233

AGENDA ITEM No.13

EAST RENFREWSHIRE COUNCIL

9 February 2017

Report by Head of Accountancy (Chief Financial Officer)

GENERAL FUND CAPITAL PLAN 2017/18 TO 2024/25

PURPOSE OF REPORT

1. The purpose of this report is to present for consideration the General Fund Capital Plan covering the 8 years from 2017/18 to 2024/25. This has been prepared in line with the approach set out in the capital strategy report earlier on the agenda.

RECOMMENDATIONS

2. The Council is invited to approve the programme for 2017/18 and authorise officers to progress the projects contained therein.

RESOURCES

3. Details of the available resources are provided in Appendix B.

4. Capital resources available to support investment remain constrained for future years. This is largely due to a drop-off in the value and delayed timing of potential capital receipts. Over the period of the Plan total capital receipts of £5.550 million are estimated. Disposals will only be progressed provided they demonstrate best value.

5. Given overall restrictions on capital resources within the Scottish Block, the Scottish Government rephased capital grants to local authorities from 2016/17 onwards. On an all Scotland basis, £150 million of capital grant was deferred from 2016/17 and will be added back between 2018 and 2020.

6. The Plan assumes unsupported borrowing of £7.0 million in 2017/18, £12.7 million in 2018/19 and £2.1 million in 2019/20. In addition, the planned borrowing of £36.7 million in relation to the City Deal project is anticipated to attract Government support in future years. The cost of all elements of the planned borrowing has been factored into the Council's revenue budget plans for 2017/18 and beyond.

7. The Council continues to have active discussions with developers over contributions receivable in relation to housing developments. The timescale and amount of such receipts are often difficult to evaluate fully until each scheme progresses, however estimates of contributions have been reflected within the proposed Plan. These will be firmed up as developments progress.

8. Recognising the restrictions on the Council's capital investment capacity from the constraints on resources referred to in the preceding paragraphs, the Council has actively taken steps to build up its Capital Reserve to ensure that investment levels are maintained. Through early application of revenue efficiency savings in recent years resulting in year-end underspends in closing the financial accounts, the Council has also been able to supplement the Capital Reserve. Similarly, an underspend is forecast in the current financial year

through efficiency savings applied and it is anticipated that in closing this year's financial accounts a further contribution of £1 million will be made to the Capital Reserve. No further contribution has been planned for 2017/18, however following utilisation of some £20m during 2016/17 and a further £7.47m planned for 2017/18, the balance will be reduced to £2.225m by 31 March 2018.

EXPENDITURE PLAN

9. The detailed programme for 2017/18 and the outline plan for the subsequent 7 years is set out in Appendix A. Significant capital investment of £131.247m planned for the 8 year period includes the following (with total project costs quoted below including the current or previous financial years' spend where appropriate to assist in clarifying the total investment on a particular project):

<u>HSCP</u>

• £5.3 million spend in the Auchenback Family Centre and Community Hub, in partnership with the Education service, representing a key investment on early years preventative measures. This is scheduled to open in November 2017.

Education

- Working in partnership with the Scottish Futures Trust, completion in August 2017 of a new Barrhead High School and associated facilities totalling £30.8 million. The cost to the Council of this project is estimated at £8 million with the major school works costs being met from Scottish Government funding.
- Recognising pressures from housing developments, the Plan includes provision for schools investment in the Mearns area as follows:
 - Linked site investment to create the world's first joint schools faith campus encompassing a new denominational primary school and nursery, together with the relocation of Calderwood Lodge Primary School at a total cost of £17.5 million. This is scheduled to open in summer 2017.
 - A new non-denominational primary school and nursery at a cost of £14.7 million. This will be part funded by developer contributions.
- Investment of £8.9 million in improvements to Crookfur Primary, including nursery provision, to be completed by August 2017.

Culture & Leisure

- Investment of £1.9 million to upgrade Barrhead Foundry pool and gym.
- £6m for the refurbishment of Eastwood Park Leisure Centre.

Environment

• Investment of £44 million in local infrastructure projects including improved road links from Barrhead to the M77, a new railway halt for Barrhead south, country park developments and local business start up and expansion units. This project will attract City Deal funding of £38 million in future years.

Environment (cont.)

• Capital investment in Roads projects (excluding City Deal) totalling £11.1 million over the 8 year period.

<u>Corporate</u>

- A provision of £11.8 million for ICT infrastructure projects over the 8 year period to support necessary corporate improvements, expand wireless local area networks in schools and other Council premises and provide a more modern, digital service to residents.
- A provision of £13.9 million over the period of the Plan for improvements necessary to Council property. This includes energy efficiency measures at £1.8m.

CONCLUSIONS

10. Planned borrowing has been increased over the next two years to support the capital plan and the revenue consequences have been factored into the Council's revenue budget plans. The capital shortfall for 2017/18 represents approximately 0.9% of available resources and is within manageable limits.

11. The expenditure plan for subsequent years will continue to be subject to review in light of progress on capital receipts and the levels of funding provided by the Scottish Government.

RECOMMENDATIONS

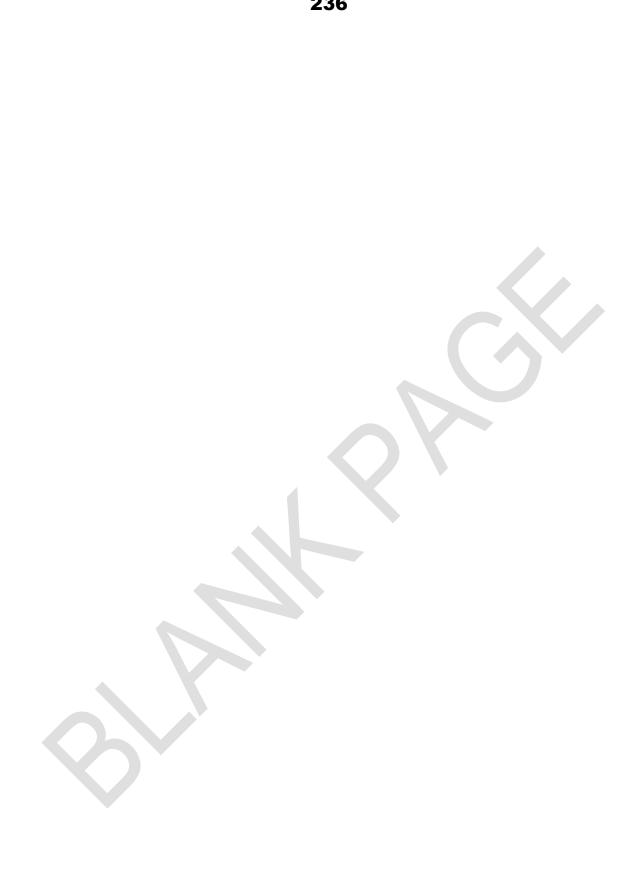
12. The Council is invited to approve the programme for 2017/18 and authorise officers to progress the projects contained therein.

Further information is available from:

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KEY WORDS

General Fund Capital Plan 2017/18 to 2024/25, capital receipts, Capital Reserve.



SUMMARY

APPENDIX A

8 YR GENERAL FUND CAPITAL PLAN 2017/2018 - 2024/2025

					£'000				
Project	Total	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25
A. PROPERTY - SCHOOLS	26,645	8,035	13,371	2,462	777	500	500	500	500
B. PROPERTY - CULTURE & LEISURE TRUST	8,652	2,030	3,282	3,340	0	0	0	0	0
C. PROPERTY - OTHER	38,255	13,777	16,386	2,892	1,260	1,060	960	960	960
D. OPEN SPACES	3,640	1,134	626	310	310	310	310	330	310
E. ROADS	31,621	5,724	5,815	7,469	7,240	1,360	1,360	1,353	1,300
F. ICT	11,817	3,832	1,162	1,290	1,089	1,494	871	990	1,089
G. FLEET	10,009	1,152	1,297	1,439	871	1,384	1,130	1,297	1,439
H. MISCELLANEOUS	608	0	0	277	0	54	0	0	277
TOTAL	131,247	35,684	41,939	19,479	11,547	6,162	5,131	5,430	5,875
RESOURCES	148,565	35,369	41,666	18,996	16,649	9,397	8,466	8,752	9,270
SHORTFALL/(SURPLUS)	(17,318)	315	273	483	(5,102)	(3,235)	(3,335)	(3,322)	(3,395)

A EXPENDITURE

8 YR GENERAL FUND CAPITAL PLAN 2017/2018 - 2024/2025

A. PROPERTY - SCHOOLS

					£'000				
Project	Total	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25
MAJOR MAINTENANCE (SEE ANNEX 1)	4,000	500	500	500	500	500	500	500	500
BARRHEAD HS - NEW BUILD	1,500	1,500							
CROOKFUR PS & NURSERY - CONDITION IMPROVEMENTS	1,100	1,100							
JOINT FAITH CAMPUS - NEW DENOMINATIONAL PRIMARY SCHOOL FOR MEARNS AREA (2 STREAM PRIMARY WITH 60:60 PLACE NURSERY) & RELOCATION OF CALDERWOOD LODGE	4,096	3,854	242						
NEW NON-DENOMINATIONAL PS FOR NEWTON MEARNS (2 STREAM + 60:60 NURSERY)	14,543	638	11,967	1,661	277				
ST CADOC'S PS REMODELLING TO PROVIDE PRE-FIVE PROVISION FOR 3 & 4 YEARS OLDS	505		337	168					
KIRKHILL PS REWIRE	456	178	145	133					
EARLY LEARNING & CHILDCARE (EXPANSION TO 1,140 HOURS)	360	180	180						
EDUCATION PROVISION IN NEILSTON (CAMPUS DEVELOPMENT STUDY)	85	85							
TOTAL	26,645	8,035	13,371	2,462	777	500	500	500	500

A EXPENDITURE

8 YR GENERAL FUND CAPITAL PLAN 2017/2018 - 2024/2025

B. PROPERTY - CULTURE & LEISURE TRUST

					£'000				
Project	Total	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25
BARRHEAD SPORTS CENTRE FILTRATION SYSTEM	244	244							
BARRHEAD FOUNDRY POOL & OTHER WORKS	1,518	1,486	32						
EASTWOOD PARK LEISURE - REFURBISHMENT	6,000		3,000	3,000					
MASTER PLANNING: EASTWOOD PARK LEISURE	50	50							
NEILSTON LEISURE CENTRE IMPROVEMENTS PHASE 2	340			340					
TRANSFORMING THORNLIEBANK	500	250	250						
TOTAL	8,652	2,030	3,282	3,340	0	0	0	0	0

A EXPENDITURE

8 YR GENERAL FUND CAPITAL PLAN 2017/2018 - 2024/2025

C. PROPERTY - OTHER

	£'000										
Project	Total	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25		
1. HSCP											
AUCHENBACK FAMILY CENTRE & COMMUNITY HUB (JOINT WITH EDUCATION)	4,055	3,988	67								
2. CITY DEAL											
NEW RAILWAY STATION - BARRHEAD SOUTH	10,292	3,332	6,060	900							
COUNTRY PARK VISITOR CENTRE & INFRASTRUCTURE	4,705	555	4,150								
EASTWOOD BUSINESS INCUBATOR AND INNOVATION CENTRE & EMPLOYMENT SUPPORT LINKED TO BARRHEAD FOUNDRY	4,847	1,378	3,469								
3. ENVIRONMENT - OTHER PROJECTS											
THORNLIEBANK DEPOT MECHANICAL EXTRACTION	4	4									
UPGRADE OF 7'S PAVILION AT COWAN PARK	111	111									
COWAN PARK CHANGING FACILITIES	300	300									
4. COUNCIL WIDE PROPERTY											
RETENTIONS - ALL SERVICES	400	50	50	50	50	50	50	50	50		
PROPERTY MAINTENANCE (SEE ANNEX 2)	8,855	1,385	1,310	1,210	1,210	1,010	910	910	910		
VACANT (SURPLUS) PROPERTY DEMOLITION	210	70	70	70							
EASTWOOD PARK CAMPUS IMPROVEMENTS	522	300	110	112							

A EXPENDITURE

8 YR GENERAL FUND CAPITAL PLAN 2017/2018 - 2024/2025

C. PROPERTY - OTHER

					£'000				
Project	Total	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25
OFFICE ACCOMODATION	2,200	550	1,100	550					
CAPITAL INVESTMENT IN ENERGY EFFICIENCY MEASURES (NDEE INITIATIVE)	1,754	1,754							
TOTAL	38,255	13,777	16,386	2,892	1,260	1,060	960	960	960

A EXPENDITURE

8 YR GENERAL FUND CAPITAL PLAN 2017/2018 - 2024/2025

D. OPEN SPACES

					£'000				
Project	Total	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25
1. REGENERATION									
COUNTRY PARK - TOURISM INFRASTRUCTURE AND ECONOMIC ACTIVITY PROJECTS	166	166							
CARLIBAR PARK IMPROVEMENTS (FUNDED BY DEVELOPERS CONTRIBUTIONS)	260	260							
CLARKSTON TOWN CENTRE ACTION AND TRAFFIC MANAGEMENT IMPROVEMENTS	170	170							
THORNLIEBANK TOWN CENTRE ACTION PLAN	30	30							
NEILSTON PUBLIC REALM	25	25							
NEWTON MEARNS PUBLIC REALM	25	25							
REGENERATION PROJECTS (TO BE IDENTIFIED)	1,750		250	250	250	250	250	250	250
2. ENVIRONMENT - OTHER PROJECTS									
ENVIRONMENTAL TASK FORCE	160	20	20	20	20	20	20	20	20
TOWN CENTRE ACTION	160	20	20	20	20	20	20	20	20
PARKS INFRASTRUCTURE	160	20	20	20	20	20	20	20	20
BRAIDBAR QUARRIES	20							20	

A EXPENDITURE

8 YR GENERAL FUND CAPITAL PLAN 2017/2018 - 2024/2025

D. OPEN SPACES

					£'000				
Project	Total	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25
PARKS - REPLACEMENT OF PLAYGROUND EQUIPMENT	30	30							
PARKS - IMPROVEMENT TO PATHS NETWORK	50	50							
COWAN PARK	316		316						
EAGLESHAM PLAYING FIELDS DRAINAGE WORKS	50	50							
MEARNS HISTORIC KIRKYARD PROTECTIVE WORKS	48	48							
WOODFARM 11-A-SIDE 3G PITCH	220	220							
TOTAL	3,640	1,134	626	310	310	310	310	330	310

A EXPENDITURE

8 YR GENERAL FUND CAPITAL PLAN 2017/2018 - 2024/2025

E. ROADS

					£'000				
Project	Total	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25
1. CITY DEAL									
NEW LINK ROAD FROM JUNCTION 5 TO BARRHEAD	20,564	4,150	4,440	6,094	5,880				
2. ENVIRONMENT - OTHER PROJECTS									
LED LIGHTING UNITS	30	30							
INFRASTRUCTURE TO ENABLE CHARGING FOR OFF STREET PARKING (CAR PARKS)	443	60	75	75	60	60	60	53	
3. ERC ROADS									
LIGHTING 5TH CORE CABLE	560	80	80	80	80	80	80	80	
LIGHTING EQUIPMENT REPLACEMENT	560	80	80	80	80	80	80	80	
BRIDGES REFURBISHMENT	196	28	28	28	28	28	28	28	
BRIDGES POINTING WORK	175	25	25	25	25	25	25	25	
PRINCIPAL INSPECTIONS GROUP 1-6	147	21	21	21	21	21	21	21	
TRAFFIC CALMING STUDIES	175	25	25	25	25	25	25	25	

A EXPENDITURE

8 YR GENERAL FUND CAPITAL PLAN 2017/2018 - 2024/2025

E. ROADS

					£'000				
Project	Total	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25
ROAD SAFETY MEASURES/EQUIPMENT AT SCHOOLS	140	20	20	20	20	20	20	20	
SAFE ROUTES TO SCHOOL	140	20	20	20	20	20	20	20	
CAR PARK REFURBISHMENT (INCL. LINES)	20						20		
B771 PAISLEY ROAD RECONSTRUCTION	182				182				
A736 KELBURN STREET/LOCHLIBO ROAD RECONSTRUCTION	232	232							
A77 FENWICK ROAD RECONSTRUCTION	95	95							
A77 AYR ROAD RECONSTRUCTION	375	177	198						
PEDESTRIAN CROSSINGS	25						25		
GLEN STREET BARRHEAD BRIDGE REPLACEMENT	197	197							
B767 CLARKSTON ROAD RECONSTRUCTION	461	160	151	150					
B769 STEWARTON RD (RURAL) RECONSTRUCTION	641		201	110	110	110	110		
B767 EAGLESHAM ROAD RECONSTRUCTION	551	140	301	110					
B769 THORNLIEBANK/SPIERSBRIDGE RECONSTRUCTION	490		150	200	140				

A EXPENDITURE

8 YR GENERAL FUND CAPITAL PLAN 2017/2018 - 2024/2025

E. ROADS

					£'000				
Project	Total	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25
C2 KINGSTON ROAD RECONSTRUCTION	580			150	140	110	180		
C8 DAVIELAND ROAD RECONSTRUCTION	281			281					
A736 MAIN STREET/LEVERN ROAD BARRHEAD	555				209	190	156		
B759 CARMUNNOCK ROAD	330				110	110	110		
C1 MEARNS ROAD	490				110	230	150		
B755 GLENIFFER ROAD	281					141	140		
B776 ROWBANK ROAD	220					110	110		
CYCLING WALKING SAFER STREETS	127	127							
ROADS ONLINE COSTING SYSTEM	57	57							
PROVISIONAL SUM	2,301							1,001	1,300
TOTAL	31,621	5,724	5,815	7,469	7,240	1,360	1,360	1,353	1,300

A EXPENDITURE

8 YR GENERAL FUND CAPITAL PLAN 2017/2018 - 2024/2025

F. ICT

					£'000				
Project	Total	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25
ICT INFRASTRUCTURE (SEE ANNEX 3)	4,098	598	500	500	500	500	500	500	500
CORPORATE INFORMATION SECURITY	100	100							
EDUCATION NETWORK	800	100	100	100	100	100	100	100	100
DOCUMENT REPOSITORY REFRESH	50	50							
PCI DSS	135	65	20	50					
AGILE WORKING SOLUTION (HSCP)	8	8							
WIRELESS LOCAL AREA NETWORK 2015	252	252							
AGILE (REST OF COUNCIL)	120	120							
LICENSING AND CONSULTANCY SERVICES - INFORMATION AS AN ASSET	80	40	40						
MODERN SMART FORMS	200	200							
ENTERPRISE MOBILE DEVELOPMENT MANAGEMENT	100	100							
MY ACCOUNT MIDDLEWARE & VENDOR API'S	210	180	30						
INTERNET/INTRANET PRESENCE	50	50							
ELECTRONIC DOCUMENT RECORDS MANAGEMENT (REST OF COUNCIL)	186	186							
MYACCOUNT SIGNING IN TO ON-LINE SERVICES	40	40							

A EXPENDITURE

8 YR GENERAL FUND CAPITAL PLAN 2017/2018 - 2024/2025

F. ICT

					£'000				
Project	Total	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25
SAFETY NET TECHNOLOGY	120	100	20						
THE DIGITAL WORKPLACE	600	200	200	200					
FLEXI TIME APPLICATION REPLACEMENT	80	80							
HR AND PAYROLL SYSTEM DEVEOPMENT	50	50							
HSCP - RESPONDER SERVICE MODERNISATION	60	60							
EDUCATION - DIGITAL CLASSROOM INITIATIVES	100	100							
FINANCIAL SYSTEMS	200	200							
EDUCATION COMPUTER EQUIPMENT (4 YEARS REPLACEMENT PROGRAMME)	3,710	804	212	370	469	804	212	370	469
ENVIRONMENT GPRS SYSTEM (4 YEARS REPLACEMENT PROGRAMME)	140	70				70			
CORPORATE & COMMUNITY DEBT RECOVERY SYSTEM (5 YEAR REPLACEMENT PROGRAMME)	78	39					39		
ERCLT PEOPLE'S NETWORK	160	20	20	20	20	20	20	20	20
ERCLT CULTURE & SPORT SELF-SERVICE KIOSK HARDWARE REFRESH	90	20	20	50					
TOTAL	11,817	3,832	1,162	1,290	1,089	1,494	871	990	1,089

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8 YR GENERAL FUND CAPITAL PLAN 2017/2018 - 2024/2025

G. FLEET

			£'000								
Project			Total	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25
СНСР	VEHICLES	(5 YEARS)	876	438					438		
EDUCATION	VEHICLES	(5 YEARS)	758		281	98				281	98
ENVIRONMENT	VEHICLES	(5 YEARS)	8,353	692	1,016	1,341	871	1,384	692	1,016	1,341
ENVIRONMENT - UPGF	RADE MOT TESTING FACILITY		22	22							
		TOTAL	10,009	1,152	1,297	1,439	871	1,384	1,130	1,297	1,439

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A EXPENDITURE

8 YR GENERAL FUND CAPITAL PLAN 2017/2018 - 2024/2025

H. MISCELLANEOUS

		£'000									
Project	Total	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25		
1. PURCHASE OF ASSETS											
ERCLT - GYM EQUIPMENT (5 YEARS REPLACEMENT PROGRAMME)	554			277					277		
ERCLT - THEATRE EQUIPMENT (5 YEARS REPLACEMENT PROGRAMME)	54					54					
TOTAL	608	0	0	277	0	54	0	0	277		

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ANNEX 1

8 YR GENERAL FUND CAPITAL PLAN 2017/2018 - 2024/2025

ANNEX 1 - EDUCATION MAJOR MAINTENANCE ANALYSIS

					£'000				
Project	Total	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25
CAROLSIDE PS - WINDOW RENEWAL	100	100							
HAZELDENE NURSERY - WINDOW RENEWAL	80	80							
MEARNS CASTLE HS - WINDOW RENEWAL	100	100							
ST CADOC'S PS - WINDOW RENEWAL	20	20							
WOODFARM HS - WINDOW RENEWAL	100	100							
PROVISIONAL SUMS	3,600	100	500	500	500	500	500	500	500
EDUCATION MAJOR MAINTENANCE TOTAL	4,000	500	500	500	500	500	500	500	500

8 YR GENERAL FUND CAPITAL PLAN 2017/2018 - 2024/2025

ANNEX 2 - PROPERTY MAINTENANCE ANALYSIS

	£'000									
Project	Total	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	
DISCRIMINATION ACT	90	90								
HARDWIRE TESTING	45	45								
COSHH UPGRADE	100	100								
ASSET MANAGEMENT	300	300								
FIRE RISK ASSESSMENTS ADAPTATIONS	1,200	150	150	150	150	150	150	150	150	
STRUCTURAL SURVEYS & IMPROVEMENTS	320	40	40	40	40	40	40	40	40	
LEGIONELLA REMEDIAL IMPROVEMENTS	65	65								
SPEND TO SAVE (CEEF/SALIX)	600	75	75	75	75	75	75	75	75	
COMMUNITY FACILITY IMPROVEMENTS	200	100	100							
THORNLIEBANK DEPOT - ROOF IMPROVEMENTS	120	120								
BOILER REPLACEMENT	500	100	100	100	100	100				
ROOF IMPROVEMENTS	800	200	200	200	200					
PROVISIONAL SUM	4,515		645	645	645	645	645	645	645	
PROPERTY MAINTENANCE TOTAL	8,855	1,385	1,310	1,210	1,210	1,010	910	910	910	

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ANNEX 3

8 YR GENERAL FUND CAPITAL PLAN 2017/2018 - 2024/2025

ANNEX 3 - ICT INFRASTRUCUTRE ANALYSIS

					£'000				
Project	Total	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25
NETWORK OPERATIONS CENTRE EQUIPMENT	70	70							
NETWORKING EQUIPMENT	100	100							
DATA PROTECTION	75	75							
IP TELEPHONY UPGRADE	50	50							
WIRELESS BRIDGE RENEWALS	30	30							
STORAGE	100	100							
SYSTEM CENTRE ENHANCEMENTS	100	100							
SOFTWARE PROCUREMENT	25	25							
SERVER EQUIPMENT	48	48							
PROVISIONAL SUMS	3,500		500	500	500	500	500	500	500
ICT INFRASTRUCTURE TOTAL	4,098	598	500	500	500	500	500	500	500

B <u>APPE**REରୁଡ</u>URCES</u></u>**

8 YR GENERAL FUND CAPITAL PLAN 2017/2018 - 2024/2025

	TOTAL £'000	2017/18 £'000	2018/19 £'000	2019/20 £'000	2020/21 £'000	2021/22 £'000	2022/23 £'000	2023/24 £'000	2024/25 £'000
GRANTS	E 000	E 000	E 000	£ 000	E 000	£ 000	£ 000	E 000	E 000
GENERAL CAPITAL GRANT	57,319	7,010	7,630	7,629	7,010	7,010	7,010	7,010	7,010
CITY DEAL	3,700	1,300	1,200	1,200					
REGENERATION CAPITAL FUND	0								
INSPIRING LEARNING PLACES FUND	0								
EARLY YEARS CHANGE FUND	0								
HERITAGE LOTTERY FUNDING	0								
GREENSPACE SCOTLAND	0								
SALIX/CENTRAL ENERGY EFFICIENCY FUND	600	75	75	75	75	75	75	75	75
CYCLING WALKING SAFER STREETS	127	127							
TOTAL GRANTS	61,746	8,512	8,905	8,904	7,085	7,085	7,085	7,085	7,085
DEVELOPERS CONTRIBUTIONS	6,306	1,017	1,483	1,462	2,344				
CAPITAL RECEIPTS	5,550	3,100	1,700	750					
UTILISATION OF CAPITAL RESERVE	7,470	7,470							
REPAIRS & RENEWALS FUND	158	158							
BORROWING - ASSETS	14,523	2,043	1,509	2,086	1,340	2,312	1,381	1,667	2,185
BORROWING - INVESTMENT IN ENERGY EFFICIENCY	1,754	1,754							
BORROWING - CITY DEAL	36,708	8,115	16,919	5,794	5,880				
BORROWING - GENERAL	14,350	3,200	11,150						
	148,565	35,369	41,666	18,996	16,649	9,397	8,466	8,752	9,270