# EAST RENFREWSHIRE COUNCIL

# **CABINET**

# 27 October 2016

Report by Head of Accountancy (Chief Financial Officer)

# ESTIMATED REVENUE BUDGET OUT-TURN 2016/17

#### **PURPOSE**

1. To advise Cabinet of the estimated projected revenue out-turn for 2016/17. The report provides details of expected year end variances together with summary cost information for each department up to period 5. The projection is based on the financial position as at 19 August 2016 and this projection will be further reviewed and updated as the financial year progresses.

# **RECOMMENDATION**

- 2. It is recommended that:
  - (a) Members note the reported probable out-turn position;
  - (b) All departments currently on target to remain within budget be required to monitor and maintain this position to the year end;
  - (c) Those departments currently forecasting a year end overspend position be required to take action to bring net expenditure back within budget:
  - (d) All service departments ensure that effective control and measurement of agreed operational efficiencies are undertaken on a continuous basis; and
  - (e) Note the changes to the reporting format to reflect the formation on the Integration Joint Board (IJB).

# **BUDGET MONITORING STATEMENTS**

3. The attached budget monitoring statements provide information in respect of:-

- Detailed variance analysis between budgeted and out-turn expenditure
- Agreed virement and operational budget adjustments
- Individual service objective and subjective analysis between budgeted and actual expenditure
- Corporate summary analysis of service and subjective budget performance.

# BACKGROUND

4. This report shows the out-turn position as at period 5 against the Council's approved revenue budget for 2016/17, as adjusted to comply with accounting requirements and subsequent Cabinet operational decisions.

5. The revenue budget for 2016/17 approved by the Council has been adjusted for monitoring purposes as follows:-

E000

Budgeted net expenditure per 1 September 2016 report to Council
Additional Grant Funding

Total Net Expenditure to be Monitored

£23,092

223,209

6. The report now reflects the required accountancy treatment of the IJB in that the Council makes a contribution to the IJB and the IJB then makes a contribution to the HSCP equal to the costs of the activities that the IJB has directed the HSCP to undertake. The HSCP will in operation terms have a net expenditure of zero. However an accounting entry of £695,700 has been added to reflect capital charging policies. This sum does not require to be funded.

#### **BUDGET PERFORMANCE**

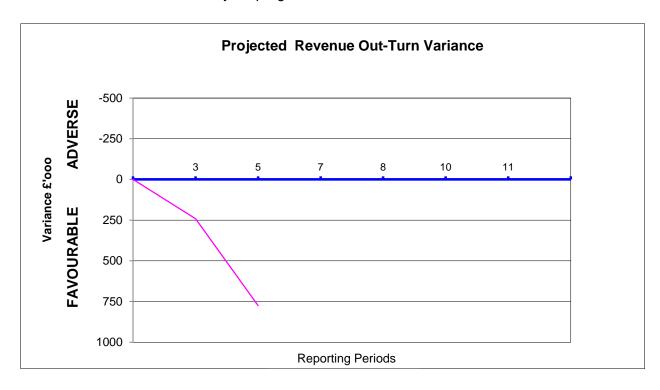
7. As at 19 August the estimated year end position shows a net favourable variance on net expenditure of £775,400 based on current information. For General Fund services the projected underspend is £792,100. As agreed by Council on 9<sup>th</sup> March 2016 there is no budgeted transfer to reserves.

#### **VARIANCE ANALYSIS**

8. The table below provides a comparison of each department's estimated projected revenue outturn variance.

Department	Forecast Outturn £'000	
	P3	P5
Education	46	280
Environment	(14)	(8)
Environment – Support	(11)	(11)
Chief Executive's Office	33	13
Corporate & Community – Comm Res	(6)	33
Corporate & Community - Support	58	58
Other Expenditure/Housing	153	427
Housing Revenue Account	(17)	(17)
Total £ Variance	242	775
Total Budgeted Expenditure	223,092	223,209
% Variance	0.1%	0.3%

9. The trend graph below shows the projected revenue out-turn variance as at the current period and will be added to as the financial year progresses.



# TRADING OPERATIONS

10. As previously reported, the provisions of the Local Government in Scotland Act 2003 place a statutory requirement on significant trading operations to achieve a break even position over a rolling three year period. None of the Council's services fall within the definition of a Significant Trading Operation.

# **OPERATIONAL ISSUES**

# 11. National Pay Negotiations

The agreed pay award for 2016/17 of 1% is reflected in service actual figures as well as the forecasts.

# **MEASUREMENT OF OPERATIONAL EFFICIENCIES**

- 12. This report reflects the current corporate revenue budget position inclusive of all operational efficiencies that were submitted and accepted during this year's budget exercise and recorded within the Corporate Efficiency Register. Departments are actively monitoring and reviewing the operational efficiencies and control indicators have now been agreed to enable the departments to measure and report on the progress and effectiveness of these agreed operational efficiencies.
- 13. Given the tight nature of the Council's finances it is important that departments deliver agreed efficiency savings and remain within their budget for the financial year. If during the course of the year it is identified that a proposed efficiency will not materialise, then departments are required to identify and introduce alternative efficiencies to compensate this.

# CONCLUSIONS

14. The Council's projected revenue out-turn position is reported as an operational underspend of £775,400. The report has highlighted a number of operational variances that require management action to ensure that expenditure will be in line with budget at the end of the financial year. At this time it is expected that management action will lead to all overspends being recovered, that all underspends are consolidated wherever possible and that spending up to budget levels does not take place.

# **RECOMMENDATIONS**

- 15. It is recommended that:
  - (a) Members note the reported probable out-turn position;
  - (b) All departments currently on target to remain within budget be required to monitor and maintain this position to the year end;
  - (c) Those departments currently forecasting a year end overspend position be required to take action to bring net expenditure back within budget;
  - (d) All service departments ensure that effective control and measurement of agreed operational efficiencies are undertaken on a continuous basis; and
  - (e) Note the changes to the reporting format to reflect the formation on the Integration Joint Board (IJB).

# **REPORT AUTHOR**

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Report date 12 October 2016

#### **BACKGROUND PAPERS**

The report refers to the attached budgetary monitoring statements.

# **KEY WORDS**

Revenue budget monitoring, monitoring statements, budgetary control, efficiency targets, operational variance analysis.

# BUDGET MONITORING REPORTS 2016/17 PERIOD 5 As at 19th August 2016



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REVENUE BUDGE	EDUCATION T MONITORING As at 19th August 2016	
Explanation of Variances (over)/under	Forecast	
	Variance £	Note
Employee Costs		
APT&C Costs	(114,600)	1 1
Manual / Sessional	(27,200)	2
Other Staff Costs	(85,800)	3
	(227,600)	
Property Costs		
Non Domestic Rates	(35,900)	4
Various Property Costs	(10,300)	
• •	(46,200)	
Transport Costs		
SPT	32,900	5
SEN and Other Hires	5,400	
	38,300	
Supplies and Services		
PPP Costs	13,700	
Catering Provisions	(6,500)	
Various Supplies/ Services/ Administration Costs	(11,200)	
Miscellaneous initiatives	(107,000)	6
	(111,000)	
Third Party Payments	<del> </del>	
Payments to Other Agencies (ASN)	220,000	7
3 ,	220,000	
Transfer Payments	<u> </u>	
EMA Payments	(470,000)	8
Voluntary Organisations	(9,900)	
	(479,900)	
	X X	
GROSS EXPENDITURE	(606,400)	
ncome	<u> </u>	
EMA Income	470,000	8
Grants Received	5,200	
School Meals Income	90,000	9
Catering Income	1,000	
Cleaning Income	32,600	10
Other Agencies	160,300	11
Miscellaneous Income	127,700	12
	886,800	"-
NET EXPENDITURE	280,400	

- 1. The overspend projected in APT&C relates mainly to staff who are currently on redeployment within the department.
- 2. The net overspend projected in Manual staffing relates to the costs associated with staff receiving detriment payments within Facilities Management offset by vacancies.
- 3. The overspend relates to the impact of redundancy payments associated with the delivery of approved savings and the cost of agency staff employed within Facilities Management in the short-term.
- 4. An overspend is projected in Non Domestic Rates. This is due to a higher increase in the rate poundage than that budgeted for.
- 5. Underspend projected based on budget information received from Strathclyde Passenger Transport. This projection may be revised as the school year progresses and upon receipt of updated information from SPT.
- 6. Overspend relates to unbudgeted activity expenditure which is mainly covered by income from other agencies and miscellaneous income as per note 12.
- 7. Payments to other agencies in relation to additional support needs (ASN) provision is underspent based on commitments known to date. Should the number of children requiring these services change, this variance could change as the school year progresses.
- 8. Education Maintenance Allowance payments, fully covered by income from the Scottish Government.
- 9. Additional income from the sale of school meals is forecast based on information known to date.
- 10. The over-recovery of income projected is mainly in relation to the unbudgeted cleaning of HSCP offices.
- 11. An over-recovery of income is forecast in relation to the recharge of Pupil Support Assistant (PSA) costs to other authorities and also in relation to income from the Scottish Qualifications Authority (SQA).
- 12. Over-recovery in miscellaneous income in relation to unbudgeted activity income which will be used to fund additional expenditure as per note 6.

	Delivery of Agreed Efficiencies:	All efficiencies continue to be monitored. Where efficiencies appear to be under pressure alternatives will be identified as required.
Summary	stage in the school year the current forecast indicates at virements will significantly alter variances reported. This	um basis and therefore reflect projected full year costs. Based on the current information available at this n underspend of £280,400. This must be considered in light of Devolved School Management i.e. budget is projection assumes that all Education detriment/ redeployment and redundancy costs authorised to date in artment. This position may not be sustainable should new cost pressures arise as the new school year being met.

#### HEALTH AND SOCIAL CARE PARTNERSHIP REVENUE BUDGET MONITORING AS AT 19 August 2016 Forecast Explanation of Variances (over)/under Variance Note Employee Costs APT&C Costs 3.000 Other Staff Costs Property Costs Rents & Non Capitalised Leases 76,000 Non Domestic Rates (10,000 3 Other Various Property Costs 51.000 117.000 Transport Costs Vehicle Hire (54,000 Other Transport Costs 5 Supplies and Services Aids For Disabled 13,000 Office Equipment 83 000 6 Other Supplies & Services 32,000 128,000 Third Party Payments Fostercare Allowances 336,000 Kinship Carers 75,000 Adoption Allowances (52,000 C&F Respite 309.000 Community Care Packages 287,000 8 Other Agencies & Bodies 27,000 982.000 Transfer Payments Support Services ΑII 3.000 Contribution to IJB Reserves (335,000) 795.000 Total Gross Expenditure Income Other Accounts of the Authority (142,000) Libor Fund (87,000 10 General Grants (122,000 II F Client income (160,000 12 General OLA Income (261,000 13 General Sales Fees etc Total Net Expenditure The projected variance highlighted principally reflects lower staff costs in regards Children & Families (£72,000) and Community Care (£51,000) being offset by the non recovery of staff turnover within Service Strategy & Service Support (£120,000). The projected variance highlighted principally reflects redundancy costs (£32,000) within Service Strategy & Service support incurred in order to facilitate the delivery of approved budget savings in 2016/17. The projected variances identified to date in regards rents (£76,000) for the Barrhead Health & Care Centre and is partially offset by a higher than estimated non domestic rates (£10,000) in regards Lygates House. The projected variance identified to date regards vehicle hires (£54,000) principally due to additional transport in regards the Re Ablement Service in response to an increase in client demand. The projected variance (£17k) indentied relates to a higher level of expenditure than budgeted within Mental Health Day Centres. The projected reduction in expenditure highlighted reflects the reduction in income in regards Self Directed Support (see 11 below). The projected variances highlighted reflects a lower level of expenditure in respect of foster care (£336,000) and kinship care (£75,000) and respite care (£309,000) due to a reduction in volume and cost of placements being offset by a higher level of adoption allowances than estimated (£52,000). The projected variance identified as at Period 5 reflects the current projected cost of care packages across Community Care, which has been prepared on a prudent basis and includes a provision for additional placements arising from winter planning. The projected outurn reflects an under recovery of income as a result of lower staffing expenditure within Children & Families. 10. The projected outturn as at P5 highlights an under recovery of income in respect of LIBOR and is partially offset by a reduction in supplies and services. The projected under recovery of income is largely offset by a reduction in projected expenditure ( see 6 above). The projected outturn reflects a lower level of income from ILF clients than estimated. The projected outturn identified reflects a reduction in client related income due to change in the nature of the service being provided. All efficiencies continue to be monitored and where potential slippage is identified alternatives will be identified as **Delivery of Agreed Efficiences** equired. Period 5 figures have been prepared on a probable outturn basis and therefore reflect projected full year costs. The outturn projection Summary shows a favourable variance of £335,000. The projected outturn includes anticipated future commitments to 31 March 2017 and will be reviewed on a prudent basis through the remainder of the financial year. The budget will continue to be monitored throughout the 2016/17 financial year with budget projections being revisited and recalculated in light of new information and trends.

#### ENVIRONMENT NON SUPPORT REVENUE BUDGET MONITORING AS AT 19th AUGUST 2016

Explanation of Variances - (Over) / Under	Total Variance £	NOTE
taff Costs		
Aptc Pay	(181,101)	1.
Manual Pay	82,001	2.
Manual & Aptc Travel & Subsist/Redundancy Costs	143,500 44,400	3.
roperty Costs	44,400	
Rents	(65,000)	4.
Other Property Costs	29,300	5.
	(35,700)	
ransport Costs		
Transport Costs	(78,500)	6.
upplies & Services	(78,500)	
General Contractors	(91,000)	7.
Waste Disposal/Landfill Tax/Disposable Sacks	105,200	8.
Consultancy Fees/ Agency Staff	(171,500)	9.
Training	(38,500)	10.
Woodlands Management/Treeworks	(157,200)	11.
Publicity Costs - Waste project	(27,100)	12.
Other A/cs of the Authority including Money Advice Costs	(134,100)	13.
Materials - Roads Contracting Unit	(114,300)	14.
Miscellaneous	49,700	8.
SPT Grant work/Sustrans	(417,500)	18.
Ind Books Bossesson	(996,300)	
iird Party Payments Other Third Party Payments incl. Clyde Valley Shared Waste project-	Project Management Contribution 9 Outdoor Access Spand	15.
Scientific Services Costs	Project Management Contribution & Outdoor Access Spend (61,700) 37,200	16.
Ocientino del vices costs	(24,500)	10.
ransfer Payments	(2-,555)	
Other Transfer Payments	(58,000)	17.
•	(60,900)	
upport Services		
Support Service Recharge - reduction in costs due to Money Advice	no longer Central Support 100,000	13.
	100,000	
GROSS EXPENDITURE	(1,051,500)	
come	(1,001,000)	
Spt Grant Income	230,000	18.
Other Roads Grants and various smaller grants i.e. Outdoor Access.	230,100	18.
Grants Received	460,100	
General Sales Fees Etc	52,100	19.
Income - Bus Shelter Advertising	9,600	
Sale Of Recyclables Sales, Fees and Charges	(34,600) 27,100	20.
Sales, rees and Charges	27,100	
RCU/Vehicles Income	1,000	21.
Contract Income	1,000	=
Other Agencies General	77,800	22.
Other Acct Of Auth - General	135,100	23.
Cont From Repairs&Renewals Fd	59,000	24.
Contribution From Reserves	125,100	25.
Property Rentals	158,600	26.
Miscellaneous Income Other Income	(700) 554,900	
Outer mounte	534,900	
Total Income	1,043,100	
NET EXPENDITURE	(8.400)	

- 1. Overspends in Planning offset by additional planning income(note 19), other overspends including cleansing related to capital project, (Kerbside Collection) offset by underspends in Manual staff costs and other underspends. (see Note 2) An overspend is also projected within Economic Development due to impact of redeployment register, a contribution from central funds offsets this (see note 25)
- Slight underspend in manual staff costs due to vacancies and staff being utilised in Capital project (kerbside collections) implementation (see note 1)

  Future years savings already achieved and held within departmental budgets, this planned underspend will be used to offset consultancy costs related to change programme (see note 9)

  Rental costs incurred on behalf of Trading Standards Scotland causing an overspend- reimbursed (see note 26)
- Controlled underspends within Parks to partially offset projected Woodlands Management Costs (see note 11.)

  Newer vehicles are expected to result in lower costs within Cleansing service, however projected overspends in the Roads Contracting Unit more than offsets this causing an overall projected overspend.

  Parks rechargeable works, and enforced repairs offset by additional income (See note 23) Also Roads Path Network spend which will be offset by developers contributions. (See Note 25)
- 8. Slightly favourable rates have been negotiated in waste contract alongside reduction in tonnage projected due to potential impact of new collection service. Also related reduction in revenue equipment spend 9. Consultant costs related to change programme implementation, agency costs within cleansing to cover vacancies etc.

  10. Overspend in training costs projected within Economic development to monitor and oversee Modern apprentice programme.

- Work on diseased and dangerous trees continues to exceed limited budget levels.
   Publicity costs related to new kerbside collection capital project in Waste.
   Money advice service, previously central support, will now be transferred directly to Environment, corresponding underspend within Central Support. Other smaller overspends elsewhere also contribute.
- 14. Projected overspend in Roads materials within the Roads Contracting Unit due to nature and mix of work.

  15. One year break from contribution to Clyde Valley Shared Waste project management costs due to utilisation of previous underspends in the project to date. Grant funding related spend in Outdoor Access more than offsets this
- underspend but is covered by additional income- (see notes 22 &18)
- Projected underspend in Scientific Services costs in Environmental Health.

  Consultants spend (Scottish Water) covered by income from the Repairs and Renewals Fund (see Note 24)
- SPT and Sustrans grant income to offset projected spend in Roads, also smaller grant related to Outdoor Access work 18.
- Projected over recoveries in Planning and Building Control income to partially offset payroll overspends (see note 1).
   Current market prices for sales of recyclables continue to be challenging and are tracking below budgeted levels..
- Over recovery of Roads Contracting Unit income offset by a projected under recover of income in Vehicles Services, based on reduced charges. (see note 6).
   Includes Grant income and contributions within Outdoor access.
   Over recovery of income reflects parks rechargeable works and enforced repairs (see note 7)

- 24. Contribution from the Repairs and Renewals Fund to offset Scottish Water consultancy spend in Economic Development. (see note 17)
  25. Contribution from Developers contributions to offset Roads Path Network expenditure (see note 7), Also an assumed contribution from Central funds to offset impact of redeployment register (see note 1)
  26. Projected over recovery of Rental income in Parks/Economic Development due to near full occupancy of properties. Also rental income from Trading Standards Scotland.

#### Delivery of Agreed Efficiencies

Agreed efficencies are on target to be achieved and

will continue to be monitored.

Period 5 figures have been prepared on a probable outturn basis and therefore reflect projected full year costs. The figures are representative of real pressures within the Environment budget regarding change programme related consultancy costs, projected income from the sales of recyclables, and woodlands management costs. The redeployment register is starting to exert pressure on the service and it has been assumed a contribution from entral funds will offset this. Rates for waste disposal are slightly favourable after a new contract agreement and this, alongside management action in identifying early underspends allows a small overspend position to be shown at period 5 of £8,400 with all other overspends being planned and offset by a corresponding underspends or a projected over-recovery of income. All areas will continue to be monitored with projections being revisited and recalculated in light of new information or trends

ENVIRONMENT SUPPORT - PROPERTY AND TECHNICAL SERVICES REVENUE BUDGET MONITORING AS AT 19TH AUGUST 2016		
Explanation Of Variances - (over) / under	Total Variance (£)	Note
Employee Costs	V	
APT&C Staff Costs	(52,400)	1.
APTC O/Time	10,500	
Travel & Misc costs	(30,000)	1.
Property Costs		
Rates/Water Rates/Rents	(9,300)	2.
Gas/Electricity	(2,200)	
Repairs/Minor Adaptations	(100)	
Property Repairs funded from Repairs and Renewals	(500)	
Other Property Costs	(1,400) (13,500)	
Supplies and Services	(13,500)	
Agency Labour/Interns	(106,400)	3.
Other	(22,400)	4.
	(128,800)	
GROSS EXPENDITURE	(172,300)	
Income		
Other A/cs of the Authority - recovery of Non-Operational Buildings Costs	38,500	5.
Costs Recovered from Capital	125,500	6.
Misc Income	(2,200)	
Total Income	161,800	
NET EXPENDITURE	(10,500)	
Notes	<u> </u>	

- 1. Additional temporary staff employed in Technical Services offset by various underspends elsewhere and over recovery of fee income. (See note 6)
- 2. Property costs incurred for Non-Operational properties partially offset by slight underspends in central properties and income from central resources (See note 5.)
- 3. Agency costs being incurred and consultancy costs offset by projected over-recovery in income (see note 6.)
- 4. Other supplies and services overspends including software costs offset by projected over-recovery in income (see note 6)
- 5. Recovery of costs for Non Operational properties from Central resources.(see note 2)
- 6. Over-recovery of Fee income due to volume and nature of work, and charging policy.

#### Delivery of Agreed Efficiences

Agreed efficencies are on target to be achieved and will continue to be monitored.

Summarv

Period 5 figures have been prepared on a probable outturn basis and therefore reflect projected full year costs. The figures are representative of real pressures within the Environment Support budget regarding projected agency costs, additional staffing costs and consultancy costs being offset by a projected over-recovery of fees. A projected overspend of £10,500 is projected at the present time. All areas will continue to be monitored throughout the financial year with projections being revisited and recalculated in light of new information or trends.

	INITY SERVICES - COMMUNITY RESOURCES MONITORING AS AT 19th AUGUST 2016	
REVENUE BODGET	MONITORING AS AT 1911 AUGUST 2016	
Explanation Of Variances (Over)/Under	Forecast Variance (£)	Note
Employee Costs		
Basic Pay plus On Costs	16,900	1
	16,900	
Property Costs		
Misc Property Variances	(11,000)	2
	(11,000)	
Transport Costs	(4,600)	3
Misc property variances	(4,600)	
Supplies and Services		
Community Planning - database upgrade	(30,000)	4
Insurance	(2,100)	5
Misc Supplies	(5,200)	6
	(37,300)	
GROSS EXPENDITURE TOTAL	(36,000)	
Income		
Misc Income	69,500	7
MICO MICOMIC	69,500	,
NET EXPENDITURE TOTAL	33,500	
Notes:		
	eved turnover and part year vacancies, mainly in Community	
	CCTV at The Edge and Barrhead Museum (Community Lear	ning and Development)
3 Community Learning and Development - Charge for repa	air damage to hire vehicle. or upgrade to Community Learning and Development databas	on funded by the Densire and
Renewals Fund (see note 7)	or upgrade to community Learning and Development databas	se, runueu by the Repairs and
5 Increased costs for insurance premiums and insurance p	remium tax	
C		

- Registrars hire costs of Eastwood House for school placing request appeals
   Police Scotland grant income, Community Learning and Development database contribution from the Repairs and Renewals Fund .

Delivery of Agreed Efficiences	All efficiencies continue to be monitored and where any Efficiencies appear to be under pressure,
Delivery of Agreed Efficiences	alternatives are identified as required.
Period 5 figures have been prepared on a probable o	utturn basis and therefore reflect projected full year costs which currently reflects an overall

Summary underspend of £33,500. Where overspends or spending pressures have been identified, these will be monitored throughout the year to ensure that a a balanced budget position is achieved.

REVENUE BUDGET MON	IITORING AS AT 19th AUGUST 2016	
Explanation Of Variances (Over)/Under	Probable	Note
	Variance	
	<b>(£)</b>	
Employee Costs		
Basic Pay plus On Costs	(98,700)	1
Other Staff Costs & travel	(75,000)	2
	(173,700)	
Property Costs		
Office Furniture & minor adapts	(2,500)	
Misc property costs	(11,500)	] з
	(14,000)	
Transport Costs	(300)	
Supplies and Services		
Purchase of Software	(9,500)	4
Maintenance Hardware & Software	(32,400)	5
Corp HR Strategy	(4,500)	
Licences for Microsoft and Information at Work	(35,000)	6
Print Room - Printer Hire & Copy charges	30,200	7
Restructuring Costs	(19,800)	8
Publications & Subscriptions	700	
Events Support	1,800	
Telephones	3,200	
Misc Supplies & Services	(2,200)	
	(67,500)	
Third Party Payments	(7,500)	9
GROSS EXPENDITURE TOTAL	(263,000)	
Income		
Benefits Admin	2,600	
Other Local Authority Income - Customer Services Veterans Post	(1,400)	
Modernisation Fund	259,100	10
Repairs and Renewals	31,500	11
Miscellaneous income	28,800	
	320,600	
NET EXPENDITURE TOTAL	57,600	

- 1 Overspends in basic pay plus on costs, mainly within Human Resources offset by income (see note 10) and part year vacancies across the service.
- 2 This relates to Redundancy and Severance Pay along with Agency staffing costs
- 3 Relates to Refurbishment of Reception Areas at both Eastwood and Barrhead offices, funded by the Repairs and Renewals Fund (see note 11)
- 4 Purchase of additional software mainly in the Creditors section.
- 5 LAGGAN Upgrade offset by Contribution from Reserves. Flexi System upgrade offset by recharges to other departments.
- 6 Microsoft IT Contract due to expire. Increased costs in renewing for digital capability. Info at Work Licences also included for Council Tax and Non Domestic Rates.
- 7 Underspend on new improved print contract.
- 8 Restructuring Costs
- 9 Payment to West Lothian Council for Local Govt Digital Transformation Partnership not Budgeted.
- 10 Costs recovered from Modernisation Fund for projects within Human Resources and Creditors.
- 11 Contribution from Repairs & Renewals Fund for refurbishments works in both Eastwood and Barrhead offices and LAGGAN upgrade (see note 5)

	Delivery of Agreed Efficiences	All efficiencies continue to be monitored and where any Efficiencies appear to be under pressure,	
	Delivery of Agreed Efficiences	alternatives are identified as required.	
Period 5 figures have been prepared on a probable outturn basis and therefore reflect projected full year costs and currently reflect an overall und			
Summary	nmary of £57,600. Where overspends or spending pressures have been identified, these will be offset by additional income or underspends to bring the position		
	back to a balanced budget.		

	CHIEF EXECUTIVES OFFICE REVENUE BUDGET MONITORING - AS AT 19 AUGUST 2016		
Explana	ation Of Variances (Over)/Under	Forecast Variance (£)	Note
Employ	vee Costs		
	APT&C Costs plus on costs	(8,500)	1
	Overtime	100	
	Travel & Subsistence	3,700	
	Redundancy & Severance Pay	(51,600)	2
	Other Miscellaneous Staff Costs	8,900 (47,400)	3
Supplie	es and Services		
	Miscellaneous Supplies and Services	16,400	4
	Printing and Stationery	7,100	5
	Telephones	2,600	-
	Purchase of Hardware and Software	4,000	
	Corporate Training	(16,300)	6
	Staff Conferences	2,200	
	Legal Expenses	2,400	
	Insurance	1,600	
	Publications & Subscriptions	7,000	
	Archiving Costs	4,500	
	Other Administration Costs	5,200	
	Other Operating Costs	4,700	
		41,400	
	Gross Expenditure	(6,000)	
Income			
	Sales, Fees and Charges	(2.500)	
	General Sales Fees and Charges	(2,500)	7
	Civic Licensing Income	7,800 3,000	′
	Licensing Board Income	3,000	
	Registration Fees Other Accounts of the Authority	(400)	
	Other Accounts of the Authority	0.700	٥
	Other Accounts of the Authority -General Recovery from Other Expenditure	9,700 (18,500)	8 9
	Contribution from Previous Years	17,800	10
	Miscellaneous income	1,800	10
	iviscendriedus l'ilcome	18,700	
	Net Expenditure	12,700	

- 1 Projected underspend due mainly to the turnover reduction of 2.5% that is not expected to be realised across the Chief Executive's Office. This is mostly offset by vacancies in Accountancy Services.
- 2 Payments of redundancy costs and a payment in lieu of notice in Accounting & Budgeting.
- 3 Expected underspend within Other Miscellaneous Staff Costs reflecting a lower than budgeted requirement across the Chief Executive's Office.
- 4 Projected underspend in Miscellaneous Supplies & Services in Accounting & Budgeting, Legal, Licensing Board, Civic Licensing and Internal Audit based upon last years outturn and current levels of expenditure for the year to date.
- 5 Projected underspend in Printing and Stationery in Accounting & Budgeting, Legal, Internal Audit and Chief Executive's section based upon last years outturn and current levels of expenditure for the year to date.
- 6 Projected increased Corporate Training funded by income from the Scottish Funding Council (see note 10).
- 7 Taxi Licence income in Civic Licensing is higher than budgeted due to increased uptake of taxi licences on the introduction of popular one or three year licences.
- 8 Procurement recharges to other departments for new equipment following the introduction of the new Vodaphone contract.
- 9 Higher income in Civic Licensing (see note 7) and the Licensing Board and lower operational costs resulting in a lower recharge to Miscellaneous Expenditure.
- 10 The contribution from previous years relates to income from the Scottish Funding Council and resources increased Corporate Training (see note 6).

# **Delivery of Agreed Efficiencies**

All target efficiencies continue to be monitored.

Summary

Period 5 figures have been prepared on a probable outturn basis and therefore reflect the projected full year costs which currently reflects an overall underspend of £12,700. All variances will continue to be monitored to ensure their status is consistent with that reported.

Explanat	ion Of Variances (Over)/Under	Forecast	
		Variance	
		(£)	Note
Employe	e Costs		
	Overtime	0	
	Travel & Subsistence	(300)	
	Redundancy & Severance Pay	0	
	Agency Labour	0	
	• ,	(300)	
Property	Costs Non Domestic Rates	(200)	
	Non Domestic Rates	(300) (300)	
Supplies	and Services		
oupplies		(F.000)	
	Professional Fees	(5,000)	
	Insurance	(1,800)	
	Audit Fee	9,900	
	COSLA	(200)	
	Street Nameplates	5,000	
	Restructuring Costs	184,000	3
	Equal Pay Payments	(132,000)	
	Miscellaneous Expenditure	(10,000)	4
		49,900	
ransfer	Payments		
	Superannuation Additional Allowances	164,000	6
		164,000	
Support S	Services		
	Civic Licensing Recharge	15,000	
	Licensing Board Recharge	3,500	
		18,500	
	- "		
	Gross Expenditure	231,800	
ncome			
	Property Rentals	1,600	
	Provision Release	137,000	8
	Miscellaneous Income	14,000	9
		152,600	
	Net Expenditure	384,400	
		UU-1,400	<u> </u>
Notes:		( 0)	
	1 Equal Pay Tribunal Advice to be covered by income from Equal Pay Provision (se	ee note 8).	
	2 Underspend due to a reduction in External Audit Fee.		
	3 Lower than anticipated call on Corporate Resource		
	4 Equal Pay Payments to be covered by income from the Equal Pay Provision (see	e note 8).	
	<b>5</b> Fees in relation to professional VAT services (see note 9).		
	6 Lower than anticipated expenditure within Superannuation Additional allowances.		
	7 Reduction in recharge from Service Departments due to lower net costs for Civic	Licensing and Licencing Board.	
	8 Matched Provision Release to cover Equal Pay Payments (see notes 1 & 4).		
	Over-recovery of Miscellaneous Income is mainly in relation to the recharge of fee     Other Accounts of the Authority (see note 5)	es for professional VAT services to	
	Other Accounts of the Authority (see note 5).  Delivery of Agreed Efficiencies  All target efficiencies	continue to be monitored.	
		repond of £384 400	
	Taking into account the latest information at Period 5, the forecast variance is an unde	15penu 01 2304,400.	

	89	
	HOUSING	
PROBABLE OUTTURN VAR Explanation of Variances (over)/under	ANCES - as at 19th August 2016 Total	
Explanation of Variances (Over)/under	Variance	Note
Employee Costs	£	
New Grant Funded posts	(40,400)	1
Various other payroll costs	(5,000)	
	(45,400)	
Property Costs	(11,111)	
Lease payments for Private Sector Leasing (PSL's) prope	ties (15,500)	2
	(24,500)	
Supplies and Services		
Cost of renovating, furniture etc. in Homeless properties	46,400	3
Various other Supplies & Services	(31,100)	4
	15,300	
Third Party Payments		
Other Payments To Other Bodies	8,200	
	8,200	
Transfer Payments		
HB's - Rent Rebates and Allowances	(807,700)	5
Specific Debt Written Off	(50,000)	6
PSHG - Repairs Grant	(24,700)	7
Bed & Breakfast Accommodation	25,000	8
	(857,400)	
Gross Expenditure	(903,800)	
Income		_
HB's - Rent Rebates and Allowances	822,700	5
Welfare Reform Income	20,100	1 1
PSHG Grant Income	24,700	7
Refugee Grant Income	34,600	1
Various other small income variances	23,800	9
Total Income	925,900	
NET EVDENDITUDE	Totala 20 400	
NET EXPENDITURE	Totals 22,100	

- 1. Two posts Welfare Reform Housing Officer and Refugee Resettlement Officer matched by additional funding.
- 2. Lease payment reflecting increase in number of Private Sector Leasing properties offset by additional income (see note 9)
- 3. Savings in maintenance costs due to fewer Homeless Person Units than originally budgeted.
- 4. Increase in various Supplies costs including Voids and recharges from other departments, slightly higher than budgeted costs.
- 5. Housing Benefit net movements based on mid year Department of Works and Pensions return.
- **6.** Estimated impact of debt write off related to recharge of repair work.
- 7. Overspend funded through additional Private Sector Housing Grant income from carry forward of 2015/16 funds.
- 8. Planned saving through reduction in use of Bed & Breakfast for temporary homeless accommodation.
- 9. Various changes in rental income reflecting changes in number of Homeless Person Units and Private Sector Leasing properties.

	Delivery of Agreed Efficiencies:	Agreed efficiencies are on target to be achieved and will continue to be monitored.
Summary	Period 5 figures have been prepared on a probable outturn basis and there other housing are causing an overspend but these are offset by income an Payroll is projected to cause slight pressure in the budget but at present it pressure. A projected underspend in Bed and Breakfast accommodation in £22,100 to be shown at period 5.	d resource transfers. A slight overspend elsewhere within is expected that management action can contain this

COMBINED I	DUSING REVENUE ACCOUNT (HRA) MONITORING AS AT 19th AUGUST 2016
Explanation of Variances (over)/under	Total Variance £
Employee Costs	
Election Payments	(21,700)
Other Payroll costs including turnover.	8,100
	(13,600)
Property Costs	
All Property costs	(5,300)
	(5,300)
Supplies and Services	
Materials, Contractors/Agency	(139,400)
Owner Occupier Receipts	(450,000) 3
Irrecoverables	<b>35,000 4</b>
Other Supplies & Services	(16,000) 5
	(570,400)
Transfer Payments	
Bad Debt Provision	(153,200) 4
Other miscellaneous Transfer Payments	(5,500)
Danasistian O largainment I acces	(158,700)
Depreciation & Impairment Losses	20,000
Loan Charges	30,000 6 30,000
	30,000
Gross Expenditure	(718,000)
Income	(710,000)
Rental income	(52,800)
Recharged Repairs/Service Charges	24,100
Non-HRA generated income(including from Capita	
Contribution from Bad Dept Provision	130,000 4
Owner Occupier Receipts	450,000 <b>3</b>
Total Income	701,300
NET EXPENDITURE	Totals (16,700)

- 1. Election payments for Non-Housing Revenue Account staff this is matched by income. (see note 9)
- 2. Estimated additional costs required to generate additional Capital and other income. (see note 9)
- 3. Estimated value of capital spend on non-Housing Revenue Account properties matched by owner receipts.
- 4. Net effect of debt related adjustments including irrecoverables, write-offs, increase in Bad Debt Provision less contribution from Bad Debt Provision.
- **5.** Various minor overspends from miscellaneous Supplies expenditure categories.
- 6. Projected underspend in loans charges linked to increased capital receipts via right to buy sales.
- 7. Reduction in rental income due to significantly higher Right-to-Buy sales before scheme is withdrawn.
- **8.** Increased income from recharges to Owner/Tenants and from Service Charges.
- **9.** Higher income due to two elections and increase in capital works.

	Delivery of Agreed Efficiencies:	Agreed efficiencies are on target to be achieved and will continue to be monitored.
Summary	Period 5 figures have been prepared on a probable outturn basis and therefore reflect programme is expected to result in higher costs but also higher income recovered within within the Housing Revenue Account comes from significantly increased numbers of hopotential rental income in this financial year. However it is expected capital receipts in the result a slight overspend is projected at period 5 but it is anticipated that management and the support of the support	n the Housing Maintenance team. Apart from this the main pressure buse sales as the right to buy scheme draws to a close, reducing the his respect will have a favourable impact on Loans charges. As a

#### EAST RENFREWSHIRE COUNCIL BUDGETARY CONTROL STATEMENT - OBJECTIVE SUMMARY PERIOD 5 19TH AUGUST 2016

	APPROVED							
	BUDGET	BASE BUDGET	OPERATIONAL	REVISED	BUDGET	ACTUAL	VARIA	
DEPARTMENT	01/09/16	ADJUSTMENTS	ADJUSTMENTS	BUDGET	TO DATE	TO DATE	PERIOD	FORECAST
EDUCATION	128,129,400	0	116,900	128,246,300	38,724,400	36,082,000	2,642,400	280,400
HEALTH & SOCIAL CARE PARTNERSHIP	4,028,700	0	(3,333,000)	695,700	2,710,500	1,918,000	792,500	0
CONTRIBUTION TO INTEGRATION JOINT BOARD	46,089,000	0	0	46,089,000	9,134,700	7,717,000	1,417,700	0
ENVIRONMENT	28,430,900	0	0	28,430,900	8,136,900	7,792,000	344,900	(8,400)
ENVIRONMENT - SUPPORT	0	0	0	0	822,500	952,000	(129,500)	(10,500)
CHIEF EXECUTIVES OFFICE	0	0	0	0	1,012,300	1,018,100	(5,800)	12,700
CORP & COMM - COMMUNITY RESOURCES	3,707,700	0	0	3,707,700	1,203,900	1,179,400	24,500	33,500
CORP & COMM - SUPPORT	0	0	0	0	4,387,700	3,778,900	608,800	57,600
OTHER EXPENDITURE/HOUSING	13,374,400	0	12,500	13,386,900	373,200	(207,500)	580,700	406,500
JOINT BOARDS	2,293,000	0	0	2,293,000	1,102,500	1,095,600	6,900	20,300
BENEFITS	0	0	0	0	0	0	0	0
CONTINGENCIES	372,200	0	(12,500)	359,700	0	0	0	0
CONTRIBUTION TO RESERVES	0	0	0	0	0	0	0	0
CAPITAL FINANCING - LOAN CHARGES	0	0	0	0	0	0	0	0
HOUSING REVENUE ACCT	0	0	0	0	(2,032,800)	(2,158,800)	126,000	(16,700)
TOTAL	226,425,300	0	(3,216,100)	223,209,200	65,575,800	59,166,700	6,409,100	775,400
	220,420,000		(0,210,100)	220,200,200	00,070,000	00,100,700	0,400,100	770,400

# EAST RENFREWSHIRE COUNCIL BUDGETARY CONTROL STATEMENT - SUBJECTIVE SUMMARY PERIOD 5 19TH AUGUST 2016

	APPROVED							
	BUDGET	BASE BUDGET	OPERATIONAL	REVISED	ESTIMATE	ACTUAL	VAR	RIANCE
SUBJECTIVE DETAIL	01/09/16	ADJUSTMENTS	ADJUSTMENTS	ESTIMATE	TO DATE	TO DATE	PERIOD	FORECAST
Employee Costs	124,434,400	0	(92,200)	124,342,200	43,845,900	43,040,800	805,100	(505,700)
Property Costs	15,014,000	0	107,600	15,121,600	6,806,300	6,133,100	673,200	(33,500)
Transport & Plant Costs	5,133,500	0	0	5,133,500	2,036,200	1,790,700	245,500	(116,100)
Supplies & Services	49,099,600	0	170,300	49,269,900	16,701,700	13,988,400	2,713,300	(1,676,700)
Third Party Payments	88,385,100	0	(48,800)	88,336,300	20,296,500	16,630,300	3,666,200	1,178,200
Transfer Payments	18,313,800	0	0	18,313,800	6,662,000	6,908,400	(246,400)	(1,392,900)
Support Services	18,636,800	0	0	18,636,800	35,400	33,800	1,600	121,500
Depreciation & Impairment Losses	16,695,200	0	0	16,695,200	254,000	0	254,000	30,000
Joint Boards	2,293,000	0	0	2,293,000	1,102,500	1,095,600	6,900	20,300
Contingencies	372,200	0	(12,500)	359,700	0	0	0	0
Capital Financing- Loans Charges	0	0	0	0	0	0	0	0
Total Expenditure	338,377,600	0	124,400	338,502,000	97,740,500	89,621,100	8,119,400	(2,374,900)
Income	111,952,300	0	3,340,500	115,292,800	32,164,700	30,454,400	(1,710,300)	3,150,300
TOTAL	226,425,300	0	(3,216,100)	223,209,200	65,575,800	59,166,700	6,409,100	775,400

		APPROVED	BASE BUDGET	OPERATIONAL	REVISED	ESTIMATE	ACTUAL	VAR	ANCE
DEPARTMENT	SUBJECTIVE DETAIL	BUDGET	ADJUSTMENTS	ADJUSTMENTS	ESTIMATE	TO DATE	TO DATE	PERIOD	FORECAST
Education	Employee Costs	84,377,400		(92,200)	84,285,200	26,589,000	26,194,700	394,300	(227,600)
	Property Costs	10,045,000		107,600	10,152,600	5,052,800	4,404,900	647,900	(46,200)
	Transport & Plant Costs	1,768,900		0	1,768,900	720,500	500,200	220,300	38,300
	Supplies & Services	24,473,100		157,800	24,630,900	6,972,500	6,214,800	757,700	(111,000)
	Third Party Payments	7,018,800		(48,800)	6,970,000	2,193,000	2,039,700	153,300	220,000
	Transfer Payments	811,200		0	811,200	332,700	472,500	(139,800)	(479,900)
	Support Services	4,553,800		0	4,553,800	0	0	0	0
	Depreciation and Impairment Losses	7,896,400		0	7,896,400	0	0	0	0
	Total Expenditure	140,944,600	0	124,400	141,069,000	41,860,500	39,826,800	2,033,700	(606,400)
	Income	12,815,200		7,500	12,822,700	3,136,100	3,744,800	608,700	886,800
	TOTAL	128,129,400	0	116,900	128,246,300	38,724,400	36,082,000	2,642,400	280,400

# **Budget Adjustments**

Additional Resources: 1 + 2 Languages	116,900
Expenditure funded by Tesco Green Spaces grant	7,500
Tesco Green Spaces grant income received	(7,500)
Devolved School Management - Employee Costs	(92,200)
Devolved School Management - Property Costs	107,600
Devolved School Management - Supplies and Services	33,400
Devolved School Management -Third Party Payments	(48,800)
	- 116.900

		APPROVED	BASE BUDGET	OPERATIONAL	REVISED	ESTIMATE	ACTUAL	VAR	RIANCE
DEPARTMENT	OBJECTIVE DETAIL	BUDGET	ADJUSTMENTS	ADJUSTMENTS	ESTIMATE	TO DATE	TO DATE	PERIOD	FORECAST
Education	Pre Five Education	8,447,400		(12,600)	8,434,800	2,348,900	2,089,300	259,600	(49,000)
	Primary Education	39,735,100		(49,500)	39,685,600	12,849,600	12,179,800	669,800	(38,700)
	Secondary Education	53,865,600		25,800	53,891,400	17,951,100	17,264,700	686,400	213,000
	Schools Other	3,050,400		208,600	3,259,000	739,800	719,200	20,600	(86,400)
	Special Education	6,387,700		6,800	6,394,500	1,685,700	1,560,600	125,100	226,700
	Psychological Services	870,600		0	870,600	286,800	272,600	14,200	0
	Transport (Excl Spec Educ)	996,100		0	996,100	504,500	260,500	244,000	64,900
	Bursaries/EMAs	0		0	0	0	1,600	(1,600)	0
	Provision for Clothing	180,700		0	180,700	92,500	92,800	(300)	0
	Administration & Support	7,857,100		(62,200)	7,794,900	1,055,100	938,900	116,200	102,000
	School Crossing Patrollers	0		0	0	(25,300)	(33,600)	8,300	24,600
	Catering	0		0	0	157,900	7,100	150,800	500
	Cleaning	0		0	0	(207,500)	(180,700)	(26,800)	(170,600)
	Culture & Leisure Services	6,738,700		o	6,738,700	1,285,300	909,200	376,100	(6,600)
	TOTAL	128,129,400	0	116,900	128,246,300	38,724,400	36,082,000	2,642,400	280,400

# **Budget Adjustments**

Additional Resources: 1 + 2 Languages	116,900
Devolved School Management - Pre Five Education	(12,600)
Devolved School Management - Primary Education	(49,500)
Devolved School Mnagement - Secondary Education	25,800
Devolved School Mangement - Schools Other	91,700
Devolved School Management - Special Education	6,800
Devolved School Management - Administration & Support	(62,200)
	- 116,900

		APPROVED	BASE BUDGET	OPERATIONAL	REVISED	ESTIMATE	ACTUAL	VARIA	NCE
DEPARTMENT	SUBJECTIVE DETAIL	BUDGET	ADJUSTMENTS	ADJUSTMENTS	ESTIMATE	TO DATE	TO DATE	PERIOD	FORECAST
Health & Social Care Partnership	Employee Costs	19,792,700			19,792,700	6,357,800	6,195,800	162,000	(29,000)
Care i armership	Property Costs	990,500			990,500	243,900	266,800	(22,900)	117,000
	Transport & Plant	167,900			167,900	64,600	75,400	(10,800)	(71,000)
	Supplies & Services	2,599,900			2,599,900	957,800	50,700	907,100	128,000
	Third Party Payments	34,303,500			34,303,500	8,702,300	6,695,900	2,006,400	982,000
	Transfer Payments	-			-	-	-	-	-
	Support Services	2,326,000			2,326,000	5,800	3,600	2,200	3,000
	Depreciation and Impairment Losses	695,700			695,700	254,000	0	254,000	0
	Total Expenditure	60,876,200	-	-	60,876,200	16,586,200	13,288,200	3,298,000	1,130,000
	Income	10,758,500			10,758,500	4,741,000	3,653,200	(1,087,800)	(795,000)
	Funding From Integration Joint Board	46,089,000		3,333,000	49,422,000	9,134,700	7,717,000	(1,417,700)	(335,000)
	Total	4,028,700	0	(3,333,000)	695,700	2,710,500	1,918,000	792,500	0

1,903,000 30,000 1,065,000

335,000 3,333,000

Budget Adjustments Funding From Integration Fund	
Funding From Integration Fund - Charging	
Funding From NHS Integrated Care Fund	
Funding From NHS Delayed Discharge	

The revised estimate balance of £695,700 reflects an accounting entry for capital charges which does not require to be funded

The Scottish Government introduced an Integration Fund of £250m as part of the 2016/17 Budget in respect of demographic pressures, review of charging thresholds and capacity (£125m), and the payment of the living wage to staff of providers of social care services (£125m). East Renfrewshire's share of the fund is £3.620m of which the IJB has allocated £1.933m to date in regards demographic pressures (1.738m), living wage (0.165m), and charging (£0.030m).

		APPROVED	BASE BUDGET	OPERATIONAL	REVISED	ESTIMATE	ACTUAL	VARIANCE	
DEPARTMENT	OBJECTIVE DETAIL	BUDGET	ADJUSTMENTS	ADJUSTMENTS	ESTIMATE	TO DATE	TO DATE	PERIOD	FORECAST
Health & Social Care Partnership	Service Strategy	809,800			809,800	219,200	201,500	17,700	13,000
Care Farthership	Children & Families	8,234,300			8,234,300	2,304,200	1,011,800	1,292,400	588,000
	Older People	22,650,600			22,650,600	5,854,500	6,485,100	(630,600)	(131,000)
	Physical/Sensory Disability	3,695,200			3,695,200	1,331,100	1,369,300	(38,200)	(227,000)
	Learning Disability	7,526,900			7,526,900	1,435,300	1,085,000	350,300	(94,000)
	Mental Health	1,455,400			1,455,400	253,500	455,800	(202,300)	92,000
	Addictions/Substance Misuse	263,500			263,500	31,000	127,200	(96,200)	122,000
	Criminal Justice	25,000			25,000	17,700	49,200	(31,500)	(2,000)
	Support Service & Management	5,457,000			5,457,000	398,700	(1,149,900)	1,548,600	(26,000)
		50,117,700	0	0	50,117,700	11,845,200	9,635,000	2,210,200	335,000
	Core Funding from Integration Joint Board	46,089,000		3,333,000	49,422,000	9,134,700	7,717,000	(1,417,700)	(335,000)
	Total	4,028,700	0	(3,333,000)	695,700	2,710,500	1,918,000	792,500	-

**Budget Adjustments** 

 Funding From Integration Fund
 1,903,000

 Funding From Integration Fund - Charging
 30,000

 Funding From NHS Integrated Care Fund
 1,065,000

 Funding From NHS Delayed Discharge
 335,000

 3,333,000

The revised estimate balance of £695,700 reflects an accounting entry for capital charges which does not require to be funded

The Scottish Government introduced an Integration Fund of £250m as part of the 2016/17 Budget in respect of demographic pressures, review of charging thresholds and capacity (£125m), and the paymmet of the living wage to staff of providers of social care services (£125m). East Renfrewshire's share of the fund is £3.620m owhich the IJB has allocated £1.933m to date in regards demographic pressures (1.738m), living wage (0.165m), and charging (£0.030m).

		APPROVED	BASE BUDGET	OPERATIONAL	REVISED	ESTIMATE	ACTUAL	VARIANCE	
DEPARTMENT	OBJECTIVE DETAIL	BUDGET	ADJUSTMENTS	ADJUSTMENTS	ESTIMATE	TO DATE	TO DATE	PERIOD	FORECAST
Contribution to Integration Joint Board	CORE FUNDING	46,089,000		ADJUSTMENTS	46,089,000			1,417,700	
		46,089,000	-	-	46,089,000	9,134,700	7,717,000	1,417,700	-

		APPROVED	BASE BUDGET	OPERATIONAL	REVISED	ESTIMATE	ACTUAL	VARIANCE	
DEPARTMENT	OBJECTIVE DETAIL	BUDGET	ADJUSTMENTS	ADJUSTMENTS	ESTIMATE	TO DATE	TO DATE	PERIOD	FORECAST
Contribution to Integration Joint Board	Employee Costs Property Costs								
	Transport & Plant								
	Supplies & Services								
	Third Party Payments	46,089,000			46,089,000	9,134,700	7,717,000	1,417,700	-
	Transfer Payments								
	Support Services								
	Depreciation and Impairment Losses								
	Contribution to Reserve								
	Total Expenditure	46,089,000	-	-	46,089,000	9,134,700	7,717,000	1,417,700	-
	Income								
				-		-	-		_
		46,089,000	-	-	46,089,000	9,134,700	7,717,000	1,417,700	-
			_				_		

		APPROVED	BASE BUDGET	OPERATIONAL	REVISED	ESTIMATE	ACTUAL	VARIA	ANCE
DEPARTMENT	SUBJECTIVE DETAIL	BUDGET	ADJUSTMENTS	ADJUSTMENTS	ESTIMATE	TO DATE	TO DATE	PERIOD	FORECAST
Environment	Employee Costs	12,563,200			12,563,200	4,132,100	3,994,600	137,500	44,400
	Property Costs	1,849,100			1,849,100	411,900	557,500	(145,600)	(35,700)
	Transport & Plant Costs	2,989,000			2,989,000	1,147,500	1,133,100	14,400	(78,500)
	Supplies & Services	16,717,100			16,717,100	5,860,400	5,464,100	396,300	(996,300)
	Third Party Payments	300,600			300,600	112,200	20,100	92,100	(24,500)
	Transfer Payments	283,900			283,900	77,600	127,600	(50,000)	(60,900)
	Support Services	2,336,300			2,336,300	(400)	0	(400)	100,000
	Depreciation & Impairment Losses	3,554,900			3,554,900	0	0	0	0
	Total Expenditure	40,594,100	0	0	40,594,100	11,741,300	11,297,000	444,300	(1,051,500)
	Income	12,163,200			12,163,200	3,604,400	3,505,000	(99,400)	1,043,100
	TOTAL	28,430,900	0	0	28,430,900	8,136,900	7,792,000	344,900	(8,400)
	IOIAL	20,430,900	<u> </u>		20,430,900	5,130,300	1,132,000	344,300	(0,400)

		APPROVED	BASE BUDGET	OPERATIONAL	REVISED	ESTIMATE	ACTUAL	VARIA	ANCE
DEPARTMENT	OBJECTIVE DETAIL	BUDGET	ADJUSTMENTS	ADJUSTMENTS	ESTIMATE	TO DATE	TO DATE	PERIOD	FORECAST
Environment	Directorate	1,128,000			1,128,000	301,700	314,600	(12,900)	(82,800
	Environment Accomodation	0			0	228,700	380,600	(151,900)	(1,500
	Energy Management	78,400			78,400	27,200	4,500	22,700	(
	Development Management	508,500			508,500	90,100	113,900	(23,800)	(39,900
	Development Planning	878,000			878,000	251,100	100,600	150,500	(42,400
	Economic Development	1,399,000			1,399,000	331,600	213,600	118,000	76,500
	Building Control	130,900			130,900	(18,000)	(37,700)	19,700	61,900
	Roads	12,414,600			12,414,600	3,733,000	3,803,700	(70,700)	(4,700
	Roads Contracting Unit	0			0	(175,300)	(89,000)	(86,300)	
	Parks	2,326,800			2,326,800	707,600	725,000	(17,400)	(150,000
	Cleansing	4,249,000			4,249,000	996,100	863,900	132,200	43,30
	Waste Management	4,089,300			4,089,300	1,439,100	1,144,000	295,100	93,80
	Protective Services	1,228,400			1,228,400	336,100	309,400	26,700	37,40
	Vehicle Services	0			0	(112,100)	(55,100)	(57,000)	
	TOTAL	28,430,900	0	0	28,430,900	8,136,900	7,792,000	344,900	(8,400

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		APPROVED	BASE BUDGET	OPERATIONAL	REVISED	ESTIMATE	ACTUAL	VA	RIANCE
DEPARTMENT	OBJECTIVE DETAIL	BUDGET	ADJUSTMENTS	ADJUSTMENTS	ESTIMATE	TO DATE	TO DATE	PERIOD	FORECAST
Environment Support	Employee Costs	1,372,400			1,372,400	444,000	437,700	6,300	(30,000)
	Property Costs	861,900			861,900	500,900	450,100	50,800	(13,500)
	Transport & Plant Costs	0			0	0	0	0	0
	Supplies & Services	254,700			254,700	47,600	97,700	(50,100)	(128,800)
	Transfer Payments	0			0	0	0	0	0
	Support Services	0			o	0	0	0	0
	Depreciation & Impairment Losses	57,700			57,700	0	0	0	0
	Total Expenditure	2,546,700	0	0	2,546,700	992,500	985,500	7,000	(172,300)
	Income	772,000			772,000	170,000	33,500	(136,500)	161,800
	TOTAL	1,774,700	0	0	1,774,700	822,500	952,000	(129,500)	(10,500)

		APPROVED	BASE BUDGET	OPERATIONAL	REVISED	ESTIMATE	ACTUAL	VAR	IANCE
DEPARTMENT	OBJECTIVE DETAIL	BUDGET	ADJUSTMENTS	ADJUSTMENTS	ESTIMATE	TO DATE	TO DATE	PERIOD	FORECAST
Environment Support	Property & Technical	826,000			826,000	319,100	545,600	(226,500)	(30,300)
Зарроге	Accommodation	948,700			948,700	503,400	406,400	97,000	19,800
	Total Expenditure	1,774,700	0	0	1,774,700	822,500	952,000	(129,500)	(10,500)
		4 77 4 700			4 77 4 700	200 500	050 000	(400 500)	(40.500)
	TOTAL	1,774,700	0	0	1,774,700	822,500	952,000	(129,500)	(10,500)

		APPROVED	BASE BUDGET	OPERATIONAL	REVISED	ESTIMATE	ACTUAL	VARIA	NCE
DEPARTMENT	SUBJECTIVE DETAIL	BUDGET	ADJUSTMENTS	ADJUSTMENTS	ESTIMATE	TO DATE	TO DATE	PERIOD	FORECAST
Corporate & Community Community Resources	Employee Costs	2,893,800			2,893,800	929,600	917,200	12,400	16,900
	Property Costs	79,300			79,300	20,400	36,800	(16,400)	(11,000)
	Transport & Plant Costs	41,800			41,800	16,100	17,100	(1,000)	(4,600)
	Supplies & Services	256,300			256,300	83,800	143,700	(59,900)	(37,300)
	Third Party Payments	66,000			66,000	66,000	55,600	10,400	0
	Transfer Payments	187,000			187,000	151,800	146,600	5,200	0
	Support Services	680,500			680,500	0	0	0	0
	Depreciation & Impairment	30,400			30,400	0	0	0	0
	Total Expenditure	4,235,100	0	0	4,235,100	1,267,700	1,317,000	(49,300)	(36,000)
	Income	527,400			527,400	63,800	137,600	73,800	69,500
	TOTAL	2 707 700	•	•	2 707 700	4 202 000	4 470 400	24 500	22 500
	TOTAL	3,707,700	0	0	3,707,700	1,203,900	1,179,400	24,500	33,500

		APPROVED	BASE BUDGET	OPERATIONAL	REVISED	ESTIMATE	ACTUAL	VARI	ANCE
DEPARTMENT	OBJECTIVE DETAIL	BUDGET	ADJUSTMENTS	ADJUSTMENTS	ESTIMATE	TO DATE	TO DATE	PERIOD	FORECAST
Corporate & Community Community Resources	Community Learning & Dev	1,077,900			1,077,900	272,500	261,200	11,300	(18,900)
Community Resources	Community Planning	446,000			446,000	84,900	67,200	17,700	19,600
	Community Facilities	156,600			156,600	52,900	53,000	(100)	1,600
	Community Safety	1,611,900			1,611,900	488,100	512,000	(23,900)	37,700
	Equalities	124,300			124,300	38,300	39,100	(800)	(3,500)
	Registrars/Grants	152,300			152,300	164,500	149,200	15,300	(3,400)
	Auchenback Resource Centre	30,700			30,700	11,800	8,500	3,300	0
	Area Forums	0			0	0	0	0	0
	Community Resources Mgt	108,000			108,000	90,900	89,200	1,700	400
	TOTAL	3,707,700	0	0	3,707,700	1,203,900	1,179,400	24,500	33,500

		APPROVED	BASE BUDGET	OPERATIONAL	REVISED	ESTIMATE	ACTUAL	VAR	IANCE
DEPARTMENT	SUBJECTIVE DETAIL	BUDGET	ADJUSTMENTS	ADJUSTMENTS	ESTIMATE	TO DATE	TO DATE	PERIOD	FORECAST
Corporate & Community Support	Employee Costs	8,829,800			8,829,800	2,908,200	2,811,000	97,200	(173,700
	Property Costs	3,500			3,500	1,600	6,100	(4,500)	(14,000
	Transport & Plant Costs	61,600			61,600	23,700	18,400	5,300	(300
	Supplies & Services	3,243,200			3,243,200	1,614,700	1,434,000	180,700	(67,500
	Third Party Payments	64,100			64,100	3,200	2,400	800	(7,500)
	Transfer Payments	4,211,300			4,211,300	70,500	2,600	67,900	(
	Support Services	0			0	0	0	0	(
	Depreciation & Impairment	704,700			704,700	0	0	0	(
	Total Expenditure	17,118,200	0	0	17,118,200	4,621,900	4,274,500	347,400	(263,000
	Income	7,452,600			7,452,600	234,200	495,600	261,400	320,600
	TOTAL	9,665,600	0	0	9,665,600	4,387,700	3,778,900	608,800	57,600
		2,000,000			2,200,000	.,,	2,210,000	100,000	01,000

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		APPROVED	BASE BUDGET	OPERATIONAL	REVISED	ESTIMATE	ACTUAL	VARI	ANCE
DEPARTMENT	OBJECTIVE DETAIL	BUDGET	ADJUSTMENTS	ADJUSTMENTS	ESTIMATE	TO DATE	TO DATE	PERIOD	FORECAST
Corporate & Community Support	Revenues	773,100			773,100	435,900	311,200	124,700	(51,000)
Саррон	Council Tax & NDR	127,800			127,800	214,800	178,100	36,700	14,000
	ІСТ	3,554,000			3,554,000	1,421,800	1,097,100	324,700	(1,600)
	Directorate	161,900			161,900	52,100	52,800	(700)	(3,200)
	Policy	447,700			447,700	175,600	201,900	(26,300)	(12,300)
	Public Relations	372,700			372,700	154,200	157,700	(3,500)	23,300
	Corporate Personnel	1,735,200			1,735,200	786,500	654,600	131,900	27,000
	Admin & Printing	894,000			894,000	374,600	346,000	28,600	70,900
	Members Expenses	o			0	166,800	199,700	(32,900)	0
	Customer Services & MART	1,599,200			1,599,200	605,400	579,800	25,600	(9,500)
	TOTAL	9,665,600	0	0	9,665,600	4,387,700	3,778,900	608,800	57,600
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		APPROVED	BASE BUDGET	OPERATIONAL	REVISED	ESTIMATE	ACTUAL	VAF	RIANCE
DEPARTMENT	SUBJECTIVE DETAIL	BUDGET	<b>ADJUSTMENTS</b>	ADJUSTMENTS	ESTIMATE	TO DATE	TO DATE	PERIOD	FORECAST
Chief Executive's Office	Staff Costs	2,968,800			2,968,800	929,900	970,000	(40,100)	(47,400)
	Property Costs	0			0	0	0	0	0
	Transport Costs	0			0	0	0	0	0
	Supplies & Services	354,500			354,500	168,600	139,000	29,600	41,400
	Third Party Payments	71,000			71,000	0	0	0	0
	Transfer Payments	0			0	0	0	0	0
	Support Services	124,300			124,300	0	0	0	0
	Depreciation & Impairment	0			0	0	0	0	0
	Total Expenditure	3,518,600	0	0	3,518,600	1,098,500	1,109,000	(10,500)	(6,000)
	Income	414,000			414,000	86,200	90,900	4,700	18,700
	TOTAL	3,104,600	0	0	3,104,600	1,012,300	1,018,100	(5,800)	12,700

		APPROVED	BASE BUDGET	OPERATIONAL	REVISED	ESTIMATE	ACTUAL	VARIANCE	
DEPARTMENT	OBJECTIVE DETAIL	BUDGET	ADJUSTMENTS	ADJUSTMENTS	ESTIMATE	TO DATE	TO DATE	PERIOD	FORECAST
Chief Executive's Office	Chief Executives Office	242,400			242,400	79,600	75,500	4,100	(1,500)
Office	Accountancy	1,607,100			1,607,100	592,600	610,900	(18,300)	0
	Legal	587,300			587,300	190,200	186,500	3,700	7,100
	Procurement	421,000			421,000	113,000	116,900	(3,900)	4,100
	Civic Licensing	0			0	(31,300)	(51,800)	20,500	0
	Licensing Board	0			0	(11,000)	1,900	(12,900)	0
	Internal Audit	246,800			246,800	79,200	78,200	1,000	3,000
	Total Expenditure	3,104,600	0	0	3,104,600	1,012,300	1,018,100	(5,800)	12,700
	Total Experiation	0,104,000	Ů	· ·	0,104,000	1,012,000	1,010,100	(0,000)	12,700
	TOTAL	3,104,600	0	0	3,104,600	1,012,300	1,018,100	(5,800)	12,700

	APPROVED BASE BUDGET OPERATIONAL REVISED ESTIMATE A				ACTUAL	VA	RIANCE		
DEPARTMENT	SUBJECTIVE DETAIL	BUDGET	ADJUSTMENTS	ADJUSTMENTS	ESTIMATE	TO DATE	TO DATE	PERIOD	FORECAST
Other Exp. & Income (INC OTHER HSG)	Other Expenditure	11,295,700		12,500	11,308,200	787,900	404,200	383,700	231,800
	Income	217,000			217,000	6,500	35,600	29,100	152,600
		11,078,700	0	12,500	11,091,200	781,400	368,600	412,800	384,400
	Other Housing	2,295,700			2,295,700	(408,200)	(576,100)	167,900	22,100
	TOTAL	13,374,400	0	12,500	13,386,900	373,200	(207,500)	580,700	406,500

# **Budget Adjustments**

# Other Expenditure

Contingency Draw - Welfare Reform (Cabinet 15/6/16)

12,500

		APPROVED	BASE BUDGET	OPERATIONAL	REVISED	ESTIMATE	ACTUAL	VARIANCE	
DEPARTMENT	SUBJECTIVE DETAIL	BUDGET	ADJUSTMENTS	ADJUSTMENTS	ESTIMATE	TO DATE	TO DATE	PERIOD	FORECAST
Housing Revenue Account	Employee Costs	3,774,900	0		3,774,900	1,221,300	1,187,700	33,600	(13,600)
	Property Costs	1,267,900	0		1,267,900	338,600	218,400	120,200	(5,300)
	Transport & Plant Costs	165,900	0		165,900	63,800	46,500	17,300	0
	Supplies & Services	2,241,500	0		2,241,500	750,400	735,700	14,700	(570,400)
	Third Party Payments	0	0		0	0	0	0	0
	Transfer Payments	40,800	0		40,800	15,700	20,300	(4,600)	(158,700)
	Support Services	794,100	0		794,100	0	0	0	0
	Depreciation & Impairment Losses	4,412,600	0		4,412,600	0	0	0	30,000
	Total Expenditure	12,697,700	0	0	12,697,700	2,389,800	2,208,600	181,200	(718,000)
	Income	12,697,700	0		12,697,700	4,422,600	4,367,400	(55,200)	701,300
	TOTAL	0	0	0	0	(2,032,800)	(2,158,800)	126,000	(16,700)
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