



Meeting of East Renfrewshire Health and Social Care Partnership	Integration Joint Board
Held on	4 April 2018
Agenda Item	12
Title	Revenue Budget Monitoring Report 2017/18; position as at 5 February 2018
Summary	
To provide the Integration Joint Board with financial monitoring information in relation to the revenue budget, as part of the agreed financial governance arrangements.	
Presented by	Lesley Bairden, Head of Finance and Resources (Chief Financial Officer)
Action Required	
The Integration Joint Board is asked to: <ul style="list-style-type: none"> ▪ note the projected outturn for the 2017/18 revenue budget ▪ approve the budget virement as detailed at Appendix 7. 	
Implications checklist – check box if applicable and include detail in report	
<input checked="" type="checkbox"/> Finance/Efficiency	<input type="checkbox"/> Policy
<input type="checkbox"/> Risk	<input type="checkbox"/> Staffing
<input type="checkbox"/> Legal	<input type="checkbox"/> Property/Capital
<input type="checkbox"/> Equalities	<input type="checkbox"/> IT

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EAST RENFREWSHIRE INTEGRATION JOINT BOARD

4 APRIL 2018

Report by Lesley Bairden, Chief Financial Officer

REVENUE BUDGET MONITORING REPORT 2017/18

PURPOSE OF REPORT

1. To advise the Integration Joint Board of the projected outturn position of the 2017/18 revenue budget.

RECOMMENDATIONS

2. The Integration Joint Board is asked to:
 - note the projected outturn for the 2017/18 revenue budget
 - approve the budget virement as detailed at Appendix 7

BACKGROUND

3. This report forms part of the regular reporting cycle for ensuring that the HSCP financial governance arrangements are maintained.

REPORT

4. The consolidated budget for 2017/18, and projected outturn position is reported in detail at Appendix 1. This shows a projected over spend of £0.820 million against a full year budget of £112.149 million (0.73%), being funded by the planned use of reserves. Appendices 2 and 3 set out the operational position for each partner.
5. The projected overspend of £0.820 million is a net result of:
 - £0.954 million savings from Fit for the Future still to be achieved (with £0.79 million realised to date and further savings identified for 2018/19)
 - £0.236 million in year operational underspends
 - £0.212 million on off contribution to NHSGGC funded from the in-year pressures reserve
 - £0.110 million transferred to the Learning Disability Transitional Funding reserve
6. The total budget is net of £4.3m savings of which £1.7m relates to the Fit for the Future change programme and £2.6 million from previously agreed savings. Progress against all 2017/18 savings is as detailed at Appendix 8. Work remains ongoing to deliver the balance of savings from the Fit for the Future change programme. Further savings have been achieved and agreed for 2018/19 and an update is included in the 2018/19 budget report.
7. The projected overspend has decreased by £0.052 million since last reported. The consolidated budget, and associated direction to our partners is detailed at Appendix 5. This is reported to each IJB and reflects in year revisions to our funding.
8. The budget virements relating to the ERC ledgers for operational budgets are identified at Appendix 7. The NHS contribution adjustments are identified in Appendix 5 and do not require operational virement approval.

9. The main projected variances are set out below, and are subject to revision as the year progresses.
10. **Children & Families £35k overspend** remains a result of a underspends in projected care costs and savings over recovery being offset by the costs of health visitor posts. The health visitor cost pressure was supplemented from social care monies in 2016/17 and the service continues to work to contain this cost pressure, mitigated in part from the system wide redesign. The projection includes a £137k provision for any additional costs and activity to 31 March 2018 which will be released at year end if not required in 2017/18.
11. **Older Peoples Services £311k underspend** which reflects the current projected cost of care packages (£107k) and lower projected staff costs mainly within homecare and district nursing (£360k), being offset by higher than estimated property and equipment costs (£160k). This includes one off property costs of c£73k for Bonnyton House. The cost of equipment remains an increasing pressure. The projected spend has increased by £276k since last reported. All winter pressure funding was fully allocated across older people, learning disability and physical disability care budgets.
12. We have had some additional costs in relation to the cancellation of registration and closure of Greenlaw Grove. We continue to monitor these costs and aim to recoup in line with contractual terms.
13. Work is ongoing with Care at Home providers to ensure market sustainability. We have retained funding of £450k (per our directions at Appendix 5) specifically to help us address any sustainability issues across all types of care provided.
14. **Physical/Sensory Disability £232k overspend** largely from the current cost of care packages (£294k), being offset in part by aids & adaptations (£95k). The current cost of packages reflects the impact of a complex care package. This has decreased by £134k since last reported as a result of a reduction in the current committed cost of care packages (£68k) and the application of winter pressures monies (£69k).
15. **Learning Disability Community £314k overspend** has reduced by £138k since last reported and reflects the current cost of care packages (£372k) as last reported and offset in part by allocation of winter pressures.
16. **Learning Disability Specialist Services £110k underspend** remains the result of a number of factors listed below. This is a reduction in costs of £104k since last reported as a bank staff has reduced given the period of enhanced observations has ended.;
- Delivery of £125k local savings from the part year impact of the ongoing redesign of the long stay beds.
 - As previously agreed any under or indeed over spend will be ring fenced to the earmarked reserve to support the redesign, after local savings are applied.
 - The service had a period of enhanced and specialist observations with associated additional staff costs, which has ended.
 - It needs to be acknowledged that the projected underspend, which will transferred to the transitional funding reserve is after the service has contained £107k resource transfer costs as part of the redesign, so the underlying in year position is an underspend of £110k after savings delivery. This demonstrates the £125k saving in 2018/19 will be achieved.
17. **Mental Health £396k underspend** reflects current staff turnover and vacancies in nursing, occupational therapy and social care. This is containing some drug cost pressures. Purchased care packages are projected to underspend by £205k in line with last year, a reduction of £1k since last reported.

18. **Addictions / Substance Misuse £24k underspend** remains a result of current staffing and purchased care packages. This is a further projected under spend of £21k since last reported.
19. **Prescribing £nil variance** is currently reported, reflecting that in the current financial year a risk share agreement remains in place. Whilst the prescribing budget of £15,570k reflects our actual spend in 2016/17 and therefore meets the flat cash test the current year budget comprises two elements:
- The budget for prescribing costs of £15,384k
 - £186k to fund invest to save initiatives as part of the system work to reduce prescribing cost pressures
20. Our latest prescribing costs at December 2017 show a year to date overspend of £647k (5.6% of the budget to date). Of this variance £269k relates to short supply and £55k relates to off patent drugs: even when eliminating these two factors we are left with an overspend to date of £323k (2.8%). Whilst we are not in isolation this is nonetheless a great concern for future pressures.
21. As previously reported this remains under regular review and does recognise that some savings will be delivered later in the year.
22. Work remains ongoing in relation to prescribing, particularly given the risk post any cost share removal. It does appear however that we may not be realising the same benefit from the prescribing workstreams as we were in a better starting position; a factor not allowed for in a flat cash settlement.
23. **Management & Admin £134k overspend** is a largely the net result of the one off contribution to NHSGGC of £212k being offset in part by lower than estimated property, staff and supplies costs. The projection includes a provision for the costs of early retirement as approved by the Council. This is the position before reserves funding is applied.
24. The year to date position is detailed at Appendix 4 and reflects an underspend of £347k.
25. Hosted Services are set out at Appendix 9 and this provides an overview of the scale and consumption of the hosted services across the six partnerships that are co-terminus with NHSGGC. This has nil cash impact to us. This was the position as at December 2017 and the intention is to report this quarterly going forward.
26. This report reflects the use of bridging finance reserves, in line with our previously agreed strategy to deliver the 2017/18 Fit for the Future savings over 2017/18 and 2018/19. The reserves are shown at Appendix 6 and distinguish committed projects which span financial years, bridging finance to deliver change and meet flux in demand and transitional funding for the hosted service redesign.
27. The maximum reserves requirement to meet the Fit for the Future saving in 2017/18 is £1.739 million; however as at period 11 we have £0.786 million achieved on a recurring basis, with work ongoing to deliver the balance through a revised staffing structure and continued review of all budget lines. The bridging finance will cover timing until recurring savings are fully implemented. A further update on the programme is included elsewhere on the agenda.
28. The actual drawdown of reserves is dependent on our final year end position and will vary from the estimate currently reported as we refine the cost of winter pressures, the allowance for activity between now and year end and any release of accruals from the prior year.

29. As with previous years we have ring-fenced delayed discharge and integrated care fund spending.
30. We have utilised £0.212 million of the in-year pressure reserve to meet the one off contribution to NHSGGC whilst a recurring solution to the £3.6 million was sought. The IJB will need to consider whether the remaining balance within this reserve of £0.288 million (0.26%) is sufficient. This will be further discussed as the year progresses.

FINANCE AND EFFICIENCY

31. Savings and efficiencies approved as part of the ERC budget setting of £4.032 million exercise have been applied in full to the 2017/18 annual budget as have the NHSGGC savings of £0.347 million from the current quantified flat cash cost pressures. The £0.042 million saving from system wide continuing care beds will be met on a recurring basis from the bed redesign programme.

CONSULTATION AND PARTNERSHIP WORKING

32. The Chief Financial Officer has consulted with our partners.
33. This revenue budget reflects the consolidation of funding from both East Renfrewshire Council and NHS Greater Glasgow and Clyde. The HSCP operates under the Financial Regulations as approved by the Performance and Audit Committee on 18 December 2015.

IMPLICATIONS OF THE PROPOSALS

Risk

34. Budget Risks; as previously reported there remain a number of risks which could impact on the current and future budget position; including
- Achieving all existing savings on a recurring basis
 - Redesign of sleepovers
 - Achieving turnover targets
 - Prescribing remaining within budget
 - Winter pressures
 - Out of Area costs within Learning Disability Specialist Services
35. In addition there is the potential for a transfer of one patient from Forensic Services to the hosted Special Learning Disability Service which could result in a significant cost pressure. Discussions are ongoing.

Policy

36. None

Staffing

37. Fit for the future will address future staffing issues.

Legal

38. None

Property/capital

39. None

Equalities

40. None at present. All equalities issues will be addressed through future budget decisions.

Directions

41. The directions to our partners are detailed at appendix 5.

42. The report reflects a projected breakeven position after the application of £0.820 million from reserves for the year to 31 March 2018.

CONCLUSIONS

43. Appendix 1 reports a projected in year overspend of £0.820 million for the year to 31 March 2018 being funded from reserves in line with our agreed change programme, whilst recognising the requirement to achieve our savings target on a recurring basis by 2018/19.

RECOMMENDATIONS

44. The Integration Joint Board is asked to:

- note the projected outturn position of the 2017/18 revenue budget
- approve the budget virement as detailed at Appendix 7

REPORT AUTHOR

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April 2018

HSCP Chief Officer: Julie Murray

BACKGROUND PAPERS

IJB 14.2.2018 – Item15; Revenue Budget Monitoring Report
<http://www.eastrenfrewshire.gov.uk/CHttpHandler.ashx?id=21805&p=0>

IJB 29.11.2017 – Item 13: Revenue Budget Monitoring Report
<http://www.eastrenfrewshire.gov.uk/CHttpHandler.ashx?id=21470&p=0>

IJB 27.09.2017 – Item 11: Revenue Budget Monitoring Report
<http://www.eastrenfrewshire.gov.uk/CHttpHandler.ashx?id=20942&p=0>

IJB 16.08.2017 – Item 12: Revenue Budget Monitoring Report
<http://www.eastrenfrewshire.gov.uk/CHttpHandler.ashx?id=20681&p=0>

IJB 29.03.2017 – Item 11: Revenue Budget Monitoring Report
<http://www.eastrenfrewshire.gov.uk/CHttpHandler.ashx?id=19795&p=0>

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East Renfrewshire HSCP - Revenue Budget Monitoring 2017/18

Consolidated Monitoring Report

Projected Outturn Forecast as at 2 February 2018

Objective Analysis	Projected Outturn			
	Full Year Budget £	Projected Outturn Spend £	Variance (Over) / Under £	Variance (Over) / Under %
Children & Families	9,776,000	9,811,000	(35,000)	(0.36%)
Older Peoples Services	27,334,000	27,023,000	311,000	1.14%
Physical / Sensory Disability	4,428,000	4,660,000	(232,000)	(5.24%)
Learning Disability - Community	12,515,000	12,829,000	(314,000)	(2.51%)
Learning Disability - Inpatients	8,249,000	8,139,000	110,000	1.33%
Mental Health	4,064,000	3,668,000	396,000	9.74%
Addictions / Substance Misuse	1,434,000	1,410,000	24,000	1.67%
Family Health Services	22,161,000	22,161,000	-	-
Prescribing	15,570,000	15,570,000	-	-
Criminal Justice	20,000	24,000	(4,000)	(20.00%)
Planning & Health Improvement	351,000	339,000	12,000	3.42%
Management & Admin	7,200,600	7,334,600	(134,000)	(1.86%)
Fit For the Future Programme	(953,600)	-	(953,600)	
Net Expenditure	112,149,000	112,968,600	(819,600)	(0.73%)
Contribution to / (from) Reserve	-	(819,600)	819,600	
Net Expenditure	112,149,000	112,149,000	-	

Notes:

- 1 NHS & ERC figures quoted as at February 2018
- 2 Resource Transfer and the Social Care Fund has been re allocated across client groups at the consolidated level.
- 3 Any contribution to reserves from the projected underspend will be confirmed as part of the 2017/18 year end closure process
- 4 Fit for the Future savings will be met from reserves as required as the savings are phased in during 2017/18

- 5 Contribution From Reserves is made up of the following transfers ;

	£
Budget Savings - Fit For the Future Bridging	953,600
Less - in year underspend	<u>(236,000)</u>
Net transfer from the Budget Phasing Reserve	<u>717,600</u>
In Year Pressure Reserve - One off Contribution	<u>212,000</u>
Contribution To LD Inpatients Reserve	<u>(110,000)</u>
Net Contribution From Reserves	<u>819,600</u>

Analysed by Partner ;

NHS	191,000
Council	<u>628,600</u>
Net Contribution From Reserves	<u>819,600</u>

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East Renfrewshire HSCP - Revenue Budget Monitoring 2017/18

Council Monitoring Report

Projected Outturn Forecast as at 2 February 2018

Subjective Analysis	Projected Outturn			
	Full Year Budget £	Projected Outturn Spend £	Variance (Over) / Under £	Variance (Over) / Under %
Employee Costs	20,812,000	20,413,000	399,000	1.92%
Property Costs	1,050,000	991,000	59,000	5.62%
Supplies & Services	2,641,600	2,560,600	81,000	3.07%
Transport Costs	173,000	280,000	(107,000)	(61.85%)
Third Party Payments	35,601,000	35,877,000	(276,000)	(0.78%)
Support Services	2,067,000	2,067,000	-	-
Income	(16,519,000)	(16,466,000)	(53,000)	(0.32%)
Fit For the Future Programme	(731,600)	-	(731,600)	
Net Expenditure	45,094,000	45,722,600	(628,600)	(1.39%)
Contribution to / (from) Reserve	-	(628,600)	628,600	
Net Expenditure	45,094,000	45,094,000	-	

Objective Analysis	Projected Outturn			
	Full Year Budget £	Projected Outturn Spend £	Variance (Over) / Under £	Variance (Over) / Under %
Children & Families	8,096,000	8,086,000	10,000	0.12%
Older People	18,553,000	18,272,000	281,000	1.51%
Physical / Sensory Disability	3,999,000	4,231,000	(232,000)	(5.80%)
Learning Disability	7,630,000	7,970,000	(340,000)	(4.46%)
Mental Health	1,447,000	1,186,000	261,000	18.04%
Addictions / Substance Misuse	240,000	210,000	30,000	12.50%
Criminal Justice	20,000	24,000	(4,000)	(20.00%)
Service Strategy	880,600	861,600	19,000	2.16%
Support Service & Management	4,960,000	4,882,000	78,000	1.57%
Fit For the Future Programme	(731,600)	-	(731,600)	
Net Expenditure	45,094,000	45,722,600	(628,600)	(1.39%)
Contribution to / (from) Reserve	-	(628,600)	628,600	
Net Expenditure	45,094,000	45,094,000	-	

Notes

1 Figures quoted as at 2 February 2018

2 The projected underspend / (overspend) will be taken to/(from) reserves at year end.

3 Fit for the Future savings will be met from reserves as required as the savings are phased in during 2017/18

4 Contribution From Reserves is made up of the following transfer;

	£
Budget Savings - Fit For the Future Bridging	731,600
Less - in year underspend	<u>(103,000)</u>
Contribution from Budget Phasing Reserve	<u>628,600</u>

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East Renfrewshire HSCP - Revenue Budget Monitoring 2017/18

NHS Monitoring Report

Projected Outturn Forecast as at 2 February 2018

Subjective Analysis	Projected Outturn			
	Full Year Budget £	Projected Outturn Spend £	Variance (Over) / Under £	Variance (Over) / Under %
Employee Costs	17,430,000	16,640,000	790,000	4.53%
Non-pay Expenditure	43,359,000	44,340,000	(981,000)	(2.26%)
Resource Transfer/Social Care Fund	10,925,000	10,925,000	-	-
Income	(4,659,000)	(4,659,000)	-	-
Net Expenditure	67,055,000	67,246,000	(191,000)	(0.28%)

Contribution to / (from) Reserve	-	(191,000)	191,000	
Net Expenditure	67,055,000	67,055,000	-	

Objective Analysis	Projected Outturn			
	Full Year Budget £	Projected Outturn Spend £	Variance (Over) / Under £	Variance (Over) / Under %
Childrens Services	1,582,000	1,627,000	(45,000)	(2.84%)
Adult Community Services	3,030,000	3,000,000	30,000	0.99%
Learning Disability - Community	836,000	810,000	26,000	3.11%
4 Learning Disability - Inpatients	8,249,000	8,139,000	110,000	1.33%
Mental Health - Community	1,245,000	1,226,000	19,000	1.53%
Mental Health - Older Adults	623,000	507,000	116,000	18.62%
Family Health Services	22,161,000	22,161,000	-	-
Prescribing	15,570,000	15,570,000	-	-
Addictions	697,000	703,000	(6,000)	(0.86%)
Planning & Health Improvement	351,000	339,000	12,000	3.42%
Integrated Care Fund	1,057,000	1,057,000	-	-
Management & Admin	951,000	1,182,000	(231,000)	(24.29%)
Resource Transfer/Social Care Fund	10,925,000	10,925,000	-	-
Fit For the Future Programme	(222,000)	-	(222,000)	-
Net Expenditure	67,055,000	67,246,000	(191,000)	(0.28%)

Contribution to / (from) Reserve	-	(191,000)	191,000	
Net Expenditure	67,055,000	67,055,000	-	

Notes

1 Figures quoted as at 31 January 2018, no material change as at February.

2 Resource Transfer and the Social Care Fund is re allocated across client groups at the consolidated level as detailed below;

	£
Service Strategy	108,000
Children & Families	98,000
Older People	5,017,000
Physical Disability	381,000
Addictions	594,000
Learning Disability	3,838,000
Mental Health	733,000
Support Service & Mgt	156,000
	<u>10,925,000</u>

3 Fit for the Future savings will be met from reserves as required as the savings are phased in during 2017/18

4 Contribution From Reserves is made up of the following transfers ;

	£
Budget Savings - Fit For the Future Bridging	222,000
Less - in year underspend	<u>(133,000)</u>
Contribution from Budget Phasing Reserve	<u>89,000</u>
In Year Pressure Reserve - One off Contribution	<u>212,000</u>
Contribution To LD Inpatients Reserve	<u>(110,000)</u>
Net Contribution From Reserves	<u>191,000</u>

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East Renfrewshire HSCP - Revenue Budget Monitoring 2017/18

Year To Date Position as at 2 February 2018

Council Monitoring Report

Subjective Analysis	Year To Date			
	Budget £	Actual £	Variance (Over) / Under £	Variance (Over) / Under %
Employee Costs	16,076,000	15,614,000	462,000	2.87%
Property Costs	593,000	653,000	(60,000)	(10.12%)
Supplies & Services	1,097,000	1,147,000	- 50,000	(4.56%)
Transport Costs	144,000	241,000	(97,000)	(67.36%)
Third Party Payments	26,195,000	26,033,000	162,000	0.62%
Support Services	-	-	-	0.00%
Income	(13,805,000)	(13,878,000)	73,000	(0.53%)
Net Expenditure	30,300,000	29,810,000	490,000	1.62%

NHS Monitoring Report

Subjective Analysis	Year to Date			
	Budget £	Actual £	Variance (Over) / Under £	Variance (Over) / Under %
Employee Costs	14,398,000	13,724,000	674,000	4.68%
Non-pay Expenditure	36,917,000	37,734,000	(817,000)	(2.21%)
Resource Transfer	9,292,000	9,292,000	-	-
Income	(4,006,000)	(4,006,000)	-	-
Net Expenditure	56,601,000	56,744,000	(143,000)	(0.25%)
Total	86,901,000	86,554,000	347,000	0.40%

Notes

- 1 NHSGCC employee variances reflect vacant posts and non-pay reflects savings target
- 2 Budget profiling will be reviewed to eliminate any unnecessary variances, however it needs to be recognised that, given the nature of the spend, budget profiling is not exact.

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East Renfrewshire HSCP - Revenue Budget Monitoring 2017/18
Budget Reconciliation & Directions as at February 2018

	NHS £000	ERC £000	IJB £000	Total £000
Funding Sources to the IJB				
1 Original Revenue Budget Contributions	66,860	45,020		111,880
Subsequent Contribution Revisions				
Budget Transfer to IT		(105)		(105)
Increase in Central Support recharge		105		105
2017/18 Pay Award		68		68
GIRFEC Health Visitors	120			120
Prescribing Invest to Save	186			186
Carers Info Strategy	58			58
GMS Cross Charge	464			464
Adult Autism Team	29			29
Assessment Treatment Module	20			20
Eastwood H&CC Property	(1,044)			(1,044)
Primary Care Transformation Fund	87			87
SESP LDL Funds	200			200
Smoking Prevention	47			47
Distinction Award	63			63
GMS Cross Charge	(4)			(4)
Sensory Impairment		6		6
Epilepsy Service Transfer to Acute	(31)			(31)
Current Revenue Budgets	67,055	45,094	-	112,149
Funding Outwith Revenue Monitoring				
Housing Aids & Adaptations *		632		632
Set Aside notional Budget	14,561			14,561
Total IJB Resources	81,616	45,726	-	127,342
Directions to Partners				
Revenue Budget	67,055	45,094		112,149
Social Care Fund 2016/17	(3,621)			(3,621)
Budget Pressures (agreed March 2017)		1,903		1,903
Fair Work Practices		1,688		1,688
Charging Thresholds		30		30
Social Care Fund 2017/18	(1,540)			(1,540)
DD & ICF Programmes		500		500
Fair Work Practices		500		500
Carers Strategy		29		29
Veterans Pension Disregard		61		61
Sustainability			450	450
Integrated Care Fund	(673)	673		-
Delayed Discharge	(264)	264		-
	60,957	50,742	450	112,149
Housing Aids & Adaptations *		632		632
Set Aside notional Budget	14,561			14,561
	75,518	51,374	450	127,342

* includes capital spend

1 NHS letter advised £67,046k which included prescribing adjustments not reflected in the opening ledger

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East Renfrewshire HSCP - Revenue Monitoring 2017/18
Reserves as at February 2018

Earmarked Reserves	Brought Forward from 2016/17	% of 2017/18 Total Budget	Projected Spend 2017/18	Projected Carry Forward to 2018/19	% of 2017/18 Total Budget	Comments
	£	%	£	£	%	
1. Specific Project Funding:						
Integrating L&D Function	70,000	0.06%	-	70,000	0.06%	Will be utilised to support structure implementation, timing tbc
Community Capacity Building	80,000	0.07%	31,000	49,000	0.04%	Funding of Active Health & Wellbeing post within ERCL Trust - part year 2107/18 & 2018/19
C&F Childrens 1st	200,000	0.18%	131,100	68,900	0.06%	Approved Programme funding profile - 2017/18 & 2018/19
District Nursing	75,000	0.07%	16,500	58,500	0.05%	Funding of district nursing post -part year 2017/18 & 2018/19
Speech & Language Therapy	27,000	0.02%	18,500	8,500	0.01%	Funding of therapist post - part year 2017/18 & 2018/19
Barrhead Health & Care Centre	104,000	0.09%	104,000	-	0.00%	Funding of Barrhead HCC Refurbishment
Total Specific Projects	556,000	0.50%	301,100	254,900	0.23%	
2. Transitional Funding -Learning Disability Specialist Services Redesign	635,200	0.57%	(110,000)	745,200	0.66%	Contribution to reserve per 2017/18 projection. The projected outturn is ring fenced to support the redesign of long stay beds within the hosted service
Total Transitional Funding	635,200	0.57%	(110,000)	745,200	0.66%	
3. Bridging Finance:						
Budget Savings Reserve to support Fit For the Future Change Programme	1,936,790	1.73%	717,600	1,219,190	1.09%	Funding of Fit for the Future Savings 2017/18, recognising agreed strategy to deliver savings on a phased basis
In Year Pressures Reserve	500,000	0.45%	212,000	288,000	0.26%	£212k in regards of our share of £3.6m, whilst recurring solution sought
C&F - Residential Accommodation	460,000	0.41%	-	460,000	0.41%	Revenue Contribution Dependant on activity, with reserve to bridge fluctuation in activity and demand
Total Bridging Finance	2,896,790	2.58%	929,600	1,967,190	1.75%	
Total All Earmarked Reserves	4,087,990	3.65%	1,120,700	2,967,290	2.65%	
General Reserves						
East Renfrewshire Council	109,200	0.10%	-	109,200	0.10%	2015/16 underspend retained by Integration Joint Board.
NHSGCC	163,000	0.15%	-	163,000	0.15%	2015/16 underspend retained by Integration Joint Board.
Total General Reserves	272,200	0.24%	-	272,200	0.24%	Optimum level would be 2% per policy
Grand Total All Reserves	4,360,190	3.89%	1,120,700	3,239,490	2.89%	

Notes;

- Reserves exclude CFRCR projects or any balance sheets funds relating solely to timing differences.
- The timing of earmarked spend will be revised as plans are refined.

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East Renfrewshire HSCP - Revenue Budget Monitoring 2017/18

Budget Virement

Subjective Analysis	2017/18 Budget Virement				
	P9 Revised 2017/18 Budget £	Sensory Impairment (1) £	Winter Pressures (2) £	P11 2017/18 Budget £	Total Virement £
Employee Costs	20,812,000	-	-	20,812,000	-
Property Costs	1,050,000	-	-	1,050,000	-
Supplies & Services	2,864,600	-	223,000	2,641,600	(223,000)
Transport Costs	173,000	-	-	173,000	-
Third Party Payments	35,372,000	6,000	223,000	35,601,000	229,000
Support Services	2,067,000	-	-	2,067,000	-
Income	(16,519,000)	-	-	(16,519,000)	-
Fit For the Future Programme	(731,600)	-	-	(731,600)	-
Net Expenditure	45,088,000	6,000	-	45,094,000	6,000

Objective Analysis	2017/18 Budget Virement				
	P9 Revised 2017/18 Budget £	Sensory Impairment (1) £	Winter Pressures (2) £	P11 2017/18 Budget £	Total Virement £
Children & Families	8,096,000	-	-	8,096,000	-
Older People	18,553,000	-	-	18,553,000	-
Physical / Sensory Disability	3,993,000	6,000	-	3,999,000	6,000
Learning Disability	7,630,000	-	-	7,630,000	-
Mental Health	1,447,000	-	-	1,447,000	-
Addictions / Substance Misuse	240,000	-	-	240,000	-
Criminal Justice	20,000	-	-	20,000	-
Service Strategy	880,600	-	-	880,600	-
Support Service & Management	4,960,000	-	-	4,960,000	-
Contribution From Reserves	(731,600)	-	-	(731,600)	-
Net Expenditure	45,088,000	6,000	-	45,094,000	6,000

Note ; Ongoing Realignment of Budgets and Allocation of Savings:

- 1 Sensory Impairment - Additional Funding from Scottish Government Grant Redetermination
- 2 Re Allocation of Winter Pressures Monies

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East Renfrewshire HSCP - Revenue Budget Monitoring 2017/18
Analysis of Savings Delivery

Saving	2017/18 Savings Delivery		
	Approved Saving 2017/18 Budget £	Projected Saving P9 2017/18 £	Comments
Savings agreed as part of 2015-18 budget			
Fostering & Adoption Services			Move from the use of externally purchased foster resources, with an increase in the use of in house capacity at a lower cost
	60,000	60,000	
C&F Residential Model			Reduction in budgeted costs arising from service redesign ; additional saving being used to fund redesign of Inclusive Support on recurring basis ; over achievement saving of saving for one year only on a non recurring basis
	140,000	246,000	
Mental Health Services			Reduction in cost of care packages from review & efficiencies
Early Years Change Fund	50,000	100,000	100,000
			Recurring reduction in 2017/18 budget actioned
Learning Disability Redesign		505,000	505,000
			Reduction in cost of care packages from review & redesign programme
Jewish Care Redesign		21,000	21,000
			Contract cost reductions following service redesign.
Care at Home		210,000	210,000
			Reduction in cost of care packages from review & efficiencies
Work Force Planning		417,000	417,000
			Recurring reduction of 11.5 posts in 2017/18 pay budget actioned
Health & Social Care Fund		336,000	336,000
			Recurring reduction in 2017/18 budget actioned
Day Services Redesign		60,000	60,000
			Reduction in budgeted costs arising from service redesign
Essential Users Allowance		15,000	15,000
			Removal of essential users allowance from employees actioned
Service Strategy - Employee Costs		66,000	75,500
			Permanent deletion of two posts from budgeted establishment
Bonnyton		600,000	600,000
			Includes £425k non recurring support
Review of Charging		60,000	60,000
			Being contained whilst change options are under review
Sub Total			
	2,640,000	2,755,500	
Fit for the Future Programme			
To be Achieved		953,600	
		-	
			The implementation of the Fit For The Future Change Programme is ongoing. An update on the savings identified for 2018/19 is included in the budget report
Achieved			
			Achievement of part year savings to date from turnover, interim funding and monitoring of care packages £500k; veterans pension disregard(already in place) £61k ; Learning Disability Specialist Services Redesign £125k and property costs £100k.
	786,000	786,000	
Grand Total All Savings			
	4,379,600	3,541,500	

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HOSTED SERVICES

Appendix 9

Host	Service	Actual Net Expenditure to Date	Budgeted Net Expenditure to Date	Variance to Date	Comment
East Dunbartonshire	Oral Health	7,125,823	7,436,967	(311,144)	The current year to date position shows an underspend of £311k which relates in the main to vacancies within the non-consultant and dental nursing areas following a number of retrials as well as better stock control and ordering of instruments and sundries contributing to a favourable variance. Any year end variance will be carried forward through partnership reserves.
	Total	7,125,823	7,436,967	(311,144)	
East Renfrewshire	Learning Disability	6,140,917	6,140,916	1	The service is managing the redesign process with the closure of Waterloo Close and assessment work is ongoing for Netherton. The service currently projects a £22k underspend by year end and this will be transferred to the earmarked reserve set up to contribute towards the cost of the transitional period.
	Total	6,140,917	6,140,916	1	
Glasgow	Continance*	2,768,226	2,929,070	(160,844)	
Glasgow	Sexual Health	7,023,012	7,019,197	3,815	
Glasgow	Mh Central Services*	5,360,082	5,277,795	82,287	Overspends in Junior Docs & unachieved savings offset by underspending in the clinical training budget for nurses
Glasgow	MH Specialist services *	7,353,595	7,469,828	(116,233)	Underspends in a number of services due in the main to vacancies & turnover
Glasgow	Alcohol + Drugs Hosted*	14,536,645	14,571,491	(34,846)	
Glasgow	Prison Healthcare*	5,194,431	5,048,707	145,724	Clinical supplies, mainly drugs, account for the majority of the Prison Healthcare overspend. Within employee costs, there are some pressures associated with increased sessional Medical costs and a Health Improvement post which are offset by vacancies and turnover in other professions. The use of bank staff to partially cover turnover is ongoing. It is hoped that the recruitment of Advanced Nurse Practitioners will reduce the reliance on Medical Staffing over time and will therefore have a favourable impact on the budget position.
Glasgow	HC In Police Custody	1,775,934	1,997,859	(221,925)	The underspend within the Police Custody Healthcare service is largely as a result of medical and nursing vacancies.
	Total	44,011,925	44,313,947	(302,022)	
Renfrewshire	Podiatry	4,676,972	4,797,505	(120,533)	As previously reported, this underspend reflects turnover in the Primary Care service due to vacant
Renfrewshire	Primary Care support	2,738,655	2,949,268	(210,613)	
	Total	7,415,627	7,746,773	(331,146)	
West Dunbartonshire	MSK Physio	4,405,927	4,456,594	(50,667)	Predominantly non pays budget underspend within Admin and Equipment Supplies.
West Dunbartonshire	Retinal Screening	553,538	602,535	(48,997)	Cessation of Equipment Maintenance contract (no longer required), and change to National Autograder charges have resulted in non pays budget underspend.
	Total	4,959,465	5,059,129	(99,663)	
Total		69,653,757	70,697,731	(1,043,974)	

* These services are not currently reported as Host. This will be amended for 2018/19.

Consumed By:-	£
Glasgow	43,449,037
East Dunbartonshire	3,979,991
East Renfrewshire	3,405,370
Renfrewshire	9,237,497
Inverclyde	4,589,202
West Dunbartonshire	4,992,661
Total	69,653,757

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