



Meeting of East Renfrewshire Health and Social Care Partnership	Integration Joint Board	
Held on	25 November 2020	
Agenda Item	9	
Title	HSCP Strategic Plan Update	
Summary		
<p>East Renfrewshire HSCP is among seven partnerships required to review its current Strategic Plan and establish an updated plan by 1 April 2021. Given the unique circumstances resulting from the Covid-19 pandemic and significant barriers to normal strategic planning activity it has been recognised nationally that a tailored approach is required for the Strategic Plan update. Follow discussions with the Scottish Government it has been proposed by the relevant partnerships to depart from normal three-year plans with the establishment of one-year plans for 2021-22 reflecting priorities during our recovery from the pandemic. The partnership's Strategic Planning Group have agreed to this approach.</p>		
Presented by	Steven Reid: Policy, Planning and Performance Manager	
Action Required		
<p>The Integration Joint Board is asked to:</p> <p>(a) Approve the production of a one-year 'bridging' strategic plan covering the period April 2021 to March 2022. This will reflect on the delivery of the current plan, outline the recovery and response activity for the 12 month period, and set out our vision and strategic priorities.</p> <p>(b) Agree that during 2021-22, we will develop a longer-term detailed strategic commissioning plan setting out the IJBs direction for 2022-25 to be published by March 2022.</p>		
Directions	Implications	
<input checked="" type="checkbox"/> No Directions Required <input type="checkbox"/> Directions to East Renfrewshire Council (ERC) <input type="checkbox"/> Directions to NHS Greater Glasgow and Clyde (NHSGGC) <input type="checkbox"/> Directions to both ERC and NHSGGC	<input type="checkbox"/> Finance <input type="checkbox"/> Policy <input type="checkbox"/> Workforce <input type="checkbox"/> Equalities <input type="checkbox"/> Risk <input type="checkbox"/> Legal <input type="checkbox"/> Infrastructure <input type="checkbox"/> Fairer Scotland Duty	

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EAST RENFREWSHIRE INTEGRATION JOINT BOARD

25 NOVEMBER 2020

Report by Chief Officer

HSCP STRATEGIC PLAN UPDATE

PURPOSE OF REPORT

1. The purpose of this report is to update the Integration Joint Board on the planned approach to strategic planning for future years and to seek approval for a one year 'bridging' Strategic Plan for 2021-22 in light of the constraints placed on the partnership due to the Covid-19 pandemic. During 2021-22 we would undertake full development work to establish a subsequent three-year Strategic Plan for 2022-25.

RECOMMENDATION

2. The Integration Joint Board is asked to:
 - (a) Approve the production of a one-year 'bridging' strategic plan covering the period April 2021 to March 2022. This will reflect on the delivery of the current plan, outline the recovery and response activity for the 12 month period, and set out our vision and strategic priorities.
 - (b) Agree that during 2021-22, we will develop a longer-term detailed strategic commissioning plan setting out the IJBs direction for 2022-25 to be published by March 2022.

BACKGROUND

3. The current East Renfrewshire HSCP Strategic Plan (2018-21) is due for review by 31 March 2021. There is a statutory requirement to have a new plan in place from 1 April 2021 as set out in the Public Bodies (Joint Working) (Scotland) Act 2014. The provisions in the Coronavirus (Scotland) Act 2020 do not permit any change to the requirements and publication of the Strategic Plan.
4. Due to the impact of the Covid-19 pandemic there are a number of barriers to the development work required to produce a medium to long-term strategic plan. The current situation has resulted in reduced staff capacity and shortened timescales for the development of the plan. Officers who would have been involved in this work continue to be heavily engaged in Covid-19 pandemic response and recovery planning. Equally, the pandemic has limited the scope for a fully inclusive programme of community and stakeholder consultation. The production of a robust strategic needs assessment is also challenging at this time given capacity constraints and the changing profile of local needs as we move between response and recovery phases of the pandemic.

REPORT

5. East Renfrewshire HSCP is among seven partnerships required to review its current Strategic Plan and establish an updated plan by 1 April 2021. Given the unique circumstances resulting from the Covid-19 pandemic and the significant barriers to normal strategic planning activity it has been recognised nationally that a tailored approach is required for the Strategic Plan update.

6. The seven HSCPs across Scotland that were due to review their Strategic Plan by 31 March 2021 have held discussions with the Scottish Government to propose a way forward that preserves the integrity of HSCP Strategic Planning whilst balancing the immediate and ongoing pressures of the Covid-19 crisis. As a result of these discussions it was proposed that we depart from normal three-year plans and establish one-year 'bridging' plans for 2021-22 reflecting priorities during our recovery from the pandemic.
7. In line with the advice from the Scottish Government and taking a consistent approach with other partnerships across the country, we propose developing a 2021-22 one-year plan for East Renfrewshire with the development of a full three-year plan for 2022-25. The one-year 'bridging' plan would:
 - Meet our statutory requirement to review the Strategic Plan within a three year period.
 - Set out an assessment of the delivery of the strategic priorities in our current plan (2018-21), taking account of the impact of Covid-19.
 - Reflect on available current information on local needs and take account of lessons learned during the Covid-19 pandemic.
 - Draw on stakeholder and community views through the Strategic Planning Group and consultation feedback.
 - Revise our headline strategic planning priorities in light of current circumstances and learning.
 - Set out our key areas of activity for the period 2021-22 including our ongoing response to and recovery from the Covid-19 pandemic.
 - Outline our intention to produce a full Strategic Plan for 2022-25 following a detailed strategic needs assessment and full programme of community and stakeholder engagement (carried out during 2021-22).
8. The partnership's Strategic Planning Group discussed and agreed to this approach at its meeting of 28 October 2020 and we are now seeking approval from the Integration Joint Board.
9. If agreed, we will keep the Board updated on progress as the plan develops and seek approval of the draft plan for publication in March 2021.

CONSULTATION AND PARTNERSHIP WORKING

10. We have convened two meetings of the Strategic Planning Group to support the development of our next Strategic Plan and gather views from local stakeholder organisations.
11. At the first meeting of the group in September 2020 we considered key lessons learned from the Covid-19 pandemic, impacts and responses from local people and communities, and considered issues around ongoing participation and engagement.
12. The second meeting of the group was held in October and considered the best approach to the development of the Strategic Plan, agreeing that we should develop a one-year plan and establish a full three-year plan from the following year. The group also reviewed the appropriateness of the seven HSCP strategic priorities as set out in the existing Strategic Plan.
13. The Strategic Planning Group will continue to meet monthly to support the development of our strategic planning going forward.

IMPLICATIONS OF THE PROPOSALS

14. There are no implications arising from this report.

DIRECTIONS

15. There are no directions arising from this report.

CONCLUSION

16. Given the significant practical and resource impacts of pandemic, the constraints on community and stakeholder consultation and the need for our focus to remain principally on response and recovery from Covid-19, we feel the best approach to the next cycle of strategic planning is to establish a one-year 'bridging' plan for 2021-22 with the subsequent development of a three-year plan for 2022-25. This approach would also bring us in line with the planning cycle for the majority of HSCPs across Scotland.

RECOMMENDATION

17. The Integration Joint Board is asked to:

- (a) Approve the production of a one-year 'bridging' strategic plan covering the period April 2021 to March 2022. This will reflect on the delivery of the current plan, outline the recovery and response activity for the 12 month period, and set out our vision and strategic priorities.
- (b) Agree that during 2021-22, we will develop a longer-term detailed strategic commissioning plan setting out the IJBs direction for 2022-25 to be published by March 2022.

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