EAST RENFREWSHIRE COUNCIL

CABINET

15 October 2015

Report by Chief Executive

ESTIMATED REVENUE BUDGET OUT-TURN 2015/16

PURPOSE

1. To advise Cabinet of the estimated projected revenue out-turn for 2015/16. The report provides details of expected year end variances together with summary cost information for each department up to period 5. The projection is based on the financial position as at 14 August 2015 and this projection will be further reviewed and updated as the financial year progresses.

RECOMMENDATION

- 2. It is recommended that:
 - Members note the reported probable out-turn position.
 - All departments currently on target to remain within budget be required to monitor and maintain this position to the year end.
 - Those departments currently forecasting a year end overspend position be required to take action to bring net expenditure back within budget.
 - All service departments ensure that effective control and measurement of agreed operational efficiencies are undertaken on a continuous basis.

BUDGET MONITORING STATEMENTS

- 3. The attached budget monitoring statements provide information in respect of:-
 - Detailed variance analysis between budgeted and out-turn expenditure
 - Agreed virement and operational budget adjustments
 - Individual service objective and subjective analysis between budgeted and actual expenditure
 - Corporate summary analysis of service and subjective budget performance.

BACKGROUND

4. This report shows the out-turn position as at period 5 against the Council's approved revenue budget for 2015/16, as adjusted to comply with accounting requirements and subsequent Cabinet operational decisions.

5. The revenue budget for 2015/16 approved by the Council has been adjusted for monitoring purposes as follows:-

	£000
Budgeted net expenditure per 20 August 2015 report to Council	219,734
Additional Grant Funding	181
Total Net Expenditure to be Monitored	219,915

BUDGET PERFORMANCE

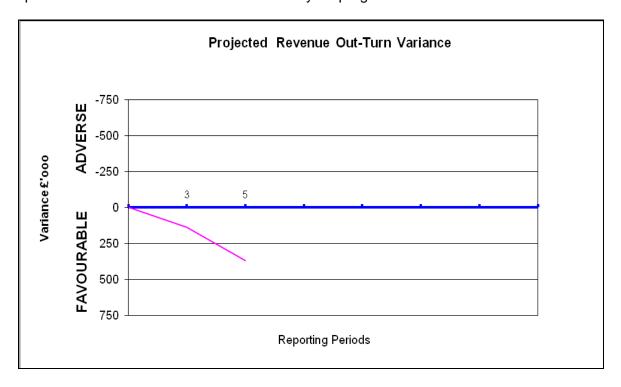
6. As at 14th August the estimated year end position shows a net favourable variance on net expenditure of £369,900 based on current information. For General Fund services the projected underspend is £568,100. This variance is anticipated in addition to the planned transfer to reserves of £1,010k agreed by Council on 12th February 2015.

VARIANCE ANALYSIS

7. The table below provides a comparison of each department's estimated projected revenue out-turn variance.

Department	Forecast Outturn £'000	
	P3	P5
Education	35	394
HSCP	23	17
Environment	5	(8)
Environment – Support	(15)	14
Chief Executive's Office	43	35
Corporate & Community – Comm Res	6	24
Corporate & Community - Support	5	60
Other Expenditure/Housing	44	32
Housing Revenue Account	(9)	(198)
Total £ Variance	137	370
Total Budgeted Expenditure	39,624	70,584
% Variance	0.3%	0.5%

8. The trend graph below shows the projected revenue out-turn variance as at the current period and will be added to as the financial year progresses.



TRADING OPERATIONS

9. As previously reported, the provisions of the Local Government in Scotland Act 2003 place a statutory requirement on significant trading operations to achieve a break even position over a rolling three year period. None of the Council's services fall within the definition of a Significant Trading Operation.

OPERATIONAL ISSUES

National Pay Negotiations

10 Pay negotiations for 2015/16 are ongoing and as such no pay award is reflected in service actual figures.

MEASUREMENT OF OPERATIONAL EFFICIENCIES

- 11. This report reflects the current corporate revenue budget position inclusive of all operational efficiencies that were submitted and accepted during this year's budget exercise and recorded within the Corporate Efficiency Register. Departments are actively monitoring and reviewing the operational efficiencies and control indicators have now been agreed to enable the departments to measure and report on the progress and effectiveness of these agreed operational efficiencies.
- 12. Given the tight nature of the Council's finances it is important that departments deliver agreed efficiency savings and remain within their budget for the financial year. If during the course of the year it is identified that a proposed efficiency will not materialise, then departments are required to identify and introduce alternative efficiencies to compensate this.

CONCLUSIONS

13. The Council's projected revenue out-turn position is reported as an operational underspend of £369,900. The report has highlighted a number of operational variances that require management action to ensure that expenditure will be in line with budget at the end of the financial year. At this time it is expected that management action will lead to all overspends being recovered, that all underspends are consolidated wherever possible and that spending up to budget levels does not take place.

RECOMMENDATIONS

- 14. It is recommended that:
 - Members note the reported probable out-turn position.
 - All departments currently on target to remain within budget be required to monitor and maintain this position to the year end.
 - Those departments currently forecasting a year end overspend position be required to take action to bring net expenditure back within budget.
 - All service departments ensure that effective control and measurement of agreed operational efficiencies are undertaken on a continuous basis.

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Report date 30 September 2015

BACKGROUND PAPERS

The report refers to the attached budgetary monitoring statements.

KEY WORDS

Revenue budget monitoring, monitoring statements, budgetary control, efficiency targets, operational variance analysis.

BUDGET MONITORING REPORTS 2015/16 PERIOD 5 AS AT 14 AUGUST 2015

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	EDUCATION REVENUE BUDGET MONITORING AS AT 14 AUGUST 2015			
Explanation of Variances (over)/under	Forecast Variance £	Note		
Employee Costs				
APT&C Costs	9,600			
Manual / Sessional	69,100	1		
Other Staff Costs	(146,100)	2		
	(67,400)			
Property Costs				
Energy Costs	239,500	3		
Repairs and Maintenance	(50,000)	4		
Various Property Costs	(17,700)			
	171,800			
Transport Costs				
SPT	(6,700)			
SEN and Other Hires	20,200			
	13,500			
Supplies and Services				
PFI/PPP Costs	155,500	5		
Catering Provisions (incl school meals)	58,200	6		
Various supplies/ services/ administration costs	9,900			
Miscellaneous initiatives	(131,900)	7		
	91,700			
Third Party Payments				
Scottish Qualifications Authority	6,700			
	6,700			
Transfer Payments	(470,000)			
EMA Payments	(473,000) (473,000)	8		
	(473,000)			
GROSS EXPENDITURE	(256,700)			
Income	(230,700)			
EMA Income	473,000	8		
Grants Received	4,200	ľ		
Wraparound	(10,000)			
Catering Income	(32,400)	9		
Other Agencies	119,900	10		
Contribution from Repairs and Renewal	50,000	4		
Miscellaneous Income	45,600	1 7		
Missonarious income	650,300	''		
	300,000			
NET EXPENDITURE	393,600			

Notes:

- 1. This underspend relates to vacancies within Facilities Management during the early part of the financial year.
- Overspend relates to redundancy payments made in order to deliver approved savings.
- 3. Underspend projected based on information received from Procurement Scotland.
- 4. Expenditure on various halls/ pavillions which will be funded by a contribution from Repairs and Renewals.
- 5. An underspend is projected in relation to both unitary charge payments and PFI catering subsidy. Unitary charge payments have increased by a lower rate of inflation than that budgeted for.
- 6. Underspend projected in relation to expenditure on school milk, welfare catering and school meals corresponding with the under-recovery of catering income as per note 9.
- 7. Overspend relates to unbudgeted activity and staff recharge expenditure which is covered by additional miscellaneous income and income from other agencies as per notes 10 and 11.
- **8.** Education Maintenance Allowance payments, fully covered by income from the Scottish Government.
- 9. Under-recovery in respect of catering internal recharge income in relation to welfare and other catering.
- 10. Over-recovery from other agencies in relation to unbudgeted income from staff recharges and SQA income.
- 11. Over-recovery in miscellaneous income in relation to unbudgeted activity income which will be used to fund additional expenditure as per note 7.

Delivery of Agreed Efficiencies:		All efficiencies continue to be monitored. Where efficiencies appear to be under pressure alternatives	
		will be identified as required.	
	Period 5 figures have been prepared on a probable outto	urn basis and therefore reflect projected full year costs. Based on the current information	
Summary	available at this stage in the school year the current forecast indicates an underspend of £393,600. This must be considered in light of Devolved School Management i.e. budget virements will significantly alter variances reported.		
Cullinary			

Employee Costs	HEALTH AND SOCIAL CAR	RE PARTNERSHIP	
Explanation Of Variances - (over) / under Variance	REVENUE BUDGET MONITORING	AS AT 14 AUGUST 2015	
Employee Costs Children & Families Children & Families Cider People Learning Disability Other Property Costs Older People Other Cost People Other People Cost People Other People Cost People	Explanation Of Variances - (over) / under	Variance	Note
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Learning Disability Other 124,850 3 26,510 Property Costs Older People (9,580) Other 8,580 Other 9,580 Other 9,58	Children & Families	397,580	1
Other 24,850 3 26,510 26,510 26,510 26,510 26,510 26,510 26,510 26,510 26,510 26,510 26,510 26,510 26,510 26,510 26,510 26,510 26,510 26,510 26,510 26,510 26,510 26,510 26,510 26,510 26,510 26,510 26,510 26,510 26,510 26,510 26,510 26,510 26,510 26,510 26,510 26,510 26,510 26,510 26,510 26,510 26,510 26,510 26,510 26,510 26,510 26,510 26,510 26,510 26,510 26,510 26,510 26,510 26,510 26,510 26,510 26,510 26,510 26,510 26,510 26,510 26,510 26,510 26,510 26,510 26,510 26,510 26,510 26,510 26,510 26,510 26,510 26,510 26,510 26,510 26,510 26,510 26,510 26,510 26,510 26,510 26,5	Older People	(382,300)	2
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Children & Families (61,080) 13 634,050 634,050	Learning Disability		
634,050			
Total Net Expenditure 16 000	Children & Families		13
	Total Net Expenditure	16,900	

Notes

- 1. This underspend is mainly due to slippage on the hiring of permanent staff within Children & Families due to restructure of the service, being offset by increased training costs within supllies and services (£150k).
- Projected overspends in Homecare (£213k) is largely offset by a reduction in third party payments due to a higher proportion of the service being
 provided in house. In addition projected overspends in Bonnyton House (£100k) and day care (£78k) have arisen in order to maintain statutory staffing levels.
- 3. The projected underspend principally relates to a reduction in staffing expenditure within Service Support (£15k).
- 4. The projected overspend identified largely realtes to transport costs within Reablement (£58k).
- 5. The 2014/15 budget included an efficiency of £50k in transport. This was not achieved and transport at the day centres is expected to be overspent by £47k in 2015/16.
- 6. The projected underspend largely reflects savings in Homecare (£41k) in respect of training costs, field work (£8k) and lunch clubs (£4k), offset by an overspend in Telecare (£43k). The overspend in Telecare is offset by additional income from the Scottish Government (as per 10 below).
- 7. This variance includes an overspend in Care First (modules, maintenance and licenses)(£83k) being partly offset with a saving of £39k in Agile Working.
- 8. This projected variance largely relates to projected overspends by Criminal Justice (£6k) and Service Strategy (£5K).
- 9. These variances reflect the current committed cost of care packages in 2015/16. The favourable variance for Children & families (£128k) reflects the current committed cost of current child placements. The projected adverse variance in respect of Older People (£559k) includes additional expenditure which is offset by additional Scottish Government income (as per 10 below). The projected outturn for Learning Disability (£198k), Mental Health (£61k), and Physical Disability (£49k) reflect the committed cost of current care packages for 2015/16.
- 10. This projected overrecovery is due to funding for Telecare and delayed discharge (£1.025m) in addition to increased income for Community Alarms (£51k)
- being offset by a projected under recovery of income in respect of Homecare (£181k),housing support(£177k) and Bonnyton House(£65k).

 11. This variance reflects the projected level of recovery of Independent Living Fund income.
- 11. This variance reflects the projected level of recovery of independent Living Fund income.
 12 This variance reflects the recovery of staff costs incurred by the Council from external bodies.
- 13. This variance largely reflects the projected under recovery of costs in respect of Surestart and schools outreach, being offset by a reduction in expenditure

Agreed efficiencies are currently being progressed and will continue to be monitored.

Delivery of Agreed Efficiences Where there are any variances identified alternative savings will be identified.

Summary

Period 5 figures have been prepared on a probable outturn basis and therefore reflect projected full year costs. The outturn projection shows a small favourable variance of £16,900. There are continuing material cost pressures within the department, particularly in relation to the increasing demand for client care.In addition the Service is under pressure due to a reduction in income from fees and charges. The budget will continue to be monitored throughout the 2015/16 financial year with budget projections being revisited and recalculated in light of new information and trends.

ENVIRONMENT NON SUPPORT REVENUE BUDGET MONITORING AS AT 14th AUGUST 2015

Explanation	of Variances - (Over) / Under	Total Variance £	NOTE
Staff Costs		-	1
	Aptc Pay	(234,700)	1.
	Manual Pay	35,200	_
	Manual & Aptc Travel & Subsist/Redundancy Costs	(56,100)	2.
Property Co	pete	(255,600)	
Property Co	Rents & other property costs	(42,300)	3.
	Nette & Other property costs	(42,300)	J.
Transport Co	Costs	,,,,,,	
•	Transport Costs	98,500	4.
		98,500	
Supplies & S			
	General Contractors - Rechargeable Parks work	(63,500)	
	Waste Disposal/Landfill Tax	(190,600)	6.
	Ext Cont Consultants - Roads Staff Training	(47,600) (229,600)	7. 8.
	Funded Projects including Zero Waste Scotland & Enforced Repairs	(78,000)	
	Miscellaneous	3,300	.,
	Pedestrian & Cycle Improvement	(635,000)	9.
		(1,241,000)	1
Third Party I	Payments	,	
	Other Agencies & Bodies	(24,200)	19.
		(24,200)	
Transfer Pay			
	Superann Additional Allowance	(2,500)	
	Bad Debt Provision	0	
		(2,500)	
	GROSS EXPENDITURE	(1,467,100)	1
	GROOD EXPENDITURE	(1,407,100)	
Income			
	Safety Camera National Project	5,000	
	Heritage Lottery Fund Income	(8,700)	
	Spt Grant Income	635,000	10.
	Other Government Grants	21,000	
	European Social Fund	233,000	11.
	Grants Received	885,300	
	General Sales Fees Etc	117,300	12.
	Income - Bus Shelter Advertising	33,300	13
	Swf Sale Of Recyclables	(98,200)	
	Sales, Fees and Charges	52,400	1
	•	·	1
	RCU/Vehicles Income	(30,000)	
	Contract Income	(30,000)	1
	Other Agencies General	165,000	16
	Other Acct Of Auth - General Contribution From Spend to Save	162,000 60,000	17 18
	Contribution From Miscellaneous Services	29,900	18
	Enforced Repairs	40,900	17
	Property Rentals	67,400	19
	Miscellaneous Income	26,300	-
	Other Income	551,500	
			1
			1
	Total Income	1,459,200	
			I
	NET EXPENDITURE	(7,900)	

- Overspends in payroll within Roads and Building Control offset by additional planning income(see note 12), Other overspends offset by underspends/over-recoveries elsewhere. Redundancy costs within the Roads service offset by projected underspends in travel costs and income from Miscellaneous Services(see note 18)
- 1. 2. 3. 4. 5. 6. 7. 8.
- Rental costs incurred on behalf of Trading Standards Scotland reimbursed (see note 16)

 Average fuel cost comparison between 2014/15 and 2015/16 would indicate costs being lower than 2014/15 levels, reduced charges to departments should follow, (see note 15)
- Parks rechargeable works offset by additional income (see note17)
- Tonnage levels are projected to exceed budgeted levels due to increase in waste arisings. Also civic amenity site waste increase. Roads consultancy costs, offset by projected additional bus shelter advertising income on resolution of legal dispute.(see note 13)
- Overspend in training costs projected within Economic development due to commencement of European funded employability project and Skills Development Scotland project -
- offset by income (see note11 and 16)
- SPT grant funded work will be offset by grant income.(see note 10)
- SPT grant income to offset projected spend (see note 9)
 Projected European funding to offset projected spend in new European employability project. Project yet to start, ongoing monitoring to continue (see note 8) Projected over recoveries in Planning and Building Control income due to number of large application fees to be received. Will be monitored throughout the year.
- Expected income from previous contract, based on legal postion adopted by ERC. Current market prices for sales of recyclables are lower than budgeted levels.
- 9. 10. 11. 12. 13. 14. 15. Reduced income levels based on reduced charges in relation to projected fuel costs. (see note 4) Ongoing monitoring will take place throughout the financial year. Includes income recovered from Trading Standards Scotland and Skills Development Scotland Income, both offset costs above (notes 3 and 8)
- 17. Over recovery of income reflects parks rechargeable works and also zero waste Scotland funding alongside other internal recharges 18. Contribution from Miscellaneous Services to offset redundancy costs (see note 2)Contribution from Spend to Save to offset the Clyde Valley Shared waste project costs.
- Projected over recovery of Rental income in Parks/Economic Development due to near full occupancy of properties.

Agreed efficencies are on target to be achieved and

will continue to be monitored.

Summary

Period 5 figures have been prepared on a probable outturn basis and therefore reflect projected full year costs. The figures are representative of real pressures within the Environment budget regarding projected Waste tonnages and projected income from the sales of recyclables. Early management action has allowed a small overspend position to be shown at period 5 of £7,900 with all other overspends being planned and offset by a corresponding underspend or a projected over-recovery of income. Prudent estimates of income have been made as it is very early in the financial year to have real certainty over income levels. All areas will continue to be monitored throughout the financial year with projections being revisited and recalculated in light of new

ENVIRONMENT SUPPORT - PROPERTY AND TEC	CHNICAL SERVICES	
REVENUE BUDGET MONITORING AS AT 14	AUGUST 2015	
Explanation Of Variances - (over) / under	Total Variance (£)	Note
Employee Costs		
APT&C Staff Costs APTC O/Time Travel & Misc costs	29,000 7,300 18,300	1. 1.
Travel a Wilde code	54,600	1.
Property Costs		
Rates/Water Rates/Rents Gas/Electricity	(12,900) 8,300	2. 3.
Other Property Costs Supplies and Services	(200) (4,800)	
Agency Labour/Interns Legal Fees	(72,300) (20,000)	4. 5.
Other Control of the	(1,700) (94,000)	5.
GROSS EXPENDITURE	(44,200)	
Income		
Other A/cs of the Authority - recovery of Non-Operational Buildings Costs Costs Recovered from Capital Misc Income	24,100 40,000 (6,100)	6. 7.
Total Income	58,000	
NET EXPENDITURE	13,800	

Notes

- 1. Underspend in payroll predicted due to vacancies and turnover savings together with savings in other staff costs. These savings help fund additional agency costs listed below(see note 4)
- 2. Property costs incurred for Non-Operational properties partially offset by slight underspends in central properties and income from Miscellaeous Services (see note 6)
- ${\it 3. }\ Guidance\ from\ procurement\ Scotland\ indicates\ a\ slight\ underspend\ is\ to\ be\ expected.$
- 4. Agency costs being incurred offset by projected over-recovery in income and underspend in payroll.
- 5. Legal Fees of £20k for Isobel Mair to be incurred.
- 6. Recovery of costs for Non Operational properties from the Miscellaneous services.
- 7. Prudent over-recovery of Fee income projected due to volume and nature of work.

Delivery of Agreed Efficiences

Agreed efficencies are on target to be achieved and will continue to be monitored.

Summary

Period 5 figures have been prepared on a probable outturn basis and therefore reflect projected full year costs. The figures are representative of real pressures within the Environment Support budget regarding projected agency costs and legal fees, being offset by an underspend in payroll and projected over-recovery of fees. A small underspend of £13,800 is projected at the present time. Prudent estimates of income have been made as it is very early in the financial year to have real certainty over income levels. It is expected that fee income may be slightly more favourable than reported at period 5. All areas will continue to be monitored throughout the financial year with projections being revisited and recalculated in light of new information or trends.

REVENUI	BUDGET MONITORING AS AT 14th August 2015	
Explanation Of Variances (Over)/Under	Forecast Variance	Note
Employee Costs	(£)	
Basic Pay plus On Costs	(36,200)	1
Essential Car Users Buyout	(3,600)	•
Overtime	13,400	2
Other Staff Costs	9,100	3
5.11.5 Stati Good	(17,300)	•
Property Costs		
Community Safety - depot improvements	(19,300)	4
Community Safety - Community Alarms	17,000	5
Community Facilities - Rhuallan House & Auchenback Hall	(13,000)	6
Community Learning & Development - Utilities and Misc propert	y costs 8,600	
Misc Property Variances	5,600	
	(1,100)	
Fransport Costs	9,300	7
	9,300	
Supplies and Services		
Community Learning & Development - Youth Initiatives & Suppl		8
Community Safety - CCTV Maintenance	(20,000)	9
Misc Supplies	(4,100)	
	(54,100)	
Third Party Payments	2,000	
	2,000	
Fransfer Payments - Firereach	4,000	
	4,000	
GROSS EXPENDITURE TOTAL	(57,200)	
Income		
Comm Safety Income	52,300	10
Community Learning & Development Income	30,000	8
Misc Income	(1,200)	
	<u>81,100</u>	
NET EXPENDITURE TOTAL	23,900	
Notes:		
	ck of turnover, mainly in Community Safety. This is being offset by addi	tional income
within the Community Safety dept (see note 10)		0.64
	resulted in an underspend in overtime in Council Officers and Community	•
	aff costs have resulted in a projected underspend, mainly in Community	Safety.
	These costs will be offset by CCTV refresh monies (see note 10).	
	ill be underspent in 15/16 due to postponement of a software upgrade.	
	have not transferred to the Culture & Leisure Trust. Rhuallan House is	
	for demolition in due course. These costs are being absorbed by under	rspends in
Council Officers overtime.		
7 Underspends on transport costs, mainly due to		
	g & Development in relation to Youth Initiatives work and Duke of Edinbu	rgh supplies.
This will be offset by income within Community	•	
	osts will be incurred in 15/16, making use of the reduced costs of Comm	
10 CCTV refresh monies together with income fror extension and overspend in employee costs (se	n Barrhead Housing Association and parking. Offsets the costs of the coefficient of the coefficient and 4).	ontrol room
		· · · · · · · · · · · · · · · · · · ·
Delivery of Agreed Efficiences	All efficiencies continue to be monitored and where any Efficiencies ap alternatives are identified as required.	ppear to be under pressure,
	diterratives are identified as required.	
	putturn basis and therefore reflect projected full year costs and currently	
	·	

	MONITORING AS AT 14th AUGUST 2015	
Explanation Of Variances (Over)/Under	Forecast N Variance (£)	Note
Employee Costs		
Basic Pay plus On Costs	(74,400)	1
Essential Car Users	(11,200)	2
Other Staff Costs & travel	(2,900)	
	(88,500)	
Property Costs		
Barrhead HQ Public Access Area	(20,000)	3
Revenues/Council Tax - Office furniture & minor adaps	(30,000)	4
/lisc Property Costs	(2,600)	
	(52,600)	
Fransport Costs	9,500	5
Supplies and Services		
Disclosure Checks	(56,300)	6
Neb Casting install	(31,000)	7
Managed Print Service	23,900	8
Misc Supplies & Services	(3,500)	
	(66,900)	
hird Party Payments	6,700	9
GROSS EXPENDITURE TOTAL	(191,800)	
ncome for rechargeable posts	124,500	1
Barrhead Public Access Upgrade Funds	20,000	3
Disclosure Check Recharges	56,300	6
Web Casting Install Funds	31,000	7
DWP Grants	12,300	10
Misc Income	7,700	
	251,800	
NET EXPENDITURE TOTAL	60,000	
Notes:		
Communications and additional multiskilled Customer	•	
	thin Barrhead HQ. These costs are offset by repairs & renewals income. Initure & office storage within the Revenues & Council Tax floor of Barrhead HQ. Supplies & services within these Sections.	This
	ness Support Team & Print Room in relation to mail runs and print deliveries.	
6 The Corporate Personnel department are working thro	ugh the process of carrying out retrospective PVG checks on the relevant in 15/16. These costs will be recovered via recharges to other Council Services,	
mainly Education and the HSCP.		
•	works will be offset by repairs a reflewars intoffic.	
7 Web Casting project costs of £31k. The costs of these	vroce the Service	
7 Web Casting project costs of £31k. The costs of these8 An underspend on Managed Print Costs is expected a		
7 Web Casting project costs of £31k. The costs of these8 An underspend on Managed Print Costs is expected a	omestic Rates collection (£5.2k) and misc Third Party Payments (£1.5k)	
 7 Web Casting project costs of £31k. The costs of these 8 An underspend on Managed Print Costs is expected a 9 Projected underspend in respect of the costs of Non-D 10 One-off income from DWP to the Benefits Section to de 	omestic Rates collection (£5.2k) and misc Third Party Payments (£1.5k)	ressur

Period 5 figures have been prepared on a probable outturn basis and therefore reflect projected full year costs and currently reflect an overall underspend of £60,000. Where overspends or spending pressures have been identified, these will be offset by additional income or underspends

to bring back to a balanced budget position.

Summary

	REVENUE BUDGET MONITORING - AS AT 14 AUGUST 2015		
Explanati	on Of Variances (Over)/Under	Forecast	
		Variance (£)	Note
Employee	Coete	\~/	140.0
Employed	APT&C Costs plus on costs	(17,000)	1
	Overtime	200	
	Travel & Subsistence	7,500	
	Redundancy & Severance Pay	(22,700)	
	Agency Labour	(32,000)	
	Other Miscellaneous Staff Costs	8,700	
	Other Middella. 1888 State State	(55,300)	
Ollaa	10 1 12		
Supplies	and Services	20.200	
	Miscellaneous Supplies and Services	29,200	
	Purchase of Hardware and Software	10,100	
	Other Operating Costs	3,700	
		43,000	-
	Gross Expenditure	(12,300)	4
ncome			
	Sales, Fees and Charges		
	General Sales Fees and Charges	5,000	8
	Civic Licensing Income	8,000	
	Registration Fees	(5,000)	
	Other Accounts of the Authority	(=,==,	'-
	Other Accounts of the Authority -General	14,600	11
	Recovery from Other Expenditure	(10,900)	
	Contribution from Repairs & Renewals Fund	(10,900) 45,000	
	Contribution from Repairs & Renewals Fund Contribution from Reserves	•	
		(10,100)	
	Miscellaneous income	1,000	
		47,600	4
	M (F	25 200	4
	Net Expenditure	35,300]
Notes:			
	1 Turnover reduction of 2.5% not expected to be realised and additional cost of one extra days pa	y this financial year	
	due to the leap year. Expenditure also includes the additional cost of temporary staff recharged	to CHCP (see note 11).	
	2 Projected savings over the course of the year due to the cessation of the staff car allowances so	heme.	
	3 Redundancy & Severance costs in Legal and Accounting & Budgeting. The expenditure also inc	ludes the one-off	
	lump sum costs of buying out the staff car allowances.		
	4 Agency costs incurred in Accounting & Budgeting covering long term sick absence and addition	al project work which will	
	be met by a contribution from the Repairs & Renewals Fund (see 13).		
	5 Expected underspend within Other Miscellaneous Staff Costs		
	6 Projected underspend in Miscellaneous Supplies & Services in Procurement and Accounting &	3udgeting.	
	7 Projected underspend in Purchase of Computer Hardware and Software in Creditors.		
	8 Additional fee income projected to be earned by Legal Services.		
	9 Taxi Licence income in Civic Licensing higher than budgeted.		
	10 External Registration Fees in Legal Services are projected to outturn less than allowed for in the	budaet.	
	11 Recovery of temporary staff costs in Accounting & Budgeting from CHCP.		
	12 Higher income in Civic Licensing resulting in lower net costs and therefore a lower recharge to N	1iscellaneous	
	Expenditure (see note 9).		
	13 Most of the Contribution from Repairs & Renewals relates to Accounting & Budgeting and funds implementation (see note 4).	the cost of new systems	
	14 Lower projected contribution from the Modernisation Fund due to lower projected expenditure or	Computer Hardware	
	and Software in Creditors (see note 7).	Computer Haraware	
	Delivery of Agreed Efficiencies All target efficiencies continue to be	monitored.	

Summary currently reflects an overall underspend of £35,300. All variances will continue to be monitored to ensure their status is

consistent with that reported.

	MISCELLANEOUS EXPENDITURE & INC REVENUE BUDGET MONITORING - AS AT 14 A		
Explanati	on Of Variances (Over)/Under	Forecast Variance (£)	Note
Employee	Costs		
	APT&C Costs plus on costs	(3,000)	
	Travel & Subsistence	(1,100)	
	Other Miscellaneous Staff Costs	1,200	
		(2,900)	
Property •	Costs		
	Non Domestic Rates	(300)	
		(300)	
Supplies	and Services		
Сарриос	Legal Fees	(3,200)	
	COSLA	(200)	
	Street Nameplates	2,000	
	ICT Shared Service Development	(8,600)	1
	Equal Pay Payments	(46,500)	2
Third Par	ty Payments	(56,500)	
	7 - 4		
	Civic Licensing Recharge	10,900	3
	Licensing Board Recharge	400	
	Registrars Recharge	12,400	3
		23,700	
	Gross Expenditure	(36,000)	
Income			
	Property Rentals	1,200	
	Provision Release- Equal Pay Provision	46,500	4
	Provision Release- Modernisation Fund	8,600	5
		56,300	
	Net Expenditure	20,300	
Notes:			
	1 Consultants Fees for ICT Shared Service Development covered by income from	om the Modernisation Fund (see note 6).	
	2 Equal Pay Payments to be covered by income from the Equal Pay Provision (· · · · · · · · · · · · · · · · · · ·	
	3 Reduction in recharge from Departments due to lower net costs for civic licens	•	
	4 Matched Provision Release to cover Equal Pay Payments (see note 3).		
	5 Matched Provision from Modernisation Fund for Shared Service ICT (see note	2 2).	
	Delivery of Agreed Efficiencies All target efficience	ies continue to be monitored.	
	Taking into account the latest information at Period 5, the forecast variance is an ur	nderspend of £20,300.	
Summary		•	

OTHER HOL		
REVENUE BUDGET MONITORIN		
Explanation of Variances (over)/under	Total Variance £	Note
Employee Costs		
Grant Funded post	(35,700)	1
Various other payroll costs	(12,300)	2
	(48,000)	
Property Costs		
Lease payments for Private Sector Leasing (PSL's) properties	44,600	3
Various other property costs	(34,700)	4
	9,900	
Supplies and Services		
I. T. costs for Factoring Services	5,800	5
Cost of renovating, furniture etc. in Homeless properties	(67,400)	4
	(61,600)	
hird Party Payments		_
Other Payments To Other Bodies	20,300	6
"fan Darmranta	20,300	
Fransfer Payments	(00,000)	_
PSHG works	(62,000)	7
	(62,000)	-
Gross Expenditure	(141,400)	
ncome	(141,400)	
Welfare Reform Income	35,700	1
PSHG - Capital Grant Income	62,000	7
PSL Rental Income	(49,100)	3
HPU Rental Income	96,300	8
Factoring Services and Overlee Rental Income	(3,500)	9
Total Income	141,400	
NET EXPENDITURE	Totals	

Notes:

- 1. Welfare Reform Housing Officer funded from Welfare Reform Fund.
- 2. Lack of staff turnover so far this year, compensated by savings in overtime and sessional worker charges.
- 3. Budgeted number of Private Sector Leased properties higher than actual, therefore reduced costs and income.
- **4.** Increase in works required for Homeless Person's Units (HPUs) and PSLs funded from increased rental income and savings within Other Housing.(see note 8)
- **5.** Saving in budgeted I.T. costs for introduction of Factoring Services.
- **6.** Planned saving in payments to external bodies.
- 7. Increased PSHG expenditure funded from underspend carried forward from 2014/15.
- 8. Increase in number of HPUs required to meet statutory obligations resulting in higher rental income.
- 9. Saving in Factoring costs requires reduced income (£7.3k) and increase in Overlee rental income (£3.8k).

	Delivery of Agreed Efficiencies:	Agreed efficiencies are on target to be achieved and will continue to be monitored.
Summary	Period 5 figures have been prepared on a probable outturn basis and there representative of some planned overspends being offset by additional inconstruction is projected at period 5. All areas will continue to be monitored revisited and recalculated in light of new information or trends.	me or planned underspends, therefore at present a break

COMBINED HOUSING REVE			
PROBABLE OUTTURN	VARIANCES - P		
Explanation of Variances (over)/under		Total Variance £	Note
Employee Costs			
New Posts		(32,200)	1
Transfer of Rent Team to HRA		80,000	2
Other Payroll		(8,400)	
D 4 Q 4	_	39,400	
Property Costs		(105,000)	
Voids		(135,000)	3
Hourly Rate Adjustment		(130,000)	4
Other Property costs including Repairs		34,300	5
Transport Costs	_	(230,700)	
All Transport costs		17,300	6
•		17,300	
Supplies and Services		,,,,,	
HMT Materials, Sub Contractors and Agency Labour		(309,500)	7
Voids Rent Loss		30,100	8
Recharge from Finance - Rent Collection		(52,000)	2
Contribution to HRA Reserves		87,100	9
I.T. and other Supplies & Services		15,600	10
		(228,700)	
Transfer Payments			
Superannuation Additional Allowances		(27,800)	2
Assistance to Tenants Associations/Pre-disposal Charges		(13,200)	11
		(41,000)	
Gross Expenditure		(443,700)	
Income			
Housing Capital		(45,000)	12
Housing Revenue & Non-Housing Income		251,500	13
Recharge Income		39,000	14
Total Income		245,500	
NET EXPENDITURE	Totals	(198,200)	

Notes:

- 1. New Capital Programme Liaison Offer and new Work Scheduling Officer posts.
- 2. Rent Collection Team transferred to HRA in P6 but entire 2015/16 Budget in Payroll. Matched by deficits in Supplies & Services Recharges from Finance and Transfer Payments Strain on the Fund.
- 3. Increase required to meet volume and specification of void properties and to shorten period of rental loss.
- 4. Estimated increase in cost of revenue repairs as Hourly Rate guidelines require all overheads to be recovered from revenue only whereas previously this £130k share would have been recovered from capital.
- 5. Various planned reductions in Repairs to contribute towards funding expected HMT deficit.
- 6. HMT savings reflecting reduced workforce and efficiency changes to reduce mileage. Fleet renewals in early stages which may result in additional savings when full costs can be quantified.
- 7. Overspend on sub contractors and agency staff required for staff reductions, volume and specific skill requirements.
- **8.** Planned saving to reduce loss of rental income.

recalculated in light of new information or trends.

- **9.** Planned Contribution to HRA Reserves as part of 3-year saving towards 2013/14 redundancy costs no longer required due to overall HRA savings made in 2014/15.
- 10. Planned underspend on I.T. partially reduced by various small overspends within Supplies & Services.
- 11. Increase required to meet new Customer Engagement Strategy policy and Pre-disposal charges required to obtain capital receipts from sale of land at Barrhead South.
- 12. Estimated reduction in capital generated income of £130k due to change in Hourly Rate procedures now requiring all overheads to be recovered from revenue only. Offset by an overall increase in Capital work.
- 13. Estimated increase in revenue generated income of £130k as change to Hourly Rate procedures require all overheads to be recovered from revenue only, there has also been additional revenue work undertaken making up the difference.
- 14. Higher anticipated income from recharges to Other Housing, Heating Charges and recharges to Owners.

Agreed efficiencies are on target to be achieved and will continue to be monitored. Period 5 figures have been prepared on a probable outturn basis and therefore reflect projected full year costs. Early and targeted expenditure on void properties has been undertaken in order to decrease void time and improve rent collection which partially offsets costs. Also, since the period 5 report, external audit advice regarding accounting rules has resulted in a £130k shortfall in income within the HRA due to the level of recharges made to capital works being reduced. Therefore the overall position has worsended significantly since period 3 to show a £198k overspend in the HRA and therefore a reduction in reserves at the year end. All areas will continue to be monitored throughout the financial year with projections being revisited and

EAST RENFREWSHIRE COUNCIL BUDGETARY CONTROL STATEMENT - OBJECTIVE SUMMARY PERIOD 5 14TH AUGUST 2015

	APPROVED							
	BUDGET	BASE BUDGET	OPERATIONAL	REVISED	BUDGET	ACTUAL	VARI	ANCE
DEPARTMENT	20 August 2015	ADJUSTMENTS	ADJUSTMENTS	BUDGET	TO DATE	TO DATE	PERIOD	FORECAST
EDUCATION	124,125,600	0	1,513,800	125,639,400	37,684,900	36,074,000	1,610,900	393,600
HEALTH & SOCIAL CARE PARTNERSHIP	47,650,200	0	150,000	47,800,200	16,549,700	10,651,100	5,898,600	16,900
ENVIRONMENT	27,766,700	0	(18,000)	27,748,700	8,266,100	7,170,400	1,095,700	(7,900)
ENVIRONMENT - SUPPORT	0	0	0	0	855,700	924,700	(69,000)	13,800
CHIEF EXECUTIVES OFFICE	0	0	0	0	1,232,400	1,129,700	102,700	35,300
CORP & COMM - COMMUNITY RESOURCES	5,288,300	0	(1,418,500)	3,869,800	1,375,400	1,424,600	(49,200)	23,900
CORP & COMM - SUPPORT	0	0	0	0	3,698,500	3,535,400	163,100	60,000
OTHER EXPENDITURE/HOUSING	10,690,300	0	(46,300)	10,644,000	1,562,500	1,368,500	194,000	20,300
JOINT BOARDS	2,303,000	0	0	2,303,000	1,107,500	1,101,200	6,300	12,200
BENEFITS	0	0	0	0	0	0	0	0
CONTINGENCIES	900,000	0	0	900,000	0	0	0	0
CONTRIBUTION TO RESERVES	1,010,000	0	0	1,010,000	0	0	0	0
CAPITAL FINANCING - LOAN CHARGES	0	0	0	0	0	0	0	0
HOUSING REVENUE ACCT	0	0	0	0	(1,749,200)	(2,002,800)	253,600	(198,200)
TOTAL	219,734,100	0	181,000	219,915,100	70,583,500	61,376,800	9,206,700	369,900
	=::,:::,::0		,	=:=,::3,:00	,3,000	1 23,23,000	2,=23,:00	223,000

EAST RENFREWSHIRE COUNCIL BUDGETARY CONTROL STATEMENT - SUBJECTIVE SUMMARY PERIOD 5 14TH AUGUST 2015

	APPROVED							
	BUDGET	BASE BUDGET	OPERATIONAL	REVISED	ESTIMATE	ACTUAL	VAF	RIANCE
SUBJECTIVE DETAIL	20 August 2015	ADJUSTMENTS	ADJUSTMENTS	ESTIMATE	TO DATE	TO DATE	PERIOD	FORECAST
Employee Costs	125,801,600	0	(4,383,800)	121,417,800	44,607,100	43,795,200	811,900	(414,490)
Property Costs	19,012,900	0	(923,600)	18,089,300	8,685,930	7,394,850	1,291,080	(158,750)
Transport & Plant Costs	5,405,800	0	(27,400)	5,378,400	2,179,800	1,710,580	469,220	54,830
Supplies & Services	50,977,200	0	(725,200)	50,252,000	16,118,890	13,442,950	2,675,940	(1,872,520)
Third Party Payments	37,267,900	0	3,356,700	40,624,600	14,300,780	8,885,230	5,415,550	(331,160)
Transfer Payments	18,500,400	0	20,000	18,520,400	6,599,100	6,750,820	(151,720)	(574,890)
Support Services	14,899,800	0	(194,200)	14,705,600	5,790	30,270	(24,480)	29,430
Depreciation & Impairment Losses	15,960,800	0	0	15,960,800	0	0	0	0
Joint Boards	2,303,000	0	0	2,303,000	1,107,500	1,101,200	6,300	12,200
Contingencies	900,000	0	0	900,000	0	0	0	0
Contribution To Reserves	1,010,000	0	0	1,010,000	0	0	0	0
Capital Financing- Loans Charges	0	0	0	0	0	0	0	0
Total Expenditure	292,039,400	0	(2,877,500)	289,161,900	93,604,890	83,111,100	10,493,790	(3,255,350)
Income	72,305,300	0	(3,058,500)	69,246,800	23,021,390	21,734,300	(1,287,090)	3,625,250
TOTAL	219,734,100	0	181,000	219,915,100	70,583,500	61,376,800	9,206,700	369,900
		·			·	·	·	·

		APPROVED	BASE BUDGET	OPERATIONAL	REVISED	ESTIMATE	ACTUAL	VAR	IANCE
DEPARTMENT	SUBJECTIVE DETAIL	BUDGET	ADJUSTMENTS	ADJUSTMENTS	ESTIMATE	TO DATE	TO DATE	PERIOD	FORECAST
Education	Employee Costs	86,276,000		(3,917,900)	82,358,100	27,224,100	26,753,000	471,100	(67,400)
	Property Costs	11,060,100		(448,000)	10,612,100	5,801,400	5,053,600	747,800	171,800
	Transport & Plant Costs	1,848,200		(20,300)	1,827,900	778,900	498,900	280,000	13,500
	Supplies & Services	25,438,100		(505,100)	24,933,000	6,850,400	6,346,300	504,100	91,700
	Third Party Payments	3,088,800		3,305,000	6,393,800	1,192,600	1,015,700	176,900	6,700
	Transfer Payments	734,300		7,700	742,000	280,800	421,700	(140,900)	(473,000)
	Support Services	4,077,100		196,000	4,273,100	0	0	0	0
	Depreciation and Impairment Losses	7,391,200		350,500	7,741,700	0	0	0	0
	Total Expenditure	139,913,800	0	(1,032,100)	138,881,700	42,128,200	40,089,200	2,039,000	(256,700)
	Income	15,788,200		(2,545,900)	13,242,300	4,443,300	4,015,200	(428,100)	650,300
	TOTAL	404 405 000	^	4 542 000	405 620 400	27 604 600	26 074 600	4 640 000	202.000
	TOTAL	124,125,600	0	1,513,800	125,639,400	37,684,900	36,074,000	1,610,900	393,600

Budget Adjustments

Additional Resources: National Qualifications	£31,000
Transfer to Miscellaneous: Superannuation Additional Allowances	(£2,300)
Transfer from Miscellaneous to ERCL	£25,100
Budget for sports pitches (ERCL) matched by income in Environment	£18,000
Transfer from Corporate & Community in relation to Community Halls (ERCL)	£1,442,000

£1,513,800

		APPROVED	BASE BUDGET	OPERATIONAL	REVISED	ESTIMATE	ACTUAL	VAR	RIANCE
DEPARTMENT	OBJECTIVE DETAIL	BUDGET	ADJUSTMENTS	ADJUSTMENTS	ESTIMATE	TO DATE	TO DATE	PERIOD	FORECAST
Education	Pre Five Education	7,662,000	0	1,000	7,663,000	2,099,000	2,025,700	73,300	(89,300)
	Primary Education	38,048,400	0	(23,400)	38,025,000	12,162,800	11,897,100	265,700	136,100
	Secondary Education	53,216,300	0	(105,300)	53,111,000	17,390,100	16,728,600	661,500	288,100
	Schools Other	3,402,600	0	86,200	3,488,800	849,500	818,300	31,200	49,000
	Special Education	6,320,000	0	11,000	6,331,000	1,730,200	1,455,700	274,500	8,700
	Psychological Services	855,800	0	700	856,500	274,500	269,800	4,700	(14,600)
	Transport (Excl Spec Educ)	1,015,100	0	0	1,015,100	497,500	323,300	174,200	26,900
	Bursaries/EMAs	0	0	0	0	0	(13,600)	13,600	0
	Provision for Clothing	125,700	0	0	125,700	45,700	50,300	(4,600)	0
	Administration & Support	7,808,700	0	(8,400)	7,800,300	1,147,500	1,110,100	37,400	(47,800)
	School Crossing Patrollers	0	0	0	0	(22,900)	(34,500)	11,600	6,500
	Catering	0	0	0	0	198,500	100,300	98,200	0
	Cleaning	0	0	0	0	(203,800)	(220,700)	16,900	1,500
	Culture & Leisure Services	5,671,000	0	1,552,000	7,223,000	1,516,300	1,563,600	(47,300)	28,500
	TOTAL	124,125,600	0	1,513,800	125,639,400	37,684,900	36,074,000	1,610,900	393,600
		124,120,000		1,010,000	. 20,000,400	31,004,000	30,01 4,000	1,010,000	

Budget Adjustments

	1,513,800
Transfer from Corporate & Community in relation to Community Halls (ERCL)	1,442,000
Budget for sports pitches (ERCL) matched by income in Environment	18,000
Transfer from Miscellaneous to ERCL	25,100
Transfer to Miscellaneous: Superannuation Additional Allowances	(2,300)
Additional Resources: National Qualifications	31,000

		APPROVED	BASE BUDGET	OPERATIONAL	REVISED	ESTIMATE	ACTUAL	VARIANCE	
DEPARTMENT	OBJECTIVE DETAIL	BUDGET	ADJUSTMENTS	ADJUSTMENTS	ESTIMATE	TO DATE	TO DATE	PERIOD	FORECAST
Health & Social Care Partnership	Service Strategy	810,200	0	0	810,200	219,330	184,020	35,310	89,710
and i an incremp	Children & Families	8,070,700	0	0	8,070,700	2,953,750	2,128,140	825,610	291,050
	Older People	21,477,300	0	0	21,477,300	8,227,990	5,126,560	3,101,430	(319,520)
	Physical/Sensory Disability	3,292,500	0	0	3,292,500	1,178,110	1,079,210	98,900	1,510
	Learning Disability	6,541,000	0	0	6,541,000	58,930	2,460	56,470	(3,710)
	Mental Health	1,661,800	0	0	1,661,800	2,358,050	1,050,340	1,307,710	90,940
	Addictions/Substance Misuse	273,900	0	0	273,900	573,780	376,340	197,440	(67,720)
	Criminal Justice	18,500	0	0	18,500	16,500	78,560	(62,060)	(8,800)
	Support Service & Management	5,504,300	0	150,000	5,654,300	963,260	625,470	337,790	(56,560)
	TOTAL	47,650,200	0	150,000	47,800,200	16,549,700	10,651,100	5,898,600	16,900

Budget Adjustments

Additional Resource:Self Directed Support Pilot Project

150,000

		APPROVED	BASE BUDGET	OPERATIONAL	REVISED	ESTIMATE	ACTUAL	VAR	IANCE
DEPARTMENT	SUBJECTIVE DETAIL	BUDGET	ADJUSTMENTS	ADJUSTMENTS	ESTIMATE	TO DATE	TO DATE	PERIOD	FORECAST
Health & Social Care Partnership	Employee Costs	19,507,500	0	81,000	19,588,500	6,302,300	6,127,400	174,900	26,510
•	Property Costs	911,500	0	0	911,500	332,930	240,050	92,880	(8,650)
	Transport & Plant	158,000	0	0	158,000	60,800	84,280	(23,480)	(93,270)
	Supplies & Services	2,451,700	0	31,000	2,482,700	875,190	137,250	737,940	(204,420)
	Third Party Payments	33,091,500	0	38,000	33,129,500	12,798,880	7,691,830	5,107,050	(342,660)
	Transfer Payments	35,600	0	0	35,600	13,700	12,120	1,580	(390)
	Support Services	2,568,600	0	0	2,568,600	5,790	3,670	2,120	5,730
	Depreciation and Impairment Losses	584,000	0	0	584,000	0	0	0	0
	Total Expenditure	59,308,400	0	150,000	59,458,400	20,389,590	14,296,600	6,092,990	(617,150)
	Income	11,658,200	0	0	11,658,200	3,839,890	3,645,500	(194,390)	634,050
	TOTAL	47,650,200	0	150,000	47,800,200	16,549,700	10,651,100	5,898,600	16,900

Budget Adjustments

Additional Resource: Self Directed Support Pilot Project 150,000

		APPROVED	BASE BUDGET	OPERATIONAL	REVISED	ESTIMATE	ACTUAL	VARIA	ANCE
DEPARTMENT	SUBJECTIVE DETAIL	BUDGET	ADJUSTMENTS	ADJUSTMENTS	ESTIMATE	TO DATE	TO DATE	PERIOD	FORECAST
Environment	Employee Costs	11,922,000		20,000	11,942,000	3,996,300	4,033,200	(36,900)	(255,600)
	Property Costs	1,845,700			1,845,700	543,000	470,500	72,500	(42,300)
	Transport & Plant Costs	3,168,000			3,168,000	1,222,600	1,040,600	182,000	98,500
	Supplies & Services	16,803,500		13,300	16,816,800	5,837,400	4,514,000	1,323,400	(1,241,000)
	Third Party Payments	316,700		13,700	330,400	134,000	16,400	117,600	(24,200)
	Transfer Payments	351,800		10,000	361,800	100,700	95,300	5,400	(2,500)
	Support Services	2,295,400			2,295,400	0	0	0	0
	Depreciation & Impairment Losses	3,245,700			3,245,700	0	0	0	0
	Total Expenditure	39,948,800	0	57,000	40,005,800	11,834,000	10,170,000	1,664,000	(1,467,100)
	Income	12,182,100		75,000	12,257,100	3,567,900	2,999,600	(568,300)	1,459,200
	TOTAL	27,766,700	0	(18,000)	27,748,700	8,266,100	7,170,400	1,095,700	(7,900)
	IOIAL	21,100,700	0	(18,000)	21,140,700	8,200,100	7,170,400	1,033,700	(1,900)

Budget Adjustments Income re charges to new Leisure Trust

(£18,000)

		APPROVED	BASE BUDGET	OPERATIONAL	REVISED	ESTIMATE	ACTUAL	VARI	ANCE
DEPARTMENT	OBJECTIVE DETAIL	BUDGET	ADJUSTMENTS	ADJUSTMENTS	ESTIMATE	TO DATE	TO DATE	PERIOD	FORECAST
Environment	Directorate	964,000	0	19,200	983,200	252,800	251,900	900	(54,500)
	Environment Accomodation	0			0	353,100	296,900	56,200	0
	Development Management	494,400	0		494,400	113,200	106,600	6,600	67,900
	Development Planning	969,500	0		969,500	283,300	269,600	13,700	16,100
	Economic Development	1,541,500	0	(19,200)	1,522,300	455,700	229,600	226,100	165,900
	Building Control	108,100	0		108,100	(12,200)	(46,100)	33,900	(36,900)
	Roads	12,190,400	0		12,190,400	3,781,500	3,478,100	303,400	8,100
	Roads Contracting Unit	0			0	(226,100)	(146,100)	(80,000)	0
	Parks	2,621,500	0	(18,000)	2,603,500	769,700	655,700	114,000	(21,000)
	Cleansing	4,062,200	0	9,800	4,072,000	995,800	816,800	179,000	23,000
	Waste Management	3,621,100	0		3,621,100	1,281,200	1,062,900	218,300	(214,100)
	Protective Services	1,194,000	0	(9,800)	1,184,200	326,300	246,000	80,300	37,600
	Vehicle Services	0			0	(108,200)	(51,500)	(56,700)	0
	TOTAL	27,766,700	0	(18,000)	27,748,700	8,266,100	7,170,400	1,095,700	(7,900)

Budget Adjustments Income re charges to new Leisure Trust

(18,000)

		APPROVED	BASE BUDGET	OPERATIONAL	REVISED	ESTIMATE	ACTUAL	VA	RIANCE
DEPARTMENT	OBJECTIVE DETAIL	BUDGET	ADJUSTMENTS	ADJUSTMENTS	ESTIMATE	TO DATE	TO DATE	PERIOD	FORECAST
Environment Support	Employee Costs	1,433,700			1,433,700	467,100	428,000	39,100	54,600
опри.	Property Costs	875,100			875,100	502,100	454,200	47,900	(4,800)
	Transport & Plant Costs	0			0	0	0	0	0
	Supplies & Services	279,200			279,200	58,800	78,100	(19,300)	(94,000)
	Transfer Payments	0			0	0	0	0	0
	Support Services	0			0	0	0	0	0
	Depreciation & Impairment	74,200	0		74,200	0	0	0	0
	Total Expenditure	2,662,200	0	0	2,662,200	1,028,000	960,300	67,700	(44,200)
	Income	772,000	0	0	772,000	172,300	35,600	(136,700)	58,000
	TOTAL	1,890,200	0	0	1,890,200	855,700	924,700	(69,000)	13,800

		APPROVED	BASE BUDGET	OPERATIONAL	REVISED	ESTIMATE	ACTUAL	VAR	IANCE
DEPARTMENT	OBJECTIVE DETAIL	BUDGET	ADJUSTMENTS	ADJUSTMENTS	ESTIMATE	TO DATE	TO DATE	PERIOD	FORECAST
Environment Support	Property & Technical	910,600			910,600	351,100	495,300	(144,200)	(5,400)
	Accommodation	979,600	0		979,600	504,600	429,400	75,200	19,200
	Total Expenditure	1,890,200	0	0	1,890,200	855,700	924,700	(69,000)	13,800
	TOTAL	1,890,200	0	0	1,890,200	855,700	924,700	(69,000)	13,800
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		APPROVED	BASE BUDGET	OPERATIONAL	REVISED	ESTIMATE	ACTUAL	VARIA	NCE
DEPARTMENT	SUBJECTIVE DETAIL	BUDGET	ADJUSTMENTS	ADJUSTMENTS	ESTIMATE	TO DATE	TO DATE	PERIOD	FORECAST
Corporate & Community Community Resources	Employee Costs	3,564,400		(566,900)	2,997,500	1,175,300	1,105,500	69,800	(17,300)
l l l l l l l l l l l l l l l l l l l	Property Costs	702,300		(475,600)	226,700	197,000	244,200	(47,200)	(1,100)
	Transport & Plant Costs	50,700		(7,100)	43,600	19,500	11,700	7,800	9,300
	Supplies & Services	549,300		(215,800)	333,500	144,600	117,000	27,600	(54,100)
	Third Party Payments	66,000		0	66,000	57,000	62,600	(5,600)	2,000
	Transfer Payments	220,300		0	220,300	150,700	150,100	600	4,000
	Support Services	952,300		(390,200)	562,100	0	0	0	0
	Depreciation & Impairment	397,800		(350,500)	47,300	0	0	0	0
	Total Expenditure	6,503,100	0	(2,006,100)	4,497,000	1,744,100	1,691,100	53,000	(57,200)
	Income	1,214,800		(587,600)	627,200	368,700	266,500	(102,200)	81,100
	TOTAL	5,288,300	0	(1,418,500)	3,869,800	1,375,400	1,424,600	(49,200)	23,900
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Budget Adjustments

Resource Transfer from Education to Facilities for VAT on Janitorial
Overtime

17,000

Resource Transfer from Education to Facilities for Excess Travel Costs
Part year Resource Transfer from Facilities to the new Culture &
Leisure Trust
(591,500)
Part Year Resource Transfer from Facilities to Education in relation to the Culture & Leisure Trust
(850,500)

(1,418,500)

		APPROVED	BASE BUDGET	OPERATIONAL	REVISED	ESTIMATE	ACTUAL	VARI	ANCE
DEPARTMENT	OBJECTIVE DETAIL	BUDGET	ADJUSTMENTS	ADJUSTMENTS	ESTIMATE	TO DATE	TO DATE	PERIOD	FORECAST
Corporate & Community Community Resources	Community Learning & Dev	1,061,600	0	0	1,061,600	260,400	246,600	13,800	13,700
,,,	Community Planning	414,200	0	0	414,200	86,300	87,600	(1,300)	(12,600)
	Community Facilities	1,803,300	0	(1,418,500)	384,800	286,800	354,100	(67,300)	4,900
	Community Safety	1,569,700	0	0	1,569,700	461,900	462,500	(600)	14,700
	Equalities	123,600	0	0	123,600	37,400	37,700	(300)	(400)
	Registrars/Grants	161,300	0	0	161,300	147,400	142,800	4,600	0
	Auchenback Resource Centre	30,700	0	0	30,700	5,000	5,000	0	0
	Area Forums	17,000	0	0	17,000	0	(600)	600	0
	Community Resources Mgt	106,900	0	0	106,900	90,200	88,900	1,300	3,600
	TOTAL	5,288,300	0	(1,418,500)	3,869,800	1,375,400	1,424,600	(49,200)	23,900

Budget Adjustments

Resource Transfer from Education to Facilities for VAT on Janitorial Overtime 17,000 Resource Transfer from Education to Facilities for Excess Travel Costs Part year Resource Transfer from Facilities to the new Culture & Leisure Trust (591,500) Part Year Resource Transfer from Facilities to Education in relation to the Culture (850,500) & Leisure Trust

(1,418,500)

6,500

		APPROVED	BASE BUDGET	OPERATIONAL	REVISED	ESTIMATE	ACTUAL	VAR	IANCE
DEPARTMENT	SUBJECTIVE DETAIL	BUDGET	ADJUSTMENTS	ADJUSTMENTS	ESTIMATE	TO DATE	TO DATE	PERIOD	FORECAST
Corporate & Community Support	Employee Costs	8,901,400		(181,900)	8,719,500	2,866,600	2,815,900	50,700	, ,
	Property Costs	3,500		0	3,500	900	300	600	(52,600)
	Transport & Plant Costs	61,600		0	61,600	23,700	16,600	7,100	9,500
	Supplies & Services	3,101,100		(12,300)	3,088,800	1,198,800	1,194,500	4,300	(66,900)
	Third Party Payments	64,100		0	64,100	2,800	100	2,700	6,700
	Transfer Payments	4,227,900		0	4,227,900	0	(88,100)	88,100	0
	Support Services Depreciation & Impairment	0 1,286,500		0	0 1,286,500	0	0	0	0
	Depreciation & Impairment	1,200,300		0	1,200,300	U	0	0	0
	Total Expenditure	17,646,100	0	(194,200)	17,451,900	4,092,800	3,939,300	153,500	(191,800)
	Income	7,780,000			7,780,000	394,300	403,900	9,600	251,800
	TOTAL	9,866,100	0	(194,200)	9,671,900	3,698,500	3,535,400	163,100	60,000

Budget Adjustments

Part year Resource Transfer from Business Support Team to the new Culture & Leisure Trust

(194,200)

(194,200)

		APPROVED	BASE BUDGET	OPERATIONAL	REVISED	ESTIMATE	ACTUAL	VAR	IANCE
DEPARTMENT	OBJECTIVE DETAIL	BUDGET	ADJUSTMENTS	ADJUSTMENTS	ESTIMATE	TO DATE	TO DATE	PERIOD	FORECAST
Corporate & Community Support	Revenues	901,700			901,700	399,300	339,200	60,100	(5,800)
	Council Tax & NDR	138,000			138,000	202,600	169,100	33,500	38,800
	ІСТ	3,783,400			3,783,400	997,100	940,700	56,400	3,900
	Directorate	158,600			158,600	50,900	54,300	(3,400)	(7,300)
	Policy	428,500			428,500	163,200	171,300	(8,100)	(8,600)
	Public Relations	378,400			378,400	158,000	148,200	9,800	11,700
	Corporate Personnel	1,458,800			1,458,800	658,800	667,700	(8,900)	1,000
	Admin & Printing	1,225,900		(194,200)	1,031,700	404,000	391,200	12,800	22,600
	Members Expenses	0			0	162,900	156,400	6,500	0
	Customer Services	1,392,800			1,392,800	501,700	497,300	4,400	3,700
	TOTAL	9,866,100	0	(194,200)	9,671,900	3,698,500	3,535,400	163,100	60,000

Budget Adjustments

Part year Resource Transfer from Business Support Team to the new Culture & Leisure Trust

(194,200)

(194,200)

		APPROVED	BASE BUDGET	OPERATIONAL	REVISED	ESTIMATE	ACTUAL	VAR	RIANCE
DEPARTMENT	SUBJECTIVE DETAIL	BUDGET	ADJUSTMENTS	ADJUSTMENTS	ESTIMATE	TO DATE	TO DATE	PERIOD	FORECAST
Chief Executive's Office	Staff Costs	3,478,100	0	0	3,478,100	1,109,300	1,130,000	(20,700)	(55,300)
	Property Costs	0	0	0	0	0	0	0	0
	Transport Costs	0	0	0	0	0	0	0	0
	Supplies & Services	411,300	0	0	411,300	193,100	127,200	65,900	43,000
	Third Party Payments	65,000	0	0	65,000	16,300	0	16,300	0
	Transfer Payments	0	0	0	0	0	0	0	0
	Support Services	135,700	0	0	135,700	0	0	0	0
	Depreciation & Impairment	0	0	0	0	0	0	0	0
	Total Expenditure	4,090,100	0	0	4,090,100	1,318,700	1,257,200	61,500	(12,300)
	Income	519,100	0	0	519,100	86,300	127,500	41,200	47,600
	TOTAL	3,571,000		0	3,571,000				

		APPROVED	BASE BUDGET	OPERATIONAL	REVISED	ESTIMATE	ACTUAL	VAR	IANCE
DEPARTMENT	OBJECTIVE DETAIL	BUDGET	ADJUSTMENTS	ADJUSTMENTS	ESTIMATE	TO DATE	TO DATE	PERIOD	FORECAST
Chief Executive's Office	Chief Executives Office	181,400	0	0	181,400	58,600	53,700	4,900	(5,600)
Omice	Accountancy & Creditors	2,116,300	0	0	2,116,300	805,800	767,000	38,800	20,800
	Legal	627,700	0	0	627,700	199,500	191,300	8,200	600
	Procurement	406,100	0	0	406,100	131,400	91,000	40,400	18,900
	Civic Licensing	0	0	0	0	(29,300)	(43,300)	14,000	0
	Licensing Board	0	0	0	0	(10,900)	1,700	(12,600)	0
	Internal Audit	239,500	0	0	239,500	77,300	68,300	9,000	600
	Total Expenditure	3,571,000	0	0	3,571,000	1,232,400	1,129,700	102,700	35,300
	TOTAL	3,571,000	0	0	3,571,000	1,232,400	1,129,700	102,700	35,300

		APPROVED	BASE BUDGET	OPERATIONAL	REVISED	ESTIMATE	ACTUAL	VAF	RIANCE
DEPARTMENT	SUBJECTIVE DETAIL	BUDGET	ADJUSTMENTS	ADJUSTMENTS	ESTIMATE	TO DATE	TO DATE	PERIOD	FORECAST
Other Exp. & Income (INC OTHER HSG)	Other Expenditure	8,587,700	0	(46,300)	8,541,400	880,100	925,600	(45,500)	(36,000)
(into o million)	Income	197,000			197,000	6,500	10,800	4,300	56,300
		8,390,700	0	(46,300)	8,344,400	873,600	914,800	(41,200)	20,300
	Other Housing	2,299,600	0	0	2,299,600	688,900	453,700	235,200	0
						_			
	TOTAL	10,690,300	0	(46,300)	10,644,000	1,562,500	1,368,500	194,000	20,300

Budget Adjustments

Superannuation Adjustment from Education 2,300
Transfer to Lesiure Trust (48,600)

(46,300)

		APPROVED	BASE BUDGET	OPERATIONAL	REVISED	ESTIMATE	ACTUAL	VAF	RIANCE
DEPARTMENT	SUBJECTIVE DETAIL	BUDGET	ADJUSTMENTS	ADJUSTMENTS	ESTIMATE	TO DATE	TO DATE	PERIOD	FORECAST
Housing Revenue Account	Employee Costs	3,552,000		0	3,552,000	1,149,100	1,076,000	73,100	39,400
	Property Costs	3,550,000		0	3,550,000	1,106,600	785,300	321,300	(230,700)
	Transport & Plant Costs	180,900		0	180,900	74,300	58,500	15,800	17,300
	Supplies & Services	2,211,300		0	2,211,300	693,800	602,400	91,400	(228,700)
	Third Party Payments	0		0	0	0	0	0	0
	Transfer Payments	32,700		0	32,700	12,600	44,300	(31,700)	(41,000)
	Support Services	788,300		0	788,300	0	0	0	0
	Depreciation & Impairment Losses	4,204,900		0	4,204,900	0	0	0	0
	Total Expenditure	14,520,100	0	0	14,520,100	3,036,400	2,566,500	469,900	(443,700)
	Income	14,520,100		0	14,520,100	4,785,600	4,569,300	(216,300)	245,500
	TOTAL	0	0	0	0	(1,749,200)	(2,002,800)	253,600	(198,200)