





Meeting of East Renfrewshire Health and Social Care Partnership	Integration Joint Board			
Held on	28 June 2017			
Agenda Item	8			
Title	Annual Report and Accounts 2016/17			
Summary				
	of the unaudited annual report and accounts for the he period 1 April 2016 to 31 March 2017 and to outline key stages.			
	on to remit the approval of the annual report and Board, following approval from the Performance and			
Presented by	Lesley Bairden, Chief Financial Officer			
Action Required				
<ul> <li>The IJB is requested to:-</li> <li>Agree the unaudited annual report and accounts as remitted from the Performance and Audit Committee for approval</li> <li>Approve the reserves allocations</li> <li>Note the annual report and accounts is subject to audit review</li> <li>Agree to receive the audited annual report and accounts in September, subject to any recommendations made by our external auditors and / or the Performance and Audit Committee.</li> </ul>				
Implications checklist – check box if a	· · · · · · · · · · · · · · · · · · ·			
Financial Policy	☐ Legal ☐ Equalities			
☐ Efficient Government ☐ Staffing	☐ Property ☐ IT			

### EAST RENFREWSHIRE INTEGRATION JOINT BOARD

### 28 June 2017

# Report by Lesley Bairden, Chief Financial Officer

# **UNAUDITED ANNUAL REPORT AND ACCOUNTS**

### **PURPOSE OF REPORT**

1. The purpose of this report is to provide an overview of the unaudited annual report and accounts for the IJB covering the period 1 April 2016 to 31 March 2017 and outline the legislative requirements and key stages. The report recognises the decision to remit the approval of the annual report and accounts to the Integration Joint Board, following discussion and review by the Performance and Audit Committee.

### **RECOMMENDATION**

- 2. The IJB is requested to:
  - Agree the unaudited annual report and accounts as remitted from the Performance and Audit Committee for approval
  - Approve the reserves allocations
  - Note the annual report and accounts is subject to audit review
  - Agree to receive the audited annual report and accounts in September, subject to any recommendations made by our external auditors and / or the Performance and Audit Committee.

### **BACKGROUND**

- 3. The Public Bodies (Joint Working)(Scotland) Act 2014 was passed by the Scottish Parliament on 25 February 2014 and received Royal Assent in April 2014. This established the framework for the integration of health and social care in Scotland.
- 4. The IJB is a legal entity in its own right, created by Parliamentary Order, following Ministerial approval of the Integration Scheme. NHS Greater Glasgow and Clyde (NHSGGC) and East Renfrewshire Council have delegated functions to the IJB which has the responsibility for strategic planning, resourcing and ensuring delivery of all integrated services.
- 5. The IJB is specified in legislation as a 'section 106' body under the terms of the Local Government Scotland Act 1973 and as such is expected to prepare annual accounts in compliance with the Code of Practice on Accounting for Local Authorities in the United Kingdom.
- 6. This is the second annual report and accounts for the IJB, with the first covering the first part year of operation during 2015/16.
- 7. LASAAC (The Local Authority (Scotland) Accounts Advisory Committee) has produced additional guidance on accounting for the integration of health and social care. The content of this guidance has been adhered to in the production of the annual report and accounts. However we have maintained our own presentational style, reflecting continuity from our 2015/16 annual report and accounts.

### **REPORT**

- The (unaudited) annual report and accounts for the IJB have been prepared in accordance with appropriate legislation and guidance. An overview of the process is set out below:
- 8. **Financial Governance & Internal Control:** the regulations require the Annual Governance Statement to be approved by the IJB or a committee of the IJB whose remit include audit & governance. This will assess the effectiveness of the internal audit function and the internal control procedures of the IJB. The Performance and Audit Committee meet this requirement.
- 9. **Unaudited Accounts:** the regulations state that the unaudited accounts are submitted to the External Auditor no later than 30 June immediately following the financial year to which they relate. The IJB annual accounts for the year ended 31 March 2017 will be considered at the Performance and Audit Committee on 28 June 2017 and remitted to the IJB for approval on the same day.
- 10. Right to Inspect and Object to Accounts: the public notice period of inspection should start no later than 1 July in the year the notice is published. This will be for a period of 3 weeks and will follow appropriate protocol for advertising and accessing the unaudited accounts. The required notice has been agreed with the external auditors and will be published on the HSCP website.
- 11. **Approval of Audited Accounts:** the regulations require the approval of the audited annual accounts by the IJB or a committee of the IJB whose remit include audit & governance. This will take account of any report made on the audited annual accounts by the 'proper officer' i.e. Chief Financial Officer being the Section 95 Officer for the IJB or by the External Auditor by the 30 September immediately following the financial year to which they relate. In addition any further report by the external auditor on the audited annual accounts should also be considered.
- 12. The Performance and Audit Committee will consider for approval the External Auditors report and proposed audit certificate (ISA 260 report) and the audited annual accounts at its meeting on 27 September 2017 and remit to the IJB for approval on that same day.
- 13. Publication of the Audited Accounts: the regulations require that the annual accounts of the IJB be available in both hard copy and on the website for at least five years, together with any further reports provided by the External Auditor that relate to the audited accounts.
- 14. The annual accounts of the IJB must be published by 31 October and any further reports by the External Auditor by 31 December immediately following the year to which they relate.
- 15. **Key Documents:** the regulations require a number of key documents (within the annual accounts) to be signed by the Chair of the IJB, the Chief Officer and the Chief Financial Officer, namely:

Management Commentary / Foreword	Chair of the IJB Chief Officer
Statement of Responsibilities	Chair of the IJB Chief Financial Officer
Annual Governance Statement	Chair of the IJB Chief Officer
Remuneration Report	Chair of the IJB Chief Officer
Balance Sheet	Chief Financial Officer

- 16. In addition to the above as the current Chair of the IJB was not in office during the period of the annual report and accounts best practice determines that an assurance statement be issued by the previous Chair. This assurance statement will be included in the supporting working papers.
- 17. The main messages from the annual report and accounts are:
  - Successful full year operation of the IJB, building on the previous 2015/16 part year
  - Increased earmarked reserves in line with our agreed strategy of £1.925 million

Reserve	£million
Learning Disability Redesign, to support transitional costs	0.260
District Nursing, to support staffing	0.075
Speech & Language Therapy, timing of the project	0.027
Children's Residential Care, smoothing reserve as agreed	0.460
Family Wellbeing Pilot, preventative pilot	0.200
Budget Saving, smoothing reserve as agreed	0.903

- We have ended 2016/17 with a surplus of £1.280 million. This has increased by £0.77 million (0.7% of the total budget) since we last reported at period 11; primarily due to prudent projections for care packages and turnover assumptions. It is recommended that this surplus is added to the budget smoothing earmarked reserve.
- 18. As with last year the focus on the draft unaudited accounts is to ensure full and accurate content. We will use the time to September to produce the final document for publication.
- 19. The Chief Financial Officer would like to extend thanks to the HSCP Finance team and to colleagues in both partner organisations acknowledging the detailed work of all staff involved in the year end closure process for all operational spend within the partnership. Particular thanks to Ian Arnott, Finance Business Partner for his invaluable input.

### **CONCLUSIONS**

20. The preparation of the annual report and accounts for the IJB meets all legislative requirements. There has been no material movement to the projected outturn last reported to the IJB. There are no significant governance issues.

### **RECOMMENDATIONS**

- 21. The IJB is requested to:
  - Agree the unaudited annual report and accounts as remitted from the Performance and Audit Committee for approval
  - Approve the reserves allocations
  - Note the annual report and accounts is subject to audit review
  - Agree to receive the audited annual report and accounts in September, subject to any recommendations made by our external auditors and / or the Performance and Audit Committee.

### REPORT AUTHOR AND PERSON TO CONTACT

Lesley Bairden, Chief Financial Officer <u>Lesley.Bairden@eastrenfrewshire.gov.uk</u> 0141 451 0746

28 June 2017

**HSCP Chief Officer: Julie Murray** 

### **BACKGROUND PAPERS**

Annual Report and Accounts 2015/16 <a href="http://www.eastrenfrewshire.gov.uk/CHttpHandler.ashx?id=17196&p=0">http://www.eastrenfrewshire.gov.uk/CHttpHandler.ashx?id=17196&p=0</a>

The relevant legislation is The Public Bodies (Joint Working)(Scotland) Act 2014, Local Government Scotland Act 1973

# East Renfrewshire Health and Social Care Partnership Integration Joint Board

Annual
Report and
Accounts
2016/17

Covering the period 1st April 2016 to 31st March 2017

(UNAUDITED)

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East Renfrewshire is situated to the south of Glasgow. It covers an area of 67 square miles (174 square km). The north of the area comprises the urban areas of Giffnock, Newton Mearns, Clarkston, Thornliebank and Barrhead. There is also an extensive hinterland to the South, within which the villages of Uplawmoor, Neilston, Waterfoot and Eaglesham are located.

The population of East Renfrewshire is 93,810 and has increased by 4.4% since 2001. The latest projections from the National Records of Scotland show that East Renfrewshire's population is steadily increasing and is estimated to be 104,727 by 2039, a 13% increase.

East Renfrewshire has a higher proportion of the population aged 16 and under than that of Scotland (21.19% compared to 18.00%), as well as a higher proportion of those aged 65 and over (19.56% compared to 18.48%).

# Introduction

East Renfrewshire Integration Joint Board, hereafter known as the IJB, was legally established on 27<sup>th</sup> June 2015 and has the strategic responsibility for planning and delivery of health and social care services for the residents of East Renfrewshire. The vision, values, priorities and outcomes we aim to achieve through working together with the people of East Renfrewshire to improve lives are set out in our Strategic Plan.

The IJB is a legal body in its own right, as set out in the legislation, the Public Bodies (Joint Working) (Scotland) Act 2014, which established the framework for the integration of health and social care in Scotland.

The <u>Integration Scheme</u> for the IJB sets out how we will meet the requirements of this legislation.

We are responsible for planning, commissioning and delivery of children and adult services from both of our partners, East Renfrewshire Council and NHS Greater Glasgow and Clyde, and also have the planning responsibility for our population's use of large hospital based services along with housing aids and adaptations. The Integration Scheme provides a detailed breakdown of all the services the IJB is responsible for.

Our current Strategic Plan covers the period 2015-18 and sets out how we will achieve the National Health and Wellbeing Outcomes prescribed by Scottish Ministers.

Our partnership vision statement is "Working together with the people of East Renfrewshire to improve lives".

We will achieve this by:

- Valuing what matters to people.
- Building capacity with individuals and communities.
- Focusing on outcomes, not services

The 'integration touch points' will be used to guide everything we do as a partnership.

To ensure our performance is open, transparent and accountable the legislation requires an <u>annual performance report</u> be produced.

The IJB continues to build on the long standing delivery of integrated health and care services within East Renfrewshire, previously achieved through our Community Health and Care Partnership between East Renfrewshire Council and NHS Greater Glasgow and Clyde.

In addition to our two main partners the IJB recognises the continued and valued partnership working with the third, voluntary and independent sectors, facilitating the successful operation of the Health and Social Care Partnership, hereafter known as the HSCP.

This is the second annual report and accounts for the IJB, with the <u>first report</u> reflecting the part year for 2015/16 when the IJB was live.

The annual report and accounts for the IJB covers the period 1<sup>st</sup> April 2016 to 31<sup>st</sup> March 2017. The comparable figures shown for 2015/16 reflect a part year only as the IJB financial delegation commenced from 7<sup>th</sup> October 2015.

The total health and social care funding for financial year 2016/17 was £146.078 million.

This funding is made up of cash which we directly control (£123,560 million) and allocations which show as a cash value (£22,518 million), our use of housing aids & adaptations, large hospital services and those services which we use that are hosted by other HSCPs.

# **Key Messages from 2016/17**

The key messages from financial year 2016/17 are:

We have completed our first full year of operation, with a focus on delivering future financial sustainability. As a long standing integrated partnership we have already made the savings and efficiency gains that can be achieved through integration of health and social care.

We recognised early the scale of future financial challenges and the IJB invested funding to a budget savings reserve to allow us to achieve our 2017/18 savings requirement on a phased basis. This strategic approach recognises that future savings can only be achieved through a radical review of the way we deliver our services and we embarked on our change programme Fit for the Future.

We achieved our in-year savings targets of £2.97 million and in addition realised early achievement of some of our 2017/18 savings, mainly from the review of purchased care costs.

We also received and fully acknowledge the one-off funding support from our partner NHS Greater Glasgow and Clyde of £0.843 million. This was in recognition that the funding to the IJB was not agreed until July 2016, so did not give the IJB sufficient time to deliver the full savings requirement for 2016/17.

We moved our headquarters to the new Eastwood Health and Care Centre, which became operational in August 2016. This facilitates a fundamental change in the way in which health and social care is delivered to the people of Eastwood, which has a significantly ageing population. Through co-location and collaboration GPs, social workers, nurses and rehabilitation staff work together with voluntary organisations and community groups, in a welcoming and inclusive building to improve the health and wellbeing of local people. We also undertook minor building and refurbishment works on Barrhead Health and Care Centre to enhance our agile working facilities and mirror the Eastwood Health and Care Centre working practices. Agile working is a key component of our asset strategy.

We continue to have one of the lowest number of days people aged 75+ spend in hospital when ready to be discharged in the whole of Scotland. We offer a range of ways of supporting people back home through our safe and supported unscheduled care programme. We achieved this without any shift in resource from hospital based services.

We successfully redesigned community Learning Disability services and reallocated resources across the six HSCPs that are coterminous with NHS Greater Glasgow and Clyde. We continue to work with the other partnerships to redesign the long stay inpatient bed model. The Specialist Learning Disability Service is hosted by East Renfrewshire on behalf of all partnerships within NHS Greater Glasgow and Clyde.

We worked with service providers to implement new contractual framework agreements for the delivery of Care at Home and Care and Support services.

We also worked with adult care providers to ensure the Scottish Government requirements to pay the living wage and other fair work practices were met.

We developed a <u>strategic risk register</u> for the IJB which identifies the key areas of risk that may impact the IJB and have implemented a range of mitigating actions to minimise any impact.

We have made good progress with the Care Finance system implementation and are moving to the operational phase with the majority of development work completed.

We routinely reported our performance to the IJB with further scrutiny from our Performance and Audit and Clinical and Care Governance Committees. The service user and carer representation on the IJB and its governance structures is drawn from the Public Partnership Forum. The Public Partnership Forum includes representatives from community care groups, representatives from our localities and representatives from equality organisations including disability and faith groups.

At a service level, the HSCP places a great emphasis and priority on meaningful engagement and working with people and partners to plan and design for the future. Areas with significant involvement of people who use services, carers, staff, third sector and other partners include:

- Safe and Supported planning and developing test of change.
- My Life My Way planning for self-directed support for care homes.
- My Day My Way our day opportunities redesign.
- Care Collective.

# **Financial Performance 2016/17**

We have ended the year with an operational surplus of £3.205 million (2.85% of the revenue or cash equivalent budget). This surplus falls into two categories:

- 1. Planned investment of £1.925 million to reserves during the year:
  - £260,000 Learning Disability redesign, supporting the ongoing review (and existing reserve) of long stay in-patient beds.
  - £75,000 District Nursing to support temporary staffing.
  - £27,000 Speech and Language Therapy reflecting project timing differences.
  - £460,000 Children's Residential Care to allow a contingency to meet any demand fluctuations recognising the small volume / large cost relationship with residential care packages.
  - £200,000 Family Wellbeing pilot project working as part of a multidisciplinary team with a focus on a family centered service to meet the outcomes of young people.
  - £903,000 budget saving reserve to allow the phasing in of 2017/18 savings from the Fit or the Future change programme.
- 2. Contribution to reserves from the remaining in-year underspend of £1.280 million, transferred to the budget saving earmarked reserve.
  - The underspend of £1.280 million (1.1% of the revenue or cash equivalent budget)
    after the planned reserves contribution was achieved from a range of operational
    budgets and included turnover savings from vacant posts, savings from the cost of
    care packages including respite care and some early achievement of 2017/18
    savings.

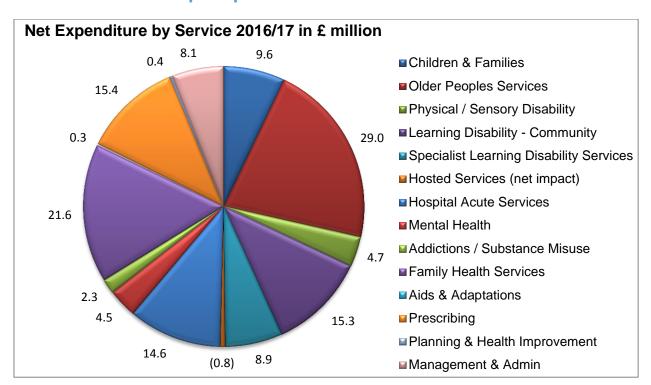
The year on year movement in reserves is set out at Note 8 (Page 35).

The financial position for the IJB can be summarised as follows:

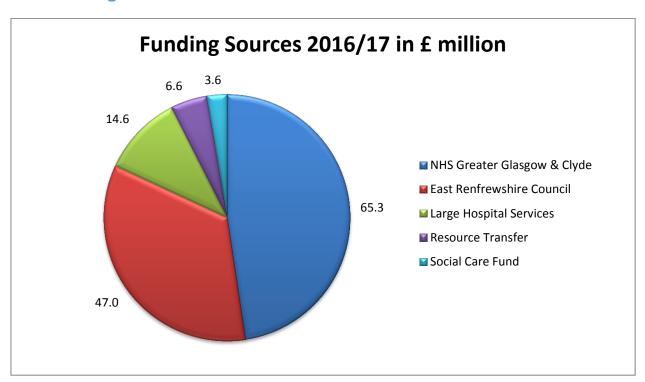
Total 2015/16 £000	1 <sup>st</sup> April 2016 to 31 <sup>st</sup> March 2017	NHS Greater Glasgow and Clyde £000	East Renfrewshire Council £000	Total 2016/17 £000
71,383	Funds Received from Partners	83,820	62,258	146,078
70,242	Funds spent with Partners	83,356	59,517	142,873
(1,141)	Underspend in year	(724)	(2,481)	(3,205)
869	Earmarked Reserve Contributions	724	2,481	3,205
272	General Reserve Contributions	0	0	0

The Comprehensive Income and Expenditure statement (Page 24), details our income and expenditure by care group and service along with our sources of funding.

# The funds that we spent provided:



# The funding sources were:



The revenue funding from our partners represents 'the controllable cash' and this is where the surplus of £3.205 million was generated.

The funding for the large hospital services represents East Renfrewshire's population's use of unscheduled care in hospital (acute) services. This is currently a notional allocation and work is required at a national level to develop this further.

For hosted services East Renfrewshire IJB holds the budget and manages Specialist Learning Disability Services on behalf of the other five IJBs who are coterminous with Greater Glasgow and Clyde. Similarly the other IJBs host a range of services on our behalf as detailed at Note 4 (Pages 31 & 32). The accounts reflect our use of those hosted services and allocate out the use of Specialist Learning Disability Services based on population use. The net impact of hosted services is (£0.8) million and is included in the NHS funding above.

Resource Transfer shows NHS Greater Glasgow and Clyde specific funding for historic bed closures and is used to purchase care packages and community based services.

The Social Care Fund was allocated by the Scottish Government to IJBs, via the NHS funding stream, to meet specific costs such as living wage and other fair work practices and adult demographic pressures.

# **Future Challenges**

The IJB is facing a number of challenges, risks and uncertainties in the coming years such as:

- The economy; we continue to operate in an era of unprecedented austerity with significant further savings and efficiency pressures to come. We fully recognise our partners and commissioned service providers are also facing the same challenges. Through our Fit for the Future change programme we continue to review models of service delivery to ensure we remain a sustainable partnership able to meet the needs of the communities we serve.
- We remain in a period of political uncertainty; the recent local elections in May 2017
  resulted in new IJB members, including our new chair of the IJB. The outcome of the
  June 2017 national election and any subsequent impact on policy decisions will need to
  be considered, as will the impact of Brexit.
- Demographic pressures are a particular challenge for East Renfrewshire as we have an
  increasing elderly population with a higher life expectancy than the Scottish average and
  a rise in children with complex needs resulting in an increase in demand for services.

There are a number of funding challenges which we face:

Equity; as we have successfully operated integrated services for a number of years we
have already faced a number of challenges and opportunities open to new partnerships,
however our funding and savings challenge take no account of this history.

- Demography; whilst we are recognised as leaders in our field, the prevention work we
  have undertaken means that our activity data and use of services is, in some areas,
  disproportionately low, which may impact on our funding and gives us an additional
  challenge to achieve savings. We continue to pursue the basis of funding allocations to
  ensure we achieve the best outcomes for East Renfrewshire.
- Prescribing Costs; the cost of drugs prescribed to the population of East Renfrewshire by GPs and other community prescribers is delegated to the IJB. This is a complex and volatile cost base of around £16 million per year. In previous years NHS Greater Glasgow and Clyde has underwritten this expenditure so the IJB has not had to meet the cost of any overspend, nor benefited from an underspend. This approach recognised that the IJB can influence this cost but cannot control it. NHS Greater Glasgow and Clyde is no longer in a financial position to continue to fully underwrite this cost, although an interim position is in place for 2017/18. Prescribing support including identification of cost pressures and savings delivery will continue through NHS Greater Glasgow and Clyde however the IJB will need to fund increases for cost and volume and bear the risk of cost variation. We are exploring the possibility of developing a risk share protocol with other NHS Greater Glasgow and Clyde and the other HSCPs for 2018/19 and beyond.
- Delayed Discharge; in order to achieve the target time of 72 hours we will require more
  and more community based provision. The aspiration is that the costs of increased
  community services will be met by shifting the balance of care from hospital services. The
  reality of a funding mechanism to achieve this is some way off.
- Forward Financial Planning; we have financial modelling to allow us to estimate the impact of different funding scenarios and the impact this would have on our current and future planning assumptions.
- Annual Budget setting timetables remain an issue and the NHS timetable poses a challenge as the Board does not agree its budget until June, whereas the IJB is required to set its budget by March of each year.
- Agreeing a mechanism to transfer actual funding from the notional set aside budget; this is a national issue and work is progressing.
- Agreeing a mechanism to monitor and report on our use of hosted services in-year rather than as a year-end exercise and identify activity and cost impacts.
- Developing performance and financial reporting at a locality level to allow fuller reporting and understanding of future trends and service demands.
- Governance Code; we have robust governance arrangements and will consolidate these into a Governance Code.

We plan to deal with these challenges by:

• Revising our Strategic Plan for the period 2018 to 2021, which will incorporate our longer

term commissioning intentions. This will be supported by developing a long term financial strategy and will need to include solutions to recognise the shift in resource from hospital to community based services.

- We have recognised the challenges in the medium term and will continue to use 'invest to save' models and reserves to smooth the impact of change over a number of years.
- We are developing an Individual Budget allocation methodology, based on the principles
  of transparency, simplicity and sufficiency. We are reviewing all supporting processes to
  ensure we are as streamlined as possible.
- We continue to explore shared services, systems and technological opportunities.
- The Fit for the Future change programme incorporates around forty individual projects, ranging from major redesign to small tests of change, all of which fall under four key areas:
  - 1. Community Led Support; shifting the demand for services to the community and where possible signposting to non-statutory services.
  - 2. Workforce Planning; reviewing our staffing structures from the bottom up and ensuring we have the optimum skills mix to deliver future services.
  - 3. Systems and Processes; making sure we optimise technology and digital opportunities and solutions and making sure our process and procedures are as lean and efficient as possible.
  - 4. Quality Assurance; making sure all of our changes do not adversely impact on safe and effective delivery of services.
- The IJB set its 2017/18 budget on 29<sup>th</sup> March 2017, with the revenue contribution from East Renfrewshire Council agreed on 9<sup>th</sup> February 2017. The NHS Greater Glasgow and Clyde budget contribution is indicative and we continue to work with the Board to finalise this.
- The 2017/18 savings challenge is estimated at £5 million, with firm plans in place to deliver £2.6 million with the balance of £2.4 million being delivered from our Fit for the Future change programme. This £5 million challenge represents 4.6% of our total budget, however when we allow for those areas which are fixed, such as Family Health Services and Prescribing, the savings challenge is closer to 7%.
- We are continuously reviewing the 2017/18 savings programme to ensure recurring savings are in place by 2018/19. We are also planning for 2018/19 and beyond. However it needs to be recognised that if the savings challenge continues at the same rate for the next 3 - 5 years it is difficult to see how the IJB will remain sustainable without significant

and detrimental impact on front line service delivery.

The Scottish Government has set out its expectation for nine priorities to be delivered by all IJBs for 2017/18:

- Reduce occupied hospital bed days associated with avoidable admissions and delayed discharges, focusing investment in care alternatives that can help people to continue living independently in their own homes and communities for as long as possible.
- 2. Increase provision of good quality, appropriate palliative and end of life care, particularly in people's own homes and communities and also, where appropriate, in hospices, so that people who would benefit from such care access it.
- 3. Enhance primary care provision, with particular focus on developing and expanding multidisciplinary teams; sustainability of provision; development of GP clusters; and responsiveness to a new GP contract.
- 4. Reflect delivery of the new Mental Health Strategy, with particular focus on developing new models of care and support for mental health in primary care settings; improving the physical health of people with mental health problems, and improving mental health outcomes for people with physical health conditions; reducing unwarranted variation in access and assuring timely access; and developing services that focus on the mental health and wellbeing of children, young people and families, including improved access to perinatal mental health services.
- 5. Where children's services are integrated, continue to invest in prevention and early intervention, particularly in the early years, with the expectation that work will continue to deliver 500 more health visitors by 2018.
- 6. Support delivery of agreed service levels for Alcohol and Drugs Partnerships' work, in support of which £53.8m is transferring to NHS Board baselines for delegation to Integration Authorities.
- 7. Ensure provision of the living wage to adult care workers and plan for sustainability of social care provision.
- 8. Continue implementation of Self Directed Support.
- 9. Prepare for commencement of the Carers (Scotland) Act 2016 on 1st April 2018.

There is no doubt that 2017/18 will be a very challenging year for our IJB and the budget position and financial monitoring will continue to be a key focus of each IJB agenda.

### Conclusion

East Renfrewshire Integration Joint Board remains well placed in the short to medium term to meet the coming challenges, building on many years of delivering integrated health and social care services and continuing to lead on developing new and innovative models of service delivery, not only ensuring financial sustainability, but also meeting the needs of our population. Whilst there is a degree of uncertainty over the longer term funding which could pose risk to meeting future demand we continue to plan ahead and prepare for a range of scenarios.

Caroline Bamforth Chair Integration Joint Board 28<sup>th</sup> June 2017

Julie Murray / Candy Millard Chief Officer / Acting Chief Officer Integration Joint Board 28<sup>th</sup> June 2017

Lesley Bairden ACMA CGMA
Chief Financial Officer
Integration Joint Board 28<sup>th</sup> June 2017

# **Statement of Responsibilities**

# **Responsibilities of the Integration Joint Board**

The IJB is required to:

- Make arrangements for the proper administration of its financial affairs and to ensure that
  one of its officers has the responsibility for the administration of those affairs. In East
  Renfrewshire IJB, the proper officer is the Chief Financial Officer.
- Manage its affairs to secure economic, efficient and effective use of resources and safeguard its assets.
- Ensure the annual accounts are prepared in accordance with legislation (The Local Authority Accounts (Scotland) Regulations 2014), and so far as is compatible with that legislation, in accordance with proper accounting practices (section 12 of the Local Government in Scotland Act 2003).
- Approve the Statement of Accounts.

I confirm that the audited Annual Accounts were approved for signature at a meeting of the Integration Joint Board on 27<sup>th</sup> September 2017.

Caroline Bamforth
Chair
Integration Joint Board 28<sup>th</sup> June 2017

# **Responsibilities of the Chief Financial Officer**

The Chief Financial Officer is responsible for the preparation of the IJB's annual accounts in accordance with proper practices as required by legislation and as set out in the CIPFA/LASAAC Code of Practice on Local Authority Accounting in the United Kingdom (the Accounting Code).

In preparing these annual accounts, the Chief Financial Officer has:

- Selected appropriate accounting policies and applied them consistently.
- Made judgements and estimates that were reasonable and prudent.
- Complied with the legislation.
- Complied with the Accounting Code (in so far as it is compatible with the legislation).

The Chief Financial Officer has also:

- Kept proper accounting records that were up-to-date.
- Taken reasonable steps for the prevention and detection of fraud and other irregularities.

I certify that the financial statements give a true and fair view of the financial position of East Renfrewshire Integration Joint Board as at 31<sup>st</sup> March 2017 and the transactions for the IJB for the period covering 1<sup>st</sup> April 2016 to 31<sup>st</sup> March 2017.

Lesley Bairden ACMA CGMA
Chief Financial Officer
Integration Joint Board 28<sup>th</sup> June 2017

# **Remuneration Report**

### Introduction

The Local Authority Accounts (Scotland) Regulations 2014 (SSI No. 2014/200) requires local authorities and IJBs in Scotland to prepare a Remuneration Report as part of the annual statutory accounts.

The IJB does not directly employ any staff in its own right. All staff are employed through either East Renfrewshire Council or NHS Greater Glasgow and Clyde. The report contains information on the IJBs Chief Officer's remuneration together with any taxable expenses relating to voting members claimed in the year.

Membership of the East Renfrewshire IJB is non remunerated; for 2016/17 no taxable expenses were claimed by members of the Joint Board.

# 1. Integration Joint Board

The voting members of the IJB were appointed through nomination by East Renfrewshire Council and NHS Greater Glasgow and Clyde.

# 2. Senior Officers

The Chief Officer is appointed by the IJB in consultation with East Renfrewshire Council and the NHS Greater Glasgow and Clyde. The Chief Officer is employed by East Renfrewshire Council and is funded equally between East Renfrewshire Council and NHS Greater Glasgow and Clyde.

The total remuneration received by the Chief Officer in 2016/17 amounted to £104,977 in regards to all of the duties undertaken during the financial year. In respect of the Chief Financial Officer, total remuneration for 2016/17 amounted to £63,074.

Name and Post	Salary, Fees and Allowances £	Taxable Expenses £	Total Remuneration 2016/17 £
Julie Murray, Chief Officer 2016/17	104,977	-	104,977
Julie Murray, Chief Officer 2015/16 (appointed as Chief Officer 19th August 2015)	51,530	-	51,530

Name and Post	Salary, Fees and Allowances £	Taxable Expenses £	Total Remuneration 2016/17 £
Lesley Bairden, Chief Financial Officer 2016/17	63,074	-	63,074
Lesley Bairden, Chief Financial Officer 2015/16 (appointed to post 17th August 2015)	34,598	-	34,598

Note: The outstanding holiday entitlement as at 31<sup>st</sup> March 2017 is not considered a material item.

Voting Board Members 2016/1	Total Taxable IJB Related Expenses 2016/17 £	
Councillor Tony Buchanan	East Renfrewshire Council	Nil
Councillor Jim Fletcher	East Renfrewshire Council	Nil
Councillor Alan Lafferty (Chair)	East Renfrewshire Council	Nil
Councillor Ian McAlpine	East Renfrewshire Council	Nil
Mrs Susan Brimelow	NHS Greater Glasgow and Clyde	Nil
Ms Morag Brown (Vice Chair)	NHS Greater Glasgow and Clyde	Nil
Mr John Mathews	NHS Greater Glasgow and Clyde	Nil
Mrs Anne-Marie Monaghan	NHS Greater Glasgow and Clyde	Nil

The equivalent cost in 2015/16 was nil for all IJB members.

Note: following the local council elections in June 2017, Councillors Fletcher, Lafferty and McAlpine are no longer members of the IJB. The new members are Councillors Bamforth (Chair), O'Kane and Swift.

The Pension entitlement for the Chief Officer for the year to 31<sup>st</sup> March 2017 is shown in the table below, together with the contribution made by the employing body to this pension during the year.

Name and Post	In Year Pension Contribution For year to	Accrued Pension Benefit as at 31 <sup>st</sup> March 2017		
	31 <sup>st</sup> March 2017		Lump Sum £	
Julie Murray, Chief Officer 2016/17	20,260	31,434	55,496	
Julie Murray, Chief Officer 2015/16 (appointed as Chief Officer 19th August 2015)	9,945	15,238	27,101	

As the Chief Financial Officer joined the pension scheme on appointment in August 2015 the two year vesting period to qualify for a deferred benefit has not been met as at 31<sup>st</sup> March 2017. Accordingly no lump sum benefit has been identified.

Name and Post	In Year Pension Contribution For year to	Accrued Benefi 31 <sup>st</sup> Mar	it as at
	31 <sup>st</sup> March 2017 £	Pension £	Lump Sum £
Lesley Bairden, Chief Financial Officer 2016/17	12,173	2,019	-
Lesley Bairden, Chief Financial Officer 2015/16 (appointed as Chief Financial Officer 19th August 2015)	6,677	705	-

The Integration Joint Board funds the employers pension contributions as they become payable during the Chief Financial Officer's period of service and that on this basis there is no pension liability reflected on the balance sheet of the IJB.

# **General Disclosure by Pay Bands**

The regulations require the Remuneration Report to provide information on the number of persons whose remuneration was £50,000 or above. This information is provided in bands of £5,000.

# **General Disclosure by Pay Bands**

Number of Employees 31 <sup>st</sup> March 2016	Remuneration Band	Number of Employees 31 <sup>st</sup> March 2017
1	£60,000 - £65,000	1
1	£100,000 - £104,999	1

Signed by

Caroline Bamforth Chair Integration Joint Board 28<sup>th</sup> June 2017

Julie Murray / Candy Millard Chief Officer / Acting Chief Officer Integration Joint Board 28<sup>th</sup> June 2017

# **Annual Governance Statement**

### Introduction

The Annual Governance Statement explains the IJB's governance arrangements and reports on the effectiveness of the IJB's system of internal control. This is in line with the Code of Corporate Governance and meets the requirements of the 'Code of Practice for Local Authority Accounting in the UK: A Statement of Recommended Practice', in relation to the Statement on the System of Internal Financial Control. This should ensure:

- A focus on the assessment of how well the governance framework is working and what actions are being taken.
- The importance of the role and responsibilities of partners in supporting IJB good governance is adequately reflected.

# Scope of Responsibility

The IJB is responsible for ensuring that its business is conducted in accordance with the law and proper standards, and that public money is safeguarded and properly accounted for and used economically, efficiently and effectively.

To meet this responsibility the IJB continues to operate the governance arrangements put in place during 2015/16, including the system of internal control. This is intended to manage risk to a reasonable level, but cannot eliminate the risk of failure to achieve policies, aims and objectives and can therefore only provide reasonable, but not absolute assurance of effectiveness.

In discharging these responsibilities, the Chief Officer has a reliance on East Renfrewshire Council and NHS Greater Glasgow and Clyde systems of internal control that support compliance with both organisations' policies and promotes achievement of each organisations' aims and objectives, as well as those of the IJB.

# The Purpose of the Governance Framework

The governance framework comprises the systems and processes, and culture and values by which the IJB is directed and controlled and the activities through which it accounts to, engages with and leads the community. It enables the IJB to monitor the achievement of its strategic objectives and to consider whether those objectives have led to the delivery of appropriate, cost-effective services.

The system of internal control is a significant part of that framework and is designed to manage risk to a reasonable level. The system of internal control is based on an ongoing process designed to identify and prioritise the risks to the achievement of the IJB's policies, aims and objectives, to evaluate the likelihood of those risks being realised and the impact should they be realised, and to manage them efficiently, effectively and economically.

### The Governance Framework

The main features of the governance framework in place during 2016/17 are summarised below:

- The IJB, comprising all IJB Board members, is the key decision making body.
- The scope, authority, governance and remit of the IJB is set out in constitutional documents including the integration scheme, board terms of reference, scheme of administration and financial regulations.
- The IJB has two governance sub committees; Performance and Audit Committee and Clinical and Care Governance Committee.
- The IJB's purpose and vision is outlined in the IJB Strategic Plan which sets out how we
  will deliver the national health and wellbeing outcomes. This is underpinned by an annual
  implementation plan and performance indicators. Regular progress reports on the delivery
  of the Strategic Plan are provided to the Performance and Audit Committee and the IJB.
- The IJB has adopted a 'Code of Conduct' for all of its Board Members and employees. A register of interests is in place for all Board members and senior officers.
- The approach to risk management has been discussed with the Performance and Audit Committee and a Strategic Risk Register developed.
- The IJB has in place a continuous development programme with an ongoing series of seminars covering a wide range of topics and issues.
- The IJB has three localities, based on clusters of GP practices linked to the local areas
  of:
  - Eastwood 1 (Netherlee, Stamperland, Clarkston, Eaglesham, Waterfoot and Busby)
  - Eastwood 2 (Newton Mearns, Giffnock and Thornliebank)
  - Levern Valley (Barrhead, Neilston and Uplawmoor)

The governance framework was put in place during 2015/16 and continues to operate effectively. We will reflect our governance arrangements in a formal Code of Governance during 2017/18.

# **The System of Internal Financial Control**

The system of internal financial control is based on a framework of regular management information, financial regulations, administrative procedures (including segregation of duties), management supervision, and a system of delegation and accountability. Development and maintenance of these systems is undertaken by East Renfrewshire Council and NHS Greater Glasgow and Clyde as part of the operational delivery of the HSCP. In particular, these systems include:

- Financial regulations and codes of financial practice.
- Comprehensive budgeting systems.
- Regular reviews of periodic and annual financial reports that indicate financial performance against the forecasts.
- Setting targets to measure financial and other performance.
- Clearly defined capital expenditure guidelines.
- Formal project management disciplines.

The IJB's financial management arrangements conform to the governance requirements of the CIPFA statement: 'The Role of the Chief Financial Officer in Local Government (2010)'.

With regard to the entries taken from East Renfrewshire Council and NHS Greater Glasgow and Clyde accounts, the IJB is not aware of any weaknesses within their internal control systems and has placed reliance on the individual Statements of Internal Financial Control where appropriate.

# **Review of Adequacy and Effectiveness**

The IJB has responsibility for conducting, at least annually, a review of the effectiveness of its governance framework including the system of internal control. The review of the effectiveness of the framework is informed by the work of the Senior Management Team who have responsibility for development and maintenance of the governance environment, the annual report by the Chief Internal Auditor and reports from Audit Scotland and other review agencies.

The Chief Internal Auditor reports directly to the IJB Performance and Audit Committee on all audit matters, with the right of access to the Chief Officer, Chief Financial Officer and Chair of the Performance and Audit Committee on any matter. In accordance with the principles of the code of corporate governance, regular reports were made to the IJB's Performance and Audit Committee during 2016/17. A member of East Renfrewshire Council's Audit and Scrutiny Committee was co-opted to the IJB Performance and Audit Committee during 2016/17 to promote transparency.

The Internal Audit function has independent responsibility for examining, evaluating and reporting on the adequacy of internal control. During 2016/17, the service operated in accordance with relevant professional audit standards and the Public Sector Internal Audit Standards. The Chief Internal Auditor prepares an annual report to the Audit Committee, including an assurance statement containing a view on the adequacy and effectiveness of the systems of internal control.

# **Governance Issues during 2016/17**

Whilst all operational and transactional governance issues are considered within our partner's governance frameworks the IJB Performance and Audit Committee take an overview on all actions resulting from both internal and external audit reports, covering all live actions whether pre or post 31<sup>st</sup> March 2017.

The most significant audit actions result from processes relating to payments to providers and the implementation of a new financial system, where significant progress has been made.

An internal audit report during 2015/16 identified a number of recommendations and the HSCP continues to work hard to ensure full compliance. The follow up report during 2016/17 recognised that significant progress had been made and a number of actions were closed.

Regular reports on all audit recommendations and associated actions are presented to and considered by the Performance and Audit Committee of the IJB.

### **Action Plan**

The IJB has identified the following actions for 2017/18 that will assist with the further strengthening of corporate governance arrangements:

- Developing our management information to better inform our strategic planning, financial and commissioning strategy, change programme and decision making processes.
- Develop our longer term financial strategy and future funding modelling, including the shift of resources from hospital to community services.
- Continue to work with NHS Greater Glasgow and Clyde to confirm the 2017/18 budget allocation and timing of future years funding confirmation.
- Continue to explore opportunities for a prescribing risk share approach.

# **Conclusion and Opinion on Assurance**

It is our opinion that reasonable assurance can be placed upon the adequacy and effectiveness of the IJB system of governance.

We consider the internal control environment provides reasonable and objective assurance that any significant risks impacting on our principle objectives will be identified and actions taken to avoid or mitigate their impact.

Systems are in place to regularly review and improve the internal control environment.

Caroline Bamforth
Chair
Integration Joint Board 28<sup>th</sup> June 2017

Julie Murray / Candy Millard Chief Officer / Acting Chief Officer Integration Joint Board 28<sup>th</sup> June 2017

# **Independent Auditor's Report**

Independent Auditor's Report to the members of East Renfrewshire Integration Joint Board and Accounts Commission for Scotland.

(Provided by Audit Scotland)

The report from Audit Scotland will be included in the final Audited Accounts to be presented in September 2017, following the due audit process.

# **The Financial Statements**

The (Surplus) or Deficit on the Income and Expenditure Statement shows the income received from and expenditure directed back to East Renfrewshire Council and NHS Greater Glasgow and Clyde for the delivery of services.

# **COMPREHENSIVE INCOME AND EXPENDITURE**

For the year ended 31st March 2017

	2015/16			2016/	17 Draft Ou	turn
Gross Expenditure £000	Gross Income £000	Net Expenditure £000	Objective Analysis	Gross Expenditure £000	Gross Income £000	Net Expenditure £000
4,903	273	4,630	Children and Families	10,775	1,211	9,564
14,742	1,325	13,417	Older Peoples Services	31,439	2,442	28,997
2,061	16	2,045	Physical / Sensory Disability	4,696	44	4,652
7,718	431	7,287	Learning Disability - Community	16,007	715	15,292
6,233	494	5,739	Learning Disability - Inpatients	10,283	1,385	8,898
2,267	87	2,180	Mental Health	4,727	210	4,517
1,109	84	1,025	Addictions / Substance Misuse	2,475	180	2,295
11,511	745	10,766	Family Health Services	22,967	1,376	21,591
7,453	-	7,453	Prescribing	15,451	0	15,451
291	270	21	Criminal Justice	599	567	32
289	40	249	Planning and Health Improvement	489	42	447
4,713	803	3,910	Management and Admin	9,296	1,256	8,040
83	<u> </u>	83	Corporate Services	185	0	185
63,373	4,568	58,805	Cost of Services Managed by East Renfrewshire IJB	129,389	9,428	119,961
6,713	-	6,713 -	Delegated Hospital Acute Services Services hosted by other Integration Joint Boards	14,561 8,843	- 886	14,561 7,957
_	-	-	Services hosted by East Renfrewshire IJB	(10,175)	(1,385)	(8,790)
156	-	156	Aids and Adaptations	255	-	255
70,242	4,568	65,674	Total Cost of Services to East Renfrewshire IJB	142,873	8,929	133,944
-	39,018	39,018	NHS Greater Glasgow and Clyde	_	79,905	79,905
-	24,503	24,503	East Renfrewshire Council	-	47,030	47,030
_	3,294	3,294	Resource Transfer	_	6,593	6,593
_	3,234	5,294	Social Care Fund	_	3,621	3,621
<u>-</u>	66,815	66,815	Taxation and Non Specific Grant Income		137,149	137,149
	00,013	00,013	raxation and non openine orant modifie		137,143	137,143
70,242	71,383	(1,141)	(Surplus) or Deficit on Provision of Services	142,873	146,078	(3,205)
70,242	71,383	(1,141)	Total Comprehensive Income and Expenditure	142,873	146,078	(3,205)

There is no comparable figure for 2015/16 hosted services as not all IJBs were operational in 2015/16.

# **MOVEMENT IN RESERVES STATEMENT**

This statement shows the movement in the financial year on the reserve held by the IJB, analysed into 'usable reserves' (i.e. those that can be applied to fund expenditure) and 'non usable reserves'. The (Surplus) or Deficit on the Provision of Services reflects the true cost of providing services, more details of which are shown in the Comprehensive Income and Expenditure Statement.

2015/16 £000	General Reserves	2016/17 £000
- (1,141)	Balance as at 31 <sup>st</sup> March 2016 brought forward  (Surplus)/Deficit on provision of services	(1,141) (3,205)
(1,141)	Other Comprehensive Income & Expenditure  TOTAL COMPREHENSIVE INCOME & EXPENDITURE	(3,205)
(1,141)	BALANCE AS AT 31 <sup>st</sup> MARCH 2017 CARRIED FORWARD	(4,346)

# **BALANCE SHEET**

As at 31<sup>st</sup> March 2017

The Balance Sheet as at 31<sup>st</sup> March 2017 is a snapshot of the value at that reporting date of the assets and liabilities recognised by the IJB. The net assets of the IJB (assets less liabilities) are matched by the reserves held by the IJB.

31 <sup>st</sup> March 2016 £000		Notes	31 <sup>st</sup> March 2017 £000
1,141	Current Assets		4,346
1,141	Short term debtors	7	4,346
-	Current liabilities		
-	Short term creditors	7	
1,141	Net Assets		4,346
(1,141)	Reserves	8	(4,346)
(1,141)	Total Reserves		(4,346)

The Statement of Accounts present a true and fair view of the financial position of the IJB as at 31<sup>st</sup> March 2017 and its income and expenditure for the year then ended. The financial statements will be submitted for approval by the IJB on 27<sup>th</sup> September 2017.

Lesley Bairden ACMA CGMA Chief Financial Officer Integration Joint Board 28<sup>th</sup> June 2017

# **Notes to the Financial Statements**

# 1. Accounting Policies

# 1.1 General Principles

The Statement of Accounts summarises the IJB's transactions for the 2016/17 reporting period and its position as at 31<sup>st</sup> March 2017.

The East Renfrewshire IJB is formed under the terms of the Public Bodies (Joint Working) (Scotland) Act 2014 and is a joint venture between East Renfrewshire Council and NHS Greater Glasgow and Clyde.

IJBs are specified as Section 106 bodies under the Local Government (Scotland) Act 1973 and as such are required to prepare their financial statements in compliance with the Code of Practice on Local Authority Accounting in the United Kingdom 2015/16 supported by International Finance Reporting Standards (IFRS).

# 1.2 Accruals of Income and Expenditure

Activity is accounted for in the year it takes place not simply when cash payments are made or received. In particular:

- All known specific and material sums payable to the IJB have been brought into account.
- Where revenue and expenditure have been recognised but cash has not been received or paid, a debtor or creditor for the relevant amount is recorded in the Balance Sheet.

# 1.3 Going Concern

The accounts are prepared on a going concern basis, which assumes that the IJB will continue in operational existence for the foreseeable future.

# 1.4 Accounting Convention

The accounting convention adopted in the Statement of Accounts is an historic cost basis.

# 1.5 Funding

East Renfrewshire IJB receives contributions from its funding partners, namely East Renfrewshire Council and NHS Greater Glasgow and Clyde to fund its services. Expenditure is incurred in the form of charges for services provided to the IJB by its partners.

### 1.6 Reserves

Reserves are created by appropriate amounts from the Statement of Income and Expenditure in the Movement In Reserves Statement.

Reserves have been created in order to finance expenditure in relation to specific projects. When expenditure to be financed from a reserve is incurred it will be charged to the appropriate service in that year and will be funded by an appropriation back to the Statement of Income and Expenditure in the Movement In Reserves Statement.

A general reserve has also been established as part of the financial strategy of the East Renfrewshire IJB in order to better manage the risk of any future unanticipated events that may materially impact on the financial position of the IJB.

# 1.7 Events after the Balance Sheet Date

Events after the Balance Sheet date are those events, both favourable and unfavourable, that occur between the end of the reporting period and the date when the Annual Accounts are authorised.

Where events take place before the date of authorisation and provide information about conditions existing as at 31<sup>st</sup> March 2017 the figures in the financial statements and notes have been adjusted in all material aspects to reflect the impact of this information.

Events taking place after the date when the Accounts were authorised are not reflected in the financial statement or notes.

# 1.8 Related Party Transactions

As partners of East Renfrewshire IJB both East Renfrewshire Council and NHS Greater Glasgow and Clyde are related parties and material transactions with those bodies are disclosed in Note 5 (Page 32) in accordance with the requirements of International Accounting Standard 24.

# 1.9 Provision, Contingent Assets and Liabilities

Provisions are made where an event has taken place that gives the IJB a legal or constructive obligation that probably requires settlement by a transfer of economic benefits or service potential and a reliable estimate can be made of the amount of the obligation.

Provisions are charged as an expense to the appropriate service line in the Statement of Income and Expenditure in the year that the IJB becomes aware of the obligation and measured at the best estimate at the Balance Sheet date of the expenditure required to settle the obligation, taking into account relevant risks and uncertainties.

When payments are eventually made they are charged to the provision held in the Balance Sheet. Estimated settlements are reviewed at the end of each financial year. Where it becomes less probable that a transfer of economic benefits will be required (or a lower settlement than anticipated is made) the provision is reversed and credited back to the relevant service.

A contingent asset or liability arises where an event has taken place that gives the IJB a possible obligation or benefit whose existence will only be confirmed by the occurrence or otherwise of uncertain future events not wholly within the control of the IJB. Contingent assets or liabilities also arise in circumstances where a provision would otherwise be made but, either it is not probable that an outflow of resources will be required or the amount of the obligation cannot be measured reliably.

Contingent assets and liabilities are not recognised in the Balance Sheet but are disclosed in a Note to the Accounts where they are deemed material.

# 1.10 Indemnity Insurance

The IJB holds separate indemnity insurance provided through the NHS CNORIS scheme. The cost was funded on our behalf by NHS Greater Glasgow and Clyde.

## 1.11 Corresponding Amounts

These Financial Statements cover the period 1<sup>st</sup> April 2016 to 31<sup>st</sup> March 2017. However as the IJB accounts for 2015/16 covered the period 7<sup>th</sup> October 2015 to 31<sup>st</sup> March 2016 there is no corresponding full year amounts for 2015/16.

### 1.12 VAT

The IJB is not a taxable person and does not charge or recover VAT on its functions.

The VAT treatment of expenditure and income within the Accounts depends upon which of the partners is providing the service as these bodies are treated differently for VAT purposes.

The services provided by the Chief Officer to the IJB are outside the scope of VAT as they are undertaken under a specific legal regime.

# 1.13 Post Employment Benefits – Pension Costs

The accounting requirements for pension costs in respect of Post Employment Benefits under IAS9 and FRS17 are reflected in the accounts of East Renfrewshire Council and NHS Greater Glasgow and Clyde as the respective employers of current and former staff members. The IJB does not directly employ any members of staff in its own right and accordingly has accrued no liability in regards to post employment pension benefits.

# 2. Expenditure and Income Analysis by nature

2015/16 £000		2016/17 £000
(66,815) ( 4,568)	Partners funding contribution and non specific grant income Fees and charges and other service income	(137,149) ( 8,929)
(71,383)	2016/17 TOTAL FUNDING	(146,078)
23,300 385 111 2,112 18,207 1,128 7,453 10,750 6,713 66 17	Employee Costs Premises Costs Transport Costs Supplies & Services Third Party Payments Support Costs Prescribing Family Health Service Acute Hospital Services Corporate Costs External Audit Fee	35,548 965 240 8,681 42,119 1,901 15,611 23,062 14,561 168 17
70,242	2016/17 COSTS OF SERVICES	142,873

# 3. Taxation and Non Specific Grant Income

2015/16 £000		2016/17 £000
24,503	East Renfrewshire Council	47,030
39,018	NHS Greater Glasgow and Clyde	79,905
3,294	Resource Transfer	6,593
-	Social Care Fund	3,621
66,815	PARTNERS FUNDING CONTRIBUTION & NON SPECIFIC GRANT INCOME	137,149

The funding contribution from NHS Greater Glasgow and Clyde includes £14.561 million in respect of East Renfrewshire's unscheduled care in large hospital (acute) services. These are provided by the NHS, which retains responsibility for managing the costs of providing the service. The IJB however, has responsibility for the consumption of and level of demand placed on these services.

# 4. Agency Income & Expenditure

East Renfrewshire acts as the lead manager on behalf of all IJBs within the NHS Greater Glasgow and Clyde area for specialist Learning Disability Services. It commissions services on behalf of all other IJBs and reclaims the costs involved. The payments that are made on behalf of the other IJBs and the consequential reimbursement are removed from the Comprehensive Income and Expenditure Statement since East Renfrewshire IJB is not acting as principal in these transactions.

LEARNING DISABILITY AGENCY SERVICES HOSTED BY EAST RENFREWSHIRE IJB	2016/17 £000
Expenditure On Agency Services Provided Income From Agency Services Provided	8,897 (8,789)
NET EXPENDITURE CHARGEABLE TO EAST RENFREWSHIRE	108

Likewise, other IJBs act as the lead manager for a number of delegated services on behalf of the East Renfrewshire IJB. The payments that are made by the other IJBs on behalf of East Renfrewshire and the consequential reimbursement, are included in the Comprehensive Income and Expenditure Statement since this expenditure directly relates to services provided to the residents of East Renfrewshire.

There is no comparable 2015/16 for the agency services provided as not all IJBs were live during 2015/16.

AGENCY SERVICES PROVIDED TO EAST RENFREWSHIRE IJB BY OTHER IJBs WITHIN NHS GREATER GLASGOW AND CLYDE	2016/17 £000
Physiotherapy Retinal Screening Podiatry Primary Care Support Continence Sexual Health Mental Health Oral Health Addictions Prison Health Care Health Care in Police Custody Psychiatry	440 53 311 359 364 617 850 915 350 182 148 3,368
NET EXPENDITURE CHARGEABLE TO EAST RENFREWSHIRE	7,957

# 5. Related Party Transactions

The following financial transactions were made with East Renfrewshire Council and NHS Greater Glasgow and Clyde relating to integrated health and social care functions during 2016/17. The nature of the partnership means that the IJB may influence, and be influenced by its partners.

2015/16 £000	Income – payments for integrated functions	2016/17 £000
41,023	NHS Greater Glasgow and Clyde	83,820
30,360	East Renfrewshire Council	62,258
71,383	TOTAL	146,078

2015/16 £000	Expenditure – payments for delivery of integrated functions	2016/17 £000
40,850	NHS Greater Glasgow and Clyde	83,356
29,392	East Renfrewshire Council	59,517
70,242	TOTAL	142,873

# 6. Corporate Expenditure

2015/16 £000	Corporate Expenditure	2016/17 £000
33 38 17	Staff Costs Administration Costs Audit Fee	168 - 17
88	TOTAL	185

The cost associated with running the IJB has been met in full by East Renfrewshire Council and NHS Greater Glasgow and Clyde reflecting the continuation of the arrangement for the previous Community Health and Care Partnership.

The costs charged to the IJB in respect of non-voting members include the Chief Officer and Chief Financial Officer. Details of the remuneration for post holders are provided in the Remuneration Report.

The costs of other key management staff who advise the IJB, such as the Chief Social Work Officer and the Professional Nurse Advisor are reflected within operational budgets. Those costs above reflect only the IJB statutory posts.

NHS Greater Glasgow and Clyde did not charge for any support services provided in the year ended 31<sup>st</sup> March 2017.

VAT is not included in the costs identified.

# 7. Short Term Debtors and Creditors

2015/16 £000	Short Term Debtors	2016/17 £000
173 968	NHS Greater Glasgow and Clyde East Renfrewshire Council	724 3,622
1,141	TOTAL	4,346

2015/16 £000	Short Term Creditors	2016/17 £000
- -	NHS Greater Glasgow and Clyde East Renfrewshire Council	-
-	TOTAL	-

# 8. Reserves

As at 31 March 2017 the IJB has created earmarked reserves in order to fund expenditure in respect of specific projects. In addition a general reserve has been created as part of the financial strategy of the IJB in order to better manage the risk of any future unanticipated events that may materially impact on the financial position of the IJB.

2015/16 £000	Reserves	2016/17 £000
	Earmarked Reserves:	
375	Learning Disability Specialist Services	635
104	Barrhead Health and Care Centre	104
-	District Nursing	75
-	Speech & Language Therapy	27
70	Integrated Learning and Development Function	70
80	Community Capacity Building	80
240	Children and Families	660
-	Budget Savings Reserve	2,423
869	TOTAL EARMARKED RESERVES	4,074
272	TOTAL GENERAL RESERVES	272
1,141	TOTAL ALL RESERVES	4,346

# 9. Contingent Assets and Liabilities

As at 31<sup>st</sup> March 2017 a potential recovery of costs previously incurred by East Renfrewshire Council has been identified pending the conclusion of an ongoing legal case. As the outcome of the legal case is uncertain and an estimate of the probable recovery is not able to be made with a degree of accuracy no provision has been made in the 2016/17 accounts for any such recovery. In the event of any recovery the receipt will reflect the pre and post IJB time periods.

There are no contingent liabilities.

# Where to find more information

### In This Document

The requirements governing the format and content of the IJB annual accounts follows guidance issued by the Integrated Resources Advisory Group and by The Local Authority (Scotland) Accounts Advisory Committee (LASAAC).

### On Our Website

Further information on the Accounts can be obtained on East Renfrewshire Council's website <a href="http://www.eastrenfrewshire.gov.uk/health-and-social-care-integration">http://www.eastrenfrewshire.gov.uk/health-and-social-care-integration</a> or from East Renfrewshire HSCP, Eastwood Health and Care Centre, Drumby Crescent, Clarkston, G76 7HN.

# **Acknowledgement**

I wish to record my thanks to staff within the HSCP for their co-operation in producing the Annual Accounts in accordance with the prescribed timescale. In particular the efforts of the Accountancy and Finance staff within the partnership are gratefully acknowledged.

Caroline Bamforth
Chair
Integration Joint Board

28<sup>th</sup> June 2017

Julie Murray / Candy Millard Chief Officer / Acting Chief Officer 28<sup>th</sup> June 2017

Lesley Bairden ACMA CGMA Chief Financial Officer

28<sup>th</sup> June 2017