



<b>Meeting of East Renfrewshire Health and Social Care Partnership</b>	Integration Joint Board
<b>Held on</b>	26 September 2018
<b>Agenda Item</b>	10
<b>Title</b>	Revenue Budget Monitoring Report 2018/19; position as at 20 July 2018
<b>Summary</b>	
To provide the Integration Joint Board with financial monitoring information in relation to the revenue budget, as part of the agreed financial governance arrangements.	
<b>Presented by</b>	Lesley Bairden, Head of Finance and Resources (Chief Financial Officer)
<b>Action Required</b>	
The Integration Joint Board is asked to: <ul style="list-style-type: none"> <li>▪ Note the projected outturn for the 2018/19 revenue budget</li> <li>▪ Approve the budget virement as detailed at Appendix 7.</li> </ul>	
<b>Implications checklist – check box if applicable and include detail in report</b>	
<input checked="" type="checkbox"/> Financial	<input type="checkbox"/> Policy
<input checked="" type="checkbox"/> Risk	<input type="checkbox"/> Staffing
<input type="checkbox"/> Legal	<input type="checkbox"/> Property/Capital
<input type="checkbox"/> Equalities	<input type="checkbox"/> IT

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**EAST RENFREWSHIRE INTEGRATION JOINT BOARD**

**26 September 2018**

**Report by Lesley Bairden, Chief Financial Officer**

**REVENUE BUDGET MONITORING REPORT**

**PURPOSE OF REPORT**

1. To advise the Integration Joint Board of the projected outturn position of the 2018/19 revenue budget.

**RECOMMENDATIONS**

2. The Integration Joint Board is asked to:
- Note the projected outturn for the 2018/19 revenue budget
  - Approve the budget virement as detailed at Appendix 7

**BACKGROUND**

3. This report forms part of the regular reporting cycle for ensuring that the HSCP financial governance arrangements are maintained.

**REPORT**

4. The consolidated budget for 2018/19, and projected outturn position is reported in detail at Appendix 1. This shows a projected over spend of £0.691 million against a full year budget of £113.288 million (0.6%). Of the projected overspend £0.454 million relates to planned use of reserves and £0.238 million is a projected operational overspend, which we are working to contain within existing resources. If required we will draw from general reserves. Appendices 2 and 3 set out the operational position for each partner.

5. The projected overspend of £0.691 million is a net result of:
- £0.454 million savings from Fit for the Future still to be achieved
  - £0.238 million in year operational overspend

6. The main movements since last reported to the IJB are an increase in the projected operational overspend of £0.081 million and a reduction of the Prescribing cost pressure of £0.185 million reflecting projection to budget.

7. The consolidated budget, and associated direction to our partners is detailed at Appendix 5. This is reported to each IJB and reflects in year revisions to our funding.

8. The budget virements relating to the ERC ledgers for operational budgets are identified at Appendix 7. The NHS contribution adjustments are identified in Appendix 5 and do not require operational virement approval.

9. The Fit for the Future opening savings requirement was £0.954 million and as last reported the savings achieved to date and firm modelled assumptions have been reallocated. The balance of savings in the current year is £0.454, with work ongoing to achieve this target. The full year effect of the work to date is £0.708 million.

10. The main projected variances are set out below, and are subject to revision as the year progresses.

11. **Children & Families £48k underspend** is a combination of staff turnover and supplies under budget offset by higher residential care and direct payment costs including an allowance for any increase in activity to 31 March 2019. This is a further £1k underspend since last reported.

12. **Older Peoples Services £373k overspend** is a projected cost increase of £116k since last reported and reflects the current projected cost of care packages. The projected overspend in care costs reflects two main pressures;

- Nursing and residential care £314k arising from the full year effect of winter pressures experienced during January to March 2018.
- Likewise the winter period resulted in additional care at home packages for individuals assessed as requiring support to remain at home £170k.

13. We have also had additional staffing and care package costs associated with care home closure and quality issues included within the older peoples overspend.

14. **Physical/Sensory Disability £76k underspend** primarily reflects staff vacancies and is a further underspend of £5k since last reported.

15. **Learning Disability Community £191k underspend** primarily reflects staff vacancies, with a reduction in projected costs of £44k as a result of a cost saving in respect of consultants.

16. **Mental Health £32k underspend** reflects current staff turnover and vacancies in nursing, occupational therapy and social care. This is an increase in projected costs of £91k since last reported and reflects revised staffing projections.

17. **Addictions/Substance Misuse £35k overspend** is a result of the current staff costs with no projected turnover, this is a reduction in projected costs of £9k since last reported.

18. **Prescribing £nil variance** when last reported the cost pressure of 5% was shown reflecting the £185k pressure scenario as detailed in the 4 April budget report. Current reports for prescribing are showing a modest underspend for the start of the year. At this stage it is too early to assume that this good news will continue so it is prudent to project to budget at this point.

19. **Management & Admin £189k overspend** is a reduction in projected costs of £55k and reflects that some savings within the NHSGGC ledger reports have been reallocated, as previously advised. This budget holds some partnership wide costs such as the historic pension costs, which will diminish over time.

20. The currently projected operational overspend of £0.238 million will be met from our in year pressure reserve or drawn from general reserves if required. At this early stage in the year we will not reflect any application of reserves and will look to eliminate this overspend within our existing budgets.

21. The year to date position is detailed at Appendix 4 and reflects an underspend of £365k and reflects timing differences between actual costs to budget and projected costs to full year budget.

22. This report reflects the use of bridging finance reserves, in line with our previously agreed strategy to deliver the 2017/18 Fit for the Future savings during 2018/19; to manage prescribing and residential childcare activity fluctuation and to facilitate the redesign of the Learning Disability long stay beds. The full reserves position is shown at Appendix 6.

23. The Fit for the Future financial position to date is summarised below and remains unchanged since last reported on 15 August:

	2018/19		2019/20		2020/21	
	£'000	FTE	£'000	FTE	£'000	FTE
Recurring Savings Achieved						
Staff	117	1	61	1	61	1
Non Staff review of all budget lines	118		118		118	
Modelled Savings to Date	265	12	529	12	529	12
Potential Saving to Date	500	13	708	13	708	13
Savings Target as at 1 April 2018	954		954		954	
<b>Current Balance</b>	<b>454</b>		<b>246</b>		<b>246</b>	

24. Per the table above, the maximum reserves requirement to meet the balance of the saving is currently projected at £0.454 million in 2018/19, reducing to £0.246 million full year effect thereafter with work ongoing to deliver the balance through a revised staffing structure and continued review of all budget lines. The bridging finance will meet the funding required until recurring savings are fully achieved.

25. In addition to the savings bridging requirement above, the reserve will also fund the £0.156 million non-recurring costs to date from release, protection and redeployment.

26. We have specific funding for carers act implementation, primary care transformation, mental health action 15 etc. and as the plans for these are agreed and expenditure commences we will then report financial performance in each area within the revenue monitoring reporting.

## FINANCE AND EFFICIENCY

27. Savings and efficiencies included in the ERC contribution of £0.412 million have been applied in full to the 2018/19 budget as have the NHSGGC savings of £0.612 million.

## CONSULTATION AND PARTNERSHIP WORKING

28. The Chief Financial Officer has consulted with our partners.

29. This revenue budget reflects the consolidation of funding from both East Renfrewshire Council and NHS Greater Glasgow and Clyde. The HSCP operates under the Financial Regulations as approved by the Performance and Audit Committee on 18 December 2015.

## IMPLICATIONS OF THE PROPOSALS

### Risk

30. As previously reported there remain a number of risks which could impact on the current and future budget position; including:

- Achieving all existing savings on a recurring basis
- Continued redesign of sleepovers and wider care package costs and demand
- Achieving turnover targets
- Prescribing remaining within budget and contingency
- Winter pressures
- Out of Area costs within Learning Disability Specialist Services
- Future savings challenges

31. In addition there is a potential cost pressure relating to the transfer of one patient from Forensic Services to the hosted Specialist Learning Disability Service. NSD have confirmed the cessation of funding for this bed and discussions are ongoing with the board to establish if any financial support is available given the significant impact this will have on our hosted service.

### Staffing

32. Fit for the future staffing issues covered above.

### Equalities

33. None at present. All equalities issues will be addressed through future budget decisions.

### Directions

34. The directions to our partners are detailed at Appendix 5.

35. The report reflects a projected breakeven position after the potential application of £0.691 million from reserves for the year to 31 March 2019.

### Policy

36. None

### Legal

37. None

### Property/capital

38. None

## CONCLUSIONS

39. Appendix 1 reports a projected in year overspend of £0.691 million for the year to 31 March 2019 being funded from reserves in line with our agreed change programme, whilst recognising the requirement to achieve our savings target on a recurring basis during 2018/19.

## RECOMMENDATIONS

40. The Integration Joint Board is asked to:
- Note the projected outturn position of the 2018/19 revenue budget
  - Approve the budget virement as detailed at Appendix 7

## REPORT AUTHOR

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September 2018

HSCP Chief Officer: Julie Murray

## BACKGROUND PAPERS

IJB 27.06.2018 – Item 15 Budget Update 2018/19  
<http://www.eastrenfrewshire.gov.uk/CHttpHandler.ashx?id=22620&p=0>

IJB 04.04.2018 – Item 12: Revenue Budget Monitoring Report  
<http://www.eastrenfrewshire.gov.uk/CHttpHandler.ashx?id=22103&p=0>

IJB 14.2.2018 – Item13: Revenue Budget Monitoring Report  
<http://www.eastrenfrewshire.gov.uk/CHttpHandler.ashx?id=21805&p=0>

IJB 29.11.2017 – Item 13: Revenue Budget Monitoring Report  
<http://www.eastrenfrewshire.gov.uk/CHttpHandler.ashx?id=21470&p=0>

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## Consolidated Monitoring Report

Projected Outturn Position to 31st March 2019

Objective Analysis	Draft Outturn			
	Full Year Budget £	Draft Outturn Spend £	Variance (Over) / Under £	Variance (Over) / Under %
Children & Families	10,319,000	10,271,000	48,000	0.47%
Older Peoples Services	28,095,000	28,468,000	(373,000)	(1.33%)
Physical / Sensory Disability	4,708,000	4,632,000	76,000	1.61%
Learning Disability - Community	12,592,000	12,401,000	191,000	1.52%
Learning Disability - Inpatients	7,889,000	7,889,000	-	0.00%
Mental Health	4,304,000	4,272,000	32,000	0.74%
Addictions / Substance Misuse	1,092,000	1,127,000	(35,000)	(3.21%)
Family Health Services	20,502,000	20,502,000	-	-
Prescribing	15,766,000	15,766,000	-	(0.00%)
Criminal Justice	35,000	32,000	3,000	8.57%
Planning & Health Improvement	169,000	160,000	9,000	5.33%
Management & Admin	8,270,600	8,459,600	(189,000)	(2.29%)
Fit For the Future Programme	(453,600)	-	(453,600)	
<b>Net Expenditure</b>	<b>113,288,000</b>	<b>113,979,600</b>	<b>(691,600)</b>	<b>(0.61%)</b>
<b>Contribution to / (from) Reserve</b>	<b>-</b>	<b>(691,600)</b>	<b>691,600</b>	
<b>Net Expenditure</b>	<b>113,288,000</b>	<b>113,288,000</b>	<b>-</b>	

## Notes:

- 1 NHS & ERC figures quoted as at July 2018
- 2 Resource Transfer and the Social Care Fund has been re allocated across client groups at the consolidated level.
- 3 The final contribution to / from reserves will be confirmed as part of the 2018/19 year end closure process
- 4 The balance of Fit for the Future savings will be met from reserves as required as the savings are phased in during 2018/19.

## 5 Contribution From Reserves is made up of the following transfers ;

	£
Budget Savings - Fit For the Future Bridging	953,600
Less - in year savings contribution	500,000
Net transfer from the Budget Phasing Reserve	<u>453,600</u>
2018/19 operational overspend	<u>238,000</u>
Transfer from Budget Phasing Reserve	<u>691,600</u>
Transfer from Prescribing Reserve	-
Net Contribution From Reserves	<u>691,600</u>
Analysed by Partner ;	
NHS	104,000
Council	587,600
Net Contribution From Reserves	<u>691,600</u>

## Council Monitoring Report

Projected Outturn Position to 31st March 2019

Subjective Analysis	Draft Outturn			
	Full Year Budget £	Draft Outturn Spend £	Variance (Over) / Under £	Variance (Over) / Under %
Employee Costs	20,717,000	19,997,000	720,000	3.48%
Property Costs	1,059,000	1,043,000	16,000	1.51%
Supplies & Services	2,260,000	2,216,000	44,000	1.95%
Transport Costs	221,000	272,000	(51,000)	(23.08%)
Third Party Payments	37,174,600	38,145,600	(971,000)	(2.61%)
Support Services	2,196,000	2,196,000	-	(0.00%)
Income	(15,672,000)	(15,676,000)	4,000	(0.03%)
Fit For the Future Programme	(349,600)	-	(349,600)	
<b>Net Expenditure</b>	<b>47,606,000</b>	<b>48,193,600</b>	<b>(587,600)</b>	<b>(1.23%)</b>
<b>Contribution to / (from) Reserve</b>	<b>-</b>	<b>(587,600)</b>	<b>587,600</b>	
<b>Net Expenditure</b>	<b>47,606,000</b>	<b>47,606,000</b>	<b>-</b>	

Objective Analysis	Draft Outturn			
	Full Year Budget £	Draft Outturn Spend £	Variance (Over) / Under £	Variance (Over) / Under %
Children & Families	8,483,000	8,448,000	35,000	0.41%
Older People	19,310,000	19,771,000	(461,000)	(2.39%)
Physical / Sensory Disability	4,281,000	4,205,000	76,000	1.78%
Learning Disability	7,666,000	7,514,000	152,000	1.98%
Mental Health	1,405,000	1,382,000	23,000	1.64%
Addictions / Substance Misuse	258,000	302,000	(44,000)	(17.05%)
Criminal Justice	35,000	32,000	3,000.00	8.57%
Service Strategy	1,220,600	1,206,600	14,000	1.15%
Support Service & Management	5,297,000	5,333,000	(36,000)	(0.68%)
Fit For the Future Programme	(349,600)	-	(349,600)	
<b>Net Expenditure</b>	<b>47,606,000</b>	<b>48,193,600</b>	<b>(587,600)</b>	<b>(1.23%)</b>
<b>Contribution to / (from) Reserve</b>	<b>-</b>	<b>(587,600)</b>	<b>587,600</b>	
<b>Net Expenditure</b>	<b>47,606,000</b>	<b>47,606,000</b>	<b>-</b>	

## Notes

- Figures quoted as at 20 July 2018
- The projected underspend / (overspend) will be taken to/(from) reserves at year end.
- The balance of Fit for the Future savings will be met from reserves as required as the savings are phased in during 2018/19.
- Contribution From Reserves is made up of the following transfer;

	£
Budget Savings - Fit For the Future Bridging	731,600
Less - in year savings contribution	<u>382,000</u>
Contribution from Budget Phasing Reserve	<u>349,600</u>
 2018/19 operational overspend	 238,000
 Total Contribution from reserves	 <u>587,600</u>

## NHS Monitoring Report

Projected Outturn Position to 31st March 2019

Subjective Analysis	Draft Outturn			
	Full Year Budget	Draft Outturn Spend	Variance (Over) / Under	Variance (Over) / Under
	£	£	£	%
Employee Costs	16,987,000	16,591,000	396,000	2.33%
Non-pay Expenditure	42,155,000	42,655,000	(500,000)	(1.19%)
Resource Transfer/Social Care Fund	10,806,000	10,806,000	-	-
Income	(4,266,000)	(4,266,000)	-	-
Net Expenditure	65,682,000	65,786,000	(104,000)	(0.16%)

Contribution to / (from) Reserve	-	(104,000)	104,000	
Net Expenditure	65,682,000	65,682,000	-	

Objective Analysis	Draft Outturn			
	Full Year Budget	Projected Outturn Spend	Variance (Over) / Under	Variance (Over) / Under
	£	£	£	%
Childrens Services	1,739,000	1,726,000	13,000	0.75%
Adult Community Services	3,267,000	3,179,000	88,000	2.69%
Learning Disability - Community	901,000	862,000	39,000	4.33%
4 Learning Disability - Inpatients	7,889,000	7,889,000	-	0.00%
Mental Health - Community	1,517,000	1,523,000	(6,000)	(0.40%)
Mental Health - Older Adults	637,000	622,000	15,000	2.35%
Family Health Services	20,502,000	20,502,000	-	-
Prescribing	15,766,000	15,766,000	-	(0.00%)
Addictions	339,000	330,000	9,000	2.65%
Planning & Health Improvement	169,000	160,000	9,000	5.33%
Integrated Care Fund	907,000	907,000	-	-
Management & Admin	1,347,000	1,514,000	(167,000)	(12.40%)
Resource Transfer/Social Care Fund	10,806,000	10,806,000	-	-
Fit For the Future Programme	(104,000)	-	(104,000)	-
Net Expenditure	65,682,000	65,786,000	(104,000)	(0.16%)

Contribution to / (from) Reserve	-	(104,000)	104,000	
Net Expenditure	65,682,000	65,682,000	-	

## Notes

1 Figures quoted as at 30 June 2018

2 Resource Transfer and the Social Care Fund is re allocated across client groups at the consolidated level as detailed below;

	£
Service Strategy	108,000
Children & Families	98,000
Older People	5,017,000
Physical Disability	381,000
Addictions	594,000
Learning Disability	3,838,000
Mental Health	733,000
Support Service & Mgt	156,000
	<u>10,925,000</u>

3 The balance of Fit for the Future savings will be met from reserves as required as the savings are phased in during 2018/19.

4 Contribution From Reserves is made up of the following transfers ;

	£
Budget Savings - Fit For the Future Bridging	104,000
Less - in year savings contribution	-
Transfer from Budget Phasing Reserve	<u>104,000</u>
Transfer from Prescribing Reserve	<u>0</u>
Total Contribution from Reserves	<u>104,000</u>

Year To Date Position as at 20 July 2018

Council Monitoring Report

Subjective Analysis	Year To Date			
	Budget £	Actual £	Variance (Over) / Under £	Variance (Over) / Under %
Employee Costs	5,045,000	4,382,000	663,000	13.14%
Property Costs	257,000	178,000	79,000	30.74%
Supplies & Services	487,000	367,000	120,000	24.64%
Transport Costs	68,000	74,000	(6,000)	(8.82%)
Third Party Payments	8,432,000	8,846,000	(414,000)	(4.91%)
Support Services	-	-	-	0.00%
Income	(1,948,000)	(1,871,000)	(77,000)	3.95%
Net Expenditure	12,341,000	11,976,000	365,000	2.96%

NHS Monitoring Report

Subjective Analysis	Year to Date			
	Budget £	Actual £	Variance (Over) / Under £	Variance (Over) / Under %
Employee Costs	5,382,000	5,250,000	132,000	2.45%
Non-pay Expenditure	17,387,000	17,519,000	(132,000)	(0.76%)
Resource Transfer	510,000	510,000	-	-
Income	(1,235,000)	(1,235,000)	-	-
Net Expenditure	22,044,000	22,044,000	-	(0.00%)
<b>Total</b>	<b>34,385,000</b>	<b>34,020,000</b>	<b>365,000</b>	<b>1.06%</b>

## Notes

- 1 NHSGCC employee variances reflect vacant posts and non-pay reflects savings target
- 2 Budget profiling will be reviewed to eliminate any unnecessary variances, however it needs to be recognised that, given the nature of the spend, budget profiling is not exact.

	NHS £000	ERC £000	IJB £000	Total £000
<b>Funding Sources to the IJB</b>				
Original Revenue Budget Contributions	66,669	48,175		114,844
<b>Subsequent Contribution Revisions</b>				
NCHC Uplift	-	9	-	9
1 2018/19 AFC Pay Uplift	(215)	-	-	(215)
Legacy Savings	(212)	-	-	(212)
Realignment of Property Income to Facilities	333			333
FHS / GMS Cross Charge and Other Budget Revisions	(947)			(947)
School Nursing Redesign - CPT Duties	40	-	-	40
Health Visitors ongoing Redesign (and Fridges)	85	-	-	85
Primary Care Transition Fund	416	-	-	416
Mental Health Strategy	172	-	-	172
Criminal Justice Grant	-	(578)	-	(578)
Prescribing Pressure	(659)	-	-	(659)
<b>Current Revenue Budgets</b>	<b>65,682</b>	<b>47,606</b>	<b>-</b>	<b>113,288</b>
<b>Funding Outwith Revenue Monitoring</b>				
Housing Aids & Adaptations *		550		550
Set Aside notional Budget	14,561			14,561
<b>Total IJB Resources</b>	<b>80,243</b>	<b>48,156</b>	<b>-</b>	<b>128,399</b>
<b>Directions to Partners</b>				
Revenue Budget	65,682	47,606	-	113,288
Social Care Fund	(5,161)	4,711	450	-
Carer's Information	58	(58)	-	-
Integrated Care Fund	(673)	673	-	-
Delayed Discharge	(264)	264	-	-
	<b>59,642</b>	<b>53,196</b>	<b>450</b>	<b>113,288</b>
<b>Housing Aids &amp; Adaptations *</b>		<b>550</b>		<b>550</b>
<b>Set Aside notional Budget</b>	<b>14,561</b>			<b>14,561</b>
	<b>74,203</b>	<b>53,746</b>	<b>450</b>	<b>128,399</b>

\* includes capital spend

1 2018/19 AFC Pay Uplift - included within agreed contribution offer but not yet actioned within ledger

East Renfrewshire HSCP - Revenue Monitoring 2018/19  
Projected Reserves as at 31 March 2019

Earmarked Reserves	Reserve Carry Forward to 2018/19 £	2018/19 Projected spend £	Projected balance 31/3/19 £	comment
<b>1. Specific Project Funding :</b>				
(Integrating L&D Function) / FFF Reserve	70,000	70,000	-	Funding of post
Community Capacity Building	55,000	55,000	-	Funding of post
C&F Childrens 1st	68,906	65,546	3,360	Pyear 1 pilot funded
District Nursing	58,500	58,500	-	Funding of post
Speech & Language Therapy	8,500	8,500	-	Funding of post
Prescribing	250,000	0	250,000	Estimated 2018/19 pressure based on 5%
SGOVT - LD Funding	48,800	48,800	-	Reserve committed- pending recruitment of post
Primary Care Transition Fund	248,769	248,769	-	Reserve committed - full spend 18/19 planned
LD Furniture & Equipment	100,000	30,000	70,000	£30k committed 18/19
NHS 2017/18 Projects	52,500	32,500	20,000	Reserve committed, other than Syrian Refugees monies - being reviewed
<b>Total Specific Projects</b>	<b>960,975</b>	<b>617,615</b>	<b>343,360</b>	
<b>2. Transitional Funding - Learning Disability Service Redesign :</b>				
Learning Disability Specialist Services	700,600	-	700,600	
<b>Total Transitional Funding</b>	<b>700,600</b>	<b>-</b>	<b>700,600</b>	
<b>3. Bridging Finance:</b>				
Bonnyton Service Redesign	450,000	450,000	-	Assume fully spend in 2018/19
Budget Savings Reserve to support Fit For the Future Change Programme	1,464,963	691,600	773,363	Current projected balance required of £453k plus one off costs of £238k
In Year Pressures Reserve	500,000	-	500,000	£32k committed for 2 temporary posts - will be drawn down if required
C&F - Residential Accommodation	460,000	17,740	442,260	Children's First commitment 2018/19
<b>Total Bridging Finance</b>	<b>2,874,963</b>	<b>1,159,340</b>	<b>1,715,623</b>	
<b>Total All Earmarked Reserves</b>	<b>4,536,538</b>	<b>1,776,955</b>	<b>2,759,583</b>	
<b>General Reserves</b>				
East Renfrewshire Council	109,200		109,200	
NHSGCC	163,000		163,000	
<b>Total General Reserves</b>	<b>272,200</b>	<b>-</b>	<b>272,200</b>	
<b>Grand Total All Reserves</b>	<b>4,808,738</b>	<b>1,776,955</b>	<b>3,031,783</b>	

Subjective Analysis	2018/19 Budget Virement					P3 2018/19 Budget £	Total Virement £
	2018/19 Budget £	(1) £	(2) £	(3) £			
Employee Costs	21,099,000	(382,000)	-	-	-	20,717,000	(382,000)
Property Costs	1,059,000	-	-	-	-	1,059,000	-
Supplies & Services	2,260,000	-	-	-	-	2,260,000	-
Transport Costs	221,000	-	-	-	-	221,000	-
Third Party Payments	37,177,100	-	(2,500)	-	-	37,174,600	(2,500)
Support Services	2,196,000	-	-	-	-	2,196,000	-
Income	(15,674,500)	-	2,500	-	-	(15,672,000)	2,500
Fit For the Future Programme	(731,600)	382,000	-	-	-	(349,600)	382,000
Net Expenditure	47,606,000	-	-	-	-	47,606,000	-

Objective Analysis	2018/19 Budget Virement					P3 2018/19 Budget £	Total Virement £
	2018/19 Budget £	(1) £	(2) £	(3) £			
Children & Families	8,483,000	-	-	-	-	8,483,000	-
Older People	19,304,000	(382,000)	-	-	-	18,922,000	(382,000)
Physical / Sensory Disability	4,281,000	-	-	-	-	4,281,000	-
Learning Disability	7,666,000	-	-	-	-	7,666,000	-
Mental Health	1,405,000	-	-	-	-	1,405,000	-
Addictions / Substance Misuse	258,000	-	-	-	-	258,000	-
Criminal Justice	35,000	-	-	-	-	35,000	-
Service Strategy	1,608,600	-	-	-	-	1,608,600	-
Support Service & Management	5,297,000	-	-	-	-	5,297,000	-
Contribution From Reserves	(731,600)	382,000	-	-	-	(349,600)	382,000
Net Expenditure	47,606,000	-	-	-	-	47,606,000	-

- 1 FFF Programme - budget adjustment as per previous committee report  
2 Budget re-alignment - Older Peoples Service in regards Retail Trust

2018/19 Savings Delivery			
Saving	Approved Saving 2018/1 Budget £	Projected Saving 2018/19 £	Comments
<b>New savings agreed as part of 2018-21 budget - ERC</b>			
Respite Care	50,000	50,000	Saving posted to ledger projected to be achieved in full
Mental Health	61,000	61,000	Saving posted to ledger projected to be achieved in full
Learning Disability	150,000	150,000	Saving posted to ledger projected to be achieved in full
Addictions	1,000	1,000	Saving posted to ledger projected to be achieved in full
Adoption	20,000	20,000	Saving posted to ledger projected to be achieved in full
Interim Funding	62,000	62,000	Budget increased in line with prior year achievement of income
Property Costs	50,000	50,000	Budget reduced in line with full year costs of new building
Property Income	18,000	18,000	Reflects agreed café rental income from both sites
<b>Sub Total</b>	<b>412,000</b>	<b>412,000</b>	
<b>New savings to meet NHS Pressures</b>			
Non Pay Inflation	152,000	152,000	No inflation increases allocated
Community Equipment	150,000	150,000	Pressure will be met from realignment of ICF funding
LD Redesign - Waterloo Close	125,000	125,000	Full year effect releases funding
Prescribing	185,000	185,000	Pressure will be managed through reserve as required
<b>Sub Total</b>	<b>612,000</b>	<b>612,000</b>	
<b>Fit for the Future Programme</b>			
Remaining Balance to be Achieved	453,600	-	Projected savings balance required reflects current progress to date both achieved (£235k) and modelled (£265k) against the original £954k target. Work in ongoing to meet the full saving on a recurring basis
<b>Total HSCP Saving Challenge</b>	<b>1,477,600</b>	<b>1,024,000</b>	