



Meeting of East Renfrewshire Health and Social Care Partnership	Integration Joint Board
Held on	14 February 2018
Agenda Item	13
Title	Revenue Budget Monitoring Report 2017/18; position as at 8 December 2017
<p>Summary</p> <p>To provide the Integration Joint Board with financial monitoring information in relation to the revenue budget, as part of the agreed financial governance arrangements.</p>	
Presented by	Lesley Bairden, Chief Financial Officer
<p>Action Required</p> <p>The Integration Joint Board is asked to:</p> <ul style="list-style-type: none"> ▪ note the projected outturn for the 2017/18 revenue budget, ▪ approve the budget virement as detailed at Appendix 7. 	
<p>Implications checklist – check box if applicable and include detail in report</p> <p> <input checked="" type="checkbox"/> Finance/Efficiency <input type="checkbox"/> Policy <input type="checkbox"/> Legal <input type="checkbox"/> Equalities <input type="checkbox"/> Risk <input type="checkbox"/> Staffing <input type="checkbox"/> Property/Capital <input type="checkbox"/> IT </p>	

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EAST RENFREWSHIRE INTEGRATION JOINT BOARD

14 February 2018

Report by Lesley Bairden, Chief Financial Officer

REVENUE BUDGET MONITORING REPORT

PURPOSE OF REPORT

1. To advise the Integration Joint Board of the projected outturn position of the 2017/18 revenue budget.

RECOMMENDATIONS

2. The Integration Joint Board is asked to:
 - note the projected outturn for the 2017/18 revenue budget,
 - approve the budget virement as detailed at Appendix 7.

BACKGROUND

3. This report forms part of the regular reporting cycle for ensuring that the HSCP financial governance arrangements are maintained.

REPORT

4. The consolidated budget for 2017/18, and projected outturn position is reported in detail at Appendix 1. This shows a projected over spend of £0.87 million against a full year budget of £112.1 million (0.78%), being funded by the planned use of reserves. Appendices 2 and 3 set out the operational position for each partner.
5. The projected overspend of £0.87 million is a net result of:
 - £0.95 million savings from Fit for the Future still to be achieved (with £0.79 million realised to date)
 - £0.29 million in year operational underspends
 - £0.21 million one off contribution to NHSGGC funded from the in-year pressures reserve
 - £0.006 million transferred to the Learning Disability Transitional Funding reserve
6. The total budget is net of £4.3m savings of which £1.7m relates to the Fit for the Future change programme and £2.6 million from previously agreed savings. Progress against all 2017/18 savings is as detailed at Appendix 8. Work remains ongoing to deliver the balance of savings from the Fit for the Future change programme.
7. The projected overspend has increased by £0.11million since last reported mainly due to a net increase in the cost of care packages.
8. The consolidated budget, and associated direction to our partners is detailed at Appendix 5. This is reported to each IJB and reflects in year revisions to our funding.

9. The budget virements relating to the ERC ledgers for operational budgets are identified at Appendix 7. The NHS contribution adjustments are identified in Appendix 5 and do not require operational virement approval.
10. The IJB will note the unitary charge and property budgets relating to Eastwood Health & Care Centre have now been transferred to the NHSGGC Facilities Service in line with agreed centralisation of premises costs. This has nil impact as associated costs also transfer.
11. The main projected variances are set out below, and are subject to revision as the year progresses.
12. **Children & Families £34k underspend remains** a result of a underspends in projected care costs and savings over recovery being offset by the costs of health visitor posts. The health visitor cost pressure was supplemented from social care monies in 2016/17 and the service continues to work to contain this cost pressure, mitigated in part from the system wide redesign. The projection includes a £137k provision for any additional costs and activity to 31 March 2018.
13. **Older Peoples Services £587k underspend** which reflects the current projected cost of care packages (£385k) and lower projected staff costs mainly within homecare and district nursing (£348k), being offset by higher than estimated property and equipment costs (£190k). This includes one off property costs of c£72k for Bonnyton House to meet costs of short term decant and refurbishment of rooms. The cost of equipment is an increasing pressure and we need to consider budget realignment to fund this area with analysis work currently underway.
14. Work is ongoing with Care at Home providers to ensure market sustainability. We have retained funding of £450k (per our directions at Appendix 5) specifically to help us address any sustainability issues across all types of care provided.
15. A prudent allowance of £380k has been made within the projection for the impact of winter pressures, yet to be reflected in costs. As previously reported the projected costs also include release of an accrual of £70k for a potential historic debt now resolved. We may be in a position to release a further accrual before year end.
16. **Physical/Sensory Disability £386k overspend** from the current cost of care packages (£423k), being offset in part by aids & adaptations (£47k). This is a cost increase of £220k from the position as last reported reflecting the impact of a complex care package.
17. **Learning Disability Community £452k overspend** has increased by £37k since last reported and reflects the current cost of care packages (£502k) resulting from two factors; an increase in clients numbers of 20 during this financial year and a projected overspend within sleepovers remaining at c£388k. The redesign of sleepovers remains ongoing to try and mitigate this cost. The cost implications and associated funding of the recent government announcements relating to backdating of sleepover costs are being assessed.
18. **Learning Disability Specialist Services £6k underspend** remains the result of a number of factors and is a reduction in costs of £28k since last reported;
 - Delivery of £125k local savings from the part year impact of the ongoing redesign of the long stay beds.
 - As previously agreed any under or indeed over spend will be ring fenced to the earmarked reserve to support the redesign, after local savings are applied.

- The service continues with a period of enhanced and specialist observations with associated additional staff costs and this is being mitigated as far as possible through maximising existing staff, care provider commitments and cross partnership working.
 - It needs to be acknowledged that the projected underspend, which will be transferred to the transitional funding reserve is after the service has contained £107k resource transfer costs as part of the redesign, so the underlying in year position is an underspend of £113k after savings delivery. This demonstrates the £125k saving in 2018/19 will be achieved.
19. **Mental Health £397k underspend** reflects current staff turnover and vacancies in nursing, occupational therapy and social care. This is containing some drug cost pressures. Purchased care packages are projected to underspend by £222k in line with last year, a further reduction of £90k since last reported.
 20. **Addictions / Substance Misuse £3k underspend** remains a result of current staffing and purchased care packages. This is an increase in projected spend of £37k since last reported.
 21. **Prescribing £nil variance** is currently reported, reflecting that in the current financial year a risk share agreement remains in place. Whilst the prescribing budget of £15,570k reflects our actual spend in 2016/17 and therefore meets the flat cash test the current year budget comprises two elements:
 - The budget for prescribing costs of £15,384k
 - £186k to fund invest to save initiatives as part of the system work to reduce prescribing cost pressures
 22. Our latest prescribing costs at September show a year to date overspend of £286k (3.7% of the budget to date). Of this variance £65k relates to short supply and £27k relates to off patent drugs: even when eliminating these two factors we are left with an overspend to date of £194k (2.5%). Whilst we are not in isolation this is nonetheless a great concern for future pressures. This remains under regular review and does recognise that some savings will be delivered later in the year; however given we have the current lowest annualised cost per patient at £232.35 this may limit some scope for future cost savings.
 23. Work is ongoing in relation to prescribing, particularly given the risk post any cost share removal. It does appear however that we may not be realising the same benefit from the prescribing workstreams as we were in a better starting position; a factor not allowed for in a flat cash settlement.
 24. **Management & Admin £110k overspend** is a largely the net result of the one off contribution to NHSGGC of £212k being offset in part by lower than estimated property, staff and supplies costs. The projection includes a provision for the costs of early retirement as approved by the Council. This is the position before reserves funding is applied.
 25. The year to date position is detailed at Appendix 4 and reflects an underspend of £339k. Some of these variances are temporary and will not arise at the end of the financial year along with a reflection of the projected operational underspend of £290k. Work is ongoing to review the budget profiling and treatment of year end entries to ensure this reflects a more realistic profile of expenditure and income. However it does need to be recognised that the nature of health and social care spend means that accurate profiling of costs can never be exact.

26. There remains a potential recovery of prior year costs incurred by the Council pending the conclusion of an ongoing legal case; any element relating to the live period of the IJB will only be recognised upon receipt. This will continue to be reported until conclusion.
27. This report reflects the use of bridging finance reserves, in line with our previously agreed strategy to deliver the 2017/18 Fit for the Future savings over 2017/18 and 2018/19. The reserves are shown at Appendix 6 and distinguish committed projects which span financial years, bridging finance to deliver change and meet flux in demand and transitional funding for the hosted service redesign.
28. The maximum reserves requirement to meet the Fit for the Future saving in 2017/18 is £1.739 million; however as at period 9 we have £0.786 million achieved on a recurring basis, with work ongoing to deliver the balance through a revised staffing structure and continued review of all budget lines. The bridging finance will cover timing until recurring savings are fully implemented.
29. The actual drawdown of reserves is dependent on our final year end position and will vary from the estimate currently reported as we refine the cost of winter pressures, the allowance for activity between now and year end and any release of accruals from the prior year.
30. As with previous years we have ring-fenced delayed discharge and integrated care fund spending.
31. We have utilised £0.212 million of the in-year pressure reserve to meet the one off contribution to NHSGGC whilst a recurring solution to the £3.6 million is sought. The IJB will need to consider whether the remaining balance within this reserve of £0.288 million (0.26%) is sufficient. This will be further discussed as the year progresses.

FINANCE AND EFFICIENCY

32. Savings and efficiencies approved as part of the ERC budget setting of £4.032 million exercise have been applied in full to the 2017/18 annual budget as have the NHSGGC savings of £0.347 million from the current quantified flat cash cost pressures. The £0.042 million saving from system wide continuing care beds will be met on a recurring basis from the bed redesign programme.

CONSULTATION AND PARTNERSHIP WORKING

33. The Chief Financial Officer has consulted with our partners.
34. This revenue budget reflects the consolidation of funding from both East Renfrewshire Council and NHS Greater Glasgow and Clyde. The HSCP operates under the Financial Regulations as approved by the Performance and Audit Committee on 18 December 2015.

IMPLICATIONS OF THE PROPOSALS

Risk

35. Budget Risks; as previously reported there remain a number of risks which could impact on the current and future budget position; including
- Achieving all existing savings on a recurring basis
 - Redesign of sleepovers
 - Achieving turnover targets
 - Prescribing remaining within budget
 - Winter pressures
 - Out of Area costs within Learning Disability Specialist Services
36. In addition there is the potential for a transfer of one patient from Forensic Services to the hosted Special Learning Disability Service which could result in a significant cost pressure. Discussions are ongoing.

Staffing

37. Fit for the future will address future staffing issues.

Equalities

38. None at present. All equalities issues will be addressed through future budget decisions.
39. There are no implications in relation to policy, legal, property/capital, or IT.

CONCLUSIONS

40. Appendix 1 reports a projected in year overspend of £0.872 million for the year to 31 March 2018 being funded from reserves in line with our agreed change programme, whilst recognising the requirement to achieve our savings target on a recurring basis by 2018/19.

RECOMMENDATIONS

41. The Integration Joint Board is asked to:
- Note the projected outturn position of the 2017/18 revenue budget
 - Approve the budget virement as detailed at Appendix 7

REPORT AUTHOR

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January 2018

HSCP Chief Officer: Julie Murray

BACKGROUND PAPERS

IJB 29.11.2017 – Item 13: Revenue Budget Monitoring Report
<http://www.eastrenfrewshire.gov.uk/CHttpHandler.ashx?id=21470&p=0>

IJB 27.09.2017 – Item 11: Revenue Budget Monitoring Report
<http://www.eastrenfrewshire.gov.uk/CHttpHandler.ashx?id=20942&p=0>

IJB 16.08.2017 – Item 12: Revenue Budget Monitoring Report
<http://www.eastrenfrewshire.gov.uk/CHttpHandler.ashx?id=20681&p=0>

IJB 29.03.2017 – Item 11: Revenue Budget Monitoring Report
<http://www.eastrenfrewshire.gov.uk/CHttpHandler.ashx?id=19795&p=0>

Consolidated Monitoring Report

Projected Outturn Forecast as at 8 December 2017

Objective Analysis	Projected Outturn			
	Full Year Budget £	Projected Outturn Spend £	Variance (Over) / Under £	Variance (Over) / Under %
Children & Families	9,777,000	9,743,000	34,000	0.35%
Older Peoples Services	27,655,000	27,068,000	587,000	2.12%
Physical / Sensory Disability	4,374,000	4,760,000	(386,000)	(8.82%)
Learning Disability - Community	12,304,000	12,756,000	(452,000)	(3.67%)
Learning Disability - Inpatients	8,280,000	8,274,000	6,000	0.07%
Mental Health	4,050,000	3,653,000	397,000	9.80%
Addictions / Substance Misuse	1,531,000	1,528,000	3,000	0.20%
Family Health Services	22,166,000	22,166,000	-	-
Prescribing	15,570,000	15,570,000	-	-
Criminal Justice	20,000	30,000	(10,000)	(50.00%)
Planning & Health Improvement	350,000	337,000	13,000	3.71%
Management & Admin	6,991,600	7,101,600	(110,000)	(1.57%)
Fit For the Future Programme	(953,600)	-	(953,600)	
Net Expenditure	112,115,000	112,986,600	(871,600)	(0.78%)
Contribution to / (from) Reserve	-	(871,600)	871,600	
Net Expenditure	112,115,000	112,115,000	-	

Notes:

- 1 NHS & ERC figures quoted as at December 2017
- 2 Resource Transfer and the Social Care Fund has been re allocated across client groups at the consolidated level.
- 3 Any contribution to reserves from the projected underspend will be confirmed as part of the 2017/18 year end closure process
- 4 Fit for the Future savings will be met from reserves as required as the savings are phased in during 2017/18

5 Contribution From Reserves is made up of the following transfers ;

	£
Budget Savings - Fit For the Future Bridging	953,600
Less - in year underspend	(288,000)
Net transfer from the Budget Phasing Reserve	<u>665,600</u>
In Year Pressure Reserve - One off Contribution	<u>212,000</u>
Contribution To LD Inpatients Reserve	<u>(6,000)</u>
Net Contribution From Reserves	<u>871,600</u>

Analysed by Partner ;

NHS	328,000
Council	543,600
Net Contribution From Reserves	<u>871,600</u>

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Council Monitoring Report

Projected Outturn Forecast as at 8 December 2017

Subjective Analysis	Projected Outturn			
	Full Year Budget £	Projected Outturn Spend £	Variance (Over) / Under £	Variance (Over) / Under %
Employee Costs	20,813,000	20,426,000	387,000	1.86%
Property Costs	1,050,000	990,000	60,000	5.71%
Supplies & Services	2,864,600	2,770,600	94,000	3.28%
Transport Costs	173,000	251,000	(78,000)	(45.09%)
Third Party Payments	35,372,000	35,553,000	(181,000)	(0.51%)
Support Services	2,067,000	2,067,000	-	-
Income	(16,520,000)	(16,426,000)	(94,000)	(0.57%)
Fit For the Future Programme	(731,600)	-	(731,600)	
Net Expenditure	45,088,000	45,631,600	(543,600)	(1.21%)
Contribution to / (from) Reserve	-	(543,600)	543,600	
Net Expenditure	45,088,000	45,088,000	-	

Objective Analysis	Projected Outturn			
	Full Year Budget £	Projected Outturn Spend £	Variance (Over) / Under £	Variance (Over) / Under %
Children & Families	8,096,000	8,005,000	91,000	1.12%
Older People	18,552,000	17,984,000	568,000	3.06%
Physical / Sensory Disability	3,993,000	4,379,000	(386,000)	(9.67%)
Learning Disability	7,630,000	8,105,000	(475,000)	(6.23%)
Mental Health	1,448,000	1,181,000	267,000	18.44%
Addictions / Substance Misuse	241,000	214,000	27,000	11.20%
Criminal Justice	20,000	30,000	(10,000)	(50.00%)
Service Strategy	880,600	833,600	47,000	5.34%
Support Service & Management	4,959,000	4,900,000	59,000	1.19%
Fit For the Future Programme	(731,600)	-	(731,600)	
Net Expenditure	45,088,000	45,631,600	(543,600)	(1.21%)
Contribution to / (from) Reserve	-	(543,600)	543,600	
Net Expenditure	45,088,000	45,088,000	-	

Notes

- Figures quoted as at 8 December 2017
- The projected underspend / (overspend) will be taken to/(from) reserves at year end.
- Fit for the Future savings will be met from reserves as required as the savings are phased in during 2017/18
- Contribution From Reserves is made up of the following transfer;

	£
Budget Savings - Fit For the Future Bridging	731,600
Less - in year underspend	<u>(188,000)</u>
Contribution from Budget Phasing Reserve	<u>543,600</u>

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NHS Monitoring Report

Projected Outturn Forecast as at 8 December 2017

Subjective Analysis	Projected Outturn			
	Full Year Budget £	Projected Outturn Spend £	Variance (Over) / Under £	Variance (Over) / Under %
Employee Costs	17,439,000	16,737,000	702,000	4.03%
Non-pay Expenditure	43,100,000	44,130,000	(1,030,000)	(2.39%)
Resource Transfer/Social Care Fund	10,925,000	10,925,000	-	-
Income	(4,437,000)	(4,437,000)	-	-
Net Expenditure	67,027,000	67,355,000	(328,000)	(0.49%)
Contribution to / (from) Reserve	-	(328,000)	328,000	
Net Expenditure	67,027,000	67,027,000	-	

Objective Analysis	Projected Outturn			
	Full Year Budget £	Projected Outturn Spend £	Variance (Over) / Under £	Variance (Over) / Under %
Childrens Services	1,583,000	1,640,000	(57,000)	(3.60%)
Adult Community Services	3,029,000	3,010,000	19,000	0.63%
Learning Disability - Community	836,000	813,000	23,000	2.75%
4 Learning Disability - Inpatients	8,280,000	8,274,000	6,000	0.07%
Mental Health - Community	1,245,000	1,231,000	14,000	1.12%
Mental Health - Older Adults	624,000	508,000	116,000	18.59%
Family Health Services	22,166,000	22,166,000	-	-
Prescribing	15,570,000	15,570,000	-	-
Addictions	696,000	720,000	(24,000)	(3.45%)
Planning & Health Improvement	350,000	337,000	13,000	3.71%
Integrated Care Fund	1,057,000	1,057,000	-	-
Management & Admin	888,000	1,104,000	(216,000)	(24.32%)
Resource Transfer/Social Care Fund	10,925,000	10,925,000	-	-
Fit For the Future Programme	(222,000)	-	(222,000)	-
Net Expenditure	67,027,000	67,355,000	(328,000)	(0.49%)
Contribution to / (from) Reserve	-	(328,000)	328,000	
Net Expenditure	67,027,000	67,027,000	-	

Notes

1 Figures quoted as at 30 November 2017, no material change as at December.

2 Resource Transfer and the Social Care Fund is re allocated across client groups at the consolidated level as detailed below;

	£
Service Strategy	108,000
Children & Families	98,000
Older People	5,017,000
Physical Disability	381,000
Addictions	594,000
Learning Disability	3,838,000
Mental Health	733,000
Support Service & Mgt	156,000
	<u>10,925,000</u>

3 Fit for the Future savings will be met from reserves as required as the savings are phased in during 2017/18

4 Contribution From Reserves is made up of the following transfers ;

	£
Budget Savings - Fit For the Future Bridging	222,000
Less - in year underspend	<u>(100,000)</u>
Contribution from Budget Phasing Reserve	<u>122,000</u>
In Year Pressure Reserve - One off Contribution	<u>212,000</u>
Contribution To LD Inpatients Reserve	<u>(6,000)</u>
Net Contribution From Reserves	<u>328,000</u>

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Year To Date Position as at 8 December 2017

Council Monitoring Report

Subjective Analysis	Year To Date			
	Budget £	Actual £	Variance (Over) / Under £	Variance (Over) / Under %
Employee Costs	12,922,000	12,532,000	390,000	3.02%
Property Costs	501,000	511,000	(10,000)	(2.00%)
Supplies & Services	1,045,000	969,000	76,000	7.27%
Transport Costs	115,000	184,000	(69,000)	(60.00%)
Third Party Payments	20,550,000	20,382,000	168,000	0.82%
Support Services	-	-	-	0.00%
Income	(11,392,000)	(11,368,000)	(24,000)	(0.21%)
Net Expenditure	23,741,000	23,210,000	531,000	2.24%

NHS Monitoring Report

Subjective Analysis	Year to Date			
	Budget £	Actual £	Variance (Over) / Under £	Variance (Over) / Under %
Employee Costs	11,511,000	11,043,000	468,000	4.07%
Non-pay Expenditure	29,509,000	30,169,000	(660,000)	(2.24%)
Resource Transfer	7,283,000	7,283,000	-	-
Income	(2,700,000)	(2,700,000)	-	-
Net Expenditure	45,603,000	45,795,000	(192,000)	(0.42%)
Total	69,344,000	69,005,000	339,000	0.49%

Notes

- 1 NHSGCC employee variances reflect vacant posts and non-pay reflects savings target
- 2 Budget profiling will be reviewed to eliminate any unnecessary variances, however it needs to be recognised that, given the nature of the spend, budget profiling is not exact.

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	NHS £000	ERC £000	IJB £000	Total £000
Funding Sources to the IJB				
1 Original Revenue Budget Contributions	66,860	45,020		111,880
Subsequent Contribution Revisions				
Budget Transfer to IT		(105)		(105)
Increase in Central Support recharge		105		105
2017/18 Pay Award		68		68
GIRFEC Health Visitors	120			120
Prescribing Invest to Save	186			186
Carers Info Strategy	58			58
GMS Cross Charge	464			464
Adult Autism Team	29			29
Assessment Treatment Module	20			20
Eastwood H&CC Property	(1,044)			(1,044)
Primary Care Transformation Fund	87			87
SESP LDL Funds	200			200
Smoking Prevention	47			47
Current Revenue Budgets	67,027	45,088	-	112,115
Funding Outwith Revenue Monitoring				
Housing Aids & Adaptations *		632		632
Set Aside notional Budget	14,561			14,561
Total IJB Resources	81,588	45,720	-	127,308
Directions to Partners				
Revenue Budget	67,027	45,088		112,115
Social Care Fund 2016/17	(3,621)			(3,621)
Budget Pressures (agreed March 2017)		1,903		1,903
Fair Work Practices		1,688		1,688
Charging Thresholds		30		30
Social Care Fund 2017/18	(1,540)			(1,540)
DD & ICF Programmes		500		500
Fair Work Practices		500		500
Carers Strategy		29		29
Veterans Pension Disregard		61		61
Sustainability			450	450
Integrated Care Fund	(673)	673		-
Delayed Discharge	(264)	264		-
	60,929	50,736	450	112,115
Housing Aids & Adaptations *		632		632
Set Aside notional Budget	14,561			14,561
	75,490	51,368	450	127,308

* includes capital spend

1 NHS letter advised £67,046k which included prescribing adjustments not reflected in the opening ledger

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East Renfrewshire HSCP - Revenue Monitoring 2017/18						Appendix 6
Reserves as at December 2017						
	Brought Forward from 2016/17	% of 2017/18 Total Budget	Projected Spend 2017/18	Projected Carry Forward to 2018/19	% of 2017/18 Total Budget	Comments
Earmarked Reserves	£	%	£	£	%	
1. Specific Project Funding:						
Integrating L&D Function	70,000	0.06%	-	70,000	0.06%	Will be utilised to support structure implementation, timing tbc
Community Capacity Building	80,000	0.07%	31,000	49,000	0.04%	Funding of Active Health & Wellbeing post within ERCL Trust - part year 2107/18 & 2018/19
C&F Childrens 1st	200,000	0.18%	107,690	92,310	0.08%	Approved Programme funding profile - 2017/18 & 2018/19
District Nursing	75,000	0.07%	16,500	58,500	0.05%	Funding of district nursing post -part year 2017/18 & 2018/19
Speech & Language Therapy	27,000	0.02%	18,500	8,500	0.01%	Funding of therapist post - part year 2017/18 & 2018/19
Barrhead Health & Care Centre	104,000	0.09%	104,000	-	0.00%	Funding of Barrhead HCC Refurbishment
Total Specific Projects	556,000	0.50%	277,690	278,310	0.25%	
2. Transitional Funding - Learning Disability Specialist Services Redesign						
Specialist Services Redesign	635,200	0.57%	(6,000)	641,200	0.57%	Contribution to reserve per 2017/18 projection. The projected outturn is ring fenced to support the redesign of long stay beds within the hosted service
Total Transitional Funding	635,200	0.57%	(6,000)	641,200	0.57%	
3. Bridging Finance:						
Budget Savings Reserve to support Fit For the Future Change Programme	1,936,790	1.73%	665,600	1,271,190	1.13%	Funding of Fit for the Future Savings 2017/18, recognising agreed strategy to deliver savings on a phased basis
In Year Pressures Reserve	500,000	0.45%	212,000	288,000	0.26%	£212k in regards of our share of £3.6m, whilst recurring solution sought
C&F - Residential Accommodation	460,000	0.41%	-	460,000	0.41%	Revenue Contribution Dependant on activity, with reserve to bridge fluctuation in activity and demand
Total Bridging Finance	2,896,790	2.58%	877,600	2,019,190	1.80%	
Total All Earmarked Reserves	4,087,990	3.65%	1,149,290	2,938,700	2.62%	
General Reserves						
East Renfrewshire Council	109,200	0.10%	-	109,200	0.10%	2015/16 underspend retained by Integration Joint Board.
NHSGCC	163,000	0.15%	-	163,000	0.15%	2015/16 underspend retained by Integration Joint Board.
Total General Reserves	272,200	0.24%	-	272,200	0.24%	Optimum level would be 2% per policy
Grand Total All Reserves	4,360,190	3.89%	1,149,290	3,210,900	2.86%	

Notes;

- Reserves exclude CFCR projects or any balance sheets funds relating solely to timing differences.
- The timing of earmarked spend will be revised as plans are refined.

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2017/18 Budget Virement												
Subjective Analysis	P7 Revised 2017/18 Budget £	FFF Programme (1) £	Tfr of salary budget from Addictions to LD (2) £	Mobile Phone Savings (3) £	Social Care Fund - Fair work Practices(4) £	Social Care Fund- Veterans Disregard (5) £	Social Care Fund - Carer's Strategy (6) £	Property Budget Realignment (7) £	Re -Allocation of savings(8) £	EYCF Re Allocation (9) £	P9 2017/18 Budget £	Total Virement £
Employee Costs	20,813,000	-	-	-	-	-	-	-	-	-	20,813,000	-
Property Costs	1,150,000	(100,000)	-	-	-	-	-	-	-	-	1,050,000	(100,000)
Supplies & Services	2,993,600	-	-	(35,000)	-	-	-	-	(53,000)	(41,000)	2,864,600	(129,000)
Transport Costs	173,000	-	-	-	-	-	-	-	-	-	173,000	-
Third Party Payments	35,302,000	(561,000)	-	-	500,000	61,000	29,000	-	-	41,000	35,372,000	70,000
Support Services	2,032,000	-	-	35,000	-	-	-	-	-	-	2,067,000	35,000
Income	(15,983,000)	-	-	-	(500,000)	(61,000)	(29,000)	-	53,000	-	(16,520,000)	(537,000)
Fit For the Future Programme	(1,392,600)	661,000	-	-	-	-	-	-	-	-	(731,600)	661,000
Net Expenditure	45,088,000	-	-	-	-	-	-	-	-	-	45,088,000	-

2017/18 Budget Virement												
Objective Analysis	P7 Revised 2017/18 Budget £	FFF Programme £	Tfr of salary budget from Addictions to LD (2) £	Mobile Phone Savings (3) £	Social Care Fund - Fair work Practices(4) £	Social Care Fund- Veterans Disregard (5) £	Social Care Fund - Carer's Strategy (6) £	Property Budget Realignment (7) £	Re -Allocation of savings(8) £	EYCF Re allocation (9) £	P9 2017/18 Budget £	Total Virement £
Children & Families	8,054,000	-	-	-	-	-	-	1,000	-	41,000	8,096,000	42,000
Older People	18,832,000	(287,000)	-	(1,000)	-	-	-	3,000	5,000	-	18,552,000	(280,000)
Physical / Sensory Disability	4,044,000	(51,000)	-	-	-	-	-	-	-	-	3,993,000	(51,000)
Learning Disability	7,746,000	(203,000)	58,000	-	-	-	-	(19,000)	48,000	-	7,630,000	(116,000)
Mental Health	1,466,000	(18,000)	-	-	-	-	-	-	-	-	1,448,000	(18,000)
Addictions / Substance Misuse	303,000	(2,000)	(58,000)	-	-	-	-	(2,000)	-	-	241,000	(62,000)
Criminal Justice	20,000	-	-	-	-	-	-	-	-	-	20,000	-
Service Strategy	933,600	-	-	-	-	-	-	-	(53,000)	-	880,600	(53,000)
Support Service & Management	5,082,000	(100,000)	-	1,000	-	-	-	17,000	-	(41,000)	4,959,000	(123,000)
Contribution From Reserves	(1,392,600)	661,000	-	-	-	-	-	-	-	-	(731,600)	661,000
Net Expenditure	45,088,000	-	-	-	-	-	-	-	-	-	45,088,000	-

Note ; Ongoing Realignment of Budgets and Allocation of Savings:

- 1 FFF Programme savings achieved to date ; Property Costs (£100k), turnover savings on care packages (£500k) and veterans disregard (£61k)
- 2 Transfer of funding from Addictions to LD in respect of funding of service manager post
- 3 Mobile phone savings arising from implementation of new contract
- 4 Social Care Fund - Fair Work Practices
- 5 Social Care Fund - Veterans Disregard
- 6 Social Care Fund - Implementation of Carer's Strategy
- 7 Re-alignment of property budget
- 8 Re allocation of Jewish Care savings
- 9 Re allocation of budget adjustment in regards Early Years Change Fund

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Saving	2017/18 Savings Delivery		Comments
	Approved Saving 2017/18 Budget £	Projected Saving P9 2017/18 £	
Savings agreed as part of 2015-18 budget			
Fostering & Adoption Services	60,000	60,000	Move from the use of externally purchased foster resources, with an increase in the use of in house capacity at a lower cost
C&F Residential Model	140,000	246,000	Reduction in budgeted costs arising from service redesign ; additional saving being used to fund redesign of Inclusive Support on recurring basis ; over achievement saving of saving for one year only on a non recurring basis
Mental Health Services	50,000	50,000	Reduction in cost of care packages from review & efficiencies
Early Years Change Fund	100,000	100,000	Recurring reduction in 2017/18 budget actioned
Learning Disability Redesign	505,000	505,000	Reduction in cost of care packages from review & redesign programme
Jewish Care Redesign	21,000	21,000	Contract cost reductions following service redesign.
Care at Home	210,000	210,000	Reduction in cost of care packages from review & efficiencies
Work Force Planning	417,000	417,000	Recurring reduction of 11.5 posts in 2017/18 pay budget actioned
Health & Social Care Fund	336,000	336,000	Recurring reduction in 2017/18 budget actioned
Day Services Redesign	60,000	60,000	Reduction in budgeted costs arising from service redesign
Essential Users Allowance	15,000	15,000	Removal of essential users allowance from employees actioned
Service Strategy - Employee Costs	66,000	75,500	Permanent deletion of two posts from budgeted establishment
Bonnyton	600,000	600,000	Includes £425k non recurring support
Review of Charging	60,000	60,000	Being contained whilst change options are under review
Sub Total	2,640,000	2,755,500	
Fit for the Future Programme			
To be Achieved	953,600	-	The implementation of the Fit For The Future Change Programme is ongoing. Savings from Phase 1 and 2 will be achieved from April 18, with remainder of structure to confirmed by June 2018
Achieved	786,000	786,000	Achievement of part year savings to date from turnover, interim funding and monitoring of care packages £500k; veterans pension disregard(already in place) £61k ; Learning Disability Specialist Services Redesign £125k and property costs £100k.
Grand Total All Savings	4,379,600	3,541,500	

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