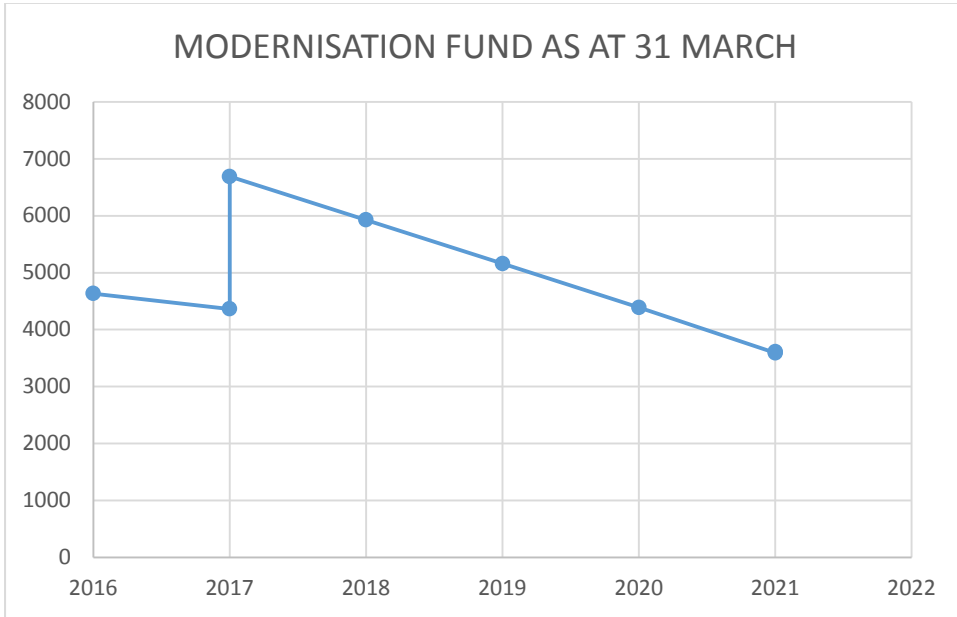
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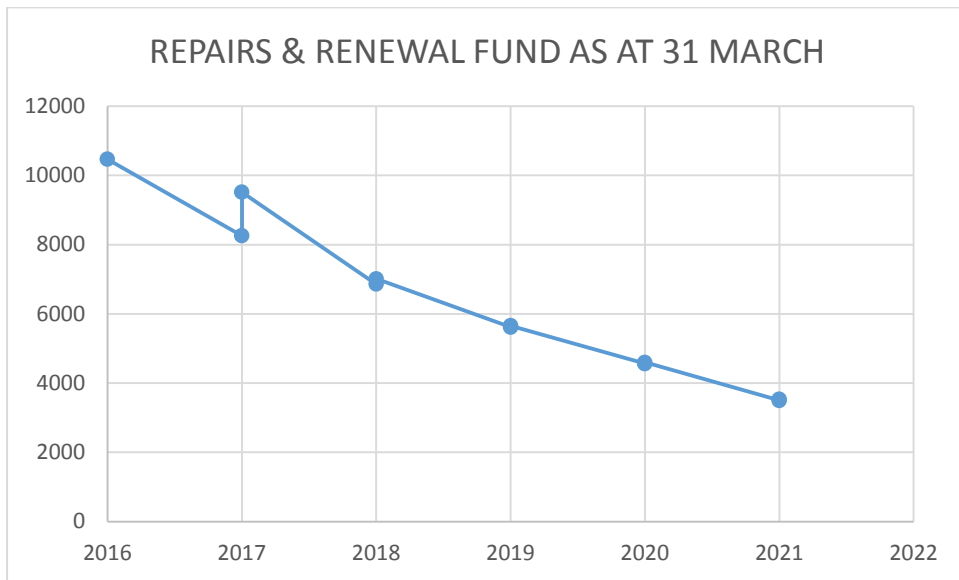
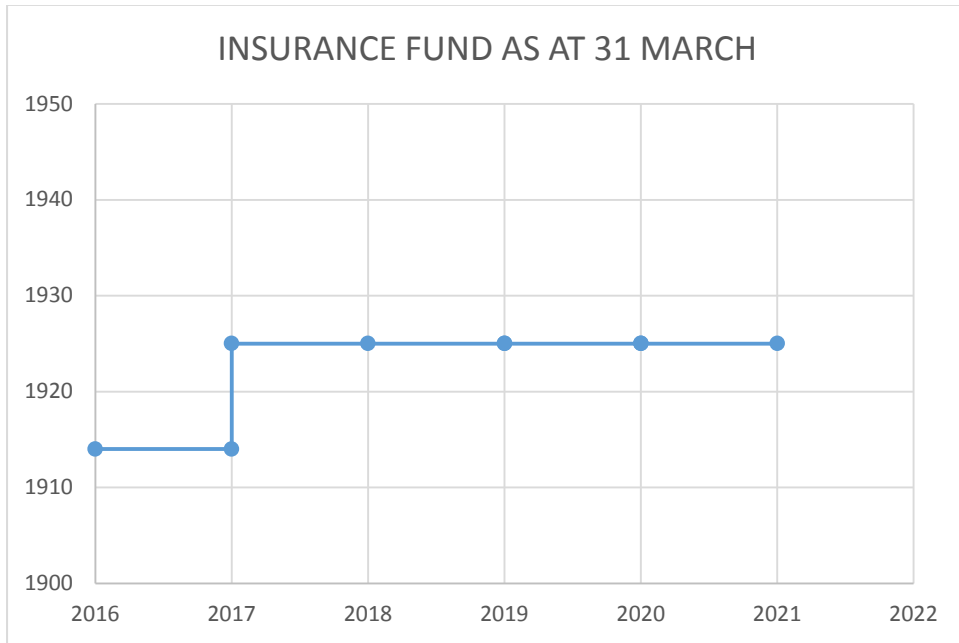
Additional investment in mixed tenure scheme	150			150
Additional provision for ERCLT	239			239
Additional scrutiny resource	25			25
Additional data analysis resource	67			67
Locality Planning/Participatory Budgeting rollout	134			134
Reading Recovery Scheme	62			62
School Toilet Refurbishment	125			125
BYOD/early years technology	250			250
	1,052	-	-	1,052

3,330	10,490	6,440	20,260
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NET SAVINGS







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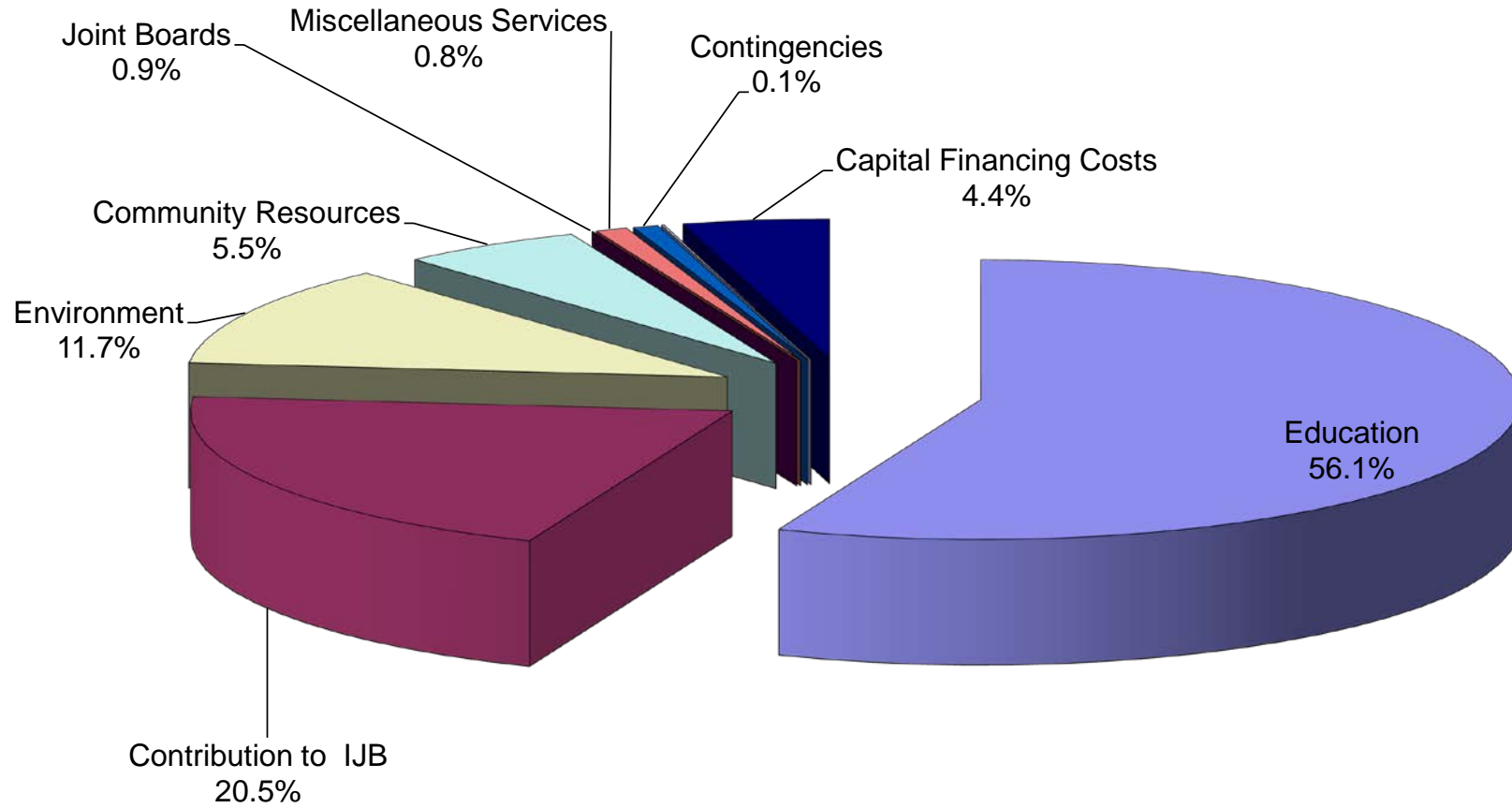
CALCULATION OF COUNCIL TAX BAND 'D'

2017/18 £'000		2018/19 £'000
230,514	Net Expenditure	234,455
-	Contribution to Balances / Special Funds	-
230,514		234,455
(175,970)	Aggregate External Finance	(178,897)
(2,803)	Contribution from Reserves	(1,500)
51,741	Amount to be met from Council Tax	54,058
45,523	Number of Band 'D' Equivalentents	46,177
910	Less Provision for Non Payment	924
44,613	Effective Tax Base	45,253
£1,159.78	Council Tax Band D	£1,194.57

COUNCIL TAX CHARGES 2018/19

<u>Valuation Band</u>	<u>Fraction of Band D</u>	<u>Upper Value</u> £	<u>Council Tax</u> £
A	240/360	27,000	796.38
B	280/360	35,000	929.11
C	320/360	45,000	1,061.84
D	1.00	58,000	1,194.57
E	473/360	80,000	1,569.54
F	585/360	106,000	1,941.18
G	705/360	212,000	2,339.37
H	882/360	over 212,000	2,926.70

2018/19 GENERAL FUND REVENUE BUDGET BY SERVICE



REVENUE ESTIMATES SUMMARY 2018/19

NET EXPENDITURE	2017/18				2018/19	2019/20	2020/21
	Approved Budget	Removal of 2017/18 one-off Investment	Transfers between Departments	Revised Budget	Approved Budget	Indicative Budget	Indicative Budget
	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Education	125,993	(1,307)	257	124,943	131,504	132,578	136,193
Contribution to Integration Joint Board	45,482		89	45,571	48,175	46,833	45,496
Environment	26,338	(2,712)	2,423	26,049	27,462	26,320	26,056
Community Resources	5,385	(110)	7,592	12,867	12,816	12,494	12,432
Chief Executive's Office - Non Support	-		114	114	27	2	4
Joint Boards	2,249		-	2,249	2,229	2,229	2,229
Other Housing	2,369		(2,369)	-	-	-	-
Benefits	3,962		(3,962)	-	-	-	-
Miscellaneous Services	7,086		(4,144)	2,942	1,779	1,783	1,793
Contingency - Welfare	400			400	200	200	200
Capital Financing Costs	11,250			11,250	10,263	10,566	10,886
Additional Savings to be identified							(1,917)
	230,514	(4,129)	-	226,385	234,455	233,005	233,372
Contribution to Assist in Maintaining Reserves.							
	230,514	(4,129)	-	226,385	234,455	233,005	233,372
FINANCED BY:-							
Revenue Support Grant and Non Domestic Rates	174,165				176,891	173,204	171,470
Ring Fenced Grants	1,805				2,006	2,006	2,006
Contribution from Reserves	2,803				1,500	1,600	1,500
Council Tax	51,741				54,058	56,195	58,396
	230,514				234,455	233,005	233,372

E D U C A T I O N

DEPARTMENTAL SUMMARY

	Budget 2017/18 £'000	Budget 2018/19 £'000
Pre Five Education	8,286	8,991
Schools:- Primary	38,673	42,021
Secondary	52,687	55,016
Other	4,546	3,294
Special Education	6,097	6,341
Psychological Services	829	836
Transport (Excl Special)	979	944
Clothing	181	181
Admin & Supp	6,741	7,151
Cleaning Services	-	-
Catering Services	-	-
School Crossing Patrollers	-	-
Culture and Leisure Services	5,924	6,729
	<u>124,943</u>	<u>131,504</u>

**CONTRIBUTION TO INTEGRATION JOINT BOARD
DEPARTMENTAL SUMMARY**

	Budget 2017/18 £'000	Budget 2018/19 £'000
Contribution to Integration Joint Board	<u>45,571</u>	<u>48,175</u>

E N V I R O N M E N T

D E P A R T M E N T A L S U M M A R Y

	Budget 2017/18 £'000	Budget 2018/19 £'000
Directorate	1,161	1,430
Environment Accommodation	23	-
Energy Management	99	130
Environment - Non Operational Properties	262	285
Development Management	1,146	1,186
Development Planning	-	-
Economic Development	1,089	1,248
Building Control	-	-
Roads	9,915	10,173
Roads Contracting Unit	-	-
Parks Services	1,849	1,898
Protective Services	1,132	1,190
Waste Management	3,858	3,935
Cleansing	3,727	3,924
Vehicles Services	-	-
Other Housing	1,788	2,063
	<u>26,049</u>	<u>27,462</u>

CORPORATE & COMMUNITY - COMMUNITY RESOURCES

DEPARTMENTAL SUMMARY

	Budget 2017/18 £'000	Budget 2018/19 £'000
Directorate	189	44
Council Officers	158	-
Community Safety	1,382	1,544
Equal Opportunities & Grants	318	328
Community Planning	307	493
Auchenback Resource Centre	31	31
Community Learning and Development	993	1,023
Elections, Members Expenses and Corporate & Democratic Core	1,873	2,157
Community Resources Management	263	148
Money Advice, Income Maximisation, Welfare Rights	845	935
Business Support Team	316	315
Council Tax & Non Domestic Rates	5,008	4,387
Revenues - Benefits & Discretionary Payments	-	820
Scottish Welfare Fund	434	-
Housing Benefits	371	282
Registrars	226	272
Customer and Business Change	153	37
	<u>12,867</u>	<u>12,816</u>

CHIEF EXECUTIVE'S - NON SUPPORT SERVICES

DEPARTMENTAL SUMMARY

	Budget 2017/18 £'000	Budget 2018/19 £'000
Accountancy	35	(10)
Civic Licensing	64	42
Licensing Board	15	(5)
	<u>114</u>	<u>27</u>

JOINT BOARDS

	Budget 2017/18 £'000	Budget 2018/19 £'000
Passenger Transport	1,793	1,769
Valuation	456	460
	<u>2,249</u>	<u>2,229</u>

MISCELLANEOUS SERVICES

	Budget 2017/18 £'000	Budget 2018/19 £'000
Restructuring etc. costs	817	417
Miscellaneous	78	75
Superannuation Additional Allowances	1,427	1,027
Other Operat'l Costs (incl apprenticeship levy) **	620	260
	<u>2,942</u>	<u>1,779</u>

** 18-19 Apprenticeship Levy resource within service departments

BUDGETED PERSONNEL 2018/19

ALL SERVICES

	Full Time	Part Time	Full Time Equivalent
Education	1,507	1,500	2,279
Health & Social Care Partnership	369	300	569
Environment	328	88	376
Corporate & Community - Community Resources	104	40	125
Other Housing	22	12	29
Miscellaneous Services	-	-	-
Chief Executive's - Support Services	49	9	55
Chief Executive's - Non Support Services	-	1	1
Corporate & Community - Support Services	143	46	170
Environment - Support	31	8	36
Non HRA Services	<u>2,553</u>	<u>2,004</u>	<u>3,640</u>

EDUCATION

DEPARTMENTAL SUMMARY

	Budget 2017/18 £'000	Budget 2018/19 £'000
<u>Expenditure</u>		
Staff Costs	86,500	90,712
Property Costs	10,605	10,915
Transport Costs	1,769	1,795
Supplies & Services	25,510	27,053
Third Party Payments	6,758	7,255
Transfer Payments	810	810
Support Services	4,659	5,007
Total Expenditure	136,611	143,547
<u>Income</u>		
Ring Fenced Government Grant	1,343	1,428
Other Government Grant	347	270
Recharge Income (Internal)	8,359	8,652
Fees Charges etc	2,821	2,995
Other Income	141	126
Total Income	13,011	13,471
NET EXPENDITURE FOR COUNCIL TAX	123,600	130,076
<u>Adjustments</u>		
Ring Fenced Government Grant	1,343	1,428
NET EXPENDITURE	124,943	131,504

<u>Budgeted Personnel 2018/19</u>			
	<u>Full Time</u>	<u>Part Time</u>	<u>Full-time Equivalent</u>
Chief Officers	4	-	4.0
Teachers	1,132	329	1,293.4
APT & C	350	556	686.8
Manual	21	615	294.3
TOTAL	1,507	1,500	2,278.5

EDUCATION

PRE FIVE EDUCATION

	Budget 2017/18 £'000	Budget 2018/19 £'000
<u>Expenditure</u>		
Staff Costs	7,369	8,082
Property Costs	340	316
Transport Costs	-	-
Supplies & Services	319	340
Third Party Payments	666	666
Transfer Payments	-	-
Support Services	8	10
Total Expenditure	<u>8,702</u>	<u>9,414</u>
<u>Income</u>		
Ring Fenced Government Grant	-	-
Other Government Grant	-	-
Recharge Income (Internal)	64	66
Fees Charges etc	352	357
Other Income	-	-
Total Income	<u>416</u>	<u>423</u>
Net Expenditure for Council Tax	<u>8,286</u>	<u>8,991</u>
<u>Adjustments</u>		
Ring Fenced Government Grant	-	-
NET EXPENDITURE	<u><u>8,286</u></u>	<u><u>8,991</u></u>

<u>Budgeted Personnel 2018/19</u>			
	<u>Full Time</u>	<u>Part Time</u>	<u>Full-time Equivalent</u>
Chief Officers	-	-	-
Teachers	26	4	28.0
APT & C	152	86	198.7
Manual	1	-	1.0
Total	<u>179</u>	<u>90</u>	<u>227.7</u>

E D U C A T I O N

PRIMARY EDUCATION

	Budget 2017/18 £'000	Budget 2018/19 £'000
<u>Expenditure</u>		
Staff Costs	29,520	31,572
Property Costs	3,925	4,170
Transport Costs	-	-
Supplies & Services	6,365	7,590
Third Party Payments	-	-
Transfer Payments	-	-
Support Services	58	74
Total Expenditure	39,868	43,406
<u>Income</u>		
Ring Fenced Government Grant	-	909
Other Government Grant	188	184
Recharge Income (Internal)	294	436
Fees Charges etc	713	765
Other Income	-	-
Total Income	1,195	2,294
Net Expenditure for Council Tax	38,673	41,112
<u>Adjustments</u>		
Ring Fenced Government Grant	-	909
NET EXPENDITURE	38,673	42,021

Budgeted Personnel 2018/19

	<u>Full Time</u>	<u>Part Time</u>	<u>Full-time Equivalent</u>
Chief Officers	-	-	-
Teachers	467	165	548.0
APT & C	68	239	211.1
Manual	-	7	1.9
Total	535	411	761.0

E D U C A T I O N
S E C O N D A R Y E D U C A T I O N

	Budget 2017/18 £'000	Budget 2018/19 £'000
<u>Expenditure</u>		
Staff Costs	36,239	37,083
Property Costs	4,747	4,894
Transport Costs	17	17
Supplies & Services	12,268	13,707
Third Party Payments	850	850
Transfer Payments	-	-
Support Services	53	67
Total Expenditure	54,174	56,618
<u>Income</u>		
Ring Fenced Government Grant	-	384
Other Government Grant	86	57
Recharge Income (Internal)	226	258
Fees Charges etc	1,175	1,287
Other Income	-	-
Total Income	1,487	1,986
Net Expenditure for Council Tax	52,687	54,632
<u>Adjustments</u>		
Ring Fenced Government Grant	-	384
NET EXPENDITURE	52,687	55,016

<u>Budgeted Personnel 2018/19</u>			
	<u>Full Time</u>	<u>Part Time</u>	<u>Full-time Equivalent</u>
Chief Officers	-	-	-
Teachers	565	122	625.7
APT & C	69	160	168.1
Manual	7	1	7.2
Total	641	283	801.0

EDUCATION

SCHOOLS - OTHER

	Budget 2017/18 £'000	Budget 2018/19 £'000
<u>Expenditure</u>		
Staff Costs	1,297	1,304
Property Costs	162	162
Transport Costs	-	-
Supplies & Services	3,196	1,878
Third Party Payments	3	3
Transfer Payments	607	607
Support Services	1	1
Total Expenditure	5,266	3,955
<u>Income</u>		
Ring Fenced Government Grant	1,326	-
Other Government Grant	73	29
Recharge Income (Internal)	-	-
Fees Charges etc	506	506
Other Income	141	126
Total Income	2,046	661
Net Expenditure for Council Tax	3,220	3,294
<u>Adjustments</u>		
Ring Fenced Government Grant	1,326	-
NET EXPENDITURE	4,546	3,294

Budgeted Personnel 2018/19

	<u>Full Time</u>	<u>Part Time</u>	<u>Full-time Equivalent</u>
Chief Officers	-	-	-
Teachers	10	23	20.2
APT & C	5	-	5.0
Manual	13	-	13.0
Total	28	23	38.2

EDUCATION

SPECIAL EDUCATION

	Budget 2017/18 £'000	Budget 2018/19 £'000
<u>Expenditure</u>		
Staff Costs	3,717	3,943
Property Costs	221	199
Transport Costs	709	765
Supplies & Services	327	405
Third Party Payments	1,191	1,107
Transfer Payments	-	-
Support Services	1	2
Total Expenditure	6,166	6,421
<u>Income</u>		
Ring Fenced Government Grant	-	119
Other Government Grant	-	-
Recharge Income (Internal)	27	38
Fees Charges etc	42	42
Other Income	-	-
Total Income	69	199
Net Expenditure for Council Tax	6,097	6,222
<u>Adjustments</u>		
Ring Fenced Government Grant	-	119
NET EXPENDITURE	6,097	6,341

Budgeted Personnel 2018/19

	<u>Full Time</u>	<u>Part Time</u>	<u>Full-time Equivalent</u>
Chief Officers	-	-	-
Teachers	47	9	50.9
APT & C	16	52	54.5
Manual	-	14	3.9
Total	63	75	109.3

E D U C A T I O N
P S Y C H O L O G I C A L S E R V I C E S

	Budget 2017/18 £'000	Budget 2018/19 £'000
<u>Expenditure</u>		
Staff Costs	823	830
Property Costs	-	-
Transport Costs	-	-
Supplies & Services	6	6
Third Party Payments	-	-
Transfer Payments	-	-
Support Services	-	-
Total Expenditure	829	836
<u>Income</u>		
Ring Fenced Government Grant	-	-
Other Government Grant	-	-
Recharge Income (Internal)	-	-
Fees Charges etc	-	-
Other Income	-	-
Total Income	-	-
Net Expenditure for Council Tax	829	836
<u>Adjustments</u>		
Ring Fenced Government Grant	-	-
NET EXPENDITURE	829	836

<u>Budgeted Personnel 2018/19</u>			
	<u>Full Time</u>	<u>Part Time</u>	<u>Full-time Equivalent</u>
Chief Officers	-	-	-
Teachers	9	4	11.6
APT & C	1	-	1.0
Manual	-	-	-
Total	10	4	12.6

EDUCATION

TRANSPORT (EXCLUDING SPECIAL EDUCATION)

	Budget 2017/18 £'000	Budget 2018/19 £'000
<u>Expenditure</u>		
Staff Costs	-	-
Property Costs	-	-
Transport Costs	1,012	982
Supplies & Services	-	-
Third Party Payments	-	-
Transfer Payments	-	-
Support Services	-	-
Total Expenditure	1,012	982
<u>Income</u>		
Ring Fenced Government Grant	17	16
Other Government Grant	-	-
Recharge Income (Internal)	-	-
Fees Charges etc	33	38
Other Income	-	-
Total Income	50	54
Net Expenditure for Council Tax	962	928
<u>Adjustments</u>		
Ring Fenced Government Grant	17	16
NET EXPENDITURE	979	944

<u>Budgeted Personnel 2018/19</u>			
	<u>Full Time</u>	<u>Part Time</u>	<u>Full-time Equivalent</u>
Chief Officers	-	-	-
Teachers	-	-	-
APT & C	-	-	-
Manual	-	-	-
Total	-	-	-

E D U C A T I O N
P R O V I S I O N F O R C L O T H I N G

	Budget 2017/18 £'000	Budget 2018/19 £'000
<u>Expenditure</u>		
Staff Costs	-	-
Property Costs	-	-
Transport Costs	-	-
Supplies & Services	-	-
Third Party Payments	-	-
Transfer Payments	181	181
Support Services	-	-
Total Expenditure	181	181
<u>Income</u>		
Ring Fenced Government Grant	-	-
Other Government Grant	-	-
Recharge Income (Internal)	-	-
Fees Charges etc	-	-
Other Income	-	-
Total Income	-	-
Net Expenditure for Council Tax	181	181
<u>Adjustments</u>		
Ring Fenced Government Grant	-	-
NET EXPENDITURE	181	181

<u>Budgeted Personnel 2018/19</u>			
	<u>Full Time</u>	<u>Part Time</u>	<u>Full-time Equivalent</u>
Chief Officers	-	-	-
Teachers	-	-	-
APT & C	-	-	-
Manual	-	-	-
Total	-	-	-

EDUCATION

ADMINISTRATION & SUPPORT SERVICES

	Budget 2017/18 £'000	Budget 2018/19 £'000
<u>Expenditure</u>		
Staff Costs	2,754	2,725
Property Costs	81	86
Transport Costs	1	1
Supplies & Services	882	896
Third Party Payments	38	32
Transfer Payments	8	8
Support Services	3,583	3,816
Total Expenditure	<u>7,347</u>	<u>7,564</u>
<u>Income</u>		
Ring Fenced Government Grant	-	-
Other Government Grant	-	-
Recharge Income (Internal)	606	413
Fees Charges etc	-	-
Other Income	-	-
Total Income	<u>606</u>	<u>413</u>
Net Expenditure for Council Tax	<u>6,741</u>	<u>7,151</u>
<u>Adjustments</u>		
Ring Fenced Government Grant	-	-
NET EXPENDITURE	<u><u>6,741</u></u>	<u><u>7,151</u></u>

<u>Budgeted Personnel 2018/19</u>			
	<u>Full Time</u>	<u>Part Time</u>	<u>Full-time Equivalent</u>
Chief Officers	4	-	4.0
Teachers	8	2	9.0
APT & C	30	17	37.9
Manual	-	-	-
Total	<u>42</u>	<u>19</u>	<u>50.9</u>

E D U C A T I O N

CLEANING SERVICES

	Budget 2017/18 £'000	Budget 2018/19 £'000
<u>Expenditure</u>		
Staff Costs	1,938	2,178
Property Costs	114	102
Transport Costs	9	9
Supplies & Services	136	145
Third Party Payments	-	-
Transfer Payments	3	3
Support Services	48	40
Total Expenditure	2,248	2,477
<u>Income</u>		
Ring Fenced Government Grant	-	-
Other Government Grant	-	-
Recharge Income (Internal)	2,248	2,477
Fees Charges etc	-	-
Other Income	-	-
Total Income	2,248	2,477
Net Expenditure for Council Tax	-	-
<u>Adjustments</u>		
Ring Fenced Government Grant	-	-
Net Expenditure	-	-

Budgeted Personnel 2018/19

	<u>Full Time</u>	<u>Part Time</u>	<u>Full-time Equivalent</u>
Chief Officers	-	-	-
Teachers	-	-	-
APT & C	-	-	-
Manual	-	266	117.6
Total	-	266	117.6

E D U C A T I O N

CATERING SERVICES

	Budget 2017/18 £'000	Budget 2018/19 £'000
<u>Expenditure</u>		
Staff Costs	2,574	2,717
Property Costs	26	26
Transport Costs	17	17
Supplies & Services	1,879	1,793
Third Party Payments	-	-
Transfer Payments	11	11
Support Services	88	75
Total Expenditure	4,595	4,639
<u>Income</u>		
Ring Fenced Government Grant	-	-
Other Government Grant	-	-
Recharge Income (Internal)	4,595	4,639
Fees Charges etc	-	-
Other Income	-	-
Total Income	4,595	4,639
Net Expenditure for Council Tax	-	-
<u>Adjustments</u>		
Ring Fenced Government Grant	-	-
Net Expenditure	-	-

<u>Budgeted Personnel 2018/19</u>			
	<u>Full Time</u>	<u>Part Time</u>	<u>Full-time Equivalent</u>
Chief Officers	-	-	-
Teachers	-	-	-
APT & C	9	2	10.5
Manual	-	270	131.5
Total	9	272	142.0

EDUCATION

SCHOOL CROSSING PATROLLERS

	Budget 2017/18 £'000	Budget 2018/19 £'000
<u>Expenditure</u>		
Staff Costs	269	278
Property Costs	-	-
Transport Costs	4	4
Supplies & Services	24	28
Third Party Payments	-	-
Transfer Payments	-	-
Support Services	2	15
Total Expenditure	299	325
<u>Income</u>		
Ring Fenced Government Grant	-	-
Other Government Grant	-	-
Recharge Income (Internal)	299	325
Fees Charges etc	-	-
Other Income	-	-
Total Income	299	325
Net Expenditure for Council Tax	-	-
<u>Adjustments</u>		
Ring Fenced Government Grant	-	-
NET EXPENDITURE	-	-

<u>Budgeted Personnel 2018/19</u>			
	<u>Full Time</u>	<u>Part Time</u>	<u>Full-time Equivalent</u>
Chief Officers	-	-	-
Teachers	-	-	-
APT & C	-	-	-
Manual	-	57	18.2
Total	-	57	18.2

E D U C A T I O N
C U L T U R E A N D L E I S U R E S E R V I C E S

	Budget 2017/18 £'000	Budget 2018/19 £'000
<u>Expenditure</u>		
Staff Costs	-	-
Property Costs	989	960
Transport Costs	-	-
Supplies & Services	108	265
Third Party Payments	4,010	4,597
Transfer Payments	-	-
Support Services	817	907
Total Expenditure	5,924	6,729
<u>Income</u>		
Ring Fenced Government Grant	-	-
Other Government Grant	-	-
Recharge Income (Internal)	-	-
Fees Charges etc.	-	-
Other Income	-	-
Total Income	-	-
Net Expenditure	5,924	6,729

Budgeted Personnel 2018/19

	<u>Full Time</u>	<u>Part Time</u>	<u>Full Time Equivalent</u>
Chief Officers	-	-	-
Teachers	-	-	-
APT & C	-	-	-
Manual	-	-	-
Total	-	-	-

HEALTH & SOCIAL CARE PARTNERSHIP

DEPARTMENTAL SUMMARY

	Budget 2017/18 £'000	Budget 2018/19 £'000
<u>Expenditure</u>		
Staff Costs	18,803	20,890
Property Costs	1,113	1,059
Transport Costs	141	221
Supplies & Services	2,256	2,238
Third Party Payments	36,517	36,355
Transfer Payments	39	39
Support Services	2,067	2,196
Total Expenditure	60,936	62,998
<u>Income</u>		
Additional IJB Grant	4,781	5,640
Ring Fenced Government Grant	462	578
Other Government Grant	473	-
Recharge Income (Internal)	-	-
Fees, Charges etc.	578	888
Other Income	9,533	8,295
Total Income	15,827	15,401
Net Expenditure for Council Tax	45,109	47,597
<u>Adjustments</u>		
Ring Fenced Government Grant	462	578
Funding from Integrated Joint Board (Note 1)	45,571	48,175
Net Expenditure	-	-

<u>Budgeted Personnel 2018/19</u>			
	<u>Full-time</u>	<u>Part-time</u>	<u>Full-time Equivalent</u>
Chief Officers *	3	-	3.0
Teachers	-	-	-
APT&C	335	103	399.0
Manual	31	197	167.4
TOTAL	369	300	569.4

* This excludes NHS post

Note 1: The HSCP's budget is indicative only and will be directed and amended by the Integrated Joint Board on an ongoing basis

HEALTH & SOCIAL CARE PARTNERSHIP

SERVICE STRATEGY

	Budget 2017/18 £'000	Budget 2018/19 £'000
<u>Expenditure</u>		
Staff Costs	1,143	1,299
Property Costs	-	1
Transport Costs	-	-
Supplies & Services	48	30
Third Party Payments	61	32
Transfer Payments	-	-
Support Services	-	-
Total Expenditure	1,252	1,362
<u>Income</u>		
Additional IJB Grant	-	29
Ring Fenced Government Grant	-	-
Other Government Grant	-	-
Recharge Income (Internal)	-	-
Fees,Charges etc.	-	-
Other Income	419	456
Total Income	419	485
Net Expenditure for Council Tax	833	877
<u>Adjustments</u>		
Ring Fenced Government Grant	-	-
Net Expenditure	833	877

<u>Budgeted Personnel 2018/19</u>			
	<u>Full Time</u>	<u>Part Time</u>	<u>Full-time Equivalent</u>
Chief Officers *	3	-	3.0
Teachers	-	-	-
APT&C	19	2	20.6
Manual	-	-	-
TOTAL	22	2	23.6

* This excludes NHS post

HEALTH & SOCIAL CARE PARTNERSHIP

CHILDREN & FAMILIES

	Budget 2017/18 £'000	Budget 2018/19 £'000
<u>Expenditure</u>		
Staff Costs	3,378	3,623
Property Costs	6	42
Transport Costs	30	30
Supplies & Services	385	436
Third Party Payments	4,582	4,611
Transfer Payments	37	37
Support Services	-	-
Total Expenditure	8,418	8,779
<u>Income</u>		
Ring Fenced Government Grant	-	-
Other Government Grant	-	-
Recharge Income (Internal)	-	-
Fees, Charges etc.	16	16
Other Income	310	280
Total Income	326	296
Net Expenditure for Council Tax	8,092	8,483
<u>Adjustments</u>		
Ring Fenced Government Grant	-	-
Net Expenditure	8,092	8,483

<u>Budgeted Personnel 2018/19</u>			
	<u>Full Time</u>	<u>Part Time</u>	<u>Full-time Equivalent</u>
Chief Officers	-	-	-
Teachers	-	-	-
APT&C	72	9	77.6
Manual	-	-	-
TOTAL	72	9	77.6

HEALTH & SOCIAL CARE PARTNERSHIP

OLDER PEOPLE

	Budget 2017/18 £'000	Budget 2018/19 £'000
<u>Expenditure</u>		
Staff Costs	7,656	9,208
Property Costs	20	103
Transport Costs	89	124
Supplies & Services	554	529
Third Party Payments	15,862	15,675
Transfer Payments	1	1
Support Services		
Total Expenditure	24,182	25,640
<u>Income</u>		
IJB Grant	3,192	3,551
Other Government Grant	473	-
Recharge Income (Internal)	-	-
Fees, Charges etc.	437	825
Other Income	2,754	1,969
		-
Total Income	6,856	6,345
Net Expenditure for Council Tax	17,326	19,295
<u>Adjustments</u>		
Ring Fenced Government Grant	-	-
Net Expenditure	17,326	19,295

<u>Budgeted Personnel 2018/19</u>			
	<u>Full Time</u>	<u>Part Time</u>	<u>Full-time Equivalent</u>
Chief Officers	-	-	-
Teachers	-	-	-
APT&C	81	70	125.8
Manual	25	193	158.9
TOTAL	106	263	284.7

HEALTH & SOCIAL CARE PARTNERSHIP

PHYSICAL/SENSORY DISABILITY

	Budget 2017/18 £'000	Budget 2018/19 £'000
<u>Expenditure</u>		
Staff Costs	1,434	1,507
Property Costs	-	-
Transport Costs	-	-
Supplies & Services	556	606
Third Party Payments	2,551	2,820
Transfer Payments	-	-
Support Services	-	-
Total Expenditure	4,541	4,933
<u>Income</u>		
IJB Grant	-	360
Other Government Grant	220	-
Recharge Income (Internal)	-	-
Fees, Charges etc.	34	34
Other Income	259	258
Total Income	513	652
Net Expenditure for Council Tax	4,028	4,281
<u>Adjustments</u>		
Ring Fenced Government Grant	-	-
Net Expenditure	4,028	4,281

<u>Budgeted Personnel 2018/19</u>			
	<u>Full Time</u>	<u>Part Time</u>	<u>Full-time Equivalent</u>
Chief Officers	-	-	-
Teachers	-	-	-
APT&C	31	7	35.3
Manual	-	-	-
TOTAL	31	7	35.3

HEALTH & SOCIAL CARE PARTNERSHIP

LEARNING DISABILITY

	Budget 2017/18 £'000	Budget 2018/19 £'000
<u>Expenditure</u>		
Staff Costs	1,517	1,595
Property Costs	172	152
Transport Costs	14	59
Supplies & Services	113	74
Third Party Payments	11,429	11,207
Transfer Payments	1	1
Support Services	-	-
Total Expenditure	13,246	13,088
<u>Income</u>		
IJB Grant	1,208	1,577
Other Government Grant	-	-
Recharge Income (Internal)	-	-
Fees, Charges etc.	81	3
Other Income	4,058	3,842
Total Income	5,347	5,422
Net Expenditure for Council Tax	7,899	7,666
<u>Adjustments</u>		
Ring Fenced Government Grant	-	-
Net Expenditure	7,899	7,666

<u>Budgeted Personnel 2018/19</u>			
	<u>Full Time</u>	<u>Part Time</u>	<u>Full-time Equivalent</u>
Chief Officers	-	-	-
Teachers	-	-	-
APT&C	33	4	35.0
Manual	6	4	8.5
TOTAL	39	8	43.5

HEALTH & SOCIAL CARE PARTNERSHIP

MENTAL HEALTH

	Budget 2017/18 £'000	Budget 2018/19 £'000
<u>Expenditure</u>		
Staff Costs	519	543
Property Costs	-	-
Transport Costs	-	-
Supplies & Services	22	21
Third Party Payments	1,768	1,662
Transfer Payments	-	-
Support Services	-	-
Total Expenditure	2,309	2,226
<u>Income</u>		
IJB Grant	145	110
Other Government Grant	-	-
Recharge Income (Internal)	-	-
Fees, Charges etc.	-	-
Other Income	711	711
Total Income	856	821
Net Expenditure for Council Tax	1,453	1,405
<u>Adjustments</u>		
Ring Fenced Government Grant	-	-
Net Expenditure	1,453	1,405

<u>Budgeted Personnel 2018/19</u>			
	<u>Full Time</u>	<u>Part Time</u>	<u>Full-time Equivalent</u>
Chief Officers	-	-	-
Teachers	-	-	-
APT&C	9	3	10.5
Manual	-	-	-
TOTAL	9	3	10.5

HEALTH & SOCIAL CARE PARTNERSHIP

ADDICTIONS/SUBSTANCE ABUSE

	Budget 2017/18 £'000	Budget 2018/19 £'000
<u>Expenditure</u>		
Staff Costs	703	587
Property Costs	15	-
Transport Costs	-	-
Supplies & Services	9	28
Third Party Payments	173	165
Transfer Payments	-	-
Support Services	-	-
Total Expenditure	900	780
<u>Income</u>		
IJB Grant	17	13
Other Government Grant	-	-
Recharge Income (Internal)	-	-
Fees, Charges etc.	-	-
Other Income	609	509
Total Income	626	522
Net Expenditure for Council Tax	274	258
<u>Adjustments</u>		
Ring Fenced Government Grant	-	-
Net Expenditure	274	258

<u>Budgeted Personnel 2018/19</u>			
	<u>Full Time</u>	<u>Part Time</u>	<u>Full-time Equivalent</u>
Chief Officers	-	-	-
Teachers	-	-	-
APT&C	18	1	18.6
Manual	-	-	-
TOTAL	18	1	18.6

HEALTH & SOCIAL CARE PARTNERSHIP

CRIMINAL JUSTICE

	Budget 2017/18 £'000	Budget 2018/19 £'000
<u>Expenditure</u>		
Staff Costs	512	422
Property Costs	17	17
Transport Costs	8	8
Supplies & Services	37	37
Third Party Payments	-	129
Transfer Payments	-	-
Support Services	-	-
Total Expenditure	574	613
<u>Income</u>		
Ring Fenced Government Grant	462	578
Other Government Grant	-	-
Recharge Income (Internal)	-	-
Fees, Charges etc.	-	-
Other Income	63	-
Total Income	525	578
Net Expenditure for Council Tax	49	35
<u>Adjustments</u>		
Ring Fenced Government Grant	462	578
Net Expenditure	511	613

<u>Budgeted Personnel 2018/19</u>			
	<u>Full Time</u>	<u>Part Time</u>	<u>Full-time Equivalent</u>
Chief Officers	-	-	-
Teachers	-	-	-
APT&C	9	1	9.5
Manual	-	-	-
TOTAL	9	1	9.5

HEALTH & SOCIAL CARE PARTNERSHIP

SERVICE SUPPORT & MANAGEMENT

	Budget 2017/18 £'000	Budget 2018/19 £'000
<u>Expenditure</u>		
Staff Costs	1,941	2,106
Property Costs	883	744
Transport Costs	-	-
Supplies & Services	532	477
Third Party Payments	92	54
Transfer Payments	-	-
Support Services	2,067	2,196
Total Expenditure	<u>5,515</u>	<u>5,577</u>
<u>Income</u>		
IJB Grant	-	-
Other Government Grant	-	-
Recharge Income (Internal)	-	-
Fees, Charges etc.	10	10
Other Income	350	270
Total Income	<u>360</u>	<u>280</u>
Net Expenditure for Council Tax	<u>5,155</u>	<u>5,297</u>
<u>Adjustments</u>		
Ring Fenced Government Grant	-	-
Net Expenditure	<u><u>5,155</u></u>	<u><u>5,297</u></u>

<u>Budgeted Personnel 2018/19</u>			
	<u>Full Time</u>	<u>Part Time</u>	<u>Full-time Equivalent</u>
Chief Officers	-	-	-
Teachers	-	-	-
APT&C	63	6	66.1
Manual	-	-	-
TOTAL	<u>63</u>	<u>6</u>	<u>66.1</u>

ENVIRONMENT

DEPARTMENTAL SUMMARY

	Budget 2017/18 £'000	Budget 2018/19 £'000
<u>Expenditure</u>		
Staff Costs	13,531	13,969
Property Costs	2,478	2,515
Transport Costs	2,997	3,252
Supplies & Services	17,281	17,209
Third Party Payments	843	833
Transfer Payments	797	808
Support Services	2,345	2,706
Total Expenditure	40,272	41,292
<u>Income</u>		
Ring-Fenced Grant	-	-
Other Government Grant	634	675
Recharge Income (Internal)	8,801	8,266
Fees Charges etc.	3,639	3,787
Other Income	1,149	1,102
Total Income	14,223	13,830
Net Expenditure	26,049	27,462

<u>Budgeted Personnel 2018/19</u>			
	<u>Full Time</u>	<u>Part Time</u>	<u>Full-time Equivalent</u>
Chief Officers	2	-	2.0
Teachers	-	-	-
APT & C	152	44	178.2
Manual	174	44	195.7
Total	328	88	375.9

ENVIRONMENT

DIRECTORATE

	Budget 2017/18 £'000	Budget 2018/19 £'000
<u>Expenditure</u>		
Staff Costs	743	897
Property Costs	62	83
Transport Costs	-	-
Supplies & Services	96	108
Third Party Payments	-	-
Transfer Payments	-	-
Support Services	488	547
Total Expenditure	1,389	1,635
<u>Income</u>		
Ring-Fenced Grant	-	-
Other Government Grant	-	-
Recharge Income (Internal)	228	205
Fees Charges etc.	-	-
Other Income	-	-
Total Income	228	205
Net Expenditure	1,161	1,430

<u>Budgeted Personnel 2018/19</u>			
	<u>Full Time</u>	<u>Part Time</u>	<u>Full-time Equivalent</u>
Chief Officers	1	-	1.0
Teachers	-	-	-
APT & C	12	5	15.4
Manual	-	-	-
Total	13	5	16.4

ENVIRONMENT

ENVIRONMENT ACCOMMODATION

	Budget 2017/18 £'000	Budget 2018/19 £'000
<u>Expenditure</u>		
Staff Costs	-	-
Property Costs	742	739
Transport Costs	-	-
Supplies & Services	12	12
Third Party Payments	-	-
Transfer Payments	-	-
Support Services	-	-
Total Expenditure	754	751
<u>Income</u>		
Ring-Fenced Grant	-	-
Other Government Grant	-	-
Recharge Income (Internal)	731	751
Fees Charges etc.	-	-
Other Income	-	-
Total Income	731	751
Net Expenditure	23	-

<u>Budgeted Personnel 2018/19</u>			
	<u>Full Time</u>	<u>Part Time</u>	<u>Full-time Equivalent</u>
Chief Officers	-	-	-
Teachers	-	-	-
APT & C	-	-	-
Manual	-	-	-
Total	-	-	-

ENVIRONMENT

Non-Operational Properties

	Budget 2017/18 £'000	Budget 2018/19 £'000
<u>Expenditure</u>		
Staff Costs	-	-
Property Costs	208	209
Transport Costs	-	-
Supplies & Services	20	20
Third Party Payments	-	-
Transfer Payments	-	-
Support Services	51	73
Total Expenditure	279	302
<u>Income</u>		
Ring-Fenced Grant	-	-
Other Government Grant	-	-
Recharge Income (Internal)	-	-
Fees Charges etc.	17	17
Other Income	-	-
Total Income	17	17
Net Expenditure	262	285

<u>Budgeted Personnel 2018/19</u>			
	<u>Full Time</u>	<u>Part Time</u>	<u>Full-time Equivalent</u>
Chief Officers	-	-	-
Teachers	-	-	-
APT & C	-	-	-
Manual	-	-	-
Total	-	-	-

ENVIRONMENT

ENERGY MANAGEMENT

	Budget 2017/18 £'000	Budget 2018/19 £'000
<u>Expenditure</u>		
Staff Costs	50	51
Property Costs	-	-
Transport Costs	-	-
Supplies & Services	-	1
Third Party Payments	-	-
Transfer Payments	-	-
Support Services	49	78
Total Expenditure	99	130
<u>Income</u>		
Ring-Fenced Grant	-	-
Other Government Grant	-	-
Recharge Income (Internal)	-	-
Fees Charges etc.	-	-
Other Income	-	-
Total Income	-	-
Net Expenditure	99	130

<u>Budgeted Personnel 2018/19</u>			
	<u>Full Time</u>	<u>Part Time</u>	<u>Full-time Equivalent</u>
Chief Officers	-	-	-
Teachers	-	-	-
APT & C	1	-	1.0
Manual	-	-	-
Total	1	-	1.0

ENVIRONMENT

Planning & Building Control
(incorporating Outdoor Access, Country Park & Whitelee)

	Budget 2017/18 £'000	Budget 2018/19 £'000
<u>Expenditure</u>		
Staff Costs	1,513	1,556
Property Costs	115	115
Transport Costs	7	18
Supplies & Services	132	183
Third Party Payments	94	93
Transfer Payments	102	102
Support Services	243	189
Total Expenditure	2,206	2,256
<u>Income</u>		
Ring-Fenced Grant	-	-
Other Government Grant	-	-
Recharge Income (Internal)	184	209
Fees Charges etc.	747	746
Other Income	129	115
Total Income	1,060	1,070
Net Expenditure	1,146	1,186

<u>Budgeted Personnel 2018/19</u>			
	<u>Full Time</u>	<u>Part Time</u>	<u>Full-time Equivalent</u>
Chief Officers	-	-	-
Teachers	-	-	-
APT & C	35	-	35.0
Manual	-	-	-
Total	35	-	35.0

ENVIRONMENT

Planning & Building Control
(incorporating Outdoor Access, Country Park & Whitelee)

This service comprises:-

	Budget 2017/18 £'000	Budget 2018/19 £'000
Development Planning	654	566
Outdoor Access	47	49
Country Park	36	38
Whiteless	-	-
Development Management	349	240
Building Control	60	95
Business Intelligence	-	198
	<u>1,146</u>	<u>1,186</u>

ENVIRONMENT

ECONOMIC DEVELOPMENT
(INCORPORATING CITY DEAL)

	Budget 2017/18 £'000	Budget 2018/19 £'000
<u>Expenditure</u>		
Staff Costs	932	964
Property Costs	115	120
Transport Costs	-	-
Supplies & Services	488	541
Third Party Payments	8	8
Transfer Payments	180	191
Support Services	203	266
Total Expenditure	1,926	2,090
<u>Income</u>		
Ring-Fenced Grant	-	-
Other Government Grant	131	131
Recharge Income (Internal)	-	-
Fees Charges etc.	249	249
Other Income	457	462
Total Income	837	842
Net Expenditure	1,089	1,248

<u>Budgeted Personnel 2018/19</u>			
	<u>Full Time</u>	<u>Part Time</u>	<u>Full-time Equivalent</u>
Chief Officers	-	-	-
Teachers	-	-	-
APT & C	13	6	16.9
Manual	-	-	-
Total	13	6	16.9

ENVIRONMENT

ROADS

	Budget 2017/18 £'000	Budget 2018/19 £'000
<u>Expenditure</u>		
Staff Costs	1,684	1,833
Property Costs	230	244
Transport Costs	92	95
Supplies & Services	9,243	9,012
Third Party Payments	57	57
Transfer Payments	-	-
Support Services	316	349
Total Expenditure	11,622	11,590
<u>Income</u>		
Ring-Fenced Grant	-	-
Other Government Grant	129	129
Recharge Income (Internal)	1,207	863
Fees Charges etc.	297	311
Other Income	74	114
Total Income	1,707	1,417
Net Expenditure	9,915	10,173

<u>Budgeted Personnel 2018/19</u>			
	<u>Full Time</u>	<u>Part Time</u>	<u>Full-time Equivalent</u>
Chief Officers	-	-	-
Teachers	-	-	-
APT & C	35	7	38.8
Manual	-	-	-
Total	35	7	38.8

ENVIRONMENT

ROADS

This service comprises:-

	Budget 2017/18 £'000	Budget 2018/19 £'000
Routine Maintenance Roads	1,151	1,161
Routine Maintenance Street Lighting	490	450
Winter Maintenance	900	900
Footway Resurfacing & Patching	340	398
Carriageway Resurfacing & Patching	934	996
School Crossing Patrols	292	292
Street Lighting Electricity	675	675
Flood Prevention	70	70
Administration & Support (Including PFI Costs)	5,063	5,231
	<u>9,915</u>	<u>10,173</u>

ENVIRONMENT

ROADS CONTRACTING UNIT

	Budget 2017/18 £'000	Budget 2018/19 £'000
<u>Expenditure</u>		
Staff Costs	1,127	1,015
Property Costs	49	49
Transport Costs	511	629
Supplies & Services	1,588	1,293
Third Party Payments	-	-
Transfer Payments	18	18
Support Services	21	53
Total Expenditure	3,314	3,057
<u>Income</u>		
Ring-Fenced Grant	-	-
Other Government Grant	-	-
Recharge Income (Internal)	3,314	3,057
Fees Charges etc.	-	-
Other Income	-	-
Total Income	3,314	3,057
Net Expenditure	-	-

Budgeted Personnel 2018/19

	<u>Full Time</u>	<u>Part Time</u>	<u>Full-time Equivalent</u>
Chief Officers	-	-	-
Teachers	-	-	-
APT & C	2	-	2.0
Manual	29	-	29.0
Total	31	-	31.0

ENVIRONMENT

PARKS SERVICES

	Budget 2017/18 £'000	Budget 2018/19 £'000
<u>Expenditure</u>		
Staff Costs	1,734	1,819
Property Costs	305	299
Transport Costs	165	207
Supplies & Services	493	500
Third Party Payments	-	-
Transfer Payments	-	-
Support Services	125	142
Total Expenditure	2,822	2,967
<u>Income</u>		
Ring-Fenced Grant	-	-
Other Government Grant	35	35
Recharge Income (Internal)	289	289
Fees Charges etc.	649	745
Other Income	-	-
Total Income	973	1,069
Net Expenditure	1,849	1,898

Budgeted Personnel 2018/19

	<u>Full Time</u>	<u>Part Time</u>	<u>Full Time Equivalent</u>
Chief Officers	-	-	-
Teachers	-	-	-
APT & C	4	2	5.1
Manual	39	36	57.6
Total	43	38	62.7

E N V I R O N M E N T**PARKS SERVICES**

This service comprises:-

	Budget 2017/18 £'000	Budget 2018/19 £'000
Administration	308	368
Parks Operations	1,091	1,126
Arboriculture	209	242
Cemeteries	(106)	(148)
Park Rangers	199	194
Parks Upkeep	148	116
	<u>1,849</u>	<u>1,898</u>

ENVIRONMENT

PROTECTIVE SERVICES

	Budget 2017/18 £'000	Budget 2018/19 £'000
<u>Expenditure</u>		
Staff Costs	806	838
Property Costs	19	19
Transport Costs	-	-
Supplies & Services	145	151
Third Party Payments	118	104
Transfer Payments	2	2
Support Services	160	194
Total Expenditure	1,250	1,308
<u>Income</u>		
Ring-Fenced Grant	-	-
Other Government Grant	6	6
Recharge Income (Internal)	7	7
Fees Charges etc.	38	38
Other Income	67	67
Total Income	118	118
Net Expenditure	1,132	1,190

<u>Budgeted Personnel 2018/19</u>			
	<u>Full Time</u>	<u>Part Time</u>	<u>Full Time Equivalent</u>
Chief Officers	-	-	-
Teachers	-	-	-
APT & C	15	3	17.0
Manual	-	-	-
Total	15	3	17.0

**ENVIRONMENT
PROTECTIVE SERVICES**

This service comprises:-

	Budget 2017/18 £'000	Budget 2018/19 £'000
Environmental Health	676	721
Trading Standards	441	451
Licensing	15	18
	<u>1,132</u>	<u>1,190</u>

ENVIRONMENT

WASTE MANAGEMENT

	Budget 2017/18 £'000	Budget 2018/19 £'000
<u>Expenditure</u>		
Staff Costs	284	231
Property Costs	67	67
Transport Costs	5	5
Supplies & Services	3,478	3,726
Third Party Payments	22	22
Transfer Payments	-	-
Support Services	241	185
Total Expenditure	4,097	4,236
<u>Income</u>		
Ring-Fenced Grant	-	-
Other Government Grant	-	-
Recharge Income (Internal)	-	-
Fees Charges etc.	239	301
Other Income	-	-
Total Income	239	301
Net Expenditure	3,858	3,935

<u>Budgeted Personnel 2018/19</u>			
	<u>Full Time</u>	<u>Part Time</u>	<u>Full Time Equivalent</u>
Chief Officers	-	-	-
Teachers	-	-	-
APT & C	5	5	7.5
Manual	-	-	-
Total	5	5	7.5

E N V I R O N M E N T**WASTE MANAGEMENT**

This service comprises:-

	Budget 2017/18 £'000	Budget 2018/19 £'000
Refuse Disposal	3,234	3,411
Strategic Waste Fund	624	524
	<u>3,858</u>	<u>3,935</u>

ENVIRONMENT

CLEANSING

	Budget 2017/18 £'000	Budget 2018/19 £'000
<u>Expenditure</u>		
Staff Costs	2,792	2,908
Property Costs	134	134
Transport Costs	780	807
Supplies & Services	502	488
Third Party Payments	1	1
Transfer Payments	-	-
Support Services	135	203
Total Expenditure	4,344	4,541
<u>Income</u>		
Ring-Fenced Grant	-	-
Other Government Grant	-	-
Recharge Income (Internal)	92	92
Fees Charges etc.	525	525
Other Income	-	-
Total Income	617	617
Net Expenditure	3,727	3,924

Budgeted Personnel 2018/19

	<u>Full Time</u>	<u>Part Time</u>	<u>Full Time Equivalent</u>
Chief Officers	1	-	1.0
Teachers	-	-	-
APT & C	6	1	6.4
Manual	88	1	88.8
Total	95	2	96.2

ENVIRONMENT
CLEANSING

This service comprises:-

	Budget 2017/18 £'000	Budget 2018/19 £'000
Refuse Collection	1,120	1,130
Street Cleaning	565	603
Special Uplifts	87	102
Cleansing Management	382	507
Lanes & Waterways	14	-
Graffiti Squad	66	67
Green Waste	551	548
Recyclables	675	678
Civic Amenity Sites	127	152
Bring Sites	94	90
Thornliebank Depot	46	47
	<u>3,727</u>	<u>3,924</u>

ENVIRONMENT

VEHICLES SERVICES

	Budget 2017/18 £'000	Budget 2018/19 £'000
<u>Expenditure</u>		
Staff Costs	765	749
Property Costs	37	36
Transport Costs	1,437	1,491
Supplies & Services	132	132
Third Party Payments	-	-
Transfer Payments	-	-
Support Services	57	94
Total Expenditure	2,428	2,502
<u>Income</u>		
Ring-Fenced Grant	-	-
Other Government Grant	-	-
Recharge Income (Internal)	2,428	2,472
Fees Charges etc.	-	30
Other Income	-	-
Total Income	2,428	2,502
Net Expenditure	-	-

<u>Budgeted Personnel 2018/19</u>			
	<u>Full Time</u>	<u>Part Time</u>	<u>Full Time Equivalent</u>
Chief Officers	-	-	-
Teachers	-	-	-
APT & C	1	3	2.5
Manual	18	7	20.3
Total	19	10	22.8

ENVIRONMENT
OTHER HOUSING

	Budget 2017/18 £'000	Budget 2018/19 £'000
<u>Expenditure</u>		
Staff Costs	1,101	1,108
Property Costs	395	401
Transport Costs		-
Supplies & Services	952	1,042
Third Party Payments	543	548
Transfer Payments	495	495
Support Services	256	333
Total Expenditure	3,742	3,927
<u>Income</u>		
Ring-Fenced Grant		-
Other Government Grant	333	374
Recharge Income (Internal)	321	321
Fees Charges etc.	878	825
Other Income	422	344
Total Income	1,954	1,864
Net Expenditure	1,788	2,063

<u>Budgeted Personnel 2018/19</u>			
	<u>Full Time</u>	<u>Part Time</u>	<u>Full Time Equivalent</u>
Chief Officers	-	-	-
Teachers	-	-	-
APT & C	23	12	30.6
Manual	-	-	-
Total	23	12	30.6

CORPORATE & COMMUNITY - COMMUNITY RESOURCES

DEPARTMENTAL SUMMARY

	Budget 2017/18 £'000	Budget 2018/19 £'000
<u>Expenditure</u>		
Staff Costs	4,512	4,855
Property Costs	83	82
Transport Costs	61	65
Supplies & Services	1,147	1,525
Third Party Payments	126	126
Transfer Payments	20,358	19,889
Support Services	3,187	3,348
Total Expenditure	29,474	29,890
<u>Income</u>		
Ring Fenced Government Grant	-	-
Other Government Grant	15,587	15,525
Recharge Income (Internal)	336	772
Fees Charges etc.	408	408
Other Income	276	369
Total Income	16,607	17,074
Net Expenditure	12,867	12,816
<u>Adjustments</u>		
Ring Fenced Government Grant	-	-
Net Expenditure	12,867	12,816

<u>Budgeted Personnel 2018/19</u>			
	<u>Full Time</u>	<u>Part Time</u>	<u>Full Time Equivalent</u>
Chief Officers	3	-	3.0
Teachers	-	-	-
APT & C	101	40	122.3
Manual	-	-	-
Total	104	40	125.3

CORPORATE & COMMUNITY - COMMUNITY RESOURCES

DIRECTORATE

	Budget 2017/18 £'000	Budget 2018/19 £'000
<u>Expenditure</u>		
Staff Costs	161	166
Property Costs	-	-
Transport Costs	-	-
Supplies & Services	2	7
Third Party Payments	-	-
Transfer Payments	-	-
Support Services	26	37
Total Expenditure	<u>189</u>	<u>210</u>
<u>Income</u>		
Ring Fenced Government Grant	-	-
Other Government Grant	-	-
Recharge Income (Internal)	-	166
Fees Charges etc.	-	-
Other Income	-	-
Total Income	<u>-</u>	<u>166</u>
Net Expenditure	<u><u>189</u></u>	<u><u>44</u></u>

<u>Budgeted Personnel 2018/19</u>			
	<u>Full Time</u>	<u>Part Time</u>	<u>Full Time Equivalent</u>
Chief Officers	1	-	1.0
Teachers	-	-	-
APT & C	-	1	0.8
Manual	-	-	-
Total	<u>1</u>	<u>1</u>	<u>1.8</u>

CORPORATE & COMMUNITY - COMMUNITY RESOURCES

COUNCIL OFFICERS

	Budget 2017/18 £'000	Budget 2018/19 £'000
<u>Expenditure</u>		
Staff Costs	165	-
Property Costs	-	-
Transport Costs	-	-
Supplies & Services	1	-
Third Party Payments	-	-
Transfer Payments	-	-
Support Services	-	-
Total Expenditure	166	-
<u>Income</u>		
Ring Fenced Government Grant	-	-
Other Government Grant	-	-
Recharge Income (Internal)	8	-
Fees Charges etc.	-	-
Other Income	-	-
Total Income	8	-
Net Expenditure	158	-

<u>Budgeted Personnel 2018/19</u>			
	<u>Full Time</u>	<u>Part Time</u>	<u>Full Time Equivalent</u>
Chief Officers	-	-	-
Teachers	-	-	-
APT & C	-	-	-
Manual	-	-	-
Total	-	-	-

Service Transferred to Environment

CORPORATE & COMMUNITY - COMMUNITY RESOURCES

COMMUNITY SAFETY

	Budget 2017/18 £'000	Budget 2018/19 £'000
<u>Expenditure</u>		
Staff Costs	1,224	1,253
Property Costs	40	40
Transport Costs	30	31
Supplies & Services	72	102
Third Party Payments	-	-
Transfer Payments	-	-
Support Services	150	237
Total Expenditure	1,516	1,663
<u>Income</u>		
Ring Fenced Government Grant	-	-
Other Government Grant	-	-
Recharge Income (Internal)	35	35
Fees Charges etc.	87	72
Other Income	12	12
Total Income	134	119
Net Expenditure	1,382	1,544

<u>Budgeted Personnel 2018/19</u>			
	<u>Full Time</u>	<u>Part Time</u>	<u>Full Time Equivalent</u>
Chief Officers	-	-	-
Teachers	-	-	-
APT & C	29	9	34.0
Manual	-	-	-
Total	29	9	34.0

CORPORATE & COMMUNITY - C O M M U N I T Y R E S O U R C E S
COMMUNITY SAFETY

This service comprises:-

	Budget 2017/18 £'000	Budget 2018/19 £'000
Management	190	237
CCTV	622	718
Community Wardens	570	589
	<u>1,382</u>	<u>1,544</u>

CORPORATE & COMMUNITY - COMMUNITY RESOURCES

EQUAL OPPORTUNITIES & GRANTS

	Budget 2017/18 £'000	Budget 2018/19 £'000
<u>Expenditure</u>		
Staff Costs	112	112
Property Costs	-	-
Transport Costs	-	-
Supplies & Services	15	20
Third Party Payments	-	-
Transfer Payments	152	152
Support Services	39	44
Total Expenditure	318	328
<u>Income</u>		
Ring Fenced Government Grant	-	-
Other Government Grant	-	-
Recharge Income (Internal)	-	-
Fees Charges etc.	-	-
Other Income	-	-
Total Income	-	-
Net Expenditure	318	328

<u>Budgeted Personnel 2018/19</u>			
	<u>Full Time</u>	<u>Part Time</u>	<u>Full Time Equivalent</u>
Chief Officers	-	-	-
Teachers	-	-	-
APT & C	2	-	2.0
Manual	-	-	-
Total	2	-	2.0

CORPORATE & COMMUNITY - COMMUNITY RESOURCES

COMMUNITY PLANNING

	Budget 2017/18 £'000	Budget 2018/19 £'000
<u>Expenditure</u>		
Staff Costs	225	296
Property Costs	-	-
Transport Costs	-	-
Supplies & Services	13	129
Third Party Payments	-	-
Transfer Payments	-	-
Support Services	69	68
Total Expenditure	<u>307</u>	<u>493</u>
<u>Income</u>		
Ring Fenced Government Grant	-	-
Other Government Grant	-	-
Recharge Income (Internal)	-	-
Fees Charges etc.	-	-
Other Income	-	-
Total Income	<u>-</u>	<u>-</u>
Net Expenditure	<u><u>307</u></u>	<u><u>493</u></u>

<u>Budgeted Personnel 2018/19</u>			
	<u>Full Time</u>	<u>Part Time</u>	<u>Full Time Equivalent</u>
Chief Officers	-	-	-
Teachers	-	-	-
APT & C	4	3	5.7
Manual	-	-	-
Total	<u>4</u>	<u>3</u>	<u>5.7</u>

CORPORATE & COMMUNITY - COMMUNITY RESOURCES

AUCHENBACK RESOURCE CENTRE

	Budget 2017/18 £'000	Budget 2018/19 £'000
<u>Expenditure</u>		
Staff Costs	-	-
Property Costs	-	-
Transport Costs	-	-
Supplies & Services	-	-
Third Party Payments	-	-
Transfer Payments	31	31
Support Services		
Total Expenditure	<u>31</u>	<u>31</u>
<u>Income</u>		
Ring Fenced Government Grant	-	-
Other Government Grant	-	-
Recharge Income (Internal)	-	-
Fees Charges etc.	-	-
Other Income	-	-
Total Income	<u>-</u>	<u>-</u>
Net Expenditure	<u><u>31</u></u>	<u><u>31</u></u>

<u>Budgeted Personnel 2018/19</u>			
	<u>Full Time</u>	<u>Part Time</u>	<u>Full Time Equivalent</u>
Chief Officers	-	-	-
Teachers	-	-	-
APT & C	-	-	-
Manual	-	-	-
Total	<u>-</u>	<u>-</u>	<u>-</u>

CORPORATE & COMMUNITY - COMMUNITY RESOURCES

COMMUNITY LEARNING & DEVELOPMENT

	Budget 2017/18 £'000	Budget 2018/19 £'000
<u>Expenditure</u>		
Staff Costs	778	773
Property Costs	35	35
Transport Costs	12	13
Supplies & Services	84	101
Third Party Payments	9	9
Transfer Payments	4	-
Support Services	71	92
Total Expenditure	<u>993</u>	<u>1,023</u>
<u>Income</u>		
Ring Fenced Government Grant	-	-
Other Government Grant	-	-
Recharge Income (Internal)	-	-
Fees Charges etc.	-	-
Other Income	-	-
Total Income	<u>-</u>	<u>-</u>
Net Expenditure	<u><u>993</u></u>	<u><u>1,023</u></u>

<u>Budgeted Personnel 2018/19</u>			
	<u>Full Time</u>	<u>Part Time</u>	<u>Full Time Equivalent</u>
Chief Officers	-	-	-
Teachers	-	-	-
APT & C	11	7	15.0
Manual	-	-	-
Total	<u>11</u>	<u>7</u>	<u>15.0</u>

CORPORATE & COMMUNITY - COMMUNITY RESOURCES

COMMUNITY LEARNING & DEVELOPMENT

This service comprises:-	Budget 2017/18 £'000	Budget 2018/19 £'000
Young People	677	660
Mearns Youth Facility	12	12
Barrhead Youth Facility	23	23
Administration & Support	281	328
	<u>993</u>	<u>1,023</u>

CORPORATE & COMMUNITY - COMMUNITY RESOURCES

COMMUNITY RESOURCES MANAGEMENT

	Budget 2017/18 £'000	Budget 2018/19 £'000
<u>Expenditure</u>		
Staff Costs	105	106
Property Costs	-	-
Transport Costs	-	-
Supplies & Services	39	40
Third Party Payments	57	57
Transfer Payments	-	-
Support Services	62	55
Total Expenditure	263	258
<u>Income</u>		
Ring Fenced Government Grant	-	-
Other Government Grant	-	-
Recharge Income (Internal)	-	110
Fees Charges etc.	-	-
Other Income	-	-
Total Income	-	110
Net Expenditure	263	148

<u>Budgeted Personnel 2018/19</u>			
	<u>Full Time</u>	<u>Part Time</u>	<u>Full Time Equivalent</u>
Chief Officers	1	-	1.0
Teachers	-	-	-
APT & C	-	-	-
Manual	-	-	-
Total	1	-	1.0

CORPORATE & COMMUNITY - COMMUNITY RESOURCES

ELECTIONS, MEMBERS EXPENSES AND CORPORATE & DEMOCRATIC CORE

	Budget 2017/18 £'000	Budget 2018/19 £'000
<u>Expenditure</u>		
Staff Costs	-	3
Property Costs	4	4
Transport Costs	-	-
Supplies & Services	470	736
Third Party Payments	-	-
Transfer Payments	-	-
Support Services	1,399	1,414
Total Expenditure	<u>1,873</u>	<u>2,157</u>
<u>Income</u>		
Ring Fenced Government Grant	-	-
Other Government Grant	-	-
Recharge Income (Internal)	-	-
Fees Charges etc.	-	-
Other Income	-	-
Total Income	<u>-</u>	<u>-</u>
Net Expenditure	<u><u>1,873</u></u>	<u><u>2,157</u></u>

<u>Budgeted Personnel 2018/19</u>			
	<u>Full Time</u>	<u>Part Time</u>	<u>Full Time Equivalent</u>
Chief Officers	-	-	-
Teachers	-	-	-
APT & C	-	-	-
Manual	-	-	-
Total	<u>-</u>	<u>-</u>	<u>-</u>

CORPORATE & COMMUNITY - COMMUNITY RESOURCES

MONEY ADVICE AND RIGHTS TEAM

	Budget 2017/18 £'000	Budget 2018/19 £'000
<u>Expenditure</u>		
Staff Costs	658	694
Property Costs	-	-
Transport Costs	-	-
Supplies & Services	24	19
Third Party Payments	-	-
Transfer Payments	-	-
Support Services	163	222
Total Expenditure	845	935
<u>Income</u>		
Ring Fenced Government Grant	-	-
Other Government Grant	-	-
Recharge Income (Internal)	-	-
Fees Charges etc.	-	-
Other Income	-	-
Total Income	-	-
Net Expenditure	845	935

Budgeted Personnel 2018/19

	<u>Full Time</u>	<u>Part Time</u>	<u>Full Time Equivalent</u>
Chief Officers	-	-	-
Teachers	-	-	-
APT & C	17	4	19.0
Manual	-	-	-
Total	17	4	19.0

CORPORATE & COMMUNITY - COMMUNITY RESOURCES

SCOTTISH WELFARE FUND

	Budget 2017/18 £'000	Budget 2018/19 £'000
<u>Expenditure</u>		
Staff Costs	121	-
Property Costs	-	-
Transport Costs	-	-
Supplies & Services	11	-
Third Party Payments	-	-
Transfer Payments	241	-
Support Services	61	-
Total Expenditure	434	-
<u>Income</u>		
Ring Fenced Government Grant	-	-
Other Government Grant	-	-
Recharge Income (Internal)	-	-
Fees Charges etc.	-	-
Other Income	-	-
Total Income	-	-
Net Expenditure	434	-

<u>Budgeted Personnel 2018/19</u>			
	<u>Full Time</u>	<u>Part Time</u>	<u>Full Time Equivalent</u>
Chief Officers	-	-	-
Teachers	-	-	-
APT & C	-	-	-
Manual	-	-	-
Total	-	-	-

* for 18/19 budgets the Scottish Welfare Fund has been amalgamated into the Benefits & Discretionary Payments team.

CORPORATE & COMMUNITY - COMMUNITY RESOURCES

BUSINESS SUPPORT TEAM

	Budget 2017/18 £'000	Budget 2018/19 £'000
<u>Expenditure</u>		
Staff Costs	267	239
Property Costs	-	-
Transport Costs	19	21
Supplies & Services	25	28
Third Party Payments	-	-
Transfer Payments	-	-
Support Services	92	114
Total Expenditure	403	402
<u>Income</u>		
Ring Fenced Government Grant	-	-
Other Government Grant	-	-
Recharge Income (Internal)	87	87
Fees Charges etc.	-	-
Other Income	-	-
Total Income	87	87
Net Expenditure	316	315

Budgeted Personnel 2018/19

	<u>Full Time</u>	<u>Part Time</u>	<u>Full Time Equivalent</u>
Chief Officers	-	-	-
Teachers	-	-	-
APT & C	7	7	10.1
Manual	-	-	-
Total	7	7	10.1

CORPORATE & COMMUNITY - COMMUNITY RESOURCES

COUNCIL TAX & NON DOMESTIC RATES

	Budget 2017/18 £'000	Budget 2018/19 £'000
<u>Expenditure</u>		
Staff Costs	379	415
Property Costs	-	-
Transport Costs	-	-
Supplies & Services	116	100
Third Party Payments	60	60
Transfer Payments	4,257	3,854
Support Services	788	438
Total Expenditure	5,600	4,867
<u>Income</u>		
Ring Fenced Government Grant	-	-
Other Government Grant	-	-
Recharge Income (Internal)	12	12
Direct Recharge to Miscellaneous	112	-
Fees Charges etc.	209	209
Other Income	259	259
Total Income	592	480
Net Expenditure	5,008	4,387

<u>Budgeted Personnel 2018/19</u>			
	<u>Full Time</u>	<u>Part Time</u>	<u>Full Time Equivalent</u>
Chief Officers	-	-	-
Teachers	-	-	-
APT & C	12	4	14.0
Manual	-	-	-
Total	12	4	14.0

CORPORATE & COMMUNITY - COMMUNITY RESOURCES

REVENUES - BENEFITS & DISCRETIONARY PAYMENTS TEAM

	Budget 2017/18 £'000	Budget 2018/19 £'000
<u>Expenditure</u>		
Staff Costs	-	471
Property Costs	-	-
Transport Costs	-	-
Supplies & Services	-	53
Third Party Payments	-	-
Transfer Payments	-	241
Support Services	-	334
Total Expenditure	<hr/> -	<hr/> 1,099
<u>Income</u>		
Ring Fenced Government Grant	-	-
Other Government Grant	-	-
Recharge Income (Internal)	-	186
Direct charge to Miscellaneous	-	-
Fees Charges etc.	-	-
Other Income	-	93
Total Income	<hr/> -	<hr/> 279
Net Expenditure	<hr/> <hr/> -	<hr/> <hr/> 820

<u>Budgeted Personnel 2018/19</u>			
	<u>Full Time</u>	<u>Part Time</u>	<u>Full Time Equivalent</u>
Chief Officers	-	-	-
Teachers	-	-	-
APT & C	14	3	15.9
Manual	-	-	-
Total	<hr/> 14	<hr/> 3	<hr/> 15.9

The budget for 2017/18 was previously held within Scottish Welfare Fund and Corporate & Community Support

CORPORATE & COMMUNITY - COMMUNITY RESOURCES

REVENUES - HOUSING BENEFIT

	Budget 2017/18 £'000	Budget 2018/19 £'000
<u>Expenditure</u>		
Staff Costs	-	-
Property Costs	-	-
Transport Costs	-	-
Supplies & Services	265	171
Third Party Payments	-	-
Transfer Payments	15,673	15,611
Support Services	102	95
Total Expenditure	16,040	15,877
<u>Income</u>		
Ring Fenced Government Grant	-	-
Other Government Grant	15,587	15,525
Recharge Income (Internal)	82	70
Direct charge to Miscellaneous	-	-
Fees Charges etc.	-	-
Other Income	-	-
Total Income	15,669	15,595
Net Expenditure	371	282

<u>Budgeted Personnel 2018/19</u>			
	<u>Full Time</u>	<u>Part Time</u>	<u>Full Time Equivalent</u>
Chief Officers	-	-	-
Teachers	-	-	-
APT & C	-	-	-
Manual	-	-	-
Total	-	-	-

CORPORATE & COMMUNITY - COMMUNITY RESOURCES

REGISTRARS

	Budget 2017/18 £'000	Budget 2018/19 £'000
<u>Expenditure</u>		
Staff Costs	213	220
Property Costs	4	3
Transport Costs	-	-
Supplies & Services	10	7
Third Party Payments	-	-
Transfer Payments	-	-
Support Services	116	174
Total Expenditure	343	404
<u>Income</u>		
Ring Fenced Government Grant	-	-
Other Government Grant	-	-
Recharge Income (Internal)	-	-
Fees Charges etc.	112	127
Other Income	5	5
Total Income	117	132
Net Expenditure	226	272

<u>Budgeted Personnel 2018/19</u>			
	<u>Full Time</u>	<u>Part Time</u>	<u>Full Time Equivalent</u>
Chief Officers	-	-	-
Teachers	-	-	-
APT & C	5	2	5.8
Manual	-	-	-
Total	5	2	5.8

CORPORATE & COMMUNITY - COMMUNITY RESOURCES

CUSTOMER AND BUSINESS CHANGE

	Budget 2017/18 £'000	Budget 2018/19 £'000
<u>Expenditure</u>		
Staff Costs	104	107
Property Costs	-	-
Transport Costs	-	-
Supplies & Services	-	12
Third Party Payments	-	-
Transfer Payments	-	-
Support Services	49	24
Total Expenditure	153	143
<u>Income</u>		
Ring Fenced Government Grant	-	-
Other Government Grant	-	-
Recharge Income (Internal)	-	106
Fees Charges etc.	-	-
Other Income	-	-
Total Income	-	106
Net Expenditure	153	37

<u>Budgeted Personnel 2018/19</u>			
	<u>Full Time</u>	<u>Part Time</u>	<u>Full Time Equivalent</u>
Chief Officers	1	-	1.0
Teachers	-	-	-
APT & C	-	-	-
Manual	-	-	-
Total	1	-	1.0

CHIEF EXECUTIVE'S - NONSUPPORT SERVICES

DEPARTMENTAL SUMMARY

	Budget 2017/18 £'000	Budget 2018/19 £'000
<u>Expenditure</u>		
Staff Costs	131	132
Property Costs	-	-
Transport Costs	-	-
Supplies & Services	262	242
Third Party Payments	-	-
Transfer Payments	-	-
Support Services	94	84
Total Expenditure	487	458
<u>Income</u>		
Ring Fenced Government Grant	-	-
Other Govt Grant	-	-
Recharge Income (Internal)	200	235
Fees Charges etc	173	196
Other Income	-	-
Total Income	373	431
Net Expenditure	114	27

Budgeted Personnel 2018/19

	<u>Full Time</u>	<u>Part Time</u>	<u>Full Time Equivalent</u>
Chief Officers	-	-	-
Teachers	-	-	-
APT & C	-	1	0.7
Manual	-	-	-
Total	-	1	0.7

CHIEF EXECUTIVE'S - NONSUPPORT SERVICES
ACCOUNTANCY

	Budget 2017/18 £'000	Budget 2018/19 £'000
<u>Expenditure</u>		
Staff Costs	-	-
Property Costs	-	-
Transport Costs	-	-
Supplies & Services	235	225
Third Party Payments	-	-
Transfer Payments	-	-
Support Services	-	-
Total Expenditure	<u>235</u>	<u>225</u>
<u>Income</u>		
Ring Fenced Government Grant	-	-
Other Govt Grant	-	-
Recharge Income (Internal)	200	235
Fees Charges etc	-	-
Other Income	-	-
Total Income	<u>200</u>	<u>235</u>
Net Expenditure	<u><u>35</u></u>	<u><u>(10)</u></u>

Budgeted Personnel 2018/19

	<u>Full Time</u>	<u>Part Time</u>	<u>Full Time Equivalent</u>
Chief Officers	-	-	-
Teachers	-	-	-
APT & C	-	-	-
Manual	-	-	-
Total	<u>-</u>	<u>-</u>	<u>-</u>

CHIEF EXECUTIVE'S - NONSUPPORT SERVICES

CIVIC LICENSING

	Budget 2017/18 £'000	Budget 2018/19 £'000
<u>Expenditure</u>		
Staff Costs	80	81
Property Costs	-	-
Transport Costs	-	-
Supplies & Services	24	14
Third Party Payments	-	-
Transfer Payments	-	-
Support Services	76	63
Total Expenditure	180	158
<u>Income</u>		
Ring Fenced Government Grant	-	-
Other Govt Grant	-	-
Recharge Income (Internal)	-	-
Fees Charges etc	116	116
Other Income	-	-
Total Income	116	116
Net Expenditure	64	42

Budgeted Personnel 2018/19

	<u>Full Time</u>	<u>Part Time</u>	<u>Full Time Equivalent</u>
Chief Officers	-	-	-
Teachers	-	-	-
APT & C	-	1	0.7
Manual	-	-	-
Total	-	1	0.7

CHIEF EXECUTIVE'S - NONSUPPORT SERVICES

LICENSING BOARD

	Budget 2017/18 £'000	Budget 2018/19 £'000
<u>Expenditure</u>		
Staff Costs	51	51
Property Costs	-	-
Transport Costs	-	-
Supplies & Services	3	3
Third Party Payments	-	-
Transfer Payments	-	-
Support Services	18	21
Total Expenditure	<u>72</u>	<u>75</u>
<u>Income</u>		
Ring Fenced Government Grant	-	-
Other Govt Grant	-	-
Recharge Income (Internal)	-	-
Fees Charges etc	57	80
Other Income	-	-
Total Income	<u>57</u>	<u>80</u>
Net Expenditure	<u><u>15</u></u>	<u><u>(5)</u></u>

Budgeted Personnel 2018/19

	<u>Full Time</u>	<u>Part Time</u>	<u>Full Time Equivalent</u>
Chief Officers	-	-	-
Teachers	-	-	-
APT & C	-	-	-
Manual	-	-	-
Total	<u>-</u>	<u>-</u>	<u>-</u>

CENTRAL SUPPORT

SUMMARY

	Budget 2017/18 £'000	Budget 2018/19 £'000
Chief Executive's Office	244	276
Accountancy	1,458	1,514
Legal	568	575
Procurement	421	414
Internal Audit	247	252
Policy & Project Management	469	549
Communications	466	441
Human Resources & Payroll	1,594	1,626
Administration & Printing (Incl Members Services)	579	584
Customer First	962	1,010
Revenues - General	363	445
Revenues - Creditors	175	285
Information & Communications Technology	4,069	4,305
Council Tax & Non Domestic Rates	-	-
Property & Technical	762	998
Accommodation	951	1,059
	<u>13,328</u>	<u>14,333</u>

ALLOCATION:-

Education (including ERCLT)	4,659	5,007
Health & Social Care Partnership	2,067	2,196
Community Resources	3,187	3,348
Chief Executives - Non Support	94	84
Environment	2,345	2,706
Other Housing	-	-
Corporate & Democratic	-	-
Council Tax and Rates	-	-
Licensing Board	-	-
Joint Boards	-	-
Miscellaneous	78	80
Housing Revenue Account	898	912
	<u>13,328</u>	<u>14,333</u>

CHIEF EXECUTIVE'S - SUPPORT SERVICES

DEPARTMENTAL SUMMARY

	Budget 2017/18 £'000	Budget 2018/19 £'000
<u>Expenditure</u>		
Staff Costs	2,864	2,960
Property Costs	-	-
Transport Costs	-	-
Supplies & Services	186	176
Third Party Payments	71	71
Transfer Payments	-	-
Support Services	-	-
Total Expenditure	3,121	3,207
<u>Income</u>		
Ring Fenced Government Grant	-	-
Other Govt Grant	-	-
Recharge Income (Internal)	130	123
Fees Charges etc	33	45
Other Income	20	8
Total Income	183	176
Net Expenditure	2,938	3,031

<u>Budgeted Personnel 2018/19</u>			
	<u>Full Time</u>	<u>Part Time</u>	<u>Full Time Equivalent</u>
Chief Officers	2	-	2.0
Teachers	-	-	-
APT & C	47	9	52.5
Manual	-	-	-
Total	49	9	54.5

CHIEF EXECUTIVE'S - SUPPORT SERVICES

CHIEF EXECUTIVE'S OFFICE

	Budget 2017/18 £'000	Budget 2018/19 £'000
<u>Expenditure</u>		
Staff Costs	243	275
Property Costs	-	-
Transport Costs	-	-
Supplies & Services	13	1
Third Party Payments	-	-
Transfer Payments	-	-
Support Services	-	-
Total Expenditure	256	276
<u>Income</u>		
Ring Fenced Government Grant	-	-
Other Govt Grant	-	-
Recharge Income (Internal)	-	-
Fees Charges etc	-	-
Other Income	12	-
Total Income	12	-
Net Expenditure	244	276

<u>Budgeted Personnel 2018/19</u>			
	<u>Full Time</u>	<u>Part Time</u>	<u>Full Time Equivalent</u>
Chief Officers	1	-	1.0
Teachers	-	-	-
APT & C	2	1	2.5
Manual	-	-	-
Total	3	1	3.5

CHIEF EXECUTIVE'S - SUPPORT SERVICES
ACCOUNTANCY

	Budget 2017/18 £'000	Budget 2018/19 £'000
<u>Expenditure</u>		
Staff Costs	1,498	1,536
Property Costs	-	-
Transport Costs	-	-
Supplies & Services	63	81
Third Party Payments	-	-
Transfer Payments	-	-
Support Services	-	-
Total Expenditure	1,561	1,617
<u>Income</u>		
Ring Fenced Government Grant	-	-
Other Govt Grant	-	-
Recharge Income (Internal)	103	103
Fees Charges etc	-	-
Other Income	-	-
Total Income	103	103
Net Expenditure	1,458	1,514

<u>Budgeted Personnel 2018/19</u>			
	<u>Full Time</u>	<u>Part Time</u>	<u>Full Time Equivalent</u>
Chief Officers	1	-	1.0
Teachers	-	-	-
APT & C	25	5	27.6
Manual	-	-	-
Total	26	5	28.6

CHIEF EXECUTIVE'S - SUPPORT SERVICES

LEGAL SERVICES

	Budget 2017/18 £'000	Budget 2018/19 £'000
<u>Expenditure</u>		
Staff Costs	551	563
Property Costs	-	-
Transport Costs	-	-
Supplies & Services	77	77
Third Party Payments	-	-
Transfer Payments	-	-
Support Services	-	-
Total Expenditure	628	640
<u>Income</u>		
Ring Fenced Government Grant	-	-
Other Government Grant	-	-
Recharge Income (Internal)	27	20
Fees Charges etc.	33	45
Other Income	-	-
Total Income	60	65
Net Expenditure	568	575

<u>Budgeted Personnel 2018/19</u>			
	<u>Full Time</u>	<u>Part Time</u>	<u>Full Time Equivalent</u>
Chief Officers	-	-	-
Teachers	-	-	-
APT & C	10	1	10.8
Manual	-	-	-
Total	10	1	10.8

CHIEF EXECUTIVE'S - SUPPORT SERVICES

PROCUREMENT

	Budget 2017/18 £'000	Budget 2018/19 £'000
Expenditure		
Staff Costs	329	338
Property Costs	-	-
Transport Costs	-	-
Supplies & Services	29	13
Third Party Payments	71	71
Transfer Payments	-	-
Support Services	-	-
Total Expenditure	<u>429</u>	<u>422</u>
Income		
Ring Fenced Government Grant	-	-
Other Govt Grant	-	-
Recharge Income (Internal)	-	-
Fees Charges etc	-	-
Other Income	8	8
Total Income	<u>8</u>	<u>8</u>
Net Expenditure	<u><u>421</u></u>	<u><u>414</u></u>

<u>Budgeted Personnel 2018/19</u>			
	<u>Full Time</u>	<u>Part Time</u>	<u>Full Time Equivalent</u>
Chief Officers	-	-	-
Teachers	-	-	-
APT & C	6	1	6.9
Manual	-	-	-
TOTAL	<u>6</u>	<u>1</u>	<u>6.9</u>

CHIEF EXECUTIVE'S - SUPPORT SERVICES

INTERNAL AUDIT

	Budget 2017/18 £'000	Budget 2018/19 £'000
<u>Expenditure</u>		
Staff Costs	243	248
Property Costs	-	-
Transport Costs	-	-
Supplies & Services	4	4
Third Party Payments	-	-
Transfer Payments	-	-
Support Services	-	-
Total Expenditure	<u>247</u>	<u>252</u>
<u>Income</u>		
Ring Fenced Government Grant	-	-
Other Govt Grant	-	-
Recharge Income (Internal)	-	-
Fees Charges etc	-	-
Other Income	-	-
Total Income	<u>-</u>	<u>-</u>
Net Expenditure	<u><u>247</u></u>	<u><u>252</u></u>

<u>Budgeted Personnel 2018/19</u>			
	<u>Full Time</u>	<u>Part Time</u>	<u>Full Time Equivalent</u>
Chief Officers	-	-	-
Teachers	-	-	-
APT & C	4	1	4.7
Manual	-	-	-
Total	<u>4</u>	<u>1</u>	<u>4.7</u>

CORPORATE & COMMUNITY - SUPPORT SERVICES

DEPARTMENTAL SUMMARY

	Budget 2017/18 £'000	Budget 2018/19 £'000
<u>Expenditure</u>		
Staff Costs	6,573	6,963
Property Costs	4	3
Transport Costs	43	41
Supplies & Services	3,423	3,514
Third Party Payments	12	20
Transfer Payments	-	-
Support Services	-	-
Total Expenditure	10,055	10,541
<u>Income</u>		
Ring Fenced Government Grant	-	-
Other Government Grant	-	-
Recharge Income (Internal)	1,350	1,244
Direct Charge to Miscellaneous	7	7
Fees Charges etc.	20	44
Other Income	1	1
Total Income	1,378	1,296
Net Expenditure	8,677	9,245

Budgeted Personnel 2018/19

	<u>Full Time</u>	<u>Part Time</u>	<u>Full Time Equivalent</u>
Chief Officers	2	-	2.0
Teachers	-	-	-
APT & C	141	46	167.6
Manual	-	-	-
Total	143	46	169.6

CORPORATE & COMMUNITY - SUPPORT SERVICES

POLICY AND PROJECT MANAGEMENT

	Budget 2017/18 £'000	Budget 2018/19 £'000
<u>Expenditure</u>		
Staff Costs	499	501
Property Costs	-	-
Transport Costs	-	-
Supplies & Services	36	30
Third Party Payments	10	18
Transfer Payments	-	-
Support Services	-	-
Total Expenditure	545	549
<u>Income</u>		
Ring Fenced Government Grant	-	-
Other Government Grant	-	-
Recharge Income (Internal)	76	-
Fees Charges etc.	-	-
Other Income	-	-
Total Income	76	-
Net Expenditure	469	549

<u>Budgeted Personnel 2018/19</u>			
	<u>Full Time</u>	<u>Part Time</u>	<u>Full Time Equivalent</u>
Chief Officers	-	-	-
Teachers	-	-	-
APT & C	7	4	9.7
Manual	-	-	-
Total	7	4	9.7

CORPORATE & COMMUNITY - SUPPORT SERVICES

COMMUNICATIONS

	Budget 2017/18 £'000	Budget 2018/19 £'000
<u>Expenditure</u>		
Staff Costs	467	452
Property Costs	-	-
Transport Costs	2	-
Supplies & Services	80	71
Third Party Payments	-	-
Transfer Payments	-	-
Support Services	-	-
Total Expenditure	549	523
<u>Income</u>		
Ring Fenced Government Grant	-	-
Other Government Grant	-	-
Recharge Income (Internal)	81	80
Fees Charges etc.	-	-
Other Income	2	2
Total Income	83	82
Net Expenditure	466	441

<u>Budgeted Personnel 2018/19</u>			
	<u>Full Time</u>	<u>Part Time</u>	<u>Full Time Equivalent</u>
Chief Officers	-	-	-
Teachers	-	-	-
APT & C	9	1	9.8
Manual	-	-	-
Total	9	1	9.8

CORPORATE & COMMUNITY - SUPPORT SERVICES

HR & PAYROLL

	Budget 2017/18 £'000	Budget 2018/19 £'000
<u>Expenditure</u>		
Staff Costs	1,499	1,540
Property Costs	-	-
Transport Costs	-	-
Supplies & Services	298	290
Third Party Payments	-	-
Transfer Payments	-	-
Support Services	-	-
Total Expenditure	1,797	1,830
<u>Income</u>		
Ring Fenced Government Grant	-	-
Other Government Grant	-	-
Recharge Income (Internal)	192	193
Fees Charges etc.	7	7
Other Income	4	4
Total Income	203	204
Net Expenditure	1,594	1,626

<u>Budgeted Personnel 2018/19</u>			
	<u>Full Time</u>	<u>Part Time</u>	<u>Full Time Equivalent</u>
Chief Officers	1	-	1.0
Teachers	-	-	-
APT & C	30	15	37.6
Manual	-	-	-
Total	31	15	38.6

CORPORATE & COMMUNITY - SUPPORT SERVICES

ADMINISTRATION & PRINTING (incl MEMBERS EXPENSES)

	Budget 2017/18 £'000	Budget 2018/19 £'000
<u>Expenditure</u>		
Staff Costs	391	403
Property Costs	4	3
Transport Costs	41	37
Supplies & Services	243	241
Third Party Payments	-	-
Transfer Payments	-	-
Support Services	-	-
Total Expenditure	<u>679</u>	<u>684</u>
<u>Income</u>		
Ring Fenced Government Grant	-	-
Other Government Grant	-	-
Recharge Income (Internal)	100	100
Fees Charges etc.	-	-
Other Income	-	-
Total Income	<u>100</u>	<u>100</u>
Net Expenditure	<u><u>579</u></u>	<u><u>584</u></u>

<u>Budgeted Personnel 2018/19</u>			
	<u>Full Time</u>	<u>Part Time</u>	<u>Full Time Equivalent</u>
Chief Officers	-	-	-
Teachers	-	-	-
APT & C	8	3	9.5
Manual	-	-	-
Total	<u>8</u>	<u>3</u>	<u>9.5</u>

CORPORATE & COMMUNITY - SUPPORT SERVICES

CUSTOMER FIRST

	Budget 2017/18 £'000	Budget 2018/19 £'000
<u>Expenditure</u>		
Staff Costs	1,053	1,114
Property Costs	-	-
Transport Costs	-	-
Supplies & Services	71	58
Third Party Payments	2	2
Transfer Payments	-	-
Support Services	-	-
Total Expenditure	1,126	1,174
<u>Income</u>		
Ring Fenced Government Grant	-	-
Other Government Grant	-	-
Recharge Income (Internal)	150	126
Fees Charges etc.	-	-
Other Income	14	38
Total Income	164	164
Net Expenditure	962	1,010

<u>Budgeted Personnel 2018/19</u>			
	<u>Full Time</u>	<u>Part Time</u>	<u>Full Time Equivalent</u>
Chief Officers	-	-	-
Teachers	-	-	-
APT & C	27	10	33.3
Manual	-	-	-
Total	27	10	33.3

CORPORATE & COMMUNITY - SUPPORT SERVICES

REVENUES - GENERAL

	Budget 2017/18 £'000	Budget 2018/19 £'000
<u>Expenditure</u>		
Staff Costs	285	371
Property Costs	-	-
Transport Costs	-	-
Supplies & Services	85	81
Third Party Payments	-	-
Transfer Payments	-	-
Support Services		
Total Expenditure	<u>370</u>	<u>452</u>
<u>Income</u>		
Ring Fenced Government Grant	-	-
Other Govt Grant	-	-
Recharge Income (Internal)	6	6
Direct charge to Miscellaneous	-	-
Fees Charges etc	-	-
Other Income	1	1
Total Income	<u>7</u>	<u>7</u>
Net Expenditure	<u><u>363</u></u>	<u><u>445</u></u>

<u>Budgeted Personnel 2018/19</u>			
	<u>Full Time</u>	<u>Part Time</u>	<u>Full Time Equivalent</u>
Chief Officers	-	-	-
Teachers	-	-	-
APT & C	7	3	9.0
Manual	-	-	-
Total	<u>7</u>	<u>3</u>	<u>9.0</u>

CORPORATE & COMMUNITY - SUPPORT SERVICES

REVENUES - CREDITORS

	Budget 2017/18 £'000	Budget 2018/19 £'000
<u>Expenditure</u>		
Staff Costs	150	261
Property Costs	-	-
Transport Costs	-	-
Supplies & Services	25	24
Third Party Payments	-	-
Transfer Payments	-	-
Support Services		
Total Expenditure	<u>175</u>	<u>285</u>
<u>Income</u>		
Ring Fenced Government Grant	-	-
Other Govt Grant	-	-
Recharge Income (Internal)	-	-
Fees Charges etc	-	-
Other Income	-	-
Total Income	<u>-</u>	<u>-</u>
Net Expenditure	<u><u>175</u></u>	<u><u>285</u></u>

<u>Budgeted Personnel 2018/19</u>			
	<u>Full Time</u>	<u>Part Time</u>	<u>Full Time Equivalent</u>
Chief Officers	-	-	-
Teachers	-	-	-
APT & C	8	2	9.0
Manual	-	-	-
Total	<u>8</u>	<u>2</u>	<u>9.0</u>

CORPORATE & COMMUNITY - SUPPORT SERVICES
INFORMATION & COMMUNICATIONS TECHNOLOGY

	Budget 2017/18 £'000	Budget 2018/19 £'000
<u>Expenditure</u>		
Staff Costs	2,229	2,321
Property Costs	-	-
Transport Costs	-	4
Supplies & Services	2,585	2,719
Third Party Payments	-	-
Transfer Payments	-	-
Support Services	-	-
Total Expenditure	<u>4,814</u>	<u>5,044</u>
<u>Income</u>		
Ring Fenced Government Grant	-	-
Other Govt Grant	-	-
Recharge Income (Internal)	745	739
Fees Charges etc	-	-
Other Income	-	-
Total Income	<u>745</u>	<u>739</u>
Net Expenditure	<u><u>4,069</u></u>	<u><u>4,305</u></u>

<u>Budgeted Personnel 2018/19</u>			
	<u>Full Time</u>	<u>Part Time</u>	<u>Full Time Equivalent</u>
Chief Officers	1	-	1.0
Teachers	-	-	-
APT & C	45	8	49.7
Manual	-	-	-
Total	<u>46</u>	<u>8</u>	<u>50.7</u>

ENVIRONMENT - SUPPORT

DEPARTMENTAL SUMMARY

	Budget 2017/18 £'000	Budget 2018/19 £'000
<u>Expenditure</u>		
Staff Costs	1,621	1,853
Property Costs	916	1,030
Transport Costs	-	-
Supplies & Services	113	119
Third Party Payments	63	63
Transfer Payments	-	-
Support Services	-	-
Total Expenditure	2,713	3,065
<u>Income</u>		
Ring Fenced Government Grant	-	-
Other Govt Grant	-	-
Recharge Income (Internal)	994	1,002
Fees Charges etc	-	-
Other Income	6	6
Total Income	1,000	1,008
Net Expenditure	1,713	2,057

<u>Budgeted Personnel 2018/19</u>			
	<u>Full Time</u>	<u>Part Time</u>	<u>Full Time Equivalent</u>
Chief Officers	-	-	-
Teachers	-	-	-
APT & C	31	7.5	35.8
Manual	-	-	-
Total	31	7.5	35.8

ENVIRONMENT - SUPPORT

PROPERTY & TECHNICAL

	Budget 2017/18 £'000	Budget 2018/19 £'000
<u>Expenditure</u>		
Staff Costs	1,621	1,853
Property Costs	-	-
Transport Costs	-	-
Supplies & Services	78	90
Third Party Payments	63	63
Transfer Payments	-	-
Support Services	-	-
Total Expenditure	1,762	2,006
<u>Income</u>		
Ring Fenced Government Grant	-	-
Other Govt Grant	-	-
Recharge Income (Internal)	994	1,002
Fees Charges etc	-	-
Other Income	6	6
Total Income	1,000	1,008
Net Expenditure	762	998

<u>Budgeted Personnel 2018/19</u>			
	<u>Full Time</u>	<u>Part Time</u>	<u>Full Time Equivalent</u>
Chief Officers	-	-	-
Teachers	-	-	-
APT & C	31.0	7.5	35.8
Manual	-	-	-
TOTAL	31	7.5	35.8

ENVIRONMENT - SUPPORT

ACCOMMODATION

	Budget 2017/18 £'000	Budget 2018/19 £'000
<u>Expenditure</u>		
Staff Costs	-	-
Property Costs	916	1,030
Transport Costs	-	-
Supplies & Services	35	29
Third Party Payments	-	-
Transfer Payments	-	-
Support Services	-	-
Total Expenditure	951	1,059
<u>Income</u>		
Ring Fenced Government Grant	-	-
Other Govt Grant	-	-
Recharge Income (Internal)	-	-
Fees Charges etc	-	-
Other Income	-	-
Total Income	-	-
Net Expenditure	951	1,059

<u>Budgeted Personnel 2018/19</u>			
	<u>Full Time</u>	<u>Part Time</u>	<u>Full Time Equivalent</u>
Chief Officers	-	-	-
Teachers	-	-	-
APT & C	-	-	-
Manual	-	-	-
Total	-	-	-