



Meeting of East Renfrewshire Health and Social Care Partnership	Integration Joint Board
Held on	22 September 2021
Agenda Item	11
Title	Revenue Budget Monitoring Report 2020/21; position as at 31 st July 2021
<p>Summary</p> <p>To provide the Integration Joint Board with financial monitoring information in relation to the revenue budget, as part of the agreed financial governance arrangements.</p>	
Presented by	Ian McLean, Accountancy Manager (Depute Chief Financial Officer)
<p>Action Required</p> <p>The Integration Joint Board is asked to:</p> <ul style="list-style-type: none"> • note the projected outturn for the 2021/22 revenue budget • note the projected reserves balances • approve the requested budget virements 	
<p>Directions</p> <p><input type="checkbox"/> No Directions Required</p> <p><input type="checkbox"/> Directions to East Renfrewshire Council (ERC)</p> <p><input type="checkbox"/> Directions to NHS Greater Glasgow and Clyde (NHSGGC)</p> <p><input checked="" type="checkbox"/> Directions to both ERC and NHSGGC</p>	<p>Implications</p> <p><input checked="" type="checkbox"/> Finance</p> <p><input type="checkbox"/> Policy</p> <p><input type="checkbox"/> Workforce</p> <p><input type="checkbox"/> Equalities</p> <p><input checked="" type="checkbox"/> Risk</p> <p><input type="checkbox"/> Legal</p> <p><input type="checkbox"/> Infrastructure</p> <p><input type="checkbox"/> Fairer Scotland Duty</p>

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EAST RENFREWSHIRE INTEGRATION JOINT BOARD

22 September 2021

Report by Chief Financial Officer

REVENUE BUDGET MONITORING REPORT

PURPOSE OF REPORT

1. To advise the Integration Joint Board of the projected outturn position of the 2021/22 revenue budget. This projection is based on ledger information as at 31st July 2021 and allowing for latest intelligence.

RECOMMENDATIONS

2. The Integration Joint Board is asked to:
 - note the projected outturn for the 2021/22 revenue budget
 - note the projected reserves balances
 - approve the requested budget virements

BACKGROUND

3. This report is part of the regular reporting cycle for ensuring that the HSCP financial governance arrangements are maintained. This is the first report for the financial year 2021/22 and provides the projected outturn for the year based on our latest information recognising we are still in a particularly difficult time. The projected costs against budget are continuously reviewed and refined throughout the year, as are the continuing Covid-19 cost implications.
4. The HSCP costs related to Covid-19 activity continue into 2021/22 and are reported to the Scottish Government via NHS Greater Glasgow and Clyde as the health boards are the leads on this reporting. The HSCP provides detailed estimated and actual costs across a number of categories and our current assumptions, which total just over £7.4 million. This is reviewed on a monthly basis and our projections are continually revised as we continue to respond to the pandemic. The projections included in this report assume full Covid-19 funding including support for unachieved savings. There is a significant risk to delivering a balanced budget without this support.
5. In line with previous reports the estimated costs are included in our overall financial position and the bottom line is a nil impact as we are projecting full funding, inclusive of the balance of the Covid-19 reserve we hold. Discussions are ongoing at a national level over funding, we continue to operate our PPE hub and we are working with our partner providers around sustainability support in line with the latest guidance.

6. To date the HSCP projected costs for 2021/22 and balance of funding required after reserves is summarised below:

	£ million
Projected Costs:	
Additional services and staffing including Mental Health Assessment, Community Treatment, Flu, GP, staffing across all response activity	2.871
Infrastructure, equipment, PPE	0.187
Sustainability	1.320
Unachieved savings	3.041
Current Projected Local Mobilisation Plan Costs	7.419
Funded By:	
COVID reserve (Carried forward from 20-21)	3.165
Total Mobilisation Funding/reserves confirmed and received to date	3.165
Further Funding Required	4.254

7. The projected costs for the year are based on the first quarter return made to Scottish Government. This shows that based on funds received in 2020/21 the HSCP has a current COVID reserve of £3.165m against current projected costs of 7.419m, leaving further funding required of £4.254m.
8. The changes to funding throughout the year and associated directions are an integral element of our revenue monitoring and as funding is confirmed this will be reflected in future reports and in Appendix 4 (Directions) in this report.
9. The HSCP Accountancy Team will continue to work through all funding receipts and allocations to ensure the transparency and integrity of budget monitoring is maintained in an ever changing environment.

REPORT

10. The consolidated budget for 2021/22 and projected outturn position (with Covid-19 costs at nil impact) is reported in detail at Appendix 1. This shows a potential projected operational overspend of £0.497 million against a full year budget of £131.388 million (0.38%) after assumed contributions to and from reserves.
11. Full Covid-19 funding for our unachieved savings has not yet been confirmed although this has been included in our first quarter return to Scottish Government. We will update the board as the year progresses but this remains a risk to the partnership.
12. The consolidated budget and associated financial direction to our partners is detailed at Appendix 4. This is reported to each Integration Joint Board and reflects in year revisions to our funding contributions and associated directions.
13. The main projected operational variances are set out below. The projected costs are based on known care commitments, vacant posts and other supporting information from our financial systems as at 31st July 2021 and do allow for the latest known information.

14. **Children & Families Public Protection £281k underspend;** the projected underspend remains, due mainly to the current level of staff turnover and the costs of care packages
15. We have received the first tranche of the 2021/22 allocation to support our Children and Young Peoples Mental Health; the full allocation is confirmed at £261k.
16. **Older Peoples Services £552k underspend;** the projected underspend is a result of current care commitments and staff turnover within teams. In line with last year the underspend is mainly within residential and nursing care at £2.1 million. This is offset by an overspend in localities care at home commitments of £1.6m and is also partly offsetting the increased activity in Care at Home within Intensive Services. Work is ongoing to understand the post Covid-19 impact on demand and the associated financial implications in the longer term. At this stage, we just don't know what the new baseline will look like.
17. The Enhanced Care Home Support work continues through assurance visits and care plan reviews, with costs being included in our Covid-19 returns to Scottish Government.
18. The budget and projected costs include new funding of £76k from Scottish Government for District Nursing to support increased staffing.
19. **Physical & Sensory Disability £182k overspend;** the projected overspend is mainly due to care package commitment trends (£134k) and turnover not achieved.
20. **Learning Disability Community Services £668k underspend;** the projected underspend is mainly due to staffing underspends across the Learning Disability community teams (£414k) and projected care commitments (£254k). As we emerge from the pandemic we may see increased costs.
21. When we look at the collective position across the three adult care groups above (in paragraphs 16 to 18) this gives a total underspend across Barrhead and Eastwood localities of £1.038m million and the locality split is shown as an extract in Appendices 1 to 3 as an alternative presentation of these budgets and projected costs.
22. **Learning Disability Inpatients £nil variance;** it should be noted that whilst the projected costs are to budget this is a result of using £403k from the transitional funding reserves set up to support the long stay beds redesign. This cost pressure is a result of staff costs required to support increased observation and ensure the staffing ratios required to support complex needs is maintained. Should the special observations continue at the current level throughout the rest of the year, we may need to utilise the full reserves balance.
23. **Augmentative and Alternative Communication £nil variance;** whilst there is no projected variance shown the service has a reserve of £70k that may be utilised in part as the year progresses.
24. **Intensive Services £1,588k overspend;** the main cost pressure remains within Care at Home (both purchased and the in-house service) of £1,269k, within Bonnyton House as we emerge from the pandemic (£127k) and within Telecare (£479k), these areas in Intensive services are facing increased demand and pressure from trying to ensure we have capacity to deliver services. These costs are offset in part by staff turnover within day services of £287k and also in part by reduced costs within nursing and residential care and we will continue to monitor activity with a view to some budget realignment during 2021/22.

25. **Recovery Services Mental Health & Addictions £194k overspend;** Current care commitments are causing some pressure within Mental Health (£455k) although this is offset by turnover and care costs within the addictions service (£75k) and within Mental Health Adult Community Services (£170k). The committed costs for Mental Health are an increase on previous year costs and we expect service demand and pressures in this area, however there may be scope to review this as the year progresses in light of any further funding opportunities.
26. **Prescribing Nil Variance;** as we emerge from the pandemic, there is very early data showing an increase in demand from the previous year and further updates will follow as trends solidify as the prescribing activity changes through recovery. We are working closely with colleagues at the Health Board analysing and modelling the various potential implications.
27. **Finance & Resources £30k overspend;** this budget meets the cost of a number of HSCP wide costs, including recharges for prior year pension costs for which a prudent projection is included.
28. **Primary Care Improvement Plan, Alcohol and Drugs and Mental Health Action 15;** we have had confirmation from the Scottish Government of our current year allocations and that reserves balances are expected to be used as part of the cash flow supporting the allocation process. Appendices 8 to 10 give a summarised position against each funding initiative.
29. The current projected revenue budget overspend of £0.497 million will be taken from our budget savings reserve, subject to final outturn and agreed reserves position at the end of the financial year.
30. The reserves position is reported in full at Appendix 5. Spending plans against reserves highlight recovery activity as we emerge from pandemic and as mentioned above a full utilisation of the Covid-19 reserve.
31. The IJB is requested to approve the budget virements detailed at Appendix 7 resulting from the allocation of new funding and the re-allocation of savings from a summary to detailed level across service areas.

IMPLICATIONS OF THE PROPOSALS

Finance

32. The savings agreed by the IJB as part of the budget set in March 2021 are set out at Appendix 6. Our capacity to deliver these savings in year is significantly impacted as we work through Covid-19. The impact on savings delivery along with any implications from our recovery programme will continue to be reported to the IJB during 2021/22.
33. A revised Medium-Term Financial plan was brought to the IJB in June. At this stage there are no specific issues requiring revision to the plan, however we are working through the Agenda for Change and other pay awards to ensure we do not have any underlying cost pressures; we also continue to try to better understand the post Covid-19 landscape.
34. Per our quarter 1 Covid-19 funding return we are anticipating full support and this is reflected in our projected costs and income.

35. We continue to make sustainability payments to our partner providers, in line with nationally agreed principles and we continue to review requests for additional costs incurred.

Risk

36. The previously reported significant risk to the IJB that all Covid-19 related costs would not be fully funded remains in the financial year, although this was fully mitigated in 2020/21. The ongoing implications for 2021/22 continue to be assessed.
37. There are several further risks which could impact on the current and future budget position; including:
 - Maintaining capacity to deliver our services
 - Achieving all existing savings on a recurring basis
 - The impact of Covid-19 on our partner providers and the care service market
 - Prescribing costs exceeding budget and reserve over the longer term
 - Observation and Out of Area costs within Specialist Learning Disability Services

DIRECTIONS

38. The running budget reconciliation which forms part of financial directions to our partners is included at Appendix 4.
39. The report reflects a projected breakeven position after the potential net contribution of £0.497 million to reserves for the year to 31 March 2022.

CONSULTATION AND PARTNERSHIP WORKING

40. The Chief Financial Officer has consulted with our partners.
41. This revenue budget reflects the consolidation of funding from both East Renfrewshire Council and NHS Greater Glasgow and Clyde. The HSCP operates under the Financial Regulations as approved by the Performance and Audit Committee on 18 December 2015 and reviewed March 2020. Please note that a review of the financial regulations and reserves policy will be considered by the Performance and Audit Committee on the 22nd September 2021.

CONCLUSIONS

42. Appendix 1 reports a potential projected underspend of £0.497 million for the year to 31 March 2022. This is subject to the IJB approval of proposed transfers to reserves as part of the year end process.

RECOMMENDATIONS

43. The Integration Joint Board is asked to note:
 - note the projected outturn for the 2021/22 revenue budget
 - note the projected reserves balances
 - approve the requested budget virements

REPORT AUTHOR

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2 September 2021

Chief Officer, IJB: Julie Murray

BACKGROUND PAPERS

IJB 12.05.2020 – Revenue Budget Monitoring Report

IJB 17.03.2020 – Revenue Budget Monitoring Report

[https://www.eastrenfrewshire.gov.uk/media/1415/Integration-Joint-Board-Item-07-18-March-2020/pdf/Integration Joint Board Item 07 - 18 March 2020.pdf?m=637284278222670000](https://www.eastrenfrewshire.gov.uk/media/1415/Integration-Joint-Board-Item-07-18-March-2020/pdf/Integration%20Joint%20Board%20Item%2007%20-%2018%20March%202020.pdf?m=637284278222670000)

IJB 03.02.2020 – Revenue Budget Monitoring Report

[https://www.eastrenfrewshire.gov.uk/media/4560/Integration-Joint-Board-item-8-3-February-2021/pdf/Integration Joint Board item 8 - 3 February 2021.pdf?m=637472533272900000](https://www.eastrenfrewshire.gov.uk/media/4560/Integration-Joint-Board-item-8-3-February-2021/pdf/Integration%20Joint%20Board%20item%208%20-%203%20February%202021.pdf?m=637472533272900000)

IJB 25.11.2020 – Revenue Budget Monitoring Report

[https://www.eastrenfrewshire.gov.uk/media/4342/Integration-Joint-Board-item-13-25-November-2020/pdf/Integration Joint Board Item 13 - 25 November 2020.pdf?m=637413167020300000](https://www.eastrenfrewshire.gov.uk/media/4342/Integration-Joint-Board-item-13-25-November-2020/pdf/Integration%20Joint%20Board%20Item%2013%20-%2025%20November%202020.pdf?m=637413167020300000)

IJB 23.09.2020 – Revenue Budget Monitoring Report

[https://www.eastrenfrewshire.gov.uk/media/3203/Integration-Joint-Board-Item-12-23-September-2020/pdf/Integration Joint Board Item 12 - 23 September 2020.pdf?m=637354314872300000](https://www.eastrenfrewshire.gov.uk/media/3203/Integration-Joint-Board-Item-12-23-September-2020/pdf/Integration%20Joint%20Board%20Item%2012%20-%2023%20September%202020.pdf?m=637354314872300000)

IJB 12.08.2020 – Revenue Budget Monitoring Report

[https://www.eastrenfrewshire.gov.uk/media/1761/Integration-Joint-Board-Item-10-12-August-2020/pdf/Integration Joint Board Item 10 - 12 August 2020.pdf?m=637321474691400000](https://www.eastrenfrewshire.gov.uk/media/1761/Integration-Joint-Board-Item-10-12-August-2020/pdf/Integration%20Joint%20Board%20Item%2010%20-%2012%20August%202020.pdf?m=637321474691400000)

IJB 24.06.2020 – Revenue Budget Monitoring Report

[https://www.eastrenfrewshire.gov.uk/media/1403/Integration-Joint-Board-Item-09-24-June-2020/pdf/Integration Joint Board Item 09 - 24 June 2020.pdf?m=637284227752900000](https://www.eastrenfrewshire.gov.uk/media/1403/Integration-Joint-Board-Item-09-24-June-2020/pdf/Integration%20Joint%20Board%20Item%2009%20-%2024%20June%202020.pdf?m=637284227752900000)

IJB 18.03.2020 – Revenue Budget Monitoring Report

[https://www.eastrenfrewshire.gov.uk/media/1415/Integration-Joint-Board-Item-07-18-March-2020/pdf/Integration Joint Board Item 07 - 18 March 2020.pdf?m=637284278222670000](https://www.eastrenfrewshire.gov.uk/media/1415/Integration-Joint-Board-Item-07-18-March-2020/pdf/Integration%20Joint%20Board%20Item%2007%20-%2018%20March%202020.pdf?m=637284278222670000)

Consolidated Monitoring Report

Projected Outturn Position to 31st March 2022

Objective Analysis	Full Year			
	Budget £	Projected Outturn £	Variance (Over) / Under £	Variance (Over) / Under %
Public Protection - Children & Families	12,957,000	12,676,000	281,000	2.17%
Public Protection - Criminal Justice	19,000	19,000	-	0.00%
Adult Localities Services				
Older People	22,703,000	22,151,000	552,000	2.43%
Physical & Sensory Disability	5,393,000	5,575,000	(182,000)	(3.37%)
Learning Disability - Community	15,184,000	14,516,000	668,000	4.40%
Learning Disability - Inpatients	8,740,000	8,740,000	0	0.00%
Augmentative and Alternative Communication	71,000	71,000	0	0.00%
Intensive Services	11,510,000	13,098,000	(1,588,000)	(13.80%)
Recovery Services - Mental Health	4,874,000	5,136,000	(262,000)	(5.38%)
Recovery Services - Addictions	1,750,000	1,682,000	68,000	3.89%
Family Health Services	25,700,000	25,700,000	0	0.00%
Prescribing	16,249,000	16,249,000	0	0.00%
Finance & Resources	6,238,000	6,272,000	(34,000)	(0.55%)
Net Expenditure	131,388,000	131,885,000	(497,000)	(0.38%)
Contribution to / (from) Reserve	-	(497,000)	497,000	-
Net Expenditure	131,388,000	131,388,000	-	-

Figures as at 31 July 2021

Net Contribution To / (From) Reserves	£ (497,000)
Analysed by Partner contribution;	
Health	121,000
Social Care	(618,000)
Net Contribution To / (From) Reserves	(497,000)

Additional information - Adult Localities

Objective Analysis	Full Year			
	Budget £	Projected Outturn £	Variance (Over) / Under £	Variance (Over) / Under %
Localities Services - Barrhead	19,344,000	18,348,000	996,000	5.15%
Localities Services - Eastwood	23,936,000	23,894,000	42,000	0.18%
Net Expenditure	43,280,000	42,242,000	1,038,000	2.40%

Council Monitoring Report

Projected Outturn Position to 31st March 2022

Subjective Analysis	Full Year			
	Budget	Projected	Variance	Variance
	£	Outturn	(Over) / Under	(Over) / Under
Employee Costs	23,557,000	26,545,000	(2,988,000)	(12.68%)
Property Costs	938,000	929,000	9,000	0.96%
Supplies & Services	1,889,000	2,655,000	(766,000)	(40.55%)
Transport Costs	258,000	302,000	(44,000)	(17.05%)
Third Party Payments	41,327,000	45,040,000	(3,713,000)	(8.98%)
Support Services	2,420,000	2,420,000	-	0.00%
Income	(16,684,000)	(23,568,000)	6,884,000	(41.26%)
Net Expenditure	53,705,000	54,323,000	(618,000)	(1.15%)

Contribution to / (from) Reserve	-	(618,000)	618,000	-
Net Expenditure	53,705,000	53,705,000	-	-

Objective Analysis	Full Year			
	Budget	Projected	Variance	Variance
	£	Outturn	(Over) / Under	(Over) / Under
3.i Public Protection - Children & Families	9,810,000	9,410,000	400,000	4.08%
Public Protection - Criminal Justice	19,000	19,000	-	0.00%
Adult Localities Services			-	
Older People	14,513,000	13,906,000	607,000	4.18%
Physical & Sensory Disability	4,819,000	5,001,000	(182,000)	(3.78%)
Learning Disability	9,589,000	9,086,000	503,000	5.25%
Intensive Services	10,530,000	12,118,000	(1,588,000)	(15.08%)
Recovery Services - Mental Health	1,386,000	1,818,000	(432,000)	(31.17%)
Recovery Services - Addictions	273,000	197,000	76,000	27.84%
Finance & Resources	2,766,000	2,768,000	(2,000)	(0.07%)
Net Expenditure	53,705,000	54,323,000	(618,000)	(1.15%)

Contribution to / (from) Reserve	-	(618,000)	618,000	
Net Expenditure	53,705,000	53,705,000	-	

Notes

1 Figures as at 31 July 2021

2 The projected underspend / (overspend) will be taken to/(from) reserves at year end.

3 Contribution To Reserves is made up of the following transfer;

	£
Net Contribution to / (from) Reserves	<u>(618,000)</u>

4 Additional information - Adult Localities

Objective Analysis	Full Year			
	Budget	Projected	Variance	Variance
	£	Outturn	(Over) / Under	(Over) / Under
Localities Services - Barrhead	13,373,000	12,382,000	991,000	7.41%
Localities Services - Eastwood	15,549,000	15,612,000	(63,000)	(0.41%)
Net Expenditure	28,922,000	27,994,000	928,000	(3.21%)

NHS Monitoring Report

Projected Outturn Position to 31st March 2022

Subjective Analysis	Full Year			
	Full Year Budget	Projected Outturn	Variance (Over) / Under	Variance (Over) / Under
	£	£	£	%
Employee Costs	21,198,000	20,437,000	761,000	3.59%
Non-pay Expenditure	48,759,000	49,399,000	(640,000)	(1.31%)
Resource Transfer/Social Care Fund	12,514,000	12,514,000	-	0.00%
Income	(4,788,000)	(4,788,000)	-	0.00%
Net Expenditure	77,683,000	77,562,000	121,000	0.16%

Contribution to / (from) Reserve	-	121,000	(121,000)	-
Net Expenditure	77,683,000	77,683,000	-	-

Objective Analysis	Full Year			
	Full Year Budget	Projected Outturn	Variance (Over) / Under	Variance (Over) / Under
	£	£	£	%
Childrens Services	3,052,000	3,171,000	(119,000)	(3.90%)
Adult Community Services	4,463,000	4,518,000	(55,000)	(1.23%)
Learning Disability - Community	1,074,000	909,000	165,000	15.36%
Learning Disability - Inpatient	8,740,000	8,740,000	-	0.00%
Augmentative and Alternative Communication	71,000	71,000	-	0.00%
Family Health Services	25,700,000	25,700,000	-	0.00%
Prescribing	16,249,000	16,249,000	-	0.00%
Recovery Services - Mental Health	2,770,000	2,600,000	170,000	6.14%
Recovery Services - Addictions	970,000	978,000	(8,000)	(0.82%)
Finance & Resources	3,190,000	3,222,000	(32,000)	(1.00%)
Resource Transfer	11,404,000	11,404,000	-	0.00%
Net Expenditure	77,683,000	77,562,000	121,000	0.16%

Contribution to / (from) Reserve	-	121,000	(121,000)	0.00%
Net Expenditure	77,683,000	77,683,000	-	0.00%

Notes

1 Figures as at 31 July 2021

2 Resource Transfer and the Social Care Fund is re allocated across client groups at the consolidated level as detailed below;

	£
Public Protection - Children & Families	95,000
Adult Localities Services	
Older People	3,727,000
Physical & Sensory Disability	574,000
Learning Disability	4,521,000
Intensive Services	980,000
Recovery Services - Mental Health	718,000
Recovery Services - Addictions	507,000
Finance & Resources	282,000
	<u>11,404,000</u>

Localities Services - Barrhead	4,664,430
Localities Services - Eastwood	4,157,570

3 Net Contribution to / (from) Reserves 121,000

3.i NB: Projected costs assumes reserves contributions detailed in Appendix 5

4 Additional information - Adult Localities

Objective Analysis	Full Year			
	Full Year Budget	Projected Outturn	Variance (Over) / Under	Variance (Over) / Under
	£	£	£	%
Localities Services - Barrhead	1,307,000	1,303,000	4,000	0.31%
Localities Services - Eastwood	4,230,000	4,124,000	106,000	2.51%
Net Expenditure	5,537,000	5,427,000	110,000	1.99%

East Renfrewshire HSCP - Revenue Budget Monitoring 2021/22
Budget Reconciliation & Directions

Appendix 4

	NHS £000	ERC £000	IJB £000	Total £000
Funding Sources to the IJB				
1 Original Revenue Budget Contributions	73,504	53,705		127,209
Criminal Justice Grant Funded Expenditure		614		614
Criminal Justice Grant		(614)		(614)
FHS / GMS budget adjustments	843			843
Primary Care Improvement Fund Tranche 1	1,256			1,256
Mental Health Action 15 Tranche 1	255			255
ADP Funding Tranche 1	218			218
Prescribing Transfer of Central Budgets and Other	732			732
Pay Award - Agenda for Change	443			443
Adjustments to recurring budget	356			356
Additional District Nursing Funding	76			76
	77,683	53,705	-	131,388
Funding Outwith Revenue Contribution				
Housing Aids & Adaptations *		400		400
Set Aside Hospital Services Opening Budget	32,642			32,642
Total IJB Resources	110,325	54,105	-	164,430
Directions to Partners				
Revenue Budget	77,683	53,705	-	131,388
Criminal Justice Grant Funded Expenditure		614		614
Criminal Justice Grant		(614)		(614)
1 Resource Transfer & Recharges	(12,514)	12,514		0
Carers Information	58	(58)		0
	65,227	66,161	-	131,388
Housing Aids & Adaptations *		400		400
Set Aside Hospital Services Budget	32,642			32,642
	97,869	66,561	-	164,430

* includes capital spend

1 Includes Social Care Fund, Cross Charges, COVID funding adjustments as well as historic resource transfer etc.

Earmarked Reserves	Reserve Carry Forward to 2021/22 £'000	2021/22 Projected spend £'000	Projected balance 31/03/22 £'000	comment
Scottish Government Funding				
Mental Health - Action 15	156		156	Being reviewed alongside recovery and renewal
Alcohol & Drugs Partnership	191		191	Being reviewed alongside recovery and renewal
Drugs Death Task Force	39		39	Being reviewed alongside recovery and renewal
Primary Care Improvement	877		877	Plans being worked on
Primary Care Transformation Fund	37		37	Plans being worked on
GP Premises Fund	101		101	Plans being worked on
COVID and Winter Planning	3,165	3,165	0	Expect to spend in full
Scottish Government Funding	4,566	3,165	1,401	
Bridging Finance				
Budget Savings Reserve	1,860	497	1,363	Assumed based on current projected overspend
In Year Pressures Reserve	165		165	Will be applied as required
Prescribing	510		510	To smooth prescribing pressures
Bridging Finance	2,535	497	2,038	
Children & Families				
Residential Accommodation	460	150	310	To smooth the impact of high cost residential placements over time
Health Visitors	183	118	65	To support capacity and training
Home & Belonging	58	58	0	Expect to fully utilise
School Counselling	687	420	267	Plans in place for recovery
Children & Young Peoples Mental Health Framework	127	127	0	Expect to fully utilise
Recovery Activity - Partners	101	101	0	Expect to fully utilise
Continuing Care / Child Healthy Weight	15	15	0	Expect to fully utilise
Children & Families	1,631	989	642	
Transitional Funding				
Learning Disability Specialist Services	654	403	251	Funding Challenging Behaviour Manager post for 20 months from April and additional costs of observations
Community Living Change Fund	295		295	New funding to support learning disability change local and system wide
Total Transitional Funding	949	403	546	
Adult Services				
District Nursing	74	74	0	To support capacity and training - aligned with planned activity
Mental Health - Community Psychology	16		16	To support additional sessions for recovery
Care Home Oversight Support	51	51	0	To support recovery
Augmentative & Alternative Communication	70		70	To support additional session for recovery
Addictions - Residential Rehab	37		37	To smooth the impact of residential placements
Adult Services	248	125	123	
Repairs & Renewals				
Repairs, Furniture and Specialist Equipment	100		100	Environmental works approved by IJB in 2019/20, delayed due to COVID not currently required
Repairs & Renewals	100	0	100	
Capacity				
Partnership Strategic Framework	92	58	34	To fund post in current year. Following year funding committed to support procurement activity
Organisational Learning & Development	92		92	Being reviewed alongside recovery and renewal
Capacity	184	58	126	
Total All Earmarked Reserves	10,213	5,237	4,976	
General Reserves				
East Renfrewshire Council	109	0	109	
NHSGCC	163	0	163	
Total General Reserves	272	0	272	
Grand Total All Reserves	10,485	5,237	5,248	

NB: Subject to audited annual report and accounts 2020/21

East Renfrewshire HSCP - Revenue Budget Monitoring 2021/22
Analysis of Savings Delivery

Appendix 6

Saving	2021/22 Required £	Projected Saving £	Comments
Adult Care packages	265,000	265,000	Saving applied to budget and achieved
Discretionary spend moratorium	120,000	120,000	Saving applied to budget and achieved
Increased Charges	20,000	20,000	Saving applied to budget and achieved
Freeze Uplift on non-pay - manage through efficiency	150,000	150,000	Saving applied to budget and achieved
Property Savings - lease and other	100,000	100,000	Saving applied to budget and achieved
Travel and Other running costs	60,000	60,000	Saving applied to budget and achieved
Early Identified savings - Recovery and Renewal	432,000	432,000	Work ongoing to achieve these savings in year
Unachieved savings being reviewed as part of Recovery and Renewal	3,041,000	-	Included as part of Covid related cost pressures to Scottish Government, remains subject to confirmation
Sub Total	4,188,000	1,147,000	
Freeze Uplift on non-pay - manage through efficiency	61,000	61,000	Saving applied to budget and achieved
Travel and Other running costs	31,000	31,000	Saving applied to budget and achieved
Learning Disability Services local saving from redesign	100,000	100,000	Saving applied to budget and achieved
Sub Total	192,000	192,000	
Total HSCP Saving Challenge	4,380,000	1,339,000	

Note: capacity to deliver savings impacted by COVID response.

East Renfrewshire HSCP - Revenue Budget Monitoring 2021/22
Budget Virement

Appendix 7

Subjective Analysis	2020/21 Budget Virement					
	2021/22 Opening Budget £	(1) £	(2) £	(3) £	2021/22 Budget £	Total Virement £
Employee Costs	23,869,000		(312,000)		23,557,000	(312,000)
Property Costs	938,000				938,000	0
Supplies & Services	1,889,000				1,889,000	0
Transport Costs	237,000		21,000		258,000	21,000
Third Party Payments	40,957,000		370,000		41,327,000	370,000
Support Services	2,420,000		0		2,420,000	0
Income	(15,991,000)	(614,000)	(79,000)		(16,684,000)	(693,000)
Net Expenditure	54,319,000	(614,000)	0		53,705,000	(614,000)

Objective Analysis	2020/21 Budget Virement					
	2021/22 Opening Budget £	(1) £	(2) £	(3) £	2021/22 Budget £	Total Virement £
Public Protection - Children & Families	9,810,000				9,810,000	0
Public Protection - Criminal Justice	633,000	(614,000)			19,000	(614,000)
Adult Health - Localities Services	0					
Older People	13,445,000		834,000	234,000	14,279,000	834,000
Physical & Sensory Disability	4,521,000		298,000		4,819,000	298,000
Learning Disability	8,217,000		1,372,000		9,589,000	1,372,000
Adult Health - Intensive Services	10,485,000		45,000		10,530,000	45,000
Recovery Services - Mental Health	1,536,000		84,000	(234,000)	1,620,000	84,000
Recovery Services - Addictions	273,000				273,000	0
Finance & Resources	5,399,000		(2,633,000)		2,766,000	(2,633,000)
Net Expenditure	54,319,000	(614,000)	0	0	53,705,000	(614,000)

Note:

- 1 Criminal Justice Ring Fenced Grant funding received
- 2 Consolidation of unachieved savings into Finance and Resources
- 3 Adult Support and Protection Team - moved to Older People in the structure

East Renfrewshire HSCP - Revenue Budget Monitoring 2021/22

Appendix 8

Primary Care Improvement Plan

Service	Planned Programme Costs	Projected Programme Costs	Projected Variance
	£	£	£
Pharmacist	785,000	699,000	86,000
Advanced Nurse Practitioners	172,000	87,000	85,000
Advanced Practice Physiotherapists	167,000	149,000	18,000
Community Mental Health Link Workers	73,000	73,000	0
Community Healthcare Assistants / Treatment Room *	297,000	341,000	(44,000)
Vaccine Transformation Programme	710,000	417,000	293,000
Programme Support / CQL / Pharmacy First	191,000	128,000	63,000
Total Cost	2,395,000	1,894,000	501,000
Funded by:			
In Year Funding		2,467,000	
Reserve Balance		877,000	
Total Funding		3,344,000	
Potential reserve at year end based on current projection		1,450,000	

NB Plans to utilise existing reserve being developed

Service	Planned Programme Costs	Actual Programme Costs	Projected Variance
	£	£	£
Staff costs - Board wide	183,000	183,000	0
Programme Support	30,000	30,000	0
Other Staff costs	176,000	176,000	0
Other - Peer Support Deliver Service	55,000	55,000	0
Staff costs - MHAU Band 5	-	-	0
Supplies	-	-	0
Total Cost	444,000	444,000	0
Funded by:			
In Year Funding		499,000	
Reserve Balance		156,000	
Total Funding		655,000	
Potential reserve at year end based on current projection		211,000	

NB Plans to utilise existing reserve being developed

East Renfrewshire HSCP - Revenue Budget Monitoring 2021/22
 Alcohol & Drugs Partnership Local Improvement Funding

Appendix 10

Service	Planned Programme Costs	Actual Programme Costs	Projected Variance
	£	£	£
Reducing waiting times for treatment and support services	49,000	49,000	0
Development of Recovery Communities	130,000	130,000	0
Peer Support	25,000	25,000	0
Total Cost	204,000	204,000	0
Funded by:			
In Year Funding	0	266,000	
Reserve Balance	0	191,000	
Total Funding	0	457,000	
Potential reserve at year end based on current projection		253,000	

NB Plans to utilise existing reserve being developed