## 1 March 2018

## Report by Head of Accountancy (Chief Financial Officer)

## GENERAL FUND CAPITAL PLAN 2018/19 TO 2025/26

#### **PURPOSE OF REPORT**

1. The purpose of this report is to present for consideration the General Fund Capital Plan covering the 8 years from 2018/19 to 2025/26. This has been prepared in line with the approach set out in the Capital Investment Strategy report earlier on the agenda.

### **RECOMMENDATIONS**

- 2. The Council is invited to:-
  - (i) approve the programme for 2018/19 and authorise officers to progress the projects contained therein; and
  - (ii) agree to revise the Plan during the year in the light of updated information relating to leisure facilities and early learning and childcare developments.

### **RESOURCES**

- 3. Capital resources available to support investment remain constrained for future years. Details of the available resources are provided in Appendix B.
- 4. Over the period of the Plan total capital receipts of £3.8 million are estimated from the disposal of assets. Disposals will only be progressed provided they demonstrate best value.
- 5. The Council's general capital grant for 2018/19 has been confirmed as £6.866 million. Given overall restrictions on capital resources within the Scottish Block, the Scottish Government rephased capital grants to local authorities from 2016/17 onwards. On an all Scotland basis, £150 million of capital grant was deferred from 2016/17 and will be added back in 2019/20, giving an expected increase of £1.239 million for East Renfrewshire Council in that year.
- 6. The general capital grant confirmed to date does not include support for early learning and childcare expansion which will be announced later in the year. A minimum provision of £2.7 million for 2018/19 (£7.2 million overall) has been assumed in the Capital Plan in this regard and will be updated once actual allocations are known.
- 7. The Capital Plan assumes total borrowing of £106.2 million, (£20.0 million in 2018/19, £26.2 million in 2019/20, £41.4 million in 2020/21 and £18.6 million in later years). This represents an increase of £37 million over the previously approved Plan. An increase in borrowing will result in increased loan charges which must be funded from revenue budgets. As highlighted in previous Capital Plans, the planned borrowing of £37.8 million in relation to the City Deal project is anticipated to attract Government support in future years and this will mitigate some of the revenue impact. The cost of all elements of the planned borrowing has been factored into the Council's revenue budget plans for 2018/19 and beyond.

- 8. The Council continues to have active discussions with developers over contributions receivable in relation to housing developments. The timescale and amount of such receipts are often difficult to evaluate fully until each scheme progresses, however estimates of contributions totalling £5.565 million have been reflected within the proposed Plan. These will be firmed up as developments progress.
- 9. Recognising the restrictions on the Council's capital investment capacity, the Council has previously taken steps to build up its Capital Reserve. By applying year-end underspends in closing the financial accounts, the Council has also been able to supplement the Capital Reserve. It is anticipated that in closing this year's financial accounts a further contribution of £2.5 million will be made to the Capital Reserve. Use of £6.0m of the Capital Reserve is planned for 2018/19 and the balance of the reserve will be reduced to £2.145m by 31 March 2019.

#### **EXPENDITURE PLAN**

- 10. The detailed programme for 2018/19 and the outline plan for the subsequent 7 years is set out in Appendix A. These plans have been compiled in line with the approach set out in the Council's Capital Investment Strategy (considered earlier on today's agenda) and align with the Asset Management Plans summarised in that document.
- 11. Significant capital investment of £183.069m is planned for the 8 year period and includes the following (with total project costs quoted below including the current or previous financial years' spend where appropriate to assist in clarifying the total investment on a particular project):

# Education

- Recognising pressures from housing developments, the Plan includes provision for a new non-denominational primary school and nursery at Maidenhill at a cost of £15.3 million. This will be part funded by developer contributions.
- Investment of £22.8 million is planned across the Council to meet the Scottish Government's aims of expanding early learning and childcare provision to 1,140 hours per year from August 2020. Funding from the Scottish Government has been prudently assumed at £7.2 million but it is hoped that the final funding from the Government will be in excess of this figure.

## Culture & Leisure

- Investment of £3.4 million to upgrade Barrhead Foundry pool, gym and other areas.
- Provision of up to £26m for the refurbishment of Eastwood Park Leisure Centre to permit consideration of all options currently subject to consultation.

### Environment

• Investment of £43.2 million in local infrastructure projects including improved road links from Barrhead to the M77, a new railway halt for Barrhead south, country park developments and local business start up and expansion units. This project will attract City Deal funding of £38 million over a 20 year period.

 Capital investment in Roads projects (excluding City Deal) totalling £10.7 million over the 8 year period.

## Corporate

- A provision of £24.8 million for ICT infrastructure projects over the 8 year period to support necessary corporate improvements, expand wireless local area networks in schools and other Council premises and provide a more modern, digital service to residents.
- A provision of £13.7 million over the period of the Plan for improvements necessary to Council property. This includes energy efficiency measures at £1.8m.

#### **CONCLUSIONS**

- 12. Planned borrowing has been increased over the next three years to support the capital plan and the revenue consequences have been factored into the Council's revenue budget plans. Planned 2018/19 expenditure is 0.1% in excess of available resources and is within manageable limits.
- 13. The 2018/19 to 2025/26 Capital Plan will be revised during the course of the year once updated information is available on the outcome of the Eastwood Leisure consultation and on the level of Scottish Government grant funding to support early years' expansion.
- 14. The expenditure plan for subsequent years will continue to be subject to review in light of progress on capital receipts and the levels of funding provided by the Scottish Government.

## **RECOMMENDATIONS**

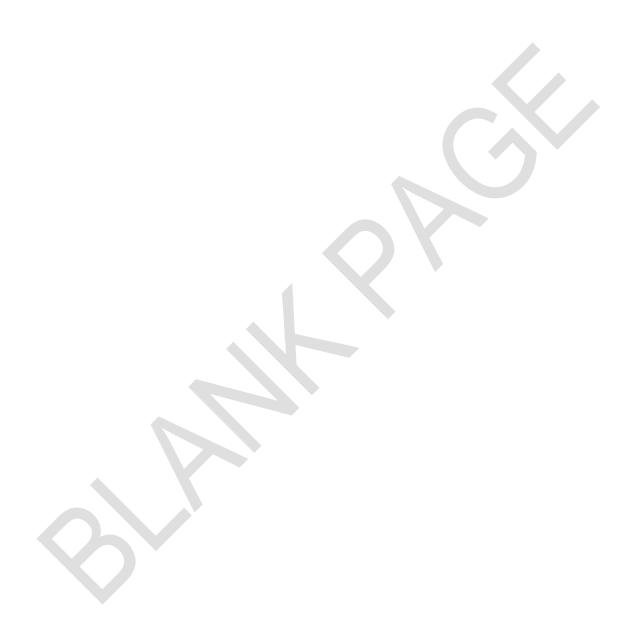
- 15. The Council is invited to:-
  - (i) approve the programme for 2018/19 and authorise officers to progress the projects contained therein; and
  - (ii) agree to revise the Plan during the year in the light of updated information relating to leisure facilities and early learning and childcare developments.

## Further information is available from:

M McCrossan, Head of Accountancy Tele No. 0141 577 3035

### **KEY WORDS**

General Fund Capital Plan 2018/19 to 2025/26, capital receipts, Capital Reserve.



					£'00	00				
Project	Total	Spent Prior to 31.03.18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26
A. PROPERTY - SCHOOLS	76,129	28,236	14,853	17,286	10,252	1,902	900	900	900	900
B. PROPERTY - CULTURE & LEISURE TRUST	29,944	781	2,884	3,279	21,000	2,000	0	0	0	0
C. PROPERTY - OTHER	45,205	10,841	11,953	4,137	11,387	3,047	960	960	960	960
D. OPEN SPACES	5,873	724	1,299	590	590	590	590	610	590	290
E. ROADS	31,643	1,417	3,572	9,664	5,500	4,300	3,290	1,300	1,300	1,300
F. ICT	26,867	2,036	3,948	4,531	3,533	2,964	2,212	2,370	2,469	2,804
G. FLEET	10,835	0	1,937	1,439	871	1,454	922	1,902	1,439	871
H. MISCELLANEOUS	608	0	0	277	0	54	0	0	277	0
TOTAL	227,104	44,035	40,446	41,203	53,133	16,311	8,874	8,042	7,935	7,125
RESOURCES	188,017		40,429	41,137	53,052	16,340	10,065	9,252	9,126	8,616
SHORTFALL/(SURPLUS)	(4,948)		17	66	81	(29)	(1,191)	(1,210)	(1,191)	(1,491)

### 8 YR GENERAL FUND CAPITAL PLAN 2018/2019 - 2025/2026

#### A. PROPERTY - SCHOOLS

					£'000					
Project	Total	Spent Prior to 31.03.18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26
MAJOR MAINTENANCE (SEE ANNEX 1)	7,200		900	900	900	900	900	900	900	900
CROOKFUR PS & NURSERY - CONDITION IMPROVEMENTS	8,900	8,783	117							
JOINT FAITH CAMPUS - NEW DENOMINATIONAL PRIMARY SCHOOL FOR MEARNS AREA (2 STREAM PRIMARY WITH 60:60 PLACE NURSERY) & RELOCATION OF CALDERWOOD LODGE	17,186	16,435	751							
NEW NON-DENOMINATIONAL PS FOR NEWTON MEARNS (2 STREAM + 60:60 NURSERY)	15,300	1,395	11,967	1,661	277					
ST CADOC'S PS REMODELLING TO PROVIDE PRE-FIVE PROVISION FOR 3 & 4 YEARS OLDS	650	145	337	168						
KIRKHILL PS REWIRE	491	213	145	133						
EARLY LEARNING & CHILDCARE - EXPANSION TO 1,140 HOURS, PHASE 1	1,265	1,265								
EARLY LEARNING & CHILDCARE - EXPANSION TO 1,140 HOURS, PHASE 2	22,837		536	14,394	7,907					
EARLY YEARS - CROOKFUR/FAIRWEATHER/OVERLEE MASTERPLANNING	100		100							
ST NINIAN'S HS ADDITIONAL TEMP ACCOMMODATION	2,200		_	30	1,168	1,002	_			
TOTAL	76,129	28,236	14,853	17,286	10,252	1,902	900	900	900	900

#### B. PROPERTY - CULTURE & LEISURE TRUST

					£'000					
Project	Total	Spent Prior to 31.03.18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26
BARRHEAD FOUNDRY REFURBISHMENT (INCLUDING POOL & FILTRATION SYSTEM)	2,810	720	2,090							
BARRHEAD FOUNDRY FINAL PHASE WORKS	650		650							
EASTWOOD PARK LEISURE - ENTRANCE	100		100							
NEILSTON LEISURE CENTRE IMPROVEMENTS PHASE 2	340	61		279						
EASTWOOD PARK LEISURE - REFURBISHMENT	26,000			3,000	21,000	2,000				
LOCK & LEAVE LIBRARY COMPLETION	44		44							
TOTAL	29,944	781	2,884	3,279	21,000	2,000	0	0	0	0

### 8 YR GENERAL FUND CAPITAL PLAN 2018/2019 - 2025/2026

#### C. PROPERTY - OTHER

					£'000					
Project	Total	Spent Prior to 31.03.18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26
1. HSCP										
AUCHENBACK FAMILY CENTRE & COMMUNITY HUB (JOINT WITH EDUCATION)	5,280	5,213	67							
2. CITY DEAL										
NEW RAILWAY STATION - BARRHEAD SOUTH	12,564	1,104	2,127	1,000	6,882	1,451				
COUNTRY PARK VISITOR CENTRE & INFRASTRUCTURE	4,836	140	270	645	3,245	536				
EASTWOOD BUSINESS INCUBATOR AND INNOVATION CENTRE & EMPLOYMENT SUPPORT LINKED TO BARRHEAD FOUNDRY	5,603	1,148	4,455							
GLASGOW ROAD CORRIDOR JOB CREATION	911	911								
3. ENVIRONMENT - OTHER PROJECTS										
CROOKFUR PAVILION CHANGING UPGRADE	500			500						
CATHCART CEMETERY WELFARE FACILITIES	90		90							
GREENHAGS ACCESS ROAD	500		500							
4. COUNCIL WIDE PROPERTY										
RETENTIONS - ALL SERVICES	400		50	50	50	50	50	50	50	50
PROPERTY MAINTENANCE (SEE ANNEX 2)	9,695	1,315	1,310	1,210	1,210	1,010	910	910	910	910
VACANT (SURPLUS) PROPERTY DEMOLITION	350	210	70	70						

### 8 YR GENERAL FUND CAPITAL PLAN 2018/2019 - 2025/2026

#### C. PROPERTY - OTHER

					£'000					
Project	Total	Spent Prior to 31.03.18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26
EASTWOOD PARK CAMPUS IMPROVEMENTS	522	300	110	112						
OFFICE ACCOMMODATION	2,200		1,650	550						
CAPITAL INVESTMENT IN ENERGY EFFICIENCY MEASURES (NDEE INITIATIVE)	1,754	500	1,254							
TOTAL	45,205	10,841	11,953	4,137	11,387	3,047	960	960	960	960

## 8 YR GENERAL FUND CAPITAL PLAN 2018/2019 - 2025/2026

#### D. OPEN SPACES

					£'O	000				
Project	Total	Spent Prior to 31.03.18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26
1. REGENERATION										
COUNTRY PARK - TOURISM INFRASTRUCTURE AND ECONOMIC ACTIVITY PROJECTS	235	38	197							
CARLIBAR PARK IMPROVEMENTS (FUNDED BY DEVELOPERS CONTRIBUTIONS)	310	34	276							
CLARKSTON TOWN CENTRE ACTION AND TRAFFIC MANAGEMENT IMPROVEMENTS	240	170	70							
THORNLIEBANK TOWN CENTRE ACTION PLAN	120	30	90							
PUBLIC REALM/TOWN CENTRE RESILIENCE	250	200	50							
NEILSTON PUBLIC REALM	85	55	30							
GIFFNOCK TOWN CENTRE IMPROVEMENTS	10		10							
REGENERATION PROJECTS (TO BE IDENTIFIED)	1,750			250	250	250	250	250	250	250
2. ENVIRONMENT - OTHER PROJECTS										
ENVIRONMENTAL TASK FORCE	160		20	20	20	20	20	20	20	20
TOWN CENTRE ACTION	160		20	20	20	20	20	20	20	20
PARKS, CEMETERIES & PITCH INVESTMENT	2,000		200	300	300	300	300	300	300	
COWAN PARK	316		316							

## 8 YR GENERAL FUND CAPITAL PLAN 2018/2019 - 2025/2026

#### D. OPEN SPACES

					£'O	000				
Project	Total	Spent Prior to 31.03.18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26
MEARNS HISTORIC KIRKYARD PROTECTIVE WORKS	77	67	10							
BRAIDBAR QUARRIES	20							20		
3. EDUCATION - OTHER PROJECTS										
ST NINIAN'S HS - RUGBY PITCH	140	130	10							
TOTAL	5,873	724	1,299	590	590	590	590	610	590	290

# 8 YR GENERAL FUND CAPITAL PLAN 2018/2019 - 2025/2026

### E. ROADS

					6,0	000				
Project	Total	Spent Prior to 31.03.18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26
1. CITY DEAL										
NEW LINK ROAD FROM JUNCTION 5 TO BARRHEAD	20,180	626	2,000	8,364	4,200	3,000	1,990			
2. ERC ROADS										
LIGHTING 5TH CORE CABLE	640		80	80	80	80	80	80	80	80
LIGHTING EQUIPMENT REPLACEMENT	640		80	80	80	80	80	80	80	80
BRIDGES REFURBISHMENT	224		28	28	28	28	28	28	28	28
BRIDGES POINTING WORK	200		25	25	25	25	25	25	25	25
PRINCIPAL INSPECTIONS GROUP 1-6	168		21	21	21	21	21	21	21	21
TRAFFIC CALMING STUDIES	200		25	25	25	25	25	25	25	25
ROAD SAFETY MEASURES/EQUIPMENT AT SCHOOLS	160		20	20	20	20	20	20	20	20
SAFE ROUTES TO SCHOOL	160		20	20	20	20	20	20	20	20
CAR PARK REFURBISHMENT (INCL. LINES)	20						20			
B771 PAISLEY ROAD RECONSTRUCTION	291							181	110	
A736 KELBURN STREET/LOCHLIBO ROAD RECONSTRUCTION	392				110				141	141

## 8 YR GENERAL FUND CAPITAL PLAN 2018/2019 - 2025/2026

#### E. ROADS

					£'0	000				
Project	Total	Spent Prior to 31.03.18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26
A77 AYR ROAD RECONSTRUCTION	951	577	249	125						
PEDESTRIAN CROSSINGS	25						25			
B767 CLARKSTON ROAD RECONSTRUCTION	370			150	110	110				
B769 STEWARTON RD (RURAL) RECONSTRUCTION	770		210	110	110	110	110	120		
B767 EAGLESHAM ROAD RECONSTRUCTION	579	130	200		129	120				
B769 THORNLIEBANK/SPIERSBRIDGE RECONSTRUCTION	340		170	170						
C2 KINGSTON ROAD RECONSTRUCTION	710			150	140	110	180	130		
C8 DAVIELAND ROAD RECONSTRUCTION	86			86						
A736 MAIN STREET/LEVERN ROAD BARRHEAD	676				210	190	156	120		
B759 CARMUNNOCK ROAD	330				110	110	110			
C1 MEARNS ROAD	620		200				150	120	150	
B755 GLENIFFER ROAD	641			100		141	140	110	150	
B776 ROWBANK ROAD	412			110	82	110	110			
C2 NEILSTON ROAD	445							220	225	

### E. ROADS

					£'C	000				
Project	Total	Spent Prior to 31.03.18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26
C3 UPLAWMOOR RD / MAIN ST, NEILSTON	225								225	
CYCLING WALKING SAFER STREETS	128		128							
ROADS ONLINE COSTING SYSTEM	200	84	116							
PROVISIONAL SUM	860									860
TOTAL	31,643	1,417	3,572	9,664	5,500	4,300	3,290	1,300	1,300	1,300

# 8 YR GENERAL FUND CAPITAL PLAN 2018/2019 - 2025/2026

F. ICT

					£'000					
Project	Total	Spent Prior to 31.03.18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26
ICT INFRASTRUCTURE (SEE ANNEX 3)	4,000		500	500	500	500	500	500	500	500
IT GENERAL PROVISION	8,681			540	1,280	1,380	1,380	1,341	1,380	1,380
CORPORATE INFORMATION SECURITY	750	609		71	35	35				
GDPR REQUIREMENTS	250		250							
EDUCATION NETWORK	800		100	100	100	100	100	100	100	100
PCI DSS	135	65	20	50						
PUBLIC WIFI NETWORK	265		130	135						
INCOME MANAGEMENT E-STORE	205	105		100						
CORPORATE GIS	200	100		100						
CCTV INFRASTRUCTURE REFRESH	525	83	442							
LICENSING AND CONSULTANCY SERVICES - INFORMATION AS AN ASSET	140	75	65							
MODERN SMART FORMS	200	100		50	50					
MY ACCOUNT MIDDLEWARE & VENDOR API'S	210		80	80	50					
INTERNET/INTRANET PRESENCE	50	25	25				_			
ELECTRONIC DOCUMENT RECORDS MANAGEMENT (REST OF COUNCIL)	353	253	100							

# 8 YR GENERAL FUND CAPITAL PLAN 2018/2019 - 2025/2026

F. ICT

					£'000					
Project	Total	Spent Prior to 31.03.18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26
MYACCOUNT SIGNING IN TO ON-LINE SERVICES	285	206			79					
SAFETY NET TECHNOLOGY	120	50	70							
THE DIGITAL WORKPLACE	600	150	100	125	100	125				
FLEXI TIME APPLICATION REPLACEMENT	80	40		40						
HR AND PAYROLL SYSTEM DEVEOPMENT	50		50							
FINANCIAL SYSTEMS	200	135	65							
MAJOR ICT CONTRACT RENEWALS	1,100		550	450	100					
CORE CORPORATE FINANCE, PAYROLL & HR	3,500		1,000	1,750	750					
CAREFIRST	110		110							
EDUCATION COMPUTER EQUIPMENT (4 YEARS REPLACEMENT PROGRAMME)	3,710		212	370	469	804	212	370	469	804
CORPORATE & COMMUNITY DEBT RECOVERY SYSTEM (5 YEAR REPLACEMENT PROGRAMME)	78		39					39		
ERCLT PEOPLE'S NETWORK	160		20	20	20	20	20	20	20	20
ERCLT CULTURE & SPORT SELF-SERVICE KIOSK HARDWARE REFRESH	110	40	20	50						
TOTAL	26,867	2,036	3,948	4,531	3,533	2,964	2,212	2,370	2,469	2,804

### 8 YR GENERAL FUND CAPITAL PLAN 2018/2019 - 2025/2026

### G. FLEET

							£'(	000				
Project			Total	Spent Prior to 31.03.18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26
СНСР	VEHICLES	(5 YEARS)	726		288				150	288		
EDUCATION	VEHICLES	(5 YEARS)	758		281	98				281	98	
ENVIRONMENT	VEHICLES	(5 YEARS)	9,246		1,333	1,341	871	1,384	772	1,333	1,341	871
ENVIRONMENT GPR	S SYSTEM	(4 YEARS)	105		35			70				
		TOTAL	10,835	0	1,937	1,439	871	1,454	922	1,902	1,439	871



#### H. MISCELLANEOUS

			£'000									
Project	Total	Spent Prior to 31.03.18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26		
1. PURCHASE OF ASSETS												
ERCLT - GYM EQUIPMENT (5 YEARS REPLACEMENT PROGRAMME)	554			277					277			
ERCLT - THEATRE EQUIPMENT (5 YEARS REPLACEMENT PROGRAMME)	54					54						
TOTAL	608	0	0	277	0	54	0	0	277	0		

## 8 YR GENERAL FUND CAPITAL PLAN 2018/2019 - 2025/2026

#### ANNEX 1 - EDUCATION MAJOR MAINTENANCE ANALYSIS

	900,3										
Project	Total	Spent Prior to 31.03.18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	
BRAIDBAR PS - ROOF IMPROVEMENTS	50		50								
CAROLSIDE PS - WINDOW RENEWAL	100		100								
MEARNS CASTLE HS - WINDOW RENEWAL	100		100								
MEARNS CASTLE HS - REAR STAIR IMPROVEMENTS	50		50								
ST JOSEPH'S PS - WINDOW RENEWAL	100		100								
ST JOSEPH'S PS - FABRIC IMPROVEMENTS	75		75								
ST LUKE'S HS - ROOF IMPROVEMENTS (GYM HALL)	50		50								
WOODFARM HS - WINDOW RENEWAL	100		100								
SCHOOL TOILET IMPROVEMENTS	275		275								
PROVISIONAL SUMS	6,300			900	900	900	900	900	900	900	
EDUCATION MAJOR MAINTENANCE TOTAL	7,200	0	900	900	900	900	900	900	900	900	

## 8 YR GENERAL FUND CAPITAL PLAN 2018/2019 - 2025/2026

#### ANNEX 2 - PROPERTY MAINTENANCE ANALYSIS

		£'000										
Project	Total	Spent Prior to 31.03.18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26		
DISCRIMINATION ACT	90		90									
HARDWIRE TESTING	45		45									
COSHH UPGRADE	100		100									
ASSET MANAGEMENT	300		300									
FIRE RISK ASSESSMENTS ADAPTATIONS	1,200		150	150	150	150	150	150	150	150		
STRUCTURAL SURVEYS & IMPROVEMENTS	320		40	40	40	40	40	40	40	40		
LEGIONELLA REMEDIAL IMPROVEMENTS	65		65									
SPEND TO SAVE (CEEF/SALIX)	600		75	75	75	75	75	75	75	75		
COMMUNITY FACILITY IMPROVEMENTS	1,415	1,315	100									
BOILER REPLACEMENT	400		100	100	100	100						
ROOF IMPROVEMENTS	600		200	200	200							
PROVISIONAL SUM	4,560		45	645	645	645	645	645	645	645		
PROPERTY MAINTENANCE TOTAL	9,695	1,315	1,310	1,210	1,210	1,010	910	910	910	910		

## 8 YR GENERAL FUND CAPITAL PLAN 2018/2019 - 2025/2026

#### ANNEX 3 - ICT INFRASTRUCUTRE ANALYSIS

		£'000									
Project	Total	Spent Prior to 31.03.18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	
NETWORK OPERATIONS CENTRE EQUIPMENT	50		50								
NETWORKING EQUIPMENT	80		80								
VIEW REPLACEMENT / REMOTE ACCESS	100		100								
STRATEGIC TELEPHONY REVIEW PHASE 2	50		50								
REPLACEMENT LOAD BALANCERS	50		50								
STORAGE	50		50								
SYSTEM CENTRE ENHANCEMENTS	20		20								
SOFTWARE PROCUREMENT	50		50								
SERVER EQUIPMENT	50		50								
PROVISIONAL SUMS	3,500			500	500	500	500	500	500	500	
ICT INFRASTRUCTURE TOTAL	4,000	0	500	500	500	500	500	500	500	500	

	TOTAL £'000	2018/19 £'000	2019/20 £'000	2020/21 £'000	2021/22 £'000	2022/23 £'000	2023/24 £'000	2024/25 £'000	2025/26 £'000
GRANTS	1000	1 000	1 000	1 000	1 000	2 000	1 000	2 000	1000
GENERAL CAPITAL GRANT	56,167	6,866	8,105	6,866	6,866	6,866	6,866	6,866	6,866
CITY DEAL	2,400	1,200	1,200						
EARLY LEARNING & CHILDCARE - EXPANS TO 1140HRS	7,200	2,700	2,700	1,800					
SALIX/CENTRAL ENERGY EFFICIENCY FUND	600	75	75	75	75	75	75	75	75
CYCLING WALKING SAFER STREETS	128	128							
TOTAL GRANTS	66,495	10,969	12,080	8,741	6,941	6,941	6,941	6,941	6,941
DEVELOPERS CONTRIBUTIONS	5,565	1,759	1,462	2,344					
CAPITAL RECEIPTS	3,800	1,750	1,350	600	100				
UTILISATION OF CAPITAL RESERVE	6,000	6,000							
BORROWING - ASSETS	15,231	2,188	2,086	1,340	2,312	1,134	2,311	2,185	1,675
BORROWING - INVESTMENT IN ENERGY EFFICIENCY	1,254	1,254							
BORROWING - CITY DEAL	37,765	7,652	8,809	14,327	4,987	1,990			
BORROWING - GENERAL	51,907	8,857	15,350	25,700	2,000				
	188,017	40,429	41,137	53,052	16,340	10,065	9,252	9,126	8,616