

Department of Business Operations and Partnerships

Director: Louise Pringle

Council Headquarters, Eastwood Park, Giffnock, East Renfrewshire, G46 6UG

Phone: 0141 577 3000 Fax: 0141 577 3834

website: www.eastrenfrewshire.gov.uk

Date: 2 September 2022

When calling please ask for: Eamonn Daly (0141-577-3023)

e-mail: eamonn.daly@eastrenfrewshire.gov.uk

TO: Provost Montague; Deputy Provost Campbell; and Councillors Anderson, Bamforth, Buchanan, Convery, Cunningham, Devlin, Edlin, Ireland, Lunday, Macdonald, McLean, Merrick, Morrison, O'Donnell, Pragnell and Wallace.

EAST RENFREWSHIRE COUNCIL

A meeting of the East Renfrewshire Council will be held in the Council Chamber, Council Headquarters, Giffnock, on **Wednesday 7 September 2022 at 7.00 pm.**

The agenda of business is as listed below.

Prior to the commencement of the meeting the Provost will make a statement that the meeting will be webcast live and recorded for later publicly accessible archive viewing.

Yours faithfully

Louise Pringle

L PRINGLE

DIRECTOR OF BUSINESS OPERATION AND PARTNERSHIPS

PROGRAMME OF BUSINESS

- 1. Report apologies for absence.**
- 2. Declarations of Interest.**
- 3. Submit for approval as a correct record and signature the Minute of meeting of the Council held on 29 June 2022.**
- 4. Submit for approval as a correct record the Minutes of meetings for the period 30 June to 6 September 2022.**

5. Items remitted to the Council

- (i) Annual Treasury Management Report for 2021/22– Report by Head of Accountancy (Chief Financial Officer)(copy attached, pages 7 - 20)(Audit & Scrutiny Committee – 11 August 2022).

Audit & Scrutiny Committee Recommendation

That the organisations listed at Appendix 7 be approved for the investment of surplus funds.

- (ii) Nomination of co-opted and substitute co-opted member on the Integration Joint Board Performance and Audit Committee (Audit & Scrutiny Committee – 11 August 2022).

Audit & Scrutiny Committee Recommendation

That Councillors Macdonald and Wallace be appointed as the co-opted and substitute co-opted members on the Integration Joint Board Performance and Audit Committee.

- (iii) General Fund Capital Programme – Report by Head of Accountancy (Chief Financial Officer)(copy attached, pages 21 - 68)(Cabinet – 1 September 2022).

Cabinet Recommendation

(a) that the movements in project phasing across the 10 year capital programme be approved;

(b) the movements within the 2022/23 programme be approved.

- (iv) Housing Capital Programme – Report by Head of Accountancy (Chief Financial Officer) and Director of Environment (copy attached, pages 69 - 76)(Cabinet – 1 September 2022).

Cabinet Recommendation

That the movements within the 2022/23 programme be approved.

6. Notices of Motion

Motion No.1

That East Renfrewshire and its residents are suffering due to the cost-of-living crisis. The Conservative cost of living crisis is spiralling out of control due to continuing damaging decisions imposed by Westminster, including Conservative austerity cuts, tax hikes and Brexit. At a time when East Renfrewshire families are going to be thousands of pounds worse off, it is disgraceful that the Conservatives are hitting people's incomes further by raising regressive taxes like National Insurance and VAT, slashing Universal Credit by £1040, and scrapping the triple lock on pensions

On 6 April 2022, the Government increased National Insurance by 1.25 percentage points, which is projected to cost the some East Renfrewshire families hundreds of pounds additionally per year.

Council also notes

- **Recent figures provided by the Trussell Trust recording that 197,037 food parcels were distributed to Scottish residents between April 2021 and April 2022 – with 70,040 being distributed to children.**
- **On Ofgem has increased the energy price cap by 80 per cent. The price cap is expected to reach £3,576 in October, rising to £4,799 in January, finally hitting £6,089 in April**
- **In the light of the increased energy price cap, the average standard tariff energy bill will increase by £693 per year. The average pre-pay meter energy bill will increase by £708 per year (ofgem, 2022).**
- **Inflation could soar to 18.6 per cent by the start of 2023**
- **The Conservative government has suspended the pensions “triple lock” for 2022/3, meaning that East Renfrewshire’s pensioners will see a below inflation increase. Further, they have removed the relied on £20 Universal Credit uplift.**

Council believes:

Under this Government people are seeing tax hikes, energy bills soaring and petrol and food prices rising drastically.

The Conservative Government has failed to tackle the cost-of-living crisis. Therefore, this council declares a “Cost of Living Emergency”

Council resolves:

to declare a “Cost of Living Emergency”

As part of this Council calls on ERC’s Council Leader to contact the UK government and request that they:

- **Scrap the rise in the energy price cap,**
- **Double the energy grant to £800, and bring forward payments to the beginning of October**
- **Introduce as a matter of urgency an energy price cap for small and medium sized businesses**
- **Bring in a further windfall tax and extend this to include all large businesses who made significant profits during the pandemic.**

Council instructs the Council Leader to write to the UK Government to express the Council’s concerns.

Furthermore, Council calls for a cross party internal review into what the council can offer East Renfrewshire families struggling with the Cost-of-Living Emergency – with the input of stakeholders including Citizens Advice, Food Banks, local Trade Unions and Chambers of Commerce.

Moved by Councillor Buchanan and seconded by Councillor Merrick.

Motion No.2

That this Council will join workers, trade unions and communities in commemorating Workers' Memorial Day in East Renfrewshire. This council welcomes that Workers' Memorial Day is commemorated throughout the world and whilst officially recognised by the UK Government; expresses concern that more people are killed at work than in wars every year; calls on the Government to pursue stricter enforcement of health and safety laws; recognises that a strong trade union movement is vital for workers' rights in the UK.

This Council will therefore organise a workers memorial commemoration event every year from 28th April 2023. The Council will also investigate an official cairn to recognise the workers lost here in East Renfrewshire.

East Renfrewshire Council recognises the importance of the day, not only to remember lives lost at work, but also as an opportunity to raise awareness of health and safety at work and the key role the Trade Union movement can play in this."

Moved by Councillor Ireland and seconded by Councillor Bamforth.

7. **Statements by Conveners/Representatives on Joint Boards/Committees.**
8. **Appointments – Reports (2) by Director of Business Operations and Partnerships**
 - (i) **Nomination of Veterans' Champion (copy attached, pages 77 - 82).**
 - (ii) **COSLA Boards (copy attached, pages 83 - 90).**
9. **Provost's Engagements – Report by Director of Business Operations and Partnerships (copy attached, pages 91 - 92).**
10. **Review of Governance Arrangements – Report by Chief Executive (copy attached, pages 93 - 112).**
11. **Annual Statement on Adequacy and Effectiveness of Governance, Risk Management and Internal Control Systems – Report by Audit & Scrutiny Committee (copy attached, pages 113 - 117).**

A recording of the meeting will also be made available on the Council's YouTube Channel <https://www.youtube.com/user/eastrenfrewshire/videos>

This document can be explained to you in other languages and can be provided in alternative formats such as large print and Braille. For further information, please contact Customer First on 0141 577 3001 or email customerservices@eastrenfrewshire.gov.uk

BLANK PAGE

EAST RENFREWSHIRE COUNCILAUDIT & SCRUTINY COMMITTEE11 August 2022Report by Head of Accountancy (Chief Financial Officer)ANNUAL TREASURY MANAGEMENT REPORT FOR 2021/22**PURPOSE OF REPORT**

1. To advise the Audit & Scrutiny Committee on the Treasury Management activities for the year ending 31 March 2022.

RECOMMENDATION

2. It is recommended that the Committee: -
 - a) note the Treasury Management Annual Report for 2021/22; and
 - b) recommend to the Council that the attached organisations for investment of surplus funds be approved.

BACKGROUND

3. In line with the CIPFA Code of Practice on Treasury Management, the Audit & Scrutiny Committee is responsible for ensuring effective inspection of treasury management activities and this report is submitted in accordance with this requirement.

SUMMARY

4. Overall the report demonstrates a well-managed treasury function within the Council. The average interest rate on long-term borrowing has decreased slightly over the previous year, reflecting the scheduled maturity of existing borrowing with higher interest rates along with borrowing at historically low interest rates. The Council continues to adopt a prudent approach to treasury management and in particular the percentage of loans held as at 31 March 2022 that had variable interest rates was 7.32% which is well below the Council's approved upper limit of 30%. The resulting stability in borrowing assists the Council in responding to the current national economic pressures.

5. The detail in this report is subject to change during the audit process which is expected to be completed in October 2022.

RECOMMENDATION

6. It is recommended that the Committee: -
 - a) note the Treasury Management Annual Report for 2021/22; and
 - b) recommend to the Council that the attached organisations for investment of surplus funds be approved.

REPORT AUTHOR

Head of Accountancy (Chief Financial Officer): Margaret McCrossan

Chief Accountant: Barbara Clark

Telephone Number: 0141 577 3068

E-mail: barbara.clark@eastrenfrewshire.gov.uk

Report Date: July 2022

ANNUAL TREASURY MANAGEMENT REPORT 2021/22

1. Actual External Debt

| | Borrowing 01/04/21 £M | Average Interest % | Borrowing 31/03/22 £M | Average Interest % | Change in year £M |
|--------------------------------------|--------------------------------------|-----------------------------------|--------------------------------------|-----------------------------------|----------------------------------|
| <u>Long Term Borrowing</u> | | | | | |
| Public Works Loan Board | 99.03 | 3.49 | 103.67 | 3.39 | 4.64 |
| Local Authority Bonds | 14.40 | 4.60 | 14.40 | 4.60 | - |
| PFI / PPP Finance Leases | 83.80 | 7.16 | 78.71 | 7.17 | (5.09) |
| SALIX Energy Efficiency Loan | 0.01 | - | 0.00 | - | (0.01) |
| Total Long Term | 197.24 | 5.13 | 196.78 | 4.99 | (0.46) |
| <u>Short Term Investments</u> | | | | | |
| Temporary Investments | (71.93) | 0.11 | (78.43) | 0.47 | (6.50) |

NOTES

- (i) For purposes of this report long-term borrowing means loans taken on a long-term basis. This differs from the Annual Accounts, which have to categorise long-term loans with less than a year until repayment as short-term loans. Loans above totalling £0.817million come into this category.
- (ii) The Treasury Strategy approved by the Council on 15th March 2021, ratified external borrowing of £30m from the Public Works Loan Board to be undertaken during the year, however due to the deferral of capital expenditure to future years new borrowing from Public Works Loan Board during the year was £5m. In addition loans totalling £0.36m matured.
- (iii) The average interest rate on long-term borrowing has decreased by 0.14%.
- (iv) The Council's net external borrowing position has decreased in total by £6.96 million during the year.
- (v) The Council's activity in the temporary investments market is shown along with the corresponding interest rate movements in Appendices 2 - 5. All sums invested were for periods of less than 1 year. In response to difficulties in the financial markets and as part of a risk managed process designed to protect the principal of the sums invested, during the course of the year the maximum period of investment was restricted to 6 months, with the exception of those investments with the Bank of Scotland which are set at maximum of 1 year.
- (vi) At 31 March 2022, the Council had 7.32% of its total debt outstanding in variable rate loans. For the Council to gain a high level of stability in overall borrowing costs the Council's Treasury Policy Statement requires the exposure to variable rate loans to be less than 30% of the total debt outstanding.

2. PWLB

The primary source of medium/long term borrowing is from the UK Government through the Public Works Loan Board (PWLB). The PWLB provides loans to local authorities at rates, which are in general more attractive than loans available from other sources.

3. DEBT MATURITY PROFILE

The Council's debt maturity profile at 31 March 2022 is shown both below and in Graph format at Appendix 6.

It is a requirement of the Council's Treasury Policy Statement that the maximum amount of long-term debt maturing in any one year should be no more than 15% of the Council's long-term debt outstanding, at the time of borrowing.

The Council's debt Maturity Profile as at 31 March 2022 was within the agreed limits.

Long Term Debt Maturity Profile as at 31 March 2022

| | PWLB £M | Local Authority Bond £M | Total £M | % |
|----------------------|---------------|----------------------------------|---------------|---------------|
| 22/23 | 0.82 | 0.00 | 0.82 | 0.69 |
| 23/24 | 0.36 | 0.00 | 0.36 | 0.30 |
| 24/25 | 0.00 | 0.00 | 0.00 | 0.00 |
| 25/26 | 0.00 | 0.00 | 0.00 | 0.00 |
| 26/27 | 5.01 | 0.00 | 5.01 | 4.24 |
| 27/28 | 2.01 | 0.00 | 2.01 | 1.70 |
| 28/29 | 0.00 | 0.00 | 0.00 | 0.00 |
| 29/30 | 0.00 | 0.00 | 0.00 | 0.00 |
| 30/31 | 0.00 | 0.00 | 0.00 | 0.00 |
| 31/32 | 0.00 | 0.00 | 0.00 | 0.00 |
| After 2032/33 | 95.47 | 14.40 | 109.87 | 93.07 |
| Total | 103.67 | 14.40 | 118.07 | 100.00 |

4. PRUDENTIAL INDICATORS

In line with the agreed monitoring arrangements for the Prudential Indicators, listed below there is a table showing all the prudential indicators comparing the approved indicator, as reported to the Council on 15 March 2021 along with the actual figures recorded at 31 March 2022, demonstrating that the Council is operating well within the limits set.

| Prudential Indicator | Approved indicator | Actual | COMMENT |
|------------------------|--------------------|-------------|---|
| 1. Capital Expenditure | £59,785,000 | £36,786,000 | Movement is due to revised planning of capital projects to future years, resulting in a commensurate movement of capital expenditure. |

| | | | |
|---|--|---|--|
| 2. Capital Financing Requirement | £243,099,000 | £207,856,000 | Movement is due to a reduction in net capital expenditure in both the previous and current years. |
| 3. Operational Boundary for External Debt | £247,783,000 | £207,082,000 | Movement is due to a reduction in borrowing from that approved due to a reduction in capital spend in both the previous and the current years and the in-year repayment of existing debt during the year. |
| 4. Authorised Limit For External Debt | £272,375,000 | £207,082,000 | In addition to the variance explanation for the Operational Boundary for External Debt above, the Authorised Limit for External Debt also includes a further 15% allowance to cover any unexpected temporary movements of £24,592m which was not required. |
| 5. Gross Debt | £222,594,000 | £197,554,000 | Movement is because only £5m of the approved £30m new long term borrowing was undertaken. There was also a small change to the financial model of the Clyde Valley Waste Plant by North Lanarkshire Council. |
| 6. Code of Practice For Treasury Management | The Council has adopted the CIPFA Treasury Management in the Public Services: Code of Practice and Cross-Sectoral Guidance Notes | All of the approved activities within the Council Treasury Management Policy Statement have been complied with. | |

The movement between the Capital Financing Requirement and the Gross Debt indicates the amount of internal borrowing required. This means that the capital borrowing need (the Capital Financing Requirement), has not been fully funded by external loan debt as the cash supporting the Council's reserves, balances and cash flow has been used as a temporary measure. This strategy remains both prudent and cost effective as investment returns are low and counterparty risk is relatively high. The average interest rate on internal borrowing incurred during the year was 0.12%.

| | Approved Indicator | Actual |
|-------------------------------|--------------------|--------------|
| Capital Financing Requirement | £243,099,000 | £207,856,000 |
| Gross Debt | £222,594,000 | £197,554,000 |
| Internal Borrowing Required | £20,505,000 | £10,302,000 |

5. DEBT PERFORMANCE INDICATOR

The Treasury Strategy sets out the following two debt performance indicators

- **Average “pool rate” compared to Scottish average:**
 - Average “Pool Rate” charged by the Loans Fund in 2020/21 was 3.67%
 - Average Scottish Local Authority “Pool Rate” in 2020/21 was 3.55%
 - Average “Pool Rate” charged by the Loans Fund in 2021/22 was 3.52%

The average “pool rate” charged by the Loans Fund in 2020/21 is slightly higher than Scottish Local Authority average and there are several factors that contribute to this. The increased rate is due to the Council not taking full advantage of new borrowing at historically low interest rates, due to slippage in the capital plan, only a small amount of loan debt with high interest rates maturing and having a very low appetite for risk when investing surplus funds.

The average Scottish Local Authority “Pool Rate” for 2021/22 is not currently available.

- **Average borrowing rate movement year on year:**
 - Average borrowing rate in 2020/21 was 5.13%
 - Average borrowing rate in 2021/22 was 4.99%

This is a decrease of 0.14% which is an improvement on the target set in the Treasury Strategy to maintain or reduce rates year on year.

6. APPROVED ORGANISATIONS FOR INVESTMENT

In line with normal practice the status of all Banks and Building Societies has been reviewed in order to amend the current list of approved organisations for investment (see appendix 7). All lending is in line with the permitted methods of investment which were approved by Council on 15 March 2021 as part of the Treasury Management Strategy report.

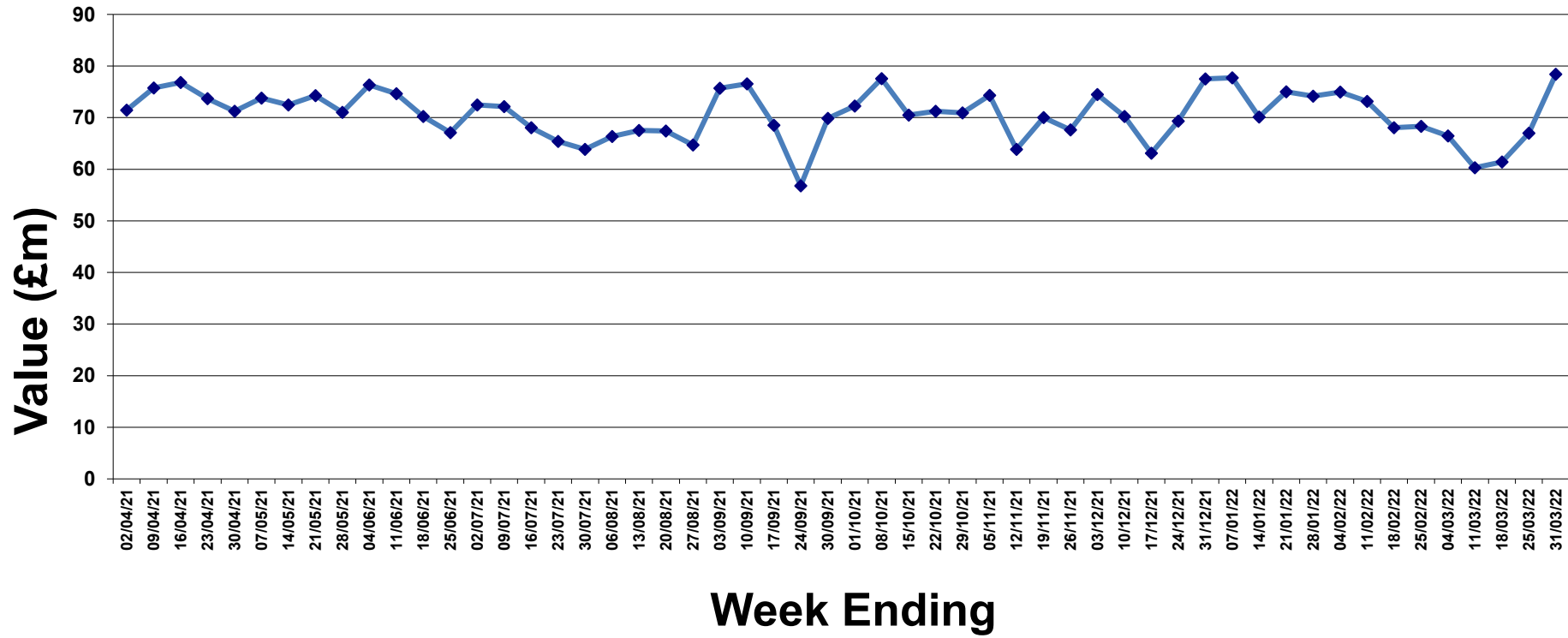
As a result of the banking crisis and in line with prudent financial management, investment has been restricted to UK organisations with high credit ratings. Also, the maximum period of investment was restricted to 6 months, with the exception of loans to the Bank of Scotland which were restricted to 1 year, in line with advice from our Treasury Advisers, Link Asset Services. These measures have been taken as part of a risk managed process designed to protect the principal of the sums invested.

Credit ratings of organisations on the counter-party list are subject to continuous monitoring and review to ensure that subject to available professional advice, approved organisations remain sound for investment purposes.

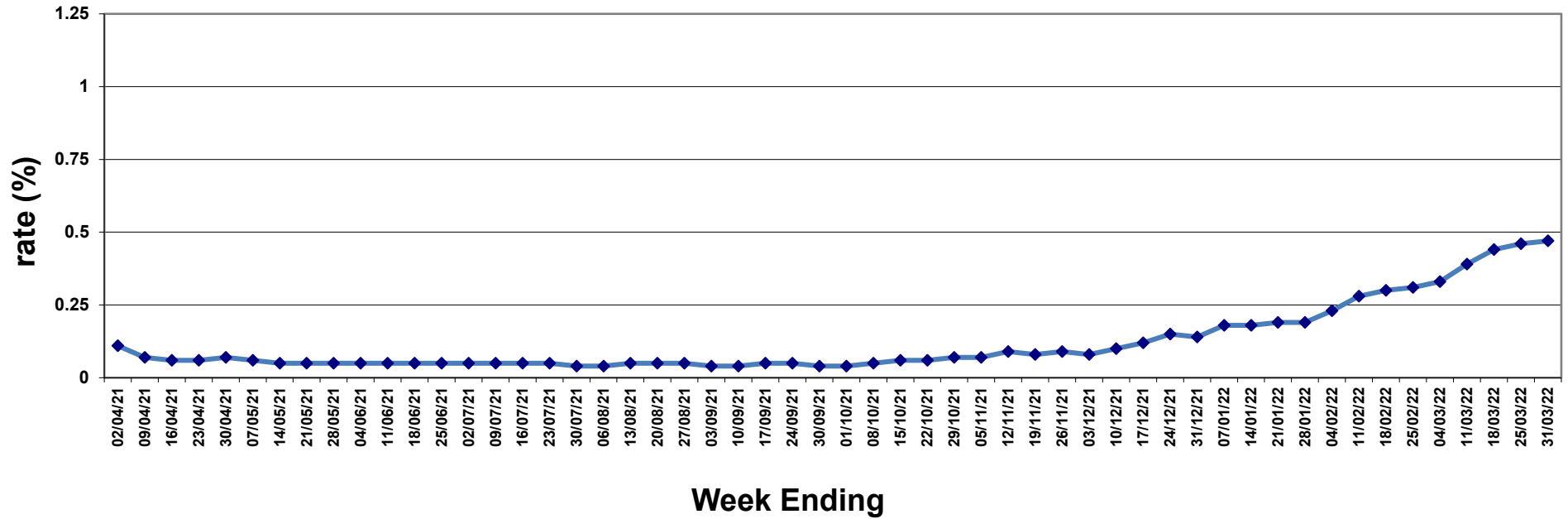
7. TREASURY MANAGEMENT RISK

Within the Operational Risk Register for Accountancy Services there is a risk listed that highlights the difficulty in obtaining sufficient institutions, that meet the Council's criteria, to invest surplus funds with. To minimise this risk the Council has seven Money Market Funds which provide highly diversified investments.

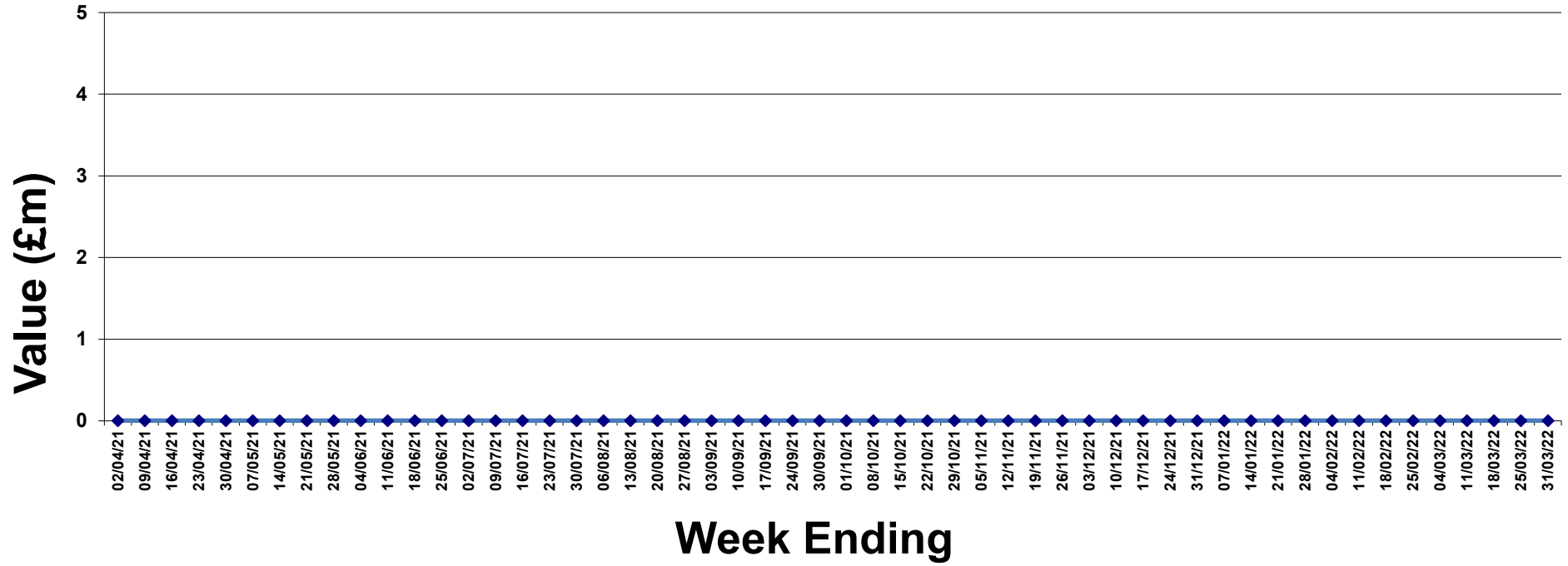
Temporary Deposits Weekly Movement (April 2021 - March 2022)



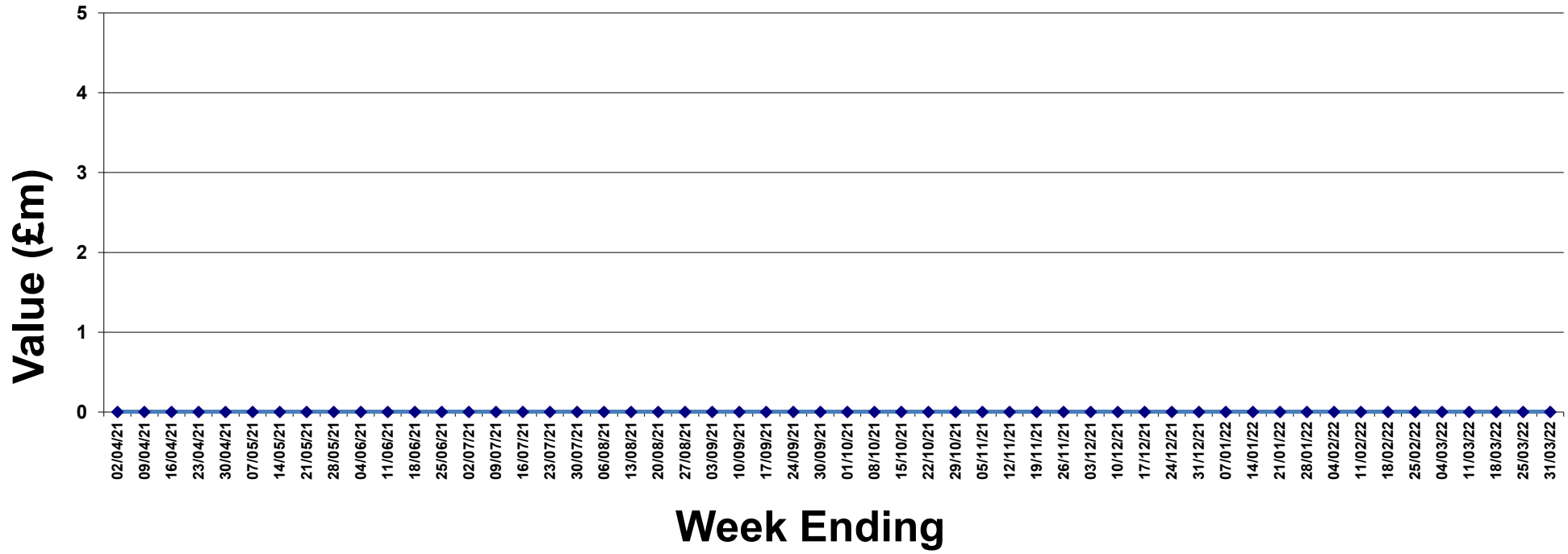
Temporary Deposit Interest Rate Movements (April 2021 - March 2022)



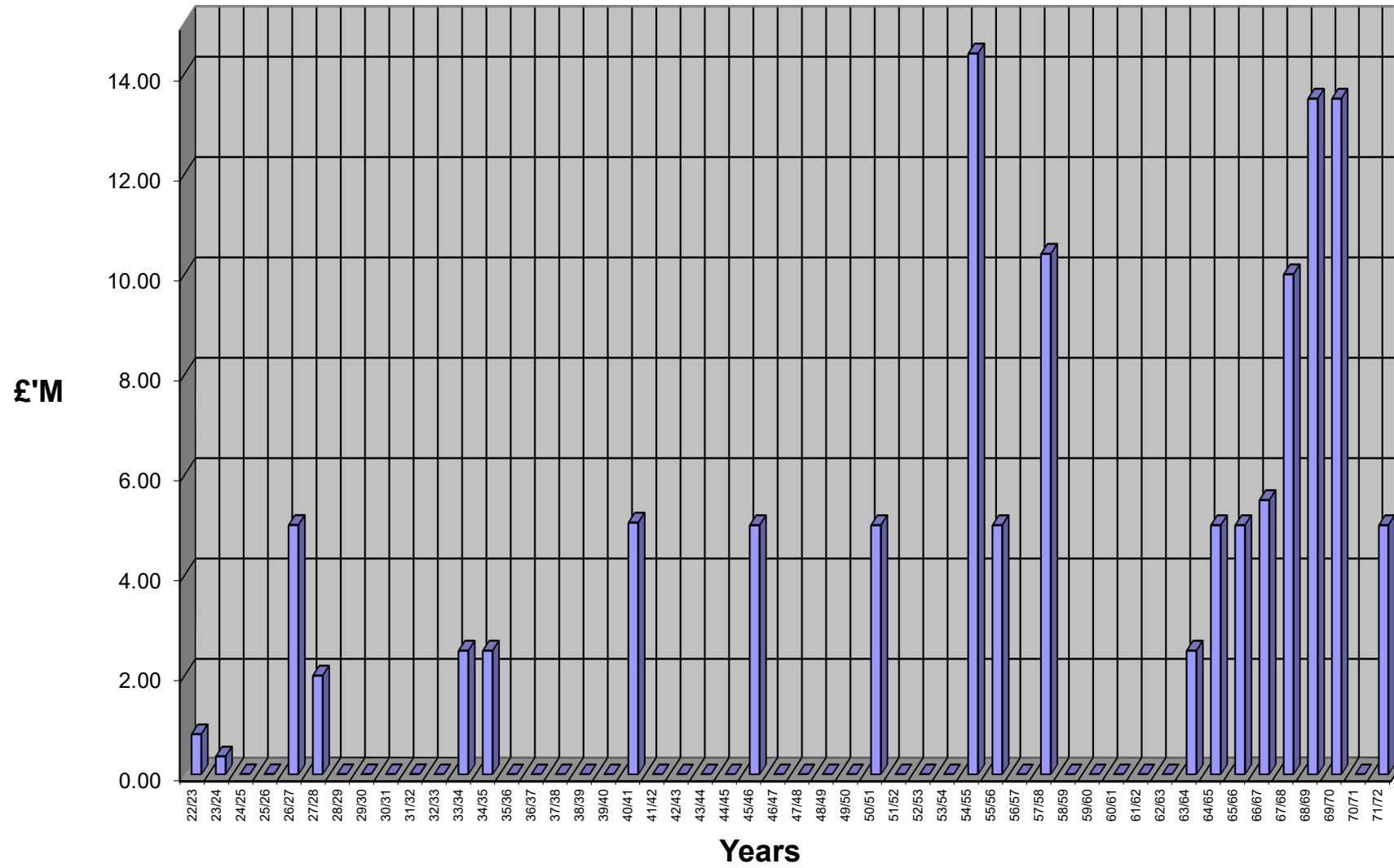
Temporary Borrowing Weekly Movement (April 2021 - March 2022)



Temporary Borrowing Weekly Movement (April 2021 - March 2022)



Long Term Debt Maturity Profile as at 31/03/22



EAST RENFREWSHIRE COUNCIL

ORGANISATIONS APPROVED FOR THE INVESTMENT OF SURPLUS FUNDS
Limits

| Banking Group | Individual Counterparty | Deposit | Transaction |
|---|----------------------------|---------|-------------|
| Bank of England | Debt Management Office | £30m | £10m |
| | UK Treasury Bills | £5m | £5m |
| Barclays Banking Group | Barclays Bank plc | £5m | £5m |
| Goldman Sachs International Bank | | £10m | £10m |
| Lloyds Banking Group: | Bank of Scotland plc | £12.5m | £10m |
| Royal Bank of Scotland Group: | Royal Bank of Scotland plc | } £5m | £5m |
| | National Westminster Bank | | |
| Standard Chartered Bank | | £5m | £5m |
| Santander Group | Santander UK plc | £10m | £10m |
| Clydesdale Bank | | £5m | £5m |
| Building Societies | | | |
| Nationwide | | £10m | £10m |
| Local Authorities | | | |
| All Local Authorities including Police & Fire | | £5m | £5m |
| Money Market Funds | | | |
| Maximum limit of £10m per fund, | | £10m | £10m |

Credit Ratings

| | Fitch | | Moody's | | S&P | |
|--|-------|----|---------|---------|-----|---------|
| | LT | ST | LT | ST | LT | ST |
| Minimum Criteria (unless Government backed) (please note credit ratings are not the sole method of selecting counterparty) | A- | F1 | A3 | P-1/P-2 | A | A-1/A-2 |

Limit

Investment of surplus funds is permitted in each of the above organisations, limits can only be exceeded or another organisation approved with written permission of the Chief Financial Officer.

Deposit Periods

The maximum period for any deposit is based on the Link Asset Services suggested Duration matrix with a maximum of 6 months. The exception to this is deposits with the Bank of Scotland which is set at 1 year. These limits can only be exceeded with the written permission of the Chief Financial Officer.

Hub scheme deposit periods are dependent on the lifetime of the associated scheme.

EAST RENFREWSHIRE COUNCIL1 September 2022Report by the Chief Financial OfficerGENERAL FUND CAPITAL PROGRAMME**PURPOSE OF REPORT**

1. The purpose of this report is to recommend adjustments to the 2022/23 General Fund Capital Programme, approved on 3 March 2022, resulting from finalisation of the previous year's programme and in light of subsequent information.

RECOMMENDATIONS

2. The Cabinet is asked to recommend that Council:-
 - note and approve the movements in project phasing across the 10 year capital programme;
 - note and approve the movements within the 2022/23 programme; and
 - note the shortfall of £0.443m and that income and expenditure on the programme will be managed and reported on a regular basis.

BACKGROUND

3. The General Fund Capital Programme for 2022-2032 was approved by Council on 3 March 2022.
4. Movements on the 2021/22 programme were approved by Cabinet on 10 March 2022, including a number of changes not reflected in the 10 year programme.
5. At that point, expenditure on the 2021/22 programme had not been finalised and this report now adjusts 2022/23 project budgets to allow for outstanding works at year end to be completed in the current year.
6. The report also updates project costs and phasings to reflect impacts of the COVID pandemic, rising inflation, and ongoing labour and material shortages.
7. In general, construction costs are rising faster than general inflation due to shortages of materials and labour and to bidders factoring in additional risk in their pricing. Across Scotland, many authorities are reporting costs increases of 20% to 50% on some projects.
8. We have revised the phasings of our projects to reflect delays already experienced due to COVID and we are constantly monitoring project expenditure so that additional cost pressures on key projects can be covered by deferring or reducing other projects to compensate.

9. Where we have general provision for regular capital expenditure (such as on ICT, Roads, or Schools Major Works) officers are expected to prioritise spend on such schemes to remain within the budgeted level. It is recognised that this may mean that fewer such schemes will progress in year.

CURRENT POSITION

| | |
|--|-----------------|
| 10. Total anticipated expenditure (Appendix A) | £54.396m |
| Total anticipated resources (Appendix B) | <u>£53.953m</u> |
| Shortfall | <u>£ 0.443m</u> |

This report provides an update on a number of projects impacted by COVID-19 and other factors including increased energy and fuel prices and the emerging impact of the Ukraine crisis. These factors continue to have a significant impact on the market with shortages of material and labour along with associated cost pressures. This is anticipated to continue for some time with longer lead times and price increases being experienced across construction projects. Backlogs are also delaying tender processes and site start dates.

Some inflationary costs for new and not yet tendered projects were built into the 10 year programme however some tender returns are significantly over original estimates. Officers will seek to minimise that through value engineering and design changes, however where approved, additional costs will be managed within existing resources wherever possible with transfers of funding made from other projects identified for deferment or assessed as lower priority.

Project lines that sit as a general fund or provision haven't been increased and officers will seek to prioritise projects within these limits.

Officers will continue to review the position and will provide further updates on project timings and anticipated tender cost increases as part of the regular reporting process.

FINALISATION OF THE 2021/22 PROGRAMME

11. The finalisation of the previous year's Capital Programme has cash flow implications for the 2022/23 Programme i.e. any unfinished works will now be completed during 2022/23.
12. Appendix A shows the effect of this cash flow adjustment on the expenditure. This is not new or additional expenditure but simply an adjustment to reflect the later timing of expenditure.
13. The majority of this adjustment reflects movement between the 10 year capital programme for 2022-2032 and the position reported to Cabinet on 10 March 2022. Detailed explanation for these movements was included in the 10 March report.
14. A further £4.762m adjustment has now been added, reflecting the net underspend at year end. The majority of this movement is on Neilston Learning & Leisure (£0.894m) which now has a revised timeline; schools major maintenance (£0.639m) where work was focused on certain priority works; and ICT general provision (£0.810m) where funds are held in the expectation of bids coming forward, and bids received subject to resource availability to deliver.

15. Appendix A also details transfers between budget lines where required.
16. Further adjustments to the programme are now necessary as set out below.

INCOME MOVEMENTS

17. The main income movements are as follows: -
 - **Borrowing**
Borrowing in the current financial year has been reduced by a net total of £29.948m due to timing variances in expenditure and other adjustments noted below. This reflects planned borrowing not utilised in 2021/22 and the rephasing of projects into future years.
 - **City Deal Grant**
Following an allocation of additional grant for City Deal projects in 2021/22, subsequent years will see a reduction to match. Grant for 2022/23 has yet to be confirmed however has been estimated at a reduced £0.300m. Further changes are anticipated and will be reported when they become clear. The overall level of grant support for city deal projects remains unchanged.
 - **Developers Contributions**
These contributions are dependent on physical progress of developments and receipt of contributions earlier than anticipated allowed application of £2.537m more than budgeted in 2021/22. This has been matched by a reduction across estimated remaining years of development works however this will be reviewed regularly.
 - **Cycling, Walking and Safer Streets**
An increase in grant funding to £0.615m has been reflected in the report under both resources and expenditure.
 - **Place Based Investment Programme – Additional grant funding** had been made available to support a series of small local projects which were approved by Cabinet on 25 November 2021, and subsequently amended on 10 March 2022. Revised grant for 2022/23 following completion of the 2021/22 programme is now £0.333m.
 - **Bridge Maintenance Fund** – works on this project are unlikely to progress significantly within 2022/23 and therefore the grant has been included within 2023/24 resources.

EXPENDITURE MOVEMENTS

18. The programme approved during March 2021 has increased from £68.711m to £85.814m for purely cash flow reasons between 2021/22 and 2022/23.
19. This reflects timing variances across the programme and will be subject to further review throughout the year.
20. Further adjustments to the programme are now necessary as set out below.

- **Kirkhill Rewire**
This project has been deferred and will be subject to review.
- **Learning & Leisure in Neilston**
Revised phasing across this project has resulted in a reduction in 2022/23 expenditure of £1.242m and further movement across future years.
- **Eastwood Park Leisure**
With only planning and fees likely this financial year the project has been rephased across 2022/23 and future years with a reduction of £26.119m in 2022/23. It is likely further rephasing will be required on this project as costs and timings become clearer.
- **Eastwood HS Sports Centre Changing**
A significantly increased tender cost has resulted in a project cost of £0.854m. The additional cost will be funded from use of the ERCLT General Building Improvement fund.
- **Rouken Glen Park Toilets**
Increased costs to £0.262m will be met mainly from a transfer from the general Parks, Cemeteries & Pitch Improvements budget.
- **St Andrews House Refurbishment**
An increase in costs to £0.100m will be met from a transfer from the Office Accommodation budget.
- **Overlee House Extension**
This project has been rephased with outturn for 2022/23 now estimated at £0.200m
- **Cowan Park**
An increase on the previous cost due to higher tender costs and additional requirements has been met from additional grant funding. Further proposals to support this will be brought forward.
- **City Deal programme – Aurs Road**
Revised estimates for 2022/23 have resulted in a reduction of £1.962m with work now expected to take place in 2023/24, however further rephasing is likely to be necessary.
- **Roads**
A revised roads programme was presented to Cabinet rephasing project expenditure. This resulted in a number of changes across the mainline roads programme with 2022/23 projects shown on the appendices. These are funded from transfers between projects and use of provisional sums. Proposals for future year mainline projects will be brought forward for approval in due course.
- **ICT**
ICT General Provison has been reduced from £2.626m to £2.000m, reflecting existing and anticipated level of bids and resources available.
- **School Major Maintenance**

Approval was previously granted to revise schools maintenance work plans within existing resources to meet priority works across the schools estate. Budget has been allocated based on priority of projects and for 2022/23 the bulk of this is on the windows renewal programme with £1.012m earmarked for projects at Woodfarm, Carolside, St Lukes and Thornliebank. The remaining provisional sums budget is required to support expenditure committed in 2021/22 not yet completed and other planned works with costs yet to be determined.

- **Property Maintenance**
Included within this line is £3.203m for ventilation works with allocations for fire risk assessments, structural surveys and asset management. The remainder will be allocated to identified priority projects as costs and timing become clearer.
- **Revised Total Cost**
Overall, the programme has been increased by £0.786m. This reflects the net impact of additional grant funding added to the programme and does not increase borrowing costs.

REVISION OF THE 2022-2032 10 YEAR CAPITAL PROGRAMME

21. This report details at Appendix C and D movements across the 10 year programme for a number of projects that have a significant impact on timing and application of resources.
22. The main impact on this is the timing and level of borrowing required to support the programme. Planned borrowing in 2021/22 that was not applied, and a lower borrowing requirement for 2022/23, both due to timing movements on projects, will result in a level of borrowing remaining available to support subsequent higher expenditure in future years while keeping within the overall level of resources approved.

COMMENT

23. The projected shortfall of £0.443m represents 0.82% of the resources available and is within manageable limits.

PARTNERSHIP WORKING

24. This report has been prepared following consultation with appropriate staff from various departments within the Council including Property and Technical Services and Information Technology.

RECOMMENDATIONS

25. The Cabinet is asked to recommend that Council:-
 - note and approve the movements in project phasing across the 10 year capital programme;

- note and approve the movements within the programme; and
- note the shortfall of £0.443m and that income and expenditure on the programme will be managed and reported on a regular basis.

Further information is available from Mark Waugh, Principal Accountant – Capital, telephone 0141 577 3123.

Margaret McCrossan
Head of Accountancy Services (Chief Financial Officer)
MMcC/MW
1 September, 2022

GENERAL FUND CAPITAL PROGRAMME

PROGRESS REPORT

2022/2023

| | 2022/23 opening and cashflow adjustments | | | | TOTAL COST £'000 | | |
|------------------------------|---|--|---|---|------------------------------------|--------------------------------|-------------------------------|
| | 2022/23 (Opening, per 2022-2032 programme) | Total (ADJUSTED FOR 2021/22 CASHFLOW) | PROJECTED OUTTURN FOR CURRENT YEAR | ACTUAL SPEND TO 30 JUNE 2022 | SPENT PRIOR TO 31/03/22 | PREVIOUS TOTAL COST | REVISED TOTAL COST |
| Property - Schools | 16,870 | 21,900 | 19,440 | 116 | 63,195 | 110,029 | 109,963 |
| Property - Culture & Leisure | 26,233 | 29,210 | 3,171 | 211 | 6,135 | 69,732 | 69,732 |
| Property - Other | 7,904 | 9,845 | 9,404 | 283 | 18,389 | 56,457 | 56,260 |
| Open Spaces | 4,414 | 5,476 | 5,667 | 539 | 4,568 | 20,817 | 21,669 |
| Roads | 7,896 | 8,364 | 6,471 | 437 | 15,840 | 53,158 | 53,217 |
| Corporate Wide - ICT | 4,411 | 9,269 | 8,493 | 322 | 15,735 | 47,108 | 47,246 |
| Fleet | 983 | 1,750 | 1,750 | 195 | 4,189 | 18,510 | 18,510 |
| TOTAL | 68,711 | 85,814 | 54,396 | 2,103 | 128,051 | 375,811 | 376,597 |

GENERAL FUND CAPITAL PROGRAMME

PROGRESS REPORT

2022/2023

Property - Schools

| | | 2022/23 opening and cashflow adjustments | | | | | TOTAL COST £'000 | | |
|------------------|--|--|--|---|---|---|------------------------------------|--------------------------------|-------------------------------|
| COST CODE | PROJECT NAME | 2022/23 (Opening, per 2022- 2032 programme) | Total (ADJUSTED FOR 2021/22 CASHFLOW) | PROJECTED OUTTURN FOR CURRENT YEAR | ACTUAL SPEND TO 30 JUNE 2022 | COMMENT | SPENT PRIOR TO 31/03/22 | PREVIOUS TOTAL COST | REVISED TOTAL COST |
| Grouped | Schools Major Maintenance | 907 | 1,405 | 1,405 | 2 | n/a | 1,282 | 10,923 | 10,787 |
| 800050031 | Maidenhill Primary School | 21 | 881 | 381 | 15 | Path works and entrance way changes still to complete | 14,168 | 15,050 | 15,050 |
| 800050033 | St Cadoc'S Ps Remodelling To Provide Pre-Five Provision For 3 & 4 Years Olds | 0 | 4 | 4 | 0 | Retention | 870 | 874 | 874 |
| 800050030 | Kirkhill PS - Rewire | 122 | 123 | 0 | 0 | Deferred | 368 | 491 | 491 |
| Grouped | Early Learning & Childcare - Expansion to 1,140 hours | 0 | 1,006 | 1,006 | 43 | retention | 25,707 | 26,713 | 26,712 |
| N/a | Early Years - Crookfur/Fairweather/Overlee Masterplanning | 0 | 10 | 10 | 0 | retention | 0 | 10 | 10 |
| 800050039 | St Ninian's HS Additional Temp Accomodation | 592 | 697 | 106 | 0 | project completed under budget. Remaining budget transferred to Crookfur PS | 2,078 | 2,492 | 2,183 |
| 800050057 | Learning & Leisure in Neilston | 11,000 | 13,374 | 12,132 | 29 | Revised project timeline | 1,686 | 30,000 | 30,000 |
| 800050038 | St Mark's Car Park | 286 | 316 | 316 | 0 | Demolition works funded from transfer from Surplus/Demolition project line | 104 | 350 | 420 |
| 800050063 | Uplawmoor PS Upgrade | 100 | 95 | 91 | 0 | Work ongoing | 9 | 100 | 100 |
| 800050064 | Crookfur PS Extension | 1,609 | 1,609 | 1,609 | 9 | Transfer from St Ninians project to support additional costs | 25 | 2,329 | 2,638 |
| 800050058 | MCHS Sports Facility | 1,531 | 1,648 | 1,648 | 18 | tender received over budget. Funding to be identified. | 58 | 1,726 | 1,726 |

GENERAL FUND CAPITAL PROGRAMME

PROGRESS REPORT

2022/2023

Property - Schools

| | | 2022/23 opening and cashflow adjustments | | | | | TOTAL COST £'000 | | |
|------------------|--|--|--|---|---|-----------------------|------------------------------------|--------------------------------|-------------------------------|
| COST CODE | PROJECT NAME | 2022/23 (Opening, per 2022- 2032 programme) | Total (ADJUSTED FOR 2021/22 CASHFLOW) | PROJECTED OUTTURN FOR CURRENT YEAR | ACTUAL SPEND TO 30 JUNE 2022 | COMMENT | SPENT PRIOR TO 31/03/22 | PREVIOUS TOTAL COST | REVISED TOTAL COST |
| 800050065 | Improving Learning | 200 | 200 | 200 | 0 | Work to be programmed | 0 | 1,600 | 1,600 |
| 800050017 | Joint Faith Campus (New Denominational PS for Mearns Area & Relocation of Calderwood Lodge PS) | 0 | 0 | 0 | 0 | Complete | 16,672 | 16,671 | 16,672 |
| new code | Isobel Mair External Classrooms | 470 | 480 | 480 | 0 | Costs being assessed | 20 | 500 | 500 |
| 800050012 | Security (CCTV) Expansion | 32 | 52 | 52 | 0 | Work to be programmed | 148 | 200 | 200 |
| | | | | | | | | | |
| | | 16,870 | 21,900 | 19,440 | 116 | | 63,195 | 110,029 | 109,963 |

GENERAL FUND CAPITAL PROGRAMME

PROGRESS REPORT

2022/2023

Property - Culture & Leisure

| | | 2022/23 opening and cashflow adjustments | | | | | TOTAL COST £'000 | | |
|------------------|--|--|--|---|---|---|------------------------------------|--------------------------------|-------------------------------|
| COST CODE | PROJECT NAME | 2022/23 (Opening, per 2022- 2032 programme) | Total (ADJUSTED FOR 2021/22 CASHFLOW) | PROJECTED OUTTURN FOR CURRENT YEAR | ACTUAL SPEND TO 30 JUNE 2022 | COMMENT | SPENT PRIOR TO 31/03/22 | PREVIOUS TOTAL COST | REVISED TOTAL COST |
| 800200019 | Eastwood Park Leisure - Refurbishment | 25,657 | 28,119 | 2,000 | 210 | project not yet on site - not expected to have significant spend this year | 1,838 | 55,000 | 55,000 |
| 800200021 | Neilston Leisure | 0 | 167 | 167 | 0 | Fees only in 2022/23 | 74 | 7,825 | 7,825 |
| 800200020 | ERCLT General Building Improvement Fund | 200 | 284 | 0 | 1 | transfer to support Eastwood HS sports | 514 | 1,898 | 1,496 |
| 800050049 | Eastwood HS Sports Centre Changing Rooms/Disabled Facilities | 376 | 422 | 786 | 0 | Additional costs funded by transfer from general building improvement | 31 | 452 | 854 |
| 800200015 | Equipment - Gym and Theatre | 0 | 79 | 79 | 0 | work to be programmed | 198 | 831 | 831 |
| 805600002 | Education - Theatre Equipment | 0 | 106 | 106 | 0 | work to be programmed | 3 | 216 | 216 |
| 800200007 | Barrhead Foundry Refurbishment (including Pool & Filtration System) | 0 | 1 | 1 | 0 | retention | 2,859 | 2,860 | 2,860 |
| 800200013 | Barrhead Foundry Final Phase Works | 0 | 32 | 32 | 0 | retention | 618 | 650 | 650 |
| | | | | | | | | | |
| | | 26,233 | 29,210 | 3,171 | 211 | | 6,135 | 69,732 | 69,732 |

GENERAL FUND CAPITAL PROGRAMME

PROGRESS REPORT

2022/2023

Property - Other

| | | 2022/23 opening and cashflow adjustments | | | | | TOTAL COST £'000 | | |
|------------------|---|--|--|---|---|--|------------------------------------|--------------------------------|-------------------------------|
| COST CODE | PROJECT NAME | 2022/23 (Opening, per 2022- 2032 programme) | Total (ADJUSTED FOR 2021/22 CASHFLOW) | PROJECTED OUTTURN FOR CURRENT YEAR | ACTUAL SPEND TO 30 JUNE 2022 | COMMENT | SPENT PRIOR TO 31/03/22 | PREVIOUS TOTAL COST | REVISED TOTAL COST |
| | 1. City Deal | | | | | | | | |
| Grouped | Barrhead South Access - Balgraystone Road & Railway Station | 600 | 461 | 461 | 20 | Balgraystone Road main works complete, Railway station project scope to be finalised. | 4,687 | 22,348 | 22,348 |
| 804000009 | Country Park Visitor Centre & Infrastructure | 295 | 347 | 347 | 0 | Work planned but the project is dependent on progress on Aurs Road | 303 | 2,800 | 2,800 |
| 804000006 | Greenlaw Business Incubator And Innovation Centre & Employment Support Linked To Barrhead Foundry | 12 | 89 | 89 | 0 | Complete, retention only | 5,633 | 5,722 | 5,722 |
| | 2. Environment Other Projects | | | | | | | | |
| 800420010 | Cowan Park Changing Facilities | 0 | 30 | 30 | 0 | Transfer to match spend on 7s changing | 138 | 176 | 168 |
| 800420009 | Upgrade 7s Pav Cowan Park | 0 | 0 | 0 | 0 | | 8 | 0 | 8 |
| 800200018 | Crookfur Pavilion Changing Upgrade | 0 | 105 | 105 | 0 | complete - final payment & retention | 700 | 805 | 805 |
| 802200018 | Muirend Synthetic | 0 | 0 | 0 | 0 | project complete. Remaining bduget transferred to RGP Toilet upgrade | 109 | 116 | 109 |
| 802200017 | RGP Toilets Upgrade | 64 | 92 | 126 | 126 | Cost increase funded by transfer from main Parks line and Muirend underspend | 136 | 164 | 262 |

GENERAL FUND CAPITAL PROGRAMME

PROGRESS REPORT

2022/2023

Property - Other

| | | 2022/23 opening and cashflow adjustments | | | | | TOTAL COST £'000 | | |
|------------------|--|--|--|---|---|---|------------------------------------|--------------------------------|-------------------------------|
| COST CODE | PROJECT NAME | 2022/23 (Opening, per 2022- 2032 programme) | Total (ADJUSTED FOR 2021/22 CASHFLOW) | PROJECTED OUTTURN FOR CURRENT YEAR | ACTUAL SPEND TO 30 JUNE 2022 | COMMENT | SPENT PRIOR TO 31/03/22 | PREVIOUS TOTAL COST | REVISED TOTAL COST |
| 800420019 | St Andrews House Refurbishment | 30 | 40 | 100 | 0 | Cost increase funded by transfer from Office Accommodation budget. | 0 | 40 | 100 |
| 800420028 | Flooding Prevention | 0 | 31 | 31 | 0 | Grant funded | 0 | 31 | 31 |
| 800420016 | Overlee House Extension | 630 | 630 | 200 | 0 | project at design stage so unlikely to start on site until last quarter of year | 0 | 630 | 630 |
| | | | | | | | | | |
| | 3. Council Wide Property | | | | | | | | |
| Grouped | Retentions - All Services | 50 | 65 | 65 | 24 | element transferred to cover small retentions on other projects | 67 | 591 | 582 |
| Grouped | Property Maintenance | 3,975 | 5,010 | 5,004 | 95 | n/a | 3,366 | 16,768 | 16,560 |
| 800420013 | Eastwood Park Campus Improvements | 0 | 212 | 212 | 0 | work to be programmed | 310 | 522 | 522 |
| 800404017 | Office Accommodation | 1,848 | 1,935 | 1,875 | 10 | £60k transferred to fund additional costs of St Andrews House refurbishment. | 265 | 2,200 | 2,140 |
| 800420014 | Capital Investment In Energy Efficiency Measures (NDEE Initiative) | 0 | 115 | 115 | 5 | project on hold - hoped to progress soon | 1,639 | 1,754 | 1,754 |
| 800420005 | Thornliebank Depot Mechanical Extraction | 0 | 39 | 0 | 0 | to be reviewed - potential saving | 102 | 141 | 141 |
| 800050044 | Overlee Pavilion Changing | 0 | 218 | 218 | 0 | complete - final payment & retention | 687 | 905 | 905 |

GENERAL FUND CAPITAL PROGRAMME

PROGRESS REPORT

2022/2023

Property - Other

| | | 2022/23 opening and cashflow adjustments | | | | | TOTAL COST £'000 | | |
|------------------|---------------------------------------|--|--|---|---|---|------------------------------------|--------------------------------|-------------------------------|
| COST CODE | PROJECT NAME | 2022/23 (Opening, per 2022- 2032 programme) | Total (ADJUSTED FOR 2021/22 CASHFLOW) | PROJECTED OUTTURN FOR CURRENT YEAR | ACTUAL SPEND TO 30 JUNE 2022 | COMMENT | SPENT PRIOR TO 31/03/22 | PREVIOUS TOTAL COST | REVISED TOTAL COST |
| 800404015 | Vacant (Surplus) Property/ Demolition | 0 | 16 | 16 | 0 | Part of this budget line transferred to cover demolition works at St Marks car park | 190 | 276 | 206 |
| 800420020 | Capelrig House Upgrade | 400 | 410 | 410 | 3 | At tender stage | 0 | 418 | 418 |
| 800402003 | Capelrig House Remedial Works | 0 | 0 | 0 | 0 | | 49 | 50 | 49 |
| | | | | | | | | | |
| | | | | | | | | | |
| | | 7,904 | 9,845 | 9,404 | 283 | | 18,389 | 56,457 | 56,260 |

GENERAL FUND CAPITAL PROGRAMME

PROGRESS REPORT

2022/2023

Open Spaces

| | | 2022/23 opening and cashflow adjustments | | | | | TOTAL COST £'000 | | |
|------------------|--|--|--|---|---|--|------------------------------------|--------------------------------|-------------------------------|
| COST CODE | PROJECT NAME | 2022/23 (Opening, per 2022- 2032 programme) | Total (ADJUSTED FOR 2021/22 CASHFLOW) | PROJECTED OUTTURN FOR CURRENT YEAR | ACTUAL SPEND TO 30 JUNE 2022 | COMMENT | SPENT PRIOR TO 31/03/22 | PREVIOUS TOTAL COST | REVISED TOTAL COST |
| | 1. REGENERATION | | | | | | | | |
| 80200008 | Country Park - Tourism Infrastructure And Economic Activity Projects | 183 | 166 | 166 | 0 | Work will follow completion of main Aurs Road works | 69 | 235 | 235 |
| 80200015 | White Cart Tributaries Environmental Improvements | 2,600 | 2,647 | 2,647 | 85 | Work in progress, funded by grant | 301 | 2,948 | 2,948 |
| 80200032 | Regeneration Projects - Provisional Sums | 228 | 309 | 309 | 0 | projects to be brought forward | 0 | 2,559 | 2,559 |
| | | | | | | | | | |
| | 2. Environment - Other Projects | | | | | | | | |
| 802200010 | Environment Task Force | 20 | 65 | 65 | 0 | Work to be programmed | 35 | 280 | 280 |
| 80200018 | Town Centre Action | 20 | 59 | 59 | 0 | Work to be programmed | 79 | 318 | 318 |
| 802200007 | Parks, Cemeteries & Pitch Improvements | 300 | 372 | 287 | 67 | Element of this budget transferred to cover works at RGP Toilets | 772 | 1,743 | 1,655 |
| 802200020 | Renewal of Playparks | 0 | 99 | 203 | 102 | 2021/22 works completed, 2022/23 budget now added | 3 | 102 | 206 |
| | Nature Restoration | 0 | 55 | 55 | 2 | work in progress. Additional grant to add once plans brought forward | 29 | 84 | 84 |
| | Artificial Pitch Replacements | 650 | 650 | 650 | 0 | work in progress | 0 | 6,561 | 6,561 |
| | Place Based Investment Programme | 0 | 333 | 333 | 180 | £0.333m from the 2021/22 allocation has been brought forward to support completion of the projects | 302 | 0 | 635 |

GENERAL FUND CAPITAL PROGRAMME

PROGRESS REPORT

2022/2023

Open Spaces

| | | 2022/23 opening and cashflow adjustments | | | | | TOTAL COST £'000 | | |
|------------------|--|--|--|---|---|---|------------------------------------|--------------------------------|-------------------------------|
| COST CODE | PROJECT NAME | 2022/23 (Opening, per 2022- 2032 programme) | Total (ADJUSTED FOR 2021/22 CASHFLOW) | PROJECTED OUTTURN FOR CURRENT YEAR | ACTUAL SPEND TO 30 JUNE 2022 | COMMENT | SPENT PRIOR TO 31/03/22 | PREVIOUS TOTAL COST | REVISED TOTAL COST |
| 800200017 | Cowan Park | 200 | 78 | 250 | 99 | Cost increase funded by additional grant funding and a small transfer from provisional sums | 868 | 915 | 1,118 |
| Grouped | Town Centre Regeneration | 0 | 22 | 22 | 4 | Retentions | 1,312 | 1,336 | 1,335 |
| 802000005 | Public Realm/Town Centre Resilience | 0 | 6 | 6 | 0 | Work to be programmed | 218 | 224 | 224 |
| 802000029 | Neilston Regeneration | 213 | 293 | 293 | 0 | At planning stage | 21 | 2,610 | 2,610 |
| 802000011 | Land And Property Acquisitions | 0 | 255 | 255 | 0 | Projects to be identified | 144 | 399 | 399 |
| 802200015 | Braidbar Quarries | 0 | 0 | 0 | 0 | Work to be programmed | 0 | 20 | 20 |
| 802000028 | Giffnock Town Centre Improvements | 0 | 10 | 10 | 0 | Work to be programmed | 0 | 10 | 10 |
| 802000007 | Other Public Realm | 0 | 17 | 17 | 0 | Work to be programmed | 3 | 20 | 20 |
| 802000002 | Clarkston Town Centre Action And Traffic Management Improvements | 0 | 31 | 31 | 0 | Work to be programmed | 186 | 217 | 217 |
| 802200011 | Mearns Historic Kirkyard Protective Works | 0 | 0 | 0 | 0 | Complete | 83 | 84 | 83 |
| 800050029 | St Ninian's HS - Rugby Pitch | 0 | 9 | 9 | 0 | Retention | 143 | 152 | 152 |
| | | | | | | | | | |
| | | | | | | | | | |
| | | 4,414 | 5,476 | 5,667 | 539 | | 4,568 | 20,817 | 21,669 |

GENERAL FUND CAPITAL PROGRAMME

PROGRESS REPORT

2022/2023

Roads

| | | 2022/23 opening and cashflow adjustments | | | | | TOTAL COST £'000 | | |
|------------------|--|--|--|---|---|--|------------------------------------|--------------------------------|-------------------------------|
| COST CODE | PROJECT NAME | 2022/23 (Opening, per 2022- 2032 programme) | Total (ADJUSTED FOR 2021/22 CASHFLOW) | PROJECTED OUTTURN FOR CURRENT YEAR | ACTUAL SPEND TO 30 JUNE 2022 | COMMENT | SPENT PRIOR TO 31/03/22 | PREVIOUS TOTAL COST | REVISED TOTAL COST |
| | 1. City Deal | | | | | | | | |
| 804000001 | Levern Valley Accessibility Project | 3,089 | 3,253 | 1,291 | 2 | Reprofiling of project - land costs, legal and design this year. | 2,310 | 19,995 | 19,995 |
| | 2. ERC Roads | | | | | | | | |
| 803000004 | Lighting - Core Cable & Equipment Replacement | 160 | 160 | 143 | 16 | work in progress | 497 | 2,080 | 2,080 |
| 803000007 | Bridges Refurbishment & Pointing Work | 53 | 53 | 51 | 0 | work in progress | 202 | 691 | 730 |
| 803000015 | Principal Inspection Group 1-6 | 69 | 69 | 29 | 0 | work in progress | 0 | 287 | 218 |
| 803000025 | Traffic Calming Studies | 25 | 25 | 4 | 2 | work in progress | 32 | 325 | 261 |
| 803000016 | Road Safety Measures/Equipment at Schools | 20 | 20 | 20 | 0 | work in progress | 38 | 260 | 238 |
| 803000018 | Safe Routes to School | 20 | 20 | 20 | 7 | work in progress | 64 | 263 | 264 |
| ? | B771 PAISLEY ROAD RECONSTRUCTION | 0 | 0 | 0 | 0 | No works required 2022/23 | 0 | 301 | 0 |
| 803000042 | A736 KELBURN STREET/LOCHLIBO ROAD RECONSTRUCTION | 0 | 0 | 0 | 0 | No works required 2022/23 | 0 | 262 | 0 |
| 803000030 | A77 Ayr Road Reconstruction | 110 | 110 | 175 | 0 | work in progress | 418 | 940 | 593 |

GENERAL FUND CAPITAL PROGRAMME

PROGRESS REPORT

2022/2023

Roads

| | | 2022/23 opening and cashflow adjustments | | | | | TOTAL COST £'000 | | |
|------------------|--|--|--|---|---|-------------------------------------|------------------------------------|--------------------------------|-------------------------------|
| COST CODE | PROJECT NAME | 2022/23 (Opening, per 2022- 2032 programme) | Total (ADJUSTED FOR 2021/22 CASHFLOW) | PROJECTED OUTTURN FOR CURRENT YEAR | ACTUAL SPEND TO 30 JUNE 2022 | COMMENT | SPENT PRIOR TO 31/03/22 | PREVIOUS TOTAL COST | REVISED TOTAL COST |
| ? | PEDESTRIAN CROSSINGS | 25 | 25 | 0 | 0 | no spend required at this stage | 0 | 25 | 0 |
| 803000033 | B767 CLARKSTON ROAD RECONSTRUCTION | 0 | 0 | 100 | 0 | work in progress | 4 | 85 | 104 |
| 803000170 | B767 Clarkston Rd Carriageway | 0 | 0 | 0 | 0 | No works required 2022/23 | 74 | 0 | 74 |
| 803000035 | B769 Stewarton Rd (Rural) Reconstruction | 0 | 0 | 0 | 0 | No works required 2022/23 | 362 | 612 | 362 |
| 803000034 | B767 Eaglesham Road Reconstruction | 0 | 0 | 0 | 0 | No works required 2022/23 | 444 | 684 | 444 |
| 803000047 | C2 Kingston Road Reconstruction | 100 | 100 | 0 | 0 | no further work required in 2022/23 | 85 | 315 | 85 |
| 803000089 | A736 MAIN STREET/LEVERN ROAD BARRHEAD | 156 | 156 | 225 | 0 | work in progress | 121 | 715 | 346 |
| 803000076 | C8 DAVIELAND ROAD RECONSTRUCTION | 100 | 100 | 0 | 0 | no further work required in 2022/23 | 0 | 200 | 0 |
| ? | B759 CARMUNNOCK ROAD | 110 | 110 | 110 | 0 | work to be programmed | 0 | 230 | 110 |
| 803000038 | C1 Mearns Road | 150 | 150 | 150 | 0 | work to be programmed | 0 | 795 | 150 |
| 803000106 | C1 Mearns Rd, Carriageway | 0 | 0 | 100 | 32 | work in progress | 287 | 1 | 387 |
| 803000048 | B755 Gleniffer Road | 140 | 140 | 0 | 0 | no further work required in 2022/23 | 105 | 595 | 105 |
| 803000172 | Gleniffer Rd Uplawmoor Carriag | 0 | 0 | 0 | 0 | No works required 2022/23 | 118 | 0 | 118 |
| 803000049 | B776 ROWBANK ROAD | 110 | 110 | 0 | 0 | no further work required in 2022/23 | 96 | 451 | 96 |

GENERAL FUND CAPITAL PROGRAMME

PROGRESS REPORT

2022/2023

Roads

| COST CODE | PROJECT NAME | 2022/23 opening and cashflow adjustments | | | | | TOTAL COST £'000 | | |
|-----------|-------------------------------------|---|---|--|---------------------------------|-------------------------------------|----------------------------|------------------------|-----------------------|
| | | 2022/23 (Opening, per 2022- 2032 programme) | Total (ADJUSTED FOR 2021/22 CASHFLOW) | PROJECTED OUTTURN FOR CURRENT YEAR | ACTUAL SPEND TO 30 JUNE 2022 | COMMENT | SPENT PRIOR TO 31/03/22 | PREVIOUS TOTAL COST | REVISED TOTAL COST |
| 803000050 | C2 NEILSTON ROAD | 39 | 39 | 0 | 0 | no further work required in 2022/23 | 64 | 146 | 64 |
| 803000179 | C2 Neilston Rd Cem to Kel Carr | 0 | 0 | 0 | 0 | No works required 2022/23 | 43 | 0 | 43 |
| 803000051 | C3 UPLAWMOOR RD / MAIN ST, NEILSTON | 0 | 0 | 0 | 0 | No works required 2022/23 | 84 | 214 | 84 |
| 803000024 | Cycling, Walking & Safer Streets | 420 | 546 | 615 | 141 | work in progress | 711 | 1,257 | 1,326 |
| 803000031 | A77 Fenwick Road Reconstruction | 0 | 0 | 0 | 0 | Complete | 0 | 40 | 0 |
| 803000197 | Fenwick Rd Carriageway Resufac | 0 | 0 | 5 | 5 | work in progress | 27 | 0 | 32 |
| 803000028 | A727 Route Corridor Reconstruction | 0 | 0 | 0 | 0 | No works required 2022/23 | 0 | 130 | 0 |
| | B773 Darnley Road, Barrhead | 0 | 0 | 100 | 0 | work to be programmed | 0 | 100 | 100 |
| | B764 Eaglesham Moor Road | 0 | 0 | 120 | 0 | work to be programmed | 0 | 145 | 120 |
| 803000171 | B764 Eaglesham Rd Carriageway | 0 | 0 | 2 | 2 | work in progress | 144 | 0 | 146 |
| 803000093 | Clarkston Rd Netherlee Carriag | 0 | 0 | 1 | 1 | work in progress | 0 | 0 | 1 |
| 803000113 | Lochlibo Rd Barrhead Carriagew | 0 | 0 | 0 | 0 | no further work required in 2022/23 | 3 | 0 | 3 |
| 803000133 | B776 Rowbank Rd B775-A736 Carr | 0 | 0 | 0 | 0 | no further work required in 2022/23 | 4 | 0 | 4 |
| 803000189 | Provisional Sums - Roads | 0 | 178 | 98 | 0 | work to be programmed | 460 | 6,014 | 9,568 |

GENERAL FUND CAPITAL PROGRAMME

PROGRESS REPORT

2022/2023

Roads

| | | 2022/23 opening and cashflow adjustments | | | | | TOTAL COST £'000 | | |
|------------------|---------------------|--|--|---|---|------------------|------------------------------------|--------------------------------|-------------------------------|
| COST CODE | PROJECT NAME | 2022/23 (Opening, per 2022- 2032 programme) | Total (ADJUSTED FOR 2021/22 CASHFLOW) | PROJECTED OUTTURN FOR CURRENT YEAR | ACTUAL SPEND TO 30 JUNE 2022 | COMMENT | SPENT PRIOR TO 31/03/22 | PREVIOUS TOTAL COST | REVISED TOTAL COST |
| 803000001 | Rechargeable Works | 0 | 0 | 0 | 0 | Complete | -34 | 0 | -34 |
| Grouped | Roads Capital Works | 3,000 | 3,000 | 3,112 | 229 | work in progress | 9,077 | 15,000 | 15,000 |
| | | | | | | | | | |
| | | | | | | | | | |
| | | | | | | | | | |
| | | 7,896 | 8,364 | 6,471 | 437 | | 15,840 | 53,158 | 53,217 |

GENERAL FUND CAPITAL PROGRAMME

PROGRESS REPORT

2022/2023

Council Wide - ICT

| | | 2022/23 opening and cashflow adjustments | | | | TOTAL COST £'000 | | | |
|------------------|----------------------------------|--|--|---|---|---|------------------------------------|--------------------------------|-------------------------------|
| COST CODE | PROJECT NAME | 2022/23 (Opening, per 2022- 2032 programme) | Total (ADJUSTED FOR 2021/22 CASHFLOW) | PROJECTED OUTTURN FOR CURRENT YEAR | ACTUAL SPEND TO 30 JUNE 2022 | COMMENT | SPENT PRIOR TO 31/03/22 | PREVIOUS TOTAL COST | REVISED TOTAL COST |
| | | | | | | | | | |
| 805000002 | ICT Infrastructure Projects | 500 | 985 | 985 | 52 | element of this fund used to cover additional costs of corporate information security | 1,058 | 6,543 | 6,543 |
| 805000025 | IT General Provision | 1,341 | 2,626 | 2,000 | 96 | Transfer to support additional costs of corp info security, | 1,744 | 16,446 | 16,400 |
| 805000005 | Corporate Information Security | 0 | 0 | 0 | 0 | Additional costs in 2021/22 covered by a transfer from general provision | 795 | 750 | 795 |
| 805000023 | GDPR Requirements | 170 | 180 | 30 | 0 | No changes anticipated at present | 70 | 250 | 250 |
| 805000003 | Education Network | 100 | 175 | 175 | 1 | work in progress | 429 | 1,503 | 1,503 |
| 805000017 | PCI DSS | 0 | 98 | 98 | 8 | transfer to enterprise public wifi | 37 | 135 | 135 |
| 805000031 | Public Wifi Network | 0 | 244 | 244 | 0 | Pilot projects successful. | 0 | 265 | 244 |
| 805000010 | Wireless Local Area Network 2015 | 0 | 19 | 19 | 0 | 2021/22 expenditure covered by transfer from public wifi network | 1,031 | 1,050 | 1,050 |
| 805000026 | Income Management E-Store | 0 | 20 | 20 | 12 | work in progress | 186 | 205 | 205 |
| 805400002 | Corporate GIS | 0 | 60 | 60 | 2 | work in progress | 140 | 200 | 200 |
| 805000018 | Modern Smart Forms | 0 | 48 | 48 | 0 | 2021/22 expenditure covered from myaccount signing in - these are linked projects | 152 | 200 | 200 |

GENERAL FUND CAPITAL PROGRAMME

PROGRESS REPORT

2022/2023

Council Wide - ICT

| COST CODE | PROJECT NAME | 2022/23 opening and cashflow adjustments | | | | | TOTAL COST £'000 | | |
|-----------|---|---|---|--|---------------------------------|--|----------------------------|------------------------|-----------------------|
| | | 2022/23 (Opening, per 2022- 2032 programme) | Total (ADJUSTED FOR 2021/22 CASHFLOW) | PROJECTED OUTTURN FOR CURRENT YEAR | ACTUAL SPEND TO 30 JUNE 2022 | COMMENT | SPENT PRIOR TO 31/03/22 | PREVIOUS TOTAL COST | REVISED TOTAL COST |
| 805000020 | My Account Middleware & Vendor APIs | 0 | 0 | 0 | 0 | Complete | 331 | 210 | 331 |
| 805100002 | Electronic Document Records Management (Rest Of Council) | 0 | 124 | 124 | 0 | transfer to myaccount middleware | 229 | 353 | 353 |
| 805000020 | Myaccount Signing In To On-Line Services | 0 | 14 | 14 | 0 | work in progress | 150 | 285 | 164 |
| 805000028 | HSCP - Responder Service Modernisation & Safety Net Technology | 0 | 166 | 166 | 64 | work in progress | 14 | 180 | 180 |
| 805000022 | The Digital Workplace | 0 | 311 | 311 | 10 | work in progress | 289 | 600 | 600 |
| 805000032 | Flexi Time Application Replacement | 0 | 40 | 40 | 0 | Work to be programmed | 40 | 80 | 80 |
| 805000024 | Major ICT Contract Renewals | 0 | 33 | 33 | 0 | Work to be programmed | 1,305 | 1,338 | 1,338 |
| 805000001 | Core Corporate Finance, Payroll & HR | 0 | 316 | 316 | 3 | Additional laptop purchases funded from education provisional sums | 3,434 | 3,750 | 3,750 |
| 800050004 | Education - Computer Equipment | 226 | 206 | 206 | 17 | work in progress | 1,975 | 6,637 | 6,776 |
| 805000033 | Corporate & Community Debt Recovery System (5 year replacement programme) | 0 | 39 | 39 | 0 | Work to be programmed | 0 | 78 | 78 |
| 805600001 | ERCLT People's Network | 20 | 34 | 34 | 50 | work in progress | 55 | 269 | 269 |
| 805000029 | ERCLT Digital Platform | 0 | 285 | 285 | 7 | work in progress | 125 | 410 | 410 |
| 805000009 | School Servers Storage | 0 | 169 | 169 | 0 | Work in progress | 181 | 350 | 350 |

GENERAL FUND CAPITAL PROGRAMME

PROGRESS REPORT

2022/2023

Council Wide - ICT

| COST CODE | PROJECT NAME | 2022/23 opening and cashflow adjustments | | | | | TOTAL COST £'000 | | |
|-----------|---|---|---|--|---------------------------------|-----------------------|----------------------------|------------------------|-----------------------|
| | | 2022/23 (Opening, per 2022- 2032 programme) | Total (ADJUSTED FOR 2021/22 CASHFLOW) | PROJECTED OUTTURN FOR CURRENT YEAR | ACTUAL SPEND TO 30 JUNE 2022 | COMMENT | SPENT PRIOR TO 31/03/22 | PREVIOUS TOTAL COST | REVISED TOTAL COST |
| 805500004 | Social Work Case Management System | 0 | 110 | 110 | 0 | Work to be programmed | 0 | 110 | 110 |
| 805300003 | Education CCTV | 179 | 626 | 626 | 0 | Work to be programmed | 0 | 626 | 626 |
| 805000027 | Telecare Service and Peripherals | 525 | 938 | 938 | 0 | Work to be programmed | 212 | 1,150 | 1,150 |
| 805100003 | Agile (Rest Of Council) | 0 | 2 | 2 | 0 | work in progress | 258 | 260 | 260 |
| 805000008 | Software Asset Management | 0 | 4 | 4 | 0 | work in progress | 61 | 65 | 65 |
| 800200008 | Culture & Sport Self-Service Kiosk Hardware Refresh | 0 | 5 | 5 | 0 | work in progress | 105 | 110 | 110 |
| 805000034 | Full Fibre Digital Transformation | 1,350 | 1,392 | 1,392 | 0 | work in progress | 1,308 | 2,700 | 2,700 |
| | | | | | | | | | |
| | | | | | | | | | |
| | | 4,411 | 9,269 | 8,493 | 322 | | 15,735 | 47,108 | 47,246 |

GENERAL FUND CAPITAL PROGRAMME

PROGRESS REPORT

2022/2023

Fleet

| | | 2022/23 opening and cashflow adjustments | | | | | TOTAL COST £'000 | | |
|------------------|----------------------------|--|--|---|---|----------------------------|------------------------------------|--------------------------------|-------------------------------|
| COST CODE | PROJECT NAME | 2022/23 (Opening, per 2022- 2032 programme) | Total (ADJUSTED FOR 2021/22 CASHFLOW) | PROJECTED OUTTURN FOR CURRENT YEAR | ACTUAL SPEND TO 30 JUNE 2022 | COMMENT | SPENT PRIOR TO 31/03/22 | PREVIOUS TOTAL COST | REVISED TOTAL COST |
| 806000004 | HSCP - Vehicles | 160 | 200 | 200 | 0 | needs to be assessed | 248 | 1,187 | 1,187 |
| 806000001 | Education - Vehicles | 0 | 0 | 0 | 0 | n/a | 54 | 829 | 829 |
| 806000002 | Environment - Vehicles | 823 | 1,442 | 1,442 | 195 | Ongoing | 3,794 | 16,083 | 16,083 |
| 806000005 | Environment - GPRS System | 0 | 98 | 98 | 0 | To be completed in 2022/23 | 7 | 315 | 315 |
| 806000007 | Rolling Road Test Facility | 0 | 10 | 10 | 0 | complete, possible saving | 40 | 50 | 50 |
| | | | | | | | | | |
| | | 983 | 1,750 | 1,750 | 195 | | 4,189 | 18,510 | 18,510 |

GENERAL FUND CAPITAL PROGRAMME

PROGRESS REPORT

2022/2023

Annex 1 - Schools Major Maintenance Analysis

| | | 2022/23 opening and cashflow adjustments | | | | | TOTAL COST £'000 | | |
|------------------|--|--|--|---|---|--|------------------------------------|--------------------------------|-------------------------------|
| COST CODE | PROJECT NAME | 2022/23 (Opening, per 2022- 2032 programme) | Total (ADJUSTED FOR 2021/22 CASHFLOW) | PROJECTED OUTTURN FOR CURRENT YEAR | ACTUAL SPEND TO 30 JUNE 2022 | COMMENT | SPENT PRIOR TO 31/03/22 | PREVIOUS TOTAL COST | REVISED TOTAL COST |
| 800000002 | Carolside PS - Window Renewal | 0 | 0 | 0 | 0 | complete | 66 | 66 | 66 |
| | Window Renewal | 0 | 0 | 1,012 | 2 | work in progress - priority window projects | 109 | 107 | 1,121 |
| 800000014 | School Toilet Improvements | 7 | 0 | 0 | 0 | complete | 307 | 315 | 307 |
| 800050054 | THORNLIEBANK PS PR 1- WINDOW RENEWAL | 0 | 0 | 0 | 0 | complete | 167 | 100 | 167 |
| 800050055 | OLM Entrance Door | 0 | 0 | 0 | 0 | complete | 50 | 50 | 50 |
| 800050066 | Provisional Sums | 900 | 1,405 | 393 | 0 | available for priority projects and remaining committed works | 0 | 9,226 | 8,493 |
| 800000008 | Hazeldene Nursery - Window Renewal | 0 | 0 | 0 | 0 | complete | 2 | 3 | 2 |
| new code | Braidbar PS - Roof Improvements | 0 | 0 | 0 | 0 | completed within main roof improvement line | 0 | 50 | 0 |
| 800000009 | Mearns Castle HS - Window Renewal | 0 | 0 | 0 | 0 | complete | 30 | 54 | 30 |
| new code | Mearns Castle HS - Rear Stair Improvements | 0 | 0 | 0 | 0 | complete | 0 | 3 | 0 |
| new code | St Joseph's PS - Strucutral Improvements | 0 | 0 | 0 | 0 | complete | 0 | 4 | 0 |
| 800000013 | St Joseph's PS - Fabric Improvements | 0 | 0 | 0 | 0 | complete | 2 | 3 | 2 |
| 800050002 | St Luke'S HS - Roof Improvements (Gym Hall) | 0 | 0 | 0 | 0 | complete | 0 | 10 | 0 |

GENERAL FUND CAPITAL PROGRAMME

PROGRESS REPORT

2022/2023

Annex 1 - Schools Major Maintenance Analysis

| COST CODE | PROJECT NAME | 2022/23 opening and cashflow adjustments | | | | | TOTAL COST £'000 | | |
|-----------|--|---|---|--|---------------------------------|----------|----------------------------|------------------------|-----------------------|
| | | 2022/23 (Opening, per 2022- 2032 programme) | Total (ADJUSTED FOR 2021/22 CASHFLOW) | PROJECTED OUTTURN FOR CURRENT YEAR | ACTUAL SPEND TO 30 JUNE 2022 | COMMENT | SPENT PRIOR TO 31/03/22 | PREVIOUS TOTAL COST | REVISED TOTAL COST |
| 80000007 | Giffnock Primary windows (original block and ext | 0 | 0 | 0 | 0 | complete | 65 | 65 | 65 |
| 800050050 | St.Josephs WC Refurbishment | 0 | 0 | 0 | 0 | complete | 371 | 305 | 371 |
| new code | School Priority Works | 0 | 0 | 0 | 0 | complete | 27 | 482 | 27 |
| 800000011 | St Josephs Primary windows and entrance door | 0 | 0 | 0 | 0 | complete | 44 | 80 | 44 |
| | Emergency Lighting OLM PS | 0 | 0 | 0 | 0 | complete | 42 | 0 | 42 |
| | | 907 | 1,405 | 1,405 | 2 | | 1,282 | 10,923 | 10,787 |

GENERAL FUND CAPITAL PROGRAMME

PROGRESS REPORT

2022/2023

Annex 2 - Property Maintenance Analysis

| | | 2022/23 opening and cashflow adjustments | | | | | TOTAL COST £'000 | | |
|------------------|-----------------------------------|--|--|---|---|---|------------------------------------|--------------------------------|-------------------------------|
| COST CODE | PROJECT NAME | 2022/23 (Opening, per 2022- 2032 programme) | Total (ADJUSTED FOR 2021/22 CASHFLOW) | PROJECTED OUTTURN FOR CURRENT YEAR | ACTUAL SPEND TO 30 JUNE 2022 | COMMENT | SPENT PRIOR TO 31/03/22 | PREVIOUS TOTAL COST | REVISED TOTAL COST |
| | | | | | | | | | |
| 800401001 | Disability Discrimination Act | 0 | 0 | 0 | 0 | N/A | 108 | 186 | 108 |
| 800404001 | HardWire Testing | 0 | 0 | 1 | 1 | work in progress | 116 | 145 | 117 |
| 800404003 | COSHH Upgrade | 0 | 0 | 0 | 0 | N/A | 275 | 269 | 275 |
| Grouped | Asset Management | 0 | 0 | 86 | 0 | work to be programmed | 516 | 602 | 602 |
| 800404009 | Fire Risk Assessment Adaptations | 373 | 373 | 373 | 1 | work in progress | 273 | 1,976 | 1,996 |
| 800404012 | Structural Surveys & Improvements | 40 | 40 | 40 | 21 | work in progress | 98 | 566 | 498 |
| 800600001 | CEEF/Salix Energy Efficiency | 75 | 75 | 75 | 0 | work programmed | 58 | 1,005 | 808 |
| 800404005 | Boiler Replacement | 0 | 0 | 0 | 0 | N/A | 399 | 415 | 399 |
| 800404006 | Roof Improvements | 0 | 0 | 55 | 55 | work in progress | 532 | 545 | 587 |
| 800404014 | Legionella Remedial Improvements | 0 | 0 | 15 | 15 | work in progress | 296 | 281 | 311 |
| 800404011 | Eastwood HQ Lighting Improvements | 0 | 0 | 0 | 0 | N/A | 15 | 48 | 15 |
| 800200005 | Community Facilities Improvements | 0 | 0 | 0 | 0 | N/A | 21 | 130 | 21 |
| 800420017 | Ventilation Works | 2,842 | 3,203 | 3,203 | 2 | Budget merged with CO2 monitors granr funded line | 658 | 3,700 | 3,861 |
| | CO2 Monitors | 0 | 0 | 0 | 0 | N/A | 0 | 161 | 0 |

GENERAL FUND CAPITAL PROGRAMME

PROGRESS REPORT

2022/2023

Annex 2 - Property Maintenance Analysis

| | | 2022/23 opening and cashflow adjustments | | | | | TOTAL COST £'000 | | |
|------------------|---------------------|--|--|---|---|-----------------------|------------------------------------|--------------------------------|-------------------------------|
| COST CODE | PROJECT NAME | 2022/23 (Opening, per 2022- 2032 programme) | Total (ADJUSTED FOR 2021/22 CASHFLOW) | PROJECTED OUTTURN FOR CURRENT YEAR | ACTUAL SPEND TO 30 JUNE 2022 | COMMENT | SPENT PRIOR TO 31/03/22 | PREVIOUS TOTAL COST | REVISED TOTAL COST |
| 800420018 | Provisional Sum | 645 | 1,319 | 1,156 | 0 | work to be programmed | 1 | 6,739 | 6,962 |
| | | | | | | | | | |
| | | 3,975 | 5,010 | 5,004 | 95 | | 3,366 | 16,768 | 16,560 |

GENERAL FUND CAPITAL PROGRAMME 2022/2023

PROGRESS REPORT

RESOURCES

| | £'000 | £'000 |
|---|--------------|----------------------|
| Borrowing | | 41,358 |
| Grants | | |
| Capital Grant | 5,351 | |
| City Deal | 300 | |
| Early Learning and Childcare - 1140 Hours Expansion | 0 | |
| Cycling, Walking & Safer Streets | 615 | |
| Scottish Environmental Protection Agency | 1,563 | |
| Town Centre Fund | 22 | |
| Regeneration Capital Grant Fund | 200 | |
| Place Based Investment Programme | 333 | |
| Renewal of Playparks | 203 | |
| Fleet infrastructure | 0 | |
| CO2 Monitors | 0 | |
| Low Carbon Fund - Lavern Water | 1,084 | |
| Nature Restoration Fund | 21 | |
| Flood Prevention | 31 | |
| Bridge Maintenance Fund | 0 | |
| COVID related grant funding | <u>26</u> | 9,749 |
| Developers Contributions | | 354 |
| Salix/Central Energy Efficiency Fund | | 75 |
| Sustrans | | 2,277 |
| CFCR | | 0 |
| Capital Reserve | | 0 |
| Capital Receipts | | 140 |
| | | <u>53,953</u> |

GENERAL FUND CAPITAL PROGRAMME

PROGRESS REPORT

2022/2023

| | 2022-2032 revised programme | | | | | | | | | | Total (incl prior year) |
|------------------------------|------------------------------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|--------------------------------|
| | 2022/23 Revised | 2023/24 | 2024/25 | 2025/26 | 2026/27 | 2027/28 | 2028/29 | 2029/30 | 2030/31 | 2031/32 | |
| Property - Schools | 19,440 | 16,875 | 3,154 | 1,100 | 1,100 | 1,100 | 1,100 | 1,100 | 900 | 900 | 109,965 |
| Property - Culture & Leisure | 3,171 | 24,816 | 31,727 | 2,899 | 154 | 100 | 100 | 377 | 100 | 154 | 69,732 |
| Property - Other | 9,404 | 9,792 | 10,915 | 2,000 | 960 | 960 | 960 | 960 | 960 | 960 | 56,260 |
| Open Spaces | 5,667 | 1,782 | 2,127 | 1,827 | 940 | 940 | 940 | 1,001 | 940 | 940 | 21,672 |
| Roads | 6,471 | 19,655 | 2,150 | 1,300 | 1,300 | 1,300 | 1,300 | 1,300 | 1,300 | 1,300 | 53,217 |
| Corporate Wide - ICT | 8,493 | 3,084 | 2,451 | 2,800 | 2,221 | 2,331 | 2,430 | 2,765 | 2,173 | 2,765 | 47,246 |
| Fleet | 1,750 | 1,986 | 1,537 | 979 | 1,445 | 922 | 1,937 | 1,509 | 871 | 1,384 | 18,510 |
| TOTAL | 54,396 | 77,990 | 54,061 | 12,905 | 8,120 | 7,653 | 8,767 | 9,012 | 7,244 | 8,403 | 376,602 |

GENERAL FUND CAPITAL PROGRAMME

PROGRESS REPORT

2022/2023

Property - Schools

| | | 2022-2032 revised programme | | | | | | | | | | |
|------------------|--|------------------------------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|--------------------------------|
| COST CODE | PROJECT NAME | 2022/23 Revised | 2023/24 | 2024/25 | 2025/26 | 2026/27 | 2027/28 | 2028/29 | 2029/30 | 2030/31 | 2031/32 | Total (incl prior year) |
| Grouped | Schools Major Maintenance | 1,405 | 900 | 900 | 900 | 900 | 900 | 900 | 900 | 900 | 900 | 10787 |
| 800050031 | Maidenhill Primary School | 381 | 500 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 15050 |
| 800050033 | St Cadoc'S Ps Remodelling To Provide Pre-Five Provision For 3 & 4 Years Olds | 4 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 874 |
| 800050030 | Kirkhill PS - Rewire | 0 | 123 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 491 |
| Grouped | Early Learning & Childcare - Expansion to 1,140 hours | 1,006 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 26713 |
| N/a | Early Years - Crookfur/Fairweather/Overlee Masterplanning | 10 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 10 |
| 800050039 | St Ninian's HS Additional Temp Accomodation | 106 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2184 |
| 800050057 | Learning & Leisure in Neilston | 12,132 | 14,198 | 1,984 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 30000 |
| 800050038 | St Mark's Car Park | 316 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 420 |
| 800050063 | Uplawmoor PS Upgrade | 91 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 100 |
| 800050064 | Crookfur PS Extension | 1,609 | 934 | 70 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2638 |
| 800050058 | MCHS Sports Facility | 1,648 | 20 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1726 |
| 800050065 | Improving Learning | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 0 | 0 | 1600 |
| new code | Isobel Mair External Classrooms | 480 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 500 |

GENERAL FUND CAPITAL PROGRAMME

PROGRESS REPORT

2022/2023

Property - Schools

| | | 2022-2032 revised programme | | | | | | | | | | | | | |
|------------------|---------------------------|------------------------------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|--------------------------------|--|--|--|
| COST CODE | PROJECT NAME | 2022/23 Revised | 2023/24 | 2024/25 | 2025/26 | 2026/27 | 2027/28 | 2028/29 | 2029/30 | 2030/31 | 2031/32 | Total (incl prior year) | | | |
| 800050012 | Security (CCTV) Expansion | 52 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 200 | | | |
| | | | | | | | | | | | | | | | |
| | | 19440 | 16875 | 3154 | 1100 | 1100 | 1100 | 1100 | 1100 | 900 | 900 | 109965 | | | |

GENERAL FUND CAPITAL PROGRAMME

PROGRESS REPORT

2022/2023

Property - Culture & Leisure

| | | 2022-2032 revised programme | | | | | | | | | | |
|------------------|---|------------------------------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|--------------------------------|
| COST CODE | PROJECT NAME | 2022/23 Revised | 2023/24 | 2024/25 | 2025/26 | 2026/27 | 2027/28 | 2028/29 | 2029/30 | 2030/31 | 2031/32 | Total (incl prior year) |
| 800200019 | Eastwood Park Leisure - Refurbishment | 2,000 | 24,231 | 24,231 | 2,700 | 0 | 0 | 0 | 0 | 0 | 0 | 55000 |
| 800200021 | Neilston Leisure | 167 | 466 | 7,019 | 99 | 0 | 0 | 0 | 0 | 0 | 0 | 7825 |
| 800200020 | ERCLT General Building Improvement Fund | 0 | 82 | 200 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 1496 |
| 800050049 | Eastwood HS Sports Centre Changing Rooms/Disabled Facilities | 786 | 37 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 854 |
| 800200015 | Equipment - Gym and Theatre | 79 | 0 | 277 | 0 | 0 | 0 | 0 | 277 | 0 | 0 | 831 |
| 805600002 | Education - Theatre Equipment | 106 | 0 | 0 | 0 | 54 | 0 | 0 | 0 | 0 | 54 | 216 |
| 800200007 | Barrhead Foundry Refurbishment (including Pool & Filtration System) | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2860 |
| 800200013 | Barrhead Foundry Final Phase Works | 32 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 650 |
| | | | | | | | | | | | | |
| | | 3171 | 24816 | 31727 | 2899 | 154 | 100 | 100 | 377 | 100 | 154 | 69732 |

GENERAL FUND CAPITAL PROGRAMME

PROGRESS REPORT

2022/2023

Property - Other

| | | 2022-2032 revised programme | | | | | | | | | | |
|------------------|---|------------------------------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|--------------------------------|
| COST CODE | PROJECT NAME | 2022/23 Revised | 2023/24 | 2024/25 | 2025/26 | 2026/27 | 2027/28 | 2028/29 | 2029/30 | 2030/31 | 2031/32 | Total (incl prior year) |
| | 1. City Deal | | | | | | | | | | | |
| Grouped | Barrhead South Access - Balgraystone Road & Railway Station | 461 | 8,150 | 8,150 | 900 | 0 | 0 | 0 | 0 | 0 | 0 | 22348 |
| 804000009 | Country Park Visitor Centre & Infrastructure | 347 | 205 | 1,805 | 140 | 0 | 0 | 0 | 0 | 0 | 0 | 2800 |
| 804000006 | Greenlaw Business Incubator And Innovation Centre & Employment Support Linked To Barrhead Foundry | 89 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 5722 |
| | 2. Environment Other Projects | | | | | | | | | | | |
| 800420010 | Cowan Park Changing Facilities | 30 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 168 |
| 800200018 | Crookfur Pavilion Changing Upgrade | 105 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 805 |
| 802200017 | RGP Toilets Upgrade | 126 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 262 |
| 800420019 | St Andrews House Refurbishment | 100 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 100 |
| 800420028 | Flooding Prevention | 31 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 31 |
| 800420016 | Overlee House Extension | 200 | 430 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 630 |

GENERAL FUND CAPITAL PROGRAMME

PROGRESS REPORT

2022/2023

Property - Other

| | | 2022-2032 revised programme | | | | | | | | | | |
|------------------|--|------------------------------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|--------------------------------|
| COST CODE | PROJECT NAME | 2022/23 Revised | 2023/24 | 2024/25 | 2025/26 | 2026/27 | 2027/28 | 2028/29 | 2029/30 | 2030/31 | 2031/32 | Total (incl prior year) |
| | 3. Council Wide Property | | | | | | | | | | | |
| Grouped | Retentions - All Services | 65 | 50 | 50 | 50 | 50 | 50 | 50 | 50 | 50 | 50 | 582 |
| Grouped | Property Maintenance | 5,004 | 910 | 910 | 910 | 910 | 910 | 910 | 910 | 910 | 910 | 16560 |
| 800420013 | Eastwood Park Campus Improvements | 212 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 522 |
| 800404017 | Office Accommodation | 1,875 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2140 |
| 800420014 | Capital Investment In Energy Efficiency Measures (NDEE Initiative) | 115 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1754 |
| 800420005 | Thornliebank Depot Mechanical Extraction | 0 | 39 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 141 |
| 800050044 | Overlee Pavilion Changing | 218 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 905 |
| 800404015 | Vacant (Surplus) Property/ Demolition | 16 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 206 |
| 800420020 | Capelrig House Upgrade | 410 | 8 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 418 |
| | | | | | | | | | | | | |
| | | | | | | | | | | | | |
| | | 9404 | 9792 | 10915 | 2000 | 960 | 960 | 960 | 960 | 960 | 960 | 56260 |

GENERAL FUND CAPITAL PROGRAMME

PROGRESS REPORT

2022/2023

Open Spaces

| | | 2022-2032 revised programme | | | | | | | | | | |
|------------------|--|------------------------------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|--------------------------------|
| COST CODE | PROJECT NAME | 2022/23 Revised | 2023/24 | 2024/25 | 2025/26 | 2026/27 | 2027/28 | 2028/29 | 2029/30 | 2030/31 | 2031/32 | Total (incl prior year) |
| | 1. REGENERATION | | | | | | | | | | | |
| 802000008 | Country Park - Tourism Infrastructure And Economic Activity Projects | 166 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 235 |
| 802000015 | White Cart Tributaries Environmental Improvements | 2,647 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2948 |
| 802000032 | Regeneration Projects - Provisional Sums | 309 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 2559 |
| | | | | | | | | | | | | |
| | 2. Environment - Other Projects | | | | | | | | | | | |
| 802200010 | Environment Task Force | 65 | 20 | 20 | 20 | 20 | 20 | 20 | 20 | 20 | 20 | 280 |
| 802000018 | Town Centre Action | 59 | 20 | 20 | 20 | 20 | 20 | 20 | 20 | 20 | 20 | 318 |
| 802200007 | Parks, Cemeteries & Pitch Improvements | 287 | 300 | 300 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1658 |
| 802200020 | Renewal of Playparks | 203 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 206 |
| | Nature Restoration | 55 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 84 |
| | Artificial Pitch Replacements | 650 | 650 | 650 | 650 | 650 | 650 | 650 | 711 | 650 | 650 | 6561 |
| | Place Based Investment Programme | 333 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 635 |
| 800200017 | Cowan Park | 250 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1118 |

GENERAL FUND CAPITAL PROGRAMME

PROGRESS REPORT

2022/2023

Open Spaces

| | | 2022-2032 revised programme | | | | | | | | | | |
|------------------|--|------------------------------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|--------------------------------|
| COST CODE | PROJECT NAME | 2022/23 Revised | 2023/24 | 2024/25 | 2025/26 | 2026/27 | 2027/28 | 2028/29 | 2029/30 | 2030/31 | 2031/32 | Total (incl prior year) |
| Grouped | Town Centre Regeneration | 22 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1335 |
| 802000005 | Public Realm/Town Centre Resilience | 6 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 224 |
| 802000029 | Neilston Regeneration | 293 | 522 | 887 | 887 | 0 | 0 | 0 | 0 | 0 | 0 | 2610 |
| 802000011 | Land And Property Acquisitions | 255 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 399 |
| 802200015 | Braidbar Quarries | 0 | 20 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 20 |
| 802000028 | Giffnock Town Centre Improvements | 10 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 10 |
| 802000007 | Other Public Realm | 17 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 20 |
| 802000002 | Clarkston Town Centre Action And Traffic Management Improvements | 31 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 217 |
| 800050029 | St Ninian's HS - Rugby Pitch | 9 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 152 |
| | | | | | | | | | | | | |
| | | | | | | | | | | | | |
| | | 5667 | 1782 | 2127 | 1827 | 940 | 940 | 940 | 1001 | 940 | 940 | 21672 |

GENERAL FUND CAPITAL PROGRAMME

PROGRESS REPORT

2022/2023

Roads

| | | 2022-2032 revised programme | | | | | | | | | | |
|------------------|---|------------------------------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|--------------------------------|
| COST CODE | PROJECT NAME | 2022/23 Revised | 2023/24 | 2024/25 | 2025/26 | 2026/27 | 2027/28 | 2028/29 | 2029/30 | 2030/31 | 2031/32 | Total (incl prior year) |
| | 1. City Deal | | | | | | | | | | | |
| 804000001 | Levern Valley Accessibility Project | 1,291 | 15,544 | 850 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 19995 |
| | 2. ERC Roads | | | | | | | | | | | |
| 803000004 | Lighting - Core Cable & Equipment Replacement | 143 | 160 | 160 | 160 | 160 | 160 | 160 | 160 | 160 | 160 | 2080 |
| 803000007 | Bridges Refurbishment & Pointing Work | 51 | 53 | 53 | 53 | 53 | 53 | 53 | 53 | 53 | 53 | 730 |
| 803000015 | Principal Inspection Group 1-6 | 29 | 21 | 21 | 21 | 21 | 21 | 21 | 21 | 21 | 21 | 218 |
| 803000025 | Traffic Calming Studies | 4 | 25 | 25 | 25 | 25 | 25 | 25 | 25 | 25 | 25 | 261 |
| 803000016 | Road Safety Measures/Equipment at Schools | 20 | 20 | 20 | 20 | 20 | 20 | 20 | 20 | 20 | 20 | 238 |
| 803000018 | Safe Routes to School | 20 | 20 | 20 | 20 | 20 | 20 | 20 | 20 | 20 | 20 | 264 |
| 803000030 | A77 Ayr Road Reconstruction | 175 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 593 |
| 803000033 | B767 CLARKSTON ROAD RECONSTRUCTION | 100 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 104 |
| 803000170 | B767 Clarkston Rd Carriageway | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 74 |

GENERAL FUND CAPITAL PROGRAMME

PROGRESS REPORT

2022/2023

Roads

| | | 2022-2032 revised programme | | | | | | | | | | | | | |
|------------------|--|------------------------------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|--------------------------------|--|--|--|
| COST CODE | PROJECT NAME | 2022/23 Revised | 2023/24 | 2024/25 | 2025/26 | 2026/27 | 2027/28 | 2028/29 | 2029/30 | 2030/31 | 2031/32 | Total (incl prior year) | | | |
| 803000035 | B769 Stewarton Rd (Rural) Reconstruction | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 362 | | | |
| 803000034 | B767 Eaglesham Road Reconstruction | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 444 | | | |
| 803000047 | C2 Kingston Road Reconstruction | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 85 | | | |
| 803000089 | A736 MAIN STREET/LEVERN ROAD BARRHEAD | 225 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 346 | | | |
| ? | B759 CARMUNNOCK ROAD | 110 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 110 | | | |
| 803000038 | C1 Mearns Road | 150 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 150 | | | |
| 803000106 | C1 Mearns Rd, Carriageway | 100 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 387 | | | |
| 803000048 | B755 Gleniffer Road | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 105 | | | |
| 803000172 | Gleniffer Rd Uplawmoor Carriag | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 118 | | | |
| 803000049 | B776 ROWBANK ROAD | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 96 | | | |
| 803000050 | C2 NEILSTON ROAD | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 64 | | | |
| 803000179 | C2 Neilston Rd Cem to Kel Carr | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 43 | | | |
| 803000051 | C3 UPLAWMOOR RD / MAIN ST, NEILSTON | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 84 | | | |
| 803000024 | Cycling, Walking & Safer Streets | 615 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1326 | | | |

GENERAL FUND CAPITAL PROGRAMME

PROGRESS REPORT

2022/2023

Roads

| | | 2022-2032 revised programme | | | | | | | | | | |
|------------------|--------------------------------|------------------------------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|--------------------------------|
| COST CODE | PROJECT NAME | 2022/23 Revised | 2023/24 | 2024/25 | 2025/26 | 2026/27 | 2027/28 | 2028/29 | 2029/30 | 2030/31 | 2031/32 | Total (incl prior year) |
| 803000197 | Fenwick Rd Carriageway Resufac | 5 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 32 |
| | B773 Darnley Road, Barrhead | 100 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 100 |
| | B764 Eaglesham Moor Road | 120 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 120 |
| 803000171 | B764 Eaglesham Rd Carriageway | 2 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 146 |
| 803000093 | Clarkston Rd Netherlee Carriag | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1 |
| 803000113 | Lochlibo Rd Barrhead Carriagew | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 3 |
| 803000133 | B776 Rowbank Rd B775-A736 Carr | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 4 |
| 803000189 | Provisional Sums - Roads | 98 | 1,001 | 1,001 | 1,001 | 1,001 | 1,001 | 1,001 | 1,001 | 1,001 | 1001 | 9568 |
| 803000001 | Rechargeable Works | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | -34 |
| Grouped | Roads Capital Works | 3,112 | 2,811 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 15000 |
| | | | | | | | | | | | | |
| | | | | | | | | | | | | |
| | | | | | | | | | | | | |
| | | 6471 | 19655 | 2150 | 1300 | 1300 | 1300 | 1300 | 1300 | 1300 | 1300 | 53217 |

GENERAL FUND CAPITAL PROGRAMME

PROGRESS REPORT

2022/2023

Council Wide - ICT

| | | 2022-2032 revised programme | | | | | | | | | | |
|------------------|--|------------------------------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|--------------------------------|
| COST CODE | PROJECT NAME | 2022/23 Revised | 2023/24 | 2024/25 | 2025/26 | 2026/27 | 2027/28 | 2028/29 | 2029/30 | 2030/31 | 2031/32 | Total (incl prior year) |
| 805000002 | ICT Infrastructure Projects | 985 | 500 | 500 | 500 | 500 | 500 | 500 | 500 | 500 | 500 | 6543 |
| 805000025 | IT General Provision | 2,000 | 1,928 | 1,341 | 1,341 | 1,341 | 1,341 | 1,341 | 1,341 | 1,341 | 1341 | 16400 |
| 805000005 | Corporate Information Security | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 795 |
| 805000023 | GDPR Requirements | 30 | 150 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 250 |
| 805000003 | Education Network | 175 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 1503 |
| 805000017 | PCI DSS | 98 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 135 |
| 805000031 | Public Wifi Network | 244 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 244 |
| 805000010 | Wireless Local Area Network 2015 | 19 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1050 |
| 805000012 | Enterprise Public Access Wifi (Incl BYOD) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 21 |
| 805000026 | Income Management E-Store | 20 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 205 |
| 805400002 | Corporate GIS | 60 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 200 |
| 805000018 | Modern Smart Forms | 48 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 200 |
| 805000020 | My Account Middleware & Vendor APIs | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 331 |
| 805100002 | Electronic Document Records Management (Rest Of Council) | 124 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 353 |

GENERAL FUND CAPITAL PROGRAMME

PROGRESS REPORT

2022/2023

Council Wide - ICT

| | | 2022-2032 revised programme | | | | | | | | | | |
|------------------|---|------------------------------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|--------------------------------|
| COST CODE | PROJECT NAME | 2022/23 Revised | 2023/24 | 2024/25 | 2025/26 | 2026/27 | 2027/28 | 2028/29 | 2029/30 | 2030/31 | 2031/32 | Total (incl prior year) |
| 805000020 | Myaccount Signing In To On-Line Services | 14 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 164 |
| 805000028 | HSCP - Responder Service Modernisation & Safety Net Technology | 166 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 180 |
| 805000022 | The Digital Workplace | 311 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 600 |
| 805000032 | Flexi Time Application Replacement | 40 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 80 |
| 805000024 | Major ICT Contract Renewals | 33 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1338 |
| 805000001 | Core Corporate Finance, Payroll & HR | 316 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 3750 |
| 800050004 | Education - Computer Equipment | 206 | 386 | 490 | 839 | 221 | 370 | 469 | 804 | 212 | 804 | 6776 |
| 805000033 | Corporate & Community Debt Recovery System (5 year replacement programme) | 39 | 0 | 0 | 0 | 39 | 0 | 0 | 0 | 0 | 0 | 78 |
| 805600001 | ERCLT People's Network | 34 | 20 | 20 | 20 | 20 | 20 | 20 | 20 | 20 | 20 | 269 |
| 805000029 | ERCLT Digital Platform | 285 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 410 |
| 805000009 | School Servers Storage | 169 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 350 |
| 805500004 | Social Work Case Management System | 110 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 110 |
| 805300003 | Education CCTV | 626 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 626 |
| 805000027 | Telecare Service and Peripherals | 938 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1150 |

GENERAL FUND CAPITAL PROGRAMME

PROGRESS REPORT

2022/2023

Council Wide - ICT

| | | 2022-2032 revised programme | | | | | | | | | | |
|------------------|---|------------------------------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|--------------------------------|
| COST CODE | PROJECT NAME | 2022/23 Revised | 2023/24 | 2024/25 | 2025/26 | 2026/27 | 2027/28 | 2028/29 | 2029/30 | 2030/31 | 2031/32 | Total (incl prior year) |
| 805100003 | Agile (Rest Of Council) | 2 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 260 |
| 805000008 | Software Asset Management | 4 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 65 |
| 800200008 | Culture & Sport Self-Service Kiosk Hardware Refresh | 5 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 110 |
| 805000034 | Full Fibre Digital Transformation | 1,392 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2700 |
| | | | | | | | | | | | | |
| | | | | | | | | | | | | |
| | | 8,493 | 3084 | 2451 | 2800 | 2221 | 2331 | 2430 | 2765 | 2173 | 2765 | 47246 |

GENERAL FUND CAPITAL PROGRAMME

PROGRESS REPORT

2022/2023

Fleet

| | | 2022-2032 revised programme | | | | | | | | | | |
|------------------|----------------------------|------------------------------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|--------------------------------|
| COST CODE | PROJECT NAME | 2022/23 Revised | 2023/24 | 2024/25 | 2025/26 | 2026/27 | 2027/28 | 2028/29 | 2029/30 | 2030/31 | 2031/32 | Total (incl prior year) |
| 806000004 | HSCP - Vehicles | 200 | 301 | 0 | 0 | 0 | 150 | 288 | 0 | 0 | 0 | 1187 |
| 806000001 | Education - Vehicles | 0 | 293 | 102 | 0 | 0 | 0 | 281 | 98 | 0 | 0 | 829 |
| 806000002 | Environment - Vehicles | 1,442 | 1,392 | 1,400 | 909 | 1,445 | 772 | 1,333 | 1,341 | 871 | 1384 | 16083 |
| 806000005 | Environment - GPRS System | 98 | 0 | 35 | 70 | 0 | 0 | 35 | 70 | 0 | 0 | 315 |
| 806000007 | Rolling Road Test Facility | 10 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 50 |
| | | | | | | | | | | | | |
| | | 1750 | 1986 | 1537 | 979 | 1445 | 922 | 1937 | 1509 | 871 | 1384 | 18510 |

GENERAL FUND CAPITAL PROGRAMME

PROGRESS REPORT

2022/2023

Annex 1 - Schools Major Maintenance Analysis

| COST CODE | PROJECT NAME | 2022-2032 revised programme | | | | | | | | | | Total (incl prior year) | |
|-----------|--|-----------------------------|---------|---------|---------|---------|---------|---------|---------|---------|---------|-------------------------|------|
| | | 2022/23 Revised | 2023/24 | 2024/25 | 2025/26 | 2026/27 | 2027/28 | 2028/29 | 2029/30 | 2030/31 | 2031/32 | | |
| 800000002 | Carolside PS - Window Renewal | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 66 |
| 800000019 | St Lukes Windows Entrance Area | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 800000004 | Woodfarm HS - Window Renewal | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | Window Renewal | 1,012 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1121 |
| 800000014 | School Toilet Improvements | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 307 |
| 800050054 | THORNLIBANK PS PR 1- WINDOW RENEWAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 167 |
| 800050055 | OLM Entrance Door | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 50 |
| 800050066 | Provisional Sums | 393 | 900 | 900 | 900 | 900 | 900 | 900 | 900 | 900 | 900 | 900 | 8493 |
| 800000008 | Hazeldene Nursery - Window Renewal | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2 |
| new code | Braidbar PS - Roof Improvements | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 800000009 | Mearns Castle HS - Window Renewal | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 30 |
| new code | Mearns Castle HS - Rear Stair Improvements | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| new code | St Joseph's PS - Strucutral Improvements | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 800000013 | St Joseph's PS - Fabric Improvements | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2 |
| 800050002 | St Luke'S HS - Roof Improvements (Gym Hall) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 800000007 | Giffnock Primary windows (original block and ext | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 65 |
| 800050050 | St.Josephs WC Refurbishment | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 371 |
| new code | School Priority Works | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 27 |
| 800000011 | St Josephs Primary windows and entrance door | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 44 |

GENERAL FUND CAPITAL PROGRAMME

PROGRESS REPORT

2022/2023

Annex 1 - Schools Major Maintenance Analysis

| | | 2022-2032 revised programme | | | | | | | | | | |
|------------------|---------------------------|------------------------------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|--------------------------------|
| COST CODE | PROJECT NAME | 2022/23 Revised | 2023/24 | 2024/25 | 2025/26 | 2026/27 | 2027/28 | 2028/29 | 2029/30 | 2030/31 | 2031/32 | Total (incl prior year) |
| | Emergency Lighting OLM PS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 42 |
| | | 1405 | 900 | 900 | 900 | 900 | 900 | 900 | 900 | 900 | 900 | 10787 |

GENERAL FUND CAPITAL PROGRAMME

PROGRESS REPORT

2022/2023

Annex 2 - Property Maintenance Analysis

| | | 2022-2032 revised programme | | | | | | | | | | |
|------------------|-----------------------------------|------------------------------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|--------------------------------|
| COST CODE | PROJECT NAME | 2022/23 Revised | 2023/24 | 2024/25 | 2025/26 | 2026/27 | 2027/28 | 2028/29 | 2029/30 | 2030/31 | 2031/32 | Total (incl prior year) |
| 800401001 | Disability Discrimination Act | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 108 |
| 800404001 | HardWire Testing | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 117 |
| 800404003 | COSHH Upgrade | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 275 |
| Grouped | Asset Management | 86 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 602 |
| 800404009 | Fire Risk Assessment Adaptations | 373 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 1996 |
| 800404012 | Structural Surveys & Improvements | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 498 |
| 800600001 | CEEF/Salix Energy Efficiency | 75 | 75 | 75 | 75 | 75 | 75 | 75 | 75 | 75 | 75 | 808 |
| 800404005 | Boiler Replacement | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 399 |
| 800404006 | Roof Improvements | 55 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 587 |
| 800404014 | Legionella Remedial Improvements | 15 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 311 |
| 800404011 | Eastwood HQ Lighting Improvements | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 15 |
| 800200005 | Community Facilities Improvements | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 21 |
| 800420017 | Ventilation Works | 3,203 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 3861 |
| | CO2 Monitors | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 800420018 | Provisional Sum | 1,156 | 645 | 645 | 645 | 645 | 645 | 645 | 645 | 645 | 645 | 6962 |

GENERAL FUND CAPITAL PROGRAMME

PROGRESS REPORT

2022/2023

Annex 2 - Property Maintenance Analysis

| | | 2022-2032 revised programme | | | | | | | | | | |
|------------------|---------------------|------------------------------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|--------------------------------|
| COST CODE | PROJECT NAME | 2022/23 Revised | 2023/24 | 2024/25 | 2025/26 | 2026/27 | 2027/28 | 2028/29 | 2029/30 | 2030/31 | 2031/32 | Total (incl prior year) |
| | | | | | | | | | | | | |
| | | 5004 | 910 | 910 | 910 | 910 | 910 | 910 | 910 | 910 | 910 | 16560 |

EAST RENFREWSHIRE COUNCIL

10 YEAR GENERAL FUND CAPITAL PLAN 2022/2023 - 2031/2032

| | TOTAL £'000 | 2022/23 £'000 | 2023/24 £'000 | 2024/25 £'000 | 2025/26 £'000 | 2026/27 £'000 | 2027/28 £'000 | 2028/29 £'000 | 2029/30 £'000 | 2030/31 £'000 | 2031/32 £'000 |
|--|----------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|
| GRANTS | | | | | | | | | | | |
| GENERAL CAPITAL GRANT | 53,510 | 5,351.00 | 5,351.00 | 5,351.00 | 5,351.00 | 5,351.00 | 5,351.00 | 5,351.00 | 5,351.00 | 5,351.00 | 5,351.00 |
| CITY DEAL | 4,958 | 300.00 | 1,942.49 | 1,942.49 | 773.00 | - | - | - | - | - | - |
| EARLY LEARNING & CHILDCARE - EXPANS TO 1140HRS | 0 | - | - | - | - | - | - | - | - | - | - |
| SALIX/CENTRAL ENERGY EFFICIENCY FUND | 750 | 75.00 | 75.00 | 75.00 | 75.00 | 75.00 | 75.00 | 75.00 | 75.00 | 75.00 | 75.00 |
| SCOTTISH ENVIRONMENTAL PROTECTION AGENCY | 1,563 | 1,562.71 | - | - | - | - | - | - | - | - | - |
| TOWN CENTRE FUND | 22 | 22.00 | - | - | - | - | - | - | - | - | - |
| REGENERATION CAPITAL GRANT FUND | 200 | 200.00 | - | - | - | - | - | - | - | - | - |
| RENEWAL OF PLAYPARKS | 203 | 203.00 | - | - | - | - | - | - | - | - | - |
| PLACE BASED INVESTMENT PROGRAMME | 333 | 333.06 | - | - | - | - | - | - | - | - | - |
| COVID EDUCATION GRANT | 26 | 26.00 | - | - | - | - | - | - | - | - | - |
| FLEET INFRASTRUCTURE | 0 | - | - | - | - | - | - | - | - | - | - |
| CO2 MONITORS | 0 | - | - | - | - | - | - | - | - | - | - |
| LOW CARBON FUND - LEVERN WATER | 1,084 | 1,084.00 | - | - | - | - | - | - | - | - | - |
| NATURE RESTORATION FUND | 23 | 23.00 | - | - | - | - | - | - | - | - | - |
| BRIDGE MAINTENANCE FUND (AURS) | 812 | - | 812.00 | - | - | - | - | - | - | - | - |
| FLOODING PREVENTION | 31 | 31.00 | - | - | - | - | - | - | - | - | - |
| SUSTRANS | 5,608 | 2,277.00 | 3,331.00 | - | - | - | - | - | - | - | - |
| CYCLING WALKING SAFER STREETS | 615 | 615.00 | - | - | - | - | - | - | - | - | - |
| TOTAL GRANTS | 69,738 | 12,103.00 | 11,511.00 | 7,368.00 | 6,199.00 | 5,426.00 | 5,426.00 | 5,426.00 | 5,426.00 | 5,426.00 | 5,426.00 |
| DEVELOPERS CONTRIBUTIONS | 576 | 354.00 | 56.00 | 56.00 | 56.00 | 54.00 | - | - | - | - | - |
| CAPITAL RECEIPTS | 140 | 140.00 | - | - | - | - | - | - | - | - | - |
| UTILISATION OF CAPITAL RESERVE | 0 | - | - | - | - | - | - | - | - | - | - |
| BORROWING - ASSETS | 19,958 | 2,130.14 | 2,371.97 | 2,303.95 | 1,818.70 | 1,720.22 | 1,292.00 | 2,406.00 | 2,590.00 | 1,083.00 | 2,242.00 |
| BORROWING - INVESTMENT IN ENERGY EFFICIENCY | 115 | 114.92 | - | - | - | - | - | - | - | - | - |
| BORROWING - CITY DEAL | 27,755 | - | 18,625.75 | 8,862.28 | 267.00 | - | - | - | - | - | - |
| BORROWING - GENERAL | 129,848 | 39,125.63 | 45,430.54 | 35,471.03 | 4,564.58 | 920.00 | 935.00 | 935.00 | 996.00 | 735.00 | 735.00 |
| | 248,129 | 53,968 | 77,995 | 54,061 | 12,905 | 8,120 | 7,653 | 8,767 | 9,012 | 7,244 | 8,403 |

EAST RENFREWSHIRE COUNCILCabinet1 September 2022Report by the Chief Financial Officer and Director of EnvironmentHOUSING CAPITAL PROGRAMME**PURPOSE OF REPORT**

1. The purpose of this report is to recommend adjustments to the 2022/23 Housing Capital Programme, approved on 3 March 2022, resulting from the finalisation of the previous year's programme and in light of subsequent information.

RECOMMENDATIONS

2. The Cabinet is asked to:-
 - note and approve the current movements within the programme;
 - note the shortfall of £0.159m and that income and expenditure on the programme will be managed and reported on a regular basis.

BACKGROUND

3. This report is presented in relation to the following:
 - A revised Housing Capital Programme for 2022-2032, reflecting changes to the programme detailed in the updated Strategic Housing Investment Programme (SHIP) was approved by Council on 3 March 2022.
 - At that point, expenditure on the 2021/22 programme had not been finalised and this report now adjusts 2022/23 project budgets to allow for outstanding works at year end to be completed in the current year.
 - The report also updates project costs and phasings to reflect impacts of the covid pandemic, rising inflation, and ongoing labour and material shortages.
 - In general, construction costs are rising faster than general inflation due to shortages of materials and labour and to bidders factoring in additional risk in their pricing. Across Scotland, many authorities are reporting costs increases of 20% to 50% on some projects.
 - We have revised the phasings of our projects to reflect delays already experienced due to COVID and we are constantly monitoring project expenditure so that additional cost pressures on key projects can be covered by deferring or reducing other projects to compensate.

CURRENT POSITION

| | | |
|----|--|-----------------|
| 4. | Total anticipated expenditure (Appendix A) | £ 19.268m |
| | Total anticipated resources (Appendix B) | £ 19.109m |
| | Shortfall | <u>£ 0.159m</u> |

The impact of COVID-19 continues to have a significant effect on the timing and cost of projects. The Council's capacity to deliver planned projects in the current year remains under review and a degree of rescheduling may be required. The next capital report will provide an update of the position as matters become clearer.

FINALISATION OF THE 2021/22 PROGRAMME

5. The finalisation of the previous year's capital programme has cash flow implications for the 2022/23 programme.
6. Appendix A shows the effect of this cash flow adjustment on the expenditure. This is not new or additional expenditure but simply an adjustment to reflect revised timing of expenditure.

EXPENDITURE

7. The programme approved in March 2022 has increased from £16.790m to £19.268m for purely cash flow reasons between 2021/22 and 2022/23.
 - This in the main reflects timing variations across the existing stock programme totalling £0.739m, and variations on the new build programme of £1.739m as a result of the timing of the transfer of completed affordable housing units at the Maidenhill sites.

INCOME

8. Resources to support the Housing Capital Programme have been adjusted to reflect the changes noted above.
 - Borrowing for the year has been adjusted upwards to reflect timing variation of spend and resources. This is not additional borrowing and reflects the borrowing unused in 2021/22.

COMMENT

9. The projected shortfall of £0.159m represents 0.83% of the resources available and is within manageable limits.

PARTNERSHIP WORKING

10. This report has been prepared following consultation with appropriate staff from Housing Services.

RECOMMENDATIONS

11. The Cabinet is asked to:-

- note and approve the current movements within the programme;
- note the shortfall of £0.159m and that income and expenditure on the programme will be managed and reported on a regular basis

Further information is available from Mark Waugh, Principal Accountant – Capital, telephone 0141 577 3123.

Margaret McCrossan
Head of Accountancy Services (Chief Financial Officer)
MMcC/MW
1 September, 2022

BLANK PAGE

73
EAST RENFREWSHIRE COUNCIL

HOUSING CAPITAL PROGRAMME

PROGRESS REPORT

2022/2023 QUARTER 1 (30/06/22)

Appendix A

| COST CODE | PROJECT NAME | 35 | 36 | 38 | 41 | 43 | 44 | 45 |
|-----------|---|---|---|--|---------------------------------|----------------------------|------------------------|-----------------------|
| | | 2022/23 opening and cashflow adjustments | | | | TOTAL COST £'000 | | |
| | | 2022/23 (Opening, per 2022- 2032 programme) | Total (ADJUSTED FOR 2021/22 CASHFLOW) | PROJECTED OUTTURN FOR CURRENT YEAR | ACTUAL SPEND TO 30 JUNE 2022 | SPENT PRIOR TO 31/03/22 | PREVIOUS TOTAL COST | REVISED TOTAL COST |
| 835000002 | Renewal of Heating Systems | 601 | 799 | 799 | 51 | - | 799 | 799 |
| 832000001 | Rewiring (including smoke/carbon monoxide detectors) | 337 | 470 | 470 | 17 | - | 470 | 470 |
| 831000002 | External Structural Works | 2,329 | 1,899 | 1,899 | 695 | - | 1,899 | 1,899 |
| 835000008 | Estate Works | 121 | 116 | 116 | 2 | - | 116 | 116 |
| 835000006 | Energy Efficiency (Including Cavity Wall Insulation) | 778 | 803 | 803 | - | - | 803 | 803 |
| 835000009 | Aids and Adaptations | 205 | 250 | 250 | 5 | - | 250 | 250 |
| 831500001 | Internal Element Renewals (including kitchens, bathrooms and doors) 2018/19 | 1,392 | 1,878 | 1,878 | 14 | - | 1,878 | 1,878 |
| 835000005 | Communal Door Entry Systems | 99 | 99 | 99 | - | - | 99 | 99 |
| 835000012 | Sheltered Housing | 2,130 | 2,417 | 2,417 | 216 | - | 2,417 | 2,417 |
| 830500003 | Purchase of Property (CPO/Mortgage to Rent Acquisition) | 100 | 100 | 100 | - | - | 100 | 100 |
| 835000003 | IT Systems | 53 | 53 | 53 | - | 200 | 256 | 256 |
| Grouped | Capital New Build Phase 1 | 2,890 | 2,730 | 2,730 | 980 | 13,285 | 14,325 | 16,015 |
| Grouped | Capital New Build Phase 2 | 5,745 | 7,644 | 7,644 | 3,882 | 5,324 | 41,454 | 48,010 |
| N/A | Retentions | 10 | 10 | 10 | - | - | 10 | 10 |

74
EAST RENFREWSHIRE COUNCIL

HOUSING CAPITAL PROGRAMME

PROGRESS REPORT

2022/2023 QUARTER 1 (30/06/22)

Appendix A

| | | 35 | 36 | 38 | 41 | 43 | 44 | 45 |
|-----------|--------------|---|---|--|---------------------------------|----------------------------|------------------------|-----------------------|
| | | 2022/23 opening and cashflow adjustments | | | | TOTAL COST £'000 | | |
| COST CODE | PROJECT NAME | 2022/23 (Opening, per 2022- 2032 programme) | Total (ADJUSTED FOR 2021/22 CASHFLOW) | PROJECTED OUTTURN FOR CURRENT YEAR | ACTUAL SPEND TO 30 JUNE 2022 | SPENT PRIOR TO 31/03/22 | PREVIOUS TOTAL COST | REVISED TOTAL COST |
| | | 16,790 | 19,268 | 19,268 | 5,862 | 18,809 | 64,876 | 73,122 |

75
EAST RENFREWSHIRE COUNCIL
HOUSING CAPITAL PROGRAMME 2022/23
PROGRESS REPORT TO 30/06/2022

Appendix B

RESOURCES

| | 22/23 Revised £'000 |
|--|------------------------|
| Borrowing | 9,965 |
| Commuted Sums - New Build | 711 |
| Grant - New Build Phase 1 | - |
| Grant - New Build Phase 2 | 8,143 |
| Recharges to Owner Occupiers (including HEEPS grant) | 240 |
| Capital Receipts | |
| Rental off the Shelf (ROTS) | 50 |
| Total | <u>19,109</u> |

BLANK PAGE

EAST RENFREWSHIRE COUNCIL7 September 2022Report by Director of Business Operations and PartnershipsNOMINATION OF VETERANS' CHAMPION**PURPOSE OF REPORT**

1. The purpose of this report is to consider the nomination of a Local Veterans' Champions.

RECOMMENDATION

2. That the Council consider the nomination of a Local Veterans' Champion.

REPORT

3. In 2012 East Renfrewshire Council signed up to the Armed Forces Covenant. The terms of the Covenant require the Council to acknowledge and understand that those who serve, or who have served in the Armed Forces, and their families, should be treated with fairness and respect. The Covenant focusses on helping members of the Armed Forces community have the same access to government and commercial services and products as any other citizen and ensures that they suffer no disadvantage as a result of their service.

4. To support the delivery of the Covenant, the Council employs a Veterans Support Adviser. This officer works across the East Renfrewshire, Renfrewshire and Inverclyde Council areas.

5. One of the elements of the Covenant is that each local authority should appoint an elected member to be the local Veterans' Champion, to be an advocate for local veterans and their families.

6. Traditionally in East Renfrewshire this role has been taken on by the Provost. However there is no specific requirement for this to be the case and looking at the elected members appointed by other Scottish councils, 12 councils have appointed either their Provost or Deputy Provost. Renfrewshire Council have nominated their Provost whilst Inverclyde Council have nominated their Deputy Provost.

7. Information has been provided by Veterans Scotland setting out the Role Description. To assist Members this is attached.

RECOMMENDATION

8. That the Council consider the nomination of a Local Veterans' Champion

REPORT AUTHOR:

Eamonn Daly, Democratic Services Manager, Tel

BLANK PAGE

Local Authority Armed Forces and Veterans Champions – Role Description

Definitions:

The Armed Forces and Veterans Community includes Serving and former members of the Armed Forces, regular and reserve, their families, cadets, the Merchant Navy and may include others with an interest in them.

Introduction

All 32 Local Authorities in Scotland are signatories to the Armed Forces Covenant. This means that each council acknowledges and understands that those who Serve, or who have Served in the Armed Forces, and their families, should be treated with fairness and respect. The Covenant focusses on helping members of the Armed Forces community have the same access to government and commercial services and products as any other citizen and ensures that they suffer no disadvantage as a result of their Service.

The Profile

The Champion should ideally be an Elected Member of the Local Authority and ideally be supported by a Local Authority Officer.

Personal experience of the Armed Forces Community, as a member or former member of the Armed Forces, regular and reserve, or with a direct family connection, can be an advantage, but not essential.

The Role

Advocacy

1. Advocate on behalf of the Armed Forces Community within the Local Authority area.
2. To raise the profile and needs of the Armed Forces Community, internally and externally, with the Local Authority.
3. To engage with the preparations for Armed Forces Day within the Local Authority area.
4. Regular liaison with the Civic Secretary to ensure that all forthcoming military ceremonial events are included in the Local Authority calendar of events, in line with Armed Forces Covenant obligations to recognise Service; and ensuring that other Members and Officers are aware of such events.
5. To ensure close liaison and involvement on all military ceremonial matters in which the Leader/Provost/Chairman is involved (e.g. Armed Forces Day flag raising, attendance at local Armed Forces events, , etc.).
6. Encourage and support local organisations to apply to the Scottish Government's Scottish Veterans Fund and the UK Government's Armed Forces Covenant Trust Fund and similar grants in order to secure funding for local initiatives that will benefit the Armed Forces Community
7. Work with the third sector to promote the support services available to the Armed Forces community and assist with casework as appropriate.

8. Where possible, it is expected that Armed Forces and Veterans Champions will seek to deliver a long-term legacy from their time in the role.

Liaison & Communications

9. To raise awareness of the role of an AF Champion across the Armed Forces and civilian communities within the Local Authority area.
10. To form positive working relationships with local Armed Forces Commanders, other AF Champions (e.g. NHS, Police, DWP) and representatives of other Local Authorities within the area of responsibility for those AF Commanders to better understand and address the needs of the Armed Forces Community within the context of local authority roles and responsibilities.
11. Within the local authority area, liaise with the Armed Forces Community (e.g. AF Families Federations), Reserve Forces and Cadet Associations (RFCAs), Third Sector (including Veterans Scotland) and local Veterans Groups to identify issues that need to be addressed and resolved or areas of good practice that could be replicated either locally or nationally. This is likely to include supporting local Firm Base (or similar) meetings where such organisations have the opportunity to network and consider issues faced by members of the Armed Forces community.
12. Engage with the relevant Scottish and UK Government Departments and public/private sector organisations on matters relating to the Armed Forces community.
13. To keep the local MPs and MSPs informed of the activity and issues within the Local Authority in relation to the Armed Forces community on at least a quarterly basis.
14. To stay informed of relevant developments through attendance at conferences (including the annual Veterans Scotland Gathering), seminars and Task Groups, where appropriate.
15. Attend the annual Armed Forces and Veterans Champions Gathering, and encourage attendance by appropriate Local Authority staff.

Scrutiny and Policy

16. Ensure, where appropriate, that the interests of the Armed Forces Community, within the Local Authority area, are properly considered and prioritised within the Council's policies, strategies and plans in line with the Local Authority's commitment to the Armed Forces Covenant.
17. Consider the impact of council decisions and policies on the Armed Forces Community in line with the Armed Forces Covenant.
18. Ensure that council services likely to be used by the Armed Forces Community within the Local Authority Area are robust and performing effectively in line with the Armed Forces Covenant.
19. To work closely with other Councillors and senior Local Authority staff with particular reference to the Local Authority's obligations to the Armed Forces Covenant.

20. To report Annually to the Executive/Cabinet/Local or Joint Committee detailing the Council's activities and achievements over the previous 12 months in respect of their obligations to the Covenant. Such a report should include observations on where policies are falling short of expectation as well as more positive messages.
21. Report to the Leader and Cabinet as appropriate.

BLANK PAGE

EAST RENFREWSHIRE COUNCIL7 September 2022Report by Director of Business Operations and PartnershipsAPPOINTMENTS TO COSLA BOARDS**PURPOSE OF REPORT**

1. To appoint representatives of the Council to serve on COSLA's Boards.

RECOMMENDATION

2. That the Council consider the nomination of representatives on the 4 COSLA Policy Boards.

REPORT

3. In terms of the COSLA Constitution, the Council is entitled to be represented on each of COSLA's 4 Boards. The Boards are:-

- Health and Social Care
- Children and Young People
- Environment and Economy
- Community Wellbeing

5. The remit and terms of reference for each of the 4 Boards is attached.
6. As the COSLA spokesperson for Children and Young People, Councillor Buchanan is the Chair of the Children and Young People Board.
7. Prior to the elections, the Council's representatives on the Boards were as follows:-

| Board | Representative |
|---------------------------|-----------------------|
| Health and Social Care | Councillor Bamforth |
| Children and Young People | Councillor Lafferty |
| Environment and Economy | Councillor Cunningham |
| Community Wellbeing | Councillor Merrick |

RECOMMENDATION/...

RECOMMENDATION

10. That the Council consider the nomination of representatives on the 4 COSLA Policy Boards.

Local Government (Access to Information) Act 1985

Report Author

Eamonn Daly Democratic Services Manager (577 3023)
e-mail eamonn.daly@eastrenfrewshire.gov.uk

Background papers

Board Remit and Terms of Reference

CHILDREN AND YOUNG PEOPLE POLICY BOARD

Remit

The Board's remit relates to children and young people, including

- Education
- Early Learning and Childcare
- Additional Support Needs
- Inclusive Education
- Education Reform
- Learning Estate
- Educational Attainment
- Free School Meal entitlement
- The Promise, Secure Care
- Continuation of Care
- Children's Hearing System
- Sibling Separation, Kinship Care
- Youth Justice
- Child Protection
- Family Support
- Financial Redress
- Joint Investigative Interviewing
- Equally Safe
- Mental Health
- Child Poverty
- Workforce – Education and Social Work

Key Responsibilities

The Board has responsibility for discharging the following functions:

To develop and shape policy in relation to its remit, in ways which uphold the Association's principles of: a) Strengthening Local Democracy; b) Working Together Locally; c) Delivering Outcomes; d) Focusing on Communities; and e) Defending Local Choices.

In relation to its remit, to be a channel of communication between individual Member Councils and the Association, to support Member Councils through the identification, discussion, and resolution of mutual issues (including legislative or other proposals), the building of consensus to develop joint policy and strategy, and the agreement of joint lobbying positions, and future steps.

To take forward work that delivers the strategic priorities set by the Association including campaigns, research, improvement support, public statements, and other steps as appropriate.

To work with the Association's Resources Spokesperson to scrutinise and address the financial, human, and other resource implications for Local Government associated with its terms of reference, making recommendations to the Leaders' Meeting as appropriate.

To involve Members, Member Councils, and other appropriate stakeholders in the delivery of its work through a varied mix of events, presentations of advice and evidence, networks, debate, and other means of engagement.

To draw on the expertise of key advisors from the sector, including SOLACE and other local government professional associations. Professional advisers attending meetings will not have voting rights.

To contribute to reforms, efficiencies, and improvements in the delivery of local services, and identify and share good practice and ideas to stimulate innovation and improvement.

To provide a mandate to the Spokesperson in their interactions with Ministers and legislatures and hold them accountable in progressing the Association's policy positions.

To develop and maintain a programme of work to prioritise and deliver their remit, linking with other boards where appropriate. This work plan should include, where appropriate, how the Board will contribute to the Association's overall priorities as agreed by Convention. The Board will report to Leaders' Meetings on relevant matters arising from their work plan, including any issues with significant political and budgetary implications.

To recommend to the Leadership Sounding Board the establishment of Special Interest Groups, with such terms of reference as Leadership Sounding Board may determine.

To consider workforce and funding issues relevant to its remit.

COMMUNITY WELLBEING POLICY BOARD

Remit

The Board's remit relates to community wellbeing, including

- Community Empowerment and Engagement
- Community Safety and Resilience
- Consumer Protection
- Culture including libraries
- Employability
- Housing & Homelessness
- Human Rights, Equalities and Violence against Women and Girls
- Justice (community and criminal)
- Migration & Population Policies, Refugee & Asylum Seeker support & settlement Issues
- Poverty, Social Security and Welfare Reform
- Sports
- Veterans / Armed forces

Key Responsibilities

The Board has responsibility for discharging the following functions:

To develop and shape policy in relation to its remit, in ways which uphold the Association's principles of: a) Strengthening Local Democracy; b) Working Together Locally; c) Delivering Outcomes; d) Focusing on Communities; and e) Defending Local Choices.

In relation to its remit, to be a channel of communication between individual Member Councils and the Association, to support Member Councils through the identification, discussion and resolution of mutual issues (including legislative or other proposals), the building of consensus to develop joint policy and strategy, and the agreement of joint lobbying positions, and future steps.

To take forward work that delivers the strategic priorities set by the Association including campaigns, research, improvement support, public statements, and other steps as appropriate.

To work with the Association's Resources Spokesperson to scrutinise and address the financial, human, and other resource implications for Local Government associated with its terms of reference, making recommendations to the Leaders' Meeting as appropriate.

To involve Members, Member Councils, and other appropriate stakeholders in the delivery of its work through a varied mix of events, presentations of advice and evidence, networks, debate, and other means of engagement.

To draw on the expertise of key advisors from the sector, including SOLACE and other local government professional associations. Professional advisers attending meetings will not have voting rights.

To contribute to reforms, efficiencies, and improvements in the delivery of local services, and identify and share good practice and ideas to stimulate innovation and improvement.

To provide a mandate to the Spokesperson in their interactions with Ministers and legislatures and hold them accountable in progressing the Association's policy positions.

To develop and maintain a programme of work to prioritise and deliver their remit, linking with other boards where appropriate. This work plan should include, where appropriate, how the Board will contribute to the Association's overall priorities as agreed by Convention. The Board will report to Leaders' Meetings on relevant matters arising from their work plan, including any issues with significant political and budgetary implications.

To recommend to the Leadership Sounding Board the establishment of Special Interest Groups, with such terms of reference as Leadership Sounding Board may determine.

To consider workforce and funding issues relevant to its remit.

ENVIRONMENT & ECONOMY POLICY BOARD

Remit

The Board's remit relates to the environment and the economy, including

- Digital Connectivity
- Climate Change
- Heat and Energy
- Economy
- Europe, International & Post Brexit
- UN Biodiversity Declaration/Nature Based Solutions
- Planning, Place and Regeneration
- Transport and Flooding
- Waste and the Circular Economy

Key Responsibilities

The Board has responsibility for discharging the following functions:

To develop and shape policy in relation to its remit, in ways which uphold the Association's principles of: a) Strengthening Local Democracy; b) Working Together Locally; c) Delivering Outcomes; d) Focusing on Communities; and e) Defending Local Choices.

In relation to its remit, to be a channel of communication between individual Member Councils and the Association, to support Member Councils through the identification, discussion and resolution of mutual issues (including legislative or other proposals), the building of consensus to develop joint policy and strategy, and the agreement of joint lobbying positions, and future steps.

To take forward work that delivers the strategic priorities set by the Association including campaigns, research, improvement support, public statements and other steps as appropriate.

To work with the Association's Resources Spokesperson to scrutinise and address the financial, human, and other resource implications for Local Government associated with its terms of reference, making recommendations to the Leaders' Meeting as appropriate.

To involve Members, Member Councils and other appropriate stakeholders in the delivery of its work through a varied mix of events, presentations of advice and evidence, networks, debate, and other means of engagement.

To draw on the expertise of key advisors from the sector, including SOLACE and other local government professional associations. Professional advisers attending meetings will not have voting rights.

To contribute to reforms, efficiencies, and improvements in the delivery of local services, and identify and share good practice and ideas to stimulate innovation and improvement.

To provide a mandate to the Spokesperson in their interactions with Ministers and legislatures, and hold them accountable in progressing the Association's policy positions.

To develop and maintain a programme of work to prioritise and deliver their remit, linking with other boards where appropriate. This work plan should include, where appropriate, how the Board will contribute to the Association's overall priorities as agreed by Convention. The Board will report to Leaders' Meetings on relevant matters arising from their work plan, including any issues with significant political and budgetary implications.

To recommend to the Leadership Sounding Board the establishment of Special Interest Groups, with such terms of reference as Leadership Sounding Board may determine.

To consider workforce and funding issues relevant to its remit.

HEALTH & SOCIAL CARE POLICY BOARD

Remit

The Board's remit relates to health and social care, including

- Charging Policies for Social Care
- Health and Social Care Reform
- Mental health
- Older People's Care and Support/ NCHC and Care Home Provision
- Public Health and Health Inequalities
- Social Care Workforce
- Care and Well Being Programme
- Supporting Carers
- Digital and Data

Key Responsibilities

The Board has responsibility for discharging the following functions:

To develop and shape policy in relation to its remit, in ways which uphold the Association's principles of: a) Strengthening Local Democracy; b) Working Together Locally; c) Delivering Outcomes; d) Focusing on Communities; and e) Defending Local Choices.

In relation to its remit, to be a channel of communication between individual Member Councils and the Association, to support Member Councils through the identification, discussion, and resolution of mutual issues (including legislative or other proposals), the building of consensus to develop joint policy and strategy, and the agreement of joint lobbying positions, and future steps.

To take forward work that delivers the strategic priorities set by the Association including campaigns, research, improvement support, public statements, and other steps as appropriate.

To work with the Association's Resources Spokesperson to scrutinise and address the financial, human, and other resource implications for Local Government associated with its terms of reference, making recommendations to the Leaders' Meeting as appropriate.

To involve Members, Member Councils, and other appropriate stakeholders in the delivery of its work through a varied mix of events, presentations of advice and evidence, networks, debate, and other means of engagement.

To draw on the expertise of key advisors from the sector, including SOLACE and other local government professional associations. Professional advisers attending meetings will not have voting rights.

To contribute to reforms, efficiencies, and improvements in the delivery of local services, and identify and share good practice and ideas to stimulate innovation and improvement. To provide a mandate to the Spokesperson in their interactions with Ministers and legislatures and hold them accountable in progressing the Association's policy positions.

To develop and maintain a programme of work to prioritise and deliver their remit, linking with other boards where appropriate. This work plan should include, where appropriate, how the Board will contribute to the Association's overall priorities as agreed by Convention. The Board will report to Leaders' Meetings on relevant matters arising from their work plan, including any issues with significant political and budgetary implications.

To recommend to the Leadership Sounding Board the establishment of Special Interest Groups, with such terms of reference as Leadership Sounding Board may determine.

To consider workforce and funding issues relevant to its remit.

EAST RENFREWSHIRE COUNCIL**7 September 2022****Report by Director of Business Operations and Partnerships****PROVOST'S ENGAGEMENTS****PURPOSE OF REPORT**

1. To advise the Council of the civic engagements carried out by Provost Montague and Deputy Provost Campbell since the meeting of the Council in June.

RECOMMENDATION

2. That the report be noted.

REPORT

3. Since the meeting in June Provost Montague has carried out the following civic engagements:

30 June – Attended the official opening of the new Balgraystone Council Housing Development, Barrhead

5 July – Attended the Men's Shed, Barrhead

11 July - Attended the Include Me 2 Club, Barrhead

20 July – Attended the unveiling of the Thomas Donohoe Sculpture, Busby

21 July – Visited Cosgrove Care, Giffnock

21 July – Attended the Clarkston Fire Station Scottish Ambulance Service Official Launch of the Clarkston Community Fire Station, Clarkston

30 July – Attended the Young Enterprise Scotland Community Event, Giffnock

3 August – Attended the funeral of a constituent and representative on the Council's Faith Forum

5 August – Attended the 100th Birthday celebrations of a Giffnock resident

11 August – Attended the Auchenback Active Family Fun Day, Barrhead

15 August – Hosted the Presentation of a British Empire Medal to a local resident, Council Headquarters

2 September – Attended Merchant Navy Day Flag Raising, Council Headquarters

3 September – Attended a Multicultural Musical Evening, Clarkston

4 September – Attended the Kirking of East Renfrewshire Council, Barrhead

4. In addition to the above on 26 August Deputy Provost Campbell attended the Deaconsbank Golf Club Centenary.

RECOMMENDATION

5. That the report be noted.

Report Author

Eamonn Daly, Democratic Services Manager 07584 116619
eamonn.daly@eastrenfrewshire.gov.uk

Background papers - None

EAST RENFREWSHIRE COUNCIL7 September 2022Report by Chief ExecutiveREVIEW OF GOVERNANCE ARRANGEMENTS**PURPOSE OF REPORT**

1. This report builds on previous reviews of the governance of the Council. It considers options for convenors remits and alternative options to the Cabinet system.

RECOMMENDATIONS

2. It is recommended that the Council:-
- (a) approve the new Conveners' remits;
 - (b) agree that delegated authority be granted to the Chief Executive to make minor adjustments to the Conveners' remits in the light of operational experience;
 - (c) agree to continue with the operation of a Cabinet model of governance; and
 - (d) agree that the Chief Executive review the terms of reference of the Audit and Scrutiny Committee to ensure they remain fit for purpose.

BACKGROUND

3. Under a traditional local authority committee system, committees are set up to be responsible for specific areas of business. They are usually although not always linked to departments or services. The committees will be cross-party, allowing councillors from across the various political parties and independents to be part of the decision-making process and to actively scrutinise policies and performance relative to those areas within the committee's remit. A committee system usually involves committees meeting every 4 to 6 weeks, although the frequency of meetings can change depending on local circumstances and the volume of matters that need to be considered.

4. The McIntosh Commission on Local Government and the Scottish Parliament was appointed by the Secretary of State for Scotland early in 1998. Its remit was to consider how to build the most effective relations between Local Government and the Scottish Parliament and the Scottish Executive and to consider how councils could best make themselves responsive and democratically accountable to the communities they serve. Following extensive consultation, the Commission presented its final report to Donald Dewar MSP, First Minister of the Scottish Parliament in June 1999. The Commission's report included suggestions regarding councils' political management arrangements.

5. In advance of this, at the meeting of the Council on 26 May 1999 following the local government elections, and taking into account the expected recommendations of the Commission's report that all councils pursue a type of local governance generally called the cabinet/council model, East Renfrewshire Council approved the introduction of a Cabinet system. The Cabinet system is used widely in English councils where the legislation around

governance differs from that in Scotland but less frequently in Scottish councils. A Cabinet system is generally accepted as a modern approach to governance, allowing a faster and more strategic approach to decision making. The Cabinet system introduced a call-in procedure for Audit Committee, providing the opportunity for scrutiny for more contentious or complex decisions. Call-in arrangements were later changed to include the provision on a call-in directly to the Council

6. The initial Cabinet (originally known as the Executive) consisted of 5 councillors, the Leader of the Council and 4 convenors i.e. Convenors for Education and Economic Development, Personal Social Care, Environment and Communities. Each remit contained both service related and corporate areas of responsibility.

7. A formal consultation and review of Cabinet was undertaken in 2001 and its continuation received support from councillors. The introduction of the cabinet system was commented on in both Best Value audits of the Council conducted by Audit Scotland. In particular in the 2017 audit, it was noted that *“In a relatively small council, a cabinet can streamline business management by reducing the number of committees required.”*

8. In 2007, Cabinet was expanded to 7 councillors with the Environment remit being subdivided into Housing, Economic Regeneration and Environment.

9. In 2010, a review of Cabinet was undertaken (Appendix 1). The review identified a number of ways in which the operation of Cabinet could be improved. Specifically, a forward looking Cabinet work plan was introduced and Cabinet took a more specific focus on the achievement of Best Value.

10. After the local government elections in 2012, Cabinet was further increased to 8 with the addition of a convener with responsibility for Corporate Services. In 2017, Cabinet was reduced to 6, in part to reflect the reduction in the number of councillors from 20 to 18. In 2022, the new administration further reduced the number of conveners and size of Cabinet, initially to five and then to four. The most recent set of remits is attached as Appendix 2.

11. It is good practise to review governance procedures to ensure that they are still the best fit for the Council. At the Council meeting in June 2022, Council tasked the Chief Executive to undertake a review of Cabinet.

12. As part of the review of existing arrangements, other councils in Scotland were surveyed on the arrangements they had in place. 25 Councils operate a committee system whilst 7 operate a Cabinet model.

13. A questionnaire was circulated to councils via the Improvement Service Knowledge Hub. 12 responses were received with 8 of the respondents operating a traditional model and 4 operating a cabinet model. From the responses received it is apparent that even amongst those councils operating the same model there are broad variations of approach in relation to issues such as membership, meetings frequency and matters considered.

REPORT

14. Irrespective of whether a Cabinet model or traditional committee system is used, political direction is necessary and convenors are required. If a committee system is in place, the portfolios of convenors tend to be aligned with those matters that are delegated to the committee by the Council through the Scheme of Administration, and the Convenors chair meetings of the committee. In a Cabinet model, with the Cabinet being more strategic in nature and having responsibility for matters that cut across departments, convenors' portfolios can

similarly cut across departmental boundaries. In the Cabinet model, the Leader of the Council chairs the meeting with membership being made up of the other Conveners.

Convener Responsibilities

15. Following the elections in May, when it was decided that there will be 4 conveners, the responsibilities of conveners were simply combined leading to portfolios being unbalanced in terms of workload. This review of governance presents an opportunity to review remits to ensure a more strategic alignment with the objectives of the Council and a better balance of responsibilities across conveners.

16. Portfolios have now been reviewed and responsibilities could be aligned as follows:-

Leader of the Council - responsible for Policy and Resources

- Overall strategy development including community planning, long term strategic financial, capital and asset planning, local development plan preparation, net zero strategy, and digital transformation;
- Partnership development with the voluntary sector, Community Councils, Police, Fire, City region and COSLA
- Delivery of major projects such as City Deal and levelling up;
- Governance and support functions including accountancy, legal, licensing, audit, procurement, HR (including Industrial relations), Payroll, ICT, Communications, Accounts Payable/Receivable, Civil Contingencies, Health and Safety;
- Shared customer services - Customer First (including money advice and rights (MART) and registrations); community safety; (including out of hours emergency customer services; CCTV; telecare alarms response; community wardens); council tax & non-domestic rates collection, benefits administration and welfare;
- Member and Committee services;
- Community Learning and Development

Convener for Environment and Housing

- Major infrastructure planning and development – Transport (including roads, pavements and lighting), planning and building standards services;
- Neighbourhood Services – refuse collection, recycling and disposal, parks, cemeteries, environmental health, trading standards, vehicle maintenance;
- Economic Development including Business Gateway, employability and town centre generation;
- Housing including Council Housing (management, maintenance and development of council housing stock through the housing revenue and housing capital accounts), homelessness and private sector housing, including Local Housing Strategy;
- Property and technical services (Maintenance and repair of council owned property such as schools and offices).

Convener for Health and Social Care

- Social Care - older peoples services, learning disability, mental health, children and families, criminal justice;
- Health – NHS GGC Board member, chair or vice chair of the IJB.

Convener for Education, Culture and Leisure

- Pre-school nurseries and family centres
- Primary education
- Special needs provision
- Secondary education
- All education related policy matters
- Catering and cleaning
- Culture and leisure – including active schools, the ER Culture and Leisure Trust
- Equalities

17. It may be necessary for further revision of remits to take place in the light of experience. On the basis that any further revisions would be minor in nature it is recommended that it be delegated to the Chief Executive to make any minor revisions to the Convener remits.

Committee Structure for Policy Functions

18. In the present Cabinet system, the governance of policy matters is covered by Council, or delegated to Cabinet or to the Education Committee. Matters relating to Social Work are delegated to the Integration Joint Board.

19. If the Cabinet system was replaced with a traditional committee system, the Scheme of Administration would need to be reviewed to transfer those functions previously the responsibility of the Cabinet to the new committees.

20. After reviewing the workload of Cabinet, it is clear that the majority of matters dealt with relate to either environmental issues or cross-cutting council issues. If Council was minded to revert back to a traditional committee system, the most practical and simplest solution would be to set up two committees, for example a Policy and Resources Committee and an Environment and Place Making Committee, to replace Cabinet covering the areas with the highest workload. Some areas of the existing Cabinet workload could be taken forward by the Education Committee, reflecting the remit of the Convener. The remits of the committees could be:-

Policy and Resources Committee

- Inputting into strategic plans prior to final decision at Council
- Best Value, community empowerment and Climate Change/Net Zero, digital transformation
- Overview of governance and support services, shared customer services
- Equalities
- Community learning and development and capacity building

Environment and Place Making Committee

- Neighbourhoods/localities and place making
- roads and transportation
- cleansing and recycling
- parks and cemeteries
- environmental health
- trading standards
- economic development
- town centre regeneration
- major projects and housing.

Education - this committee could widen its remit to include Culture and Leisure Services.

The Integration Joint Board stands separately from the Council and would remain unchanged.

21. In addition to these changes, consideration would have to be given to Police and Fire scrutiny. At present, this scrutiny is carried out by an extended Cabinet. As membership of the Policy and Resources Committee would include non-Administration councillors, police and fire scrutiny could be undertaken by that committee. Alternatively, a stand-alone committee could be established with membership along the same lines as the current Cabinet (Police & Fire).

22. Committees could meet approximately once per 4-6 weeks (except through recess) giving a similar number of meetings to the present Cabinet system.

Under any move to a traditional committee model, arrangements for regulatory and quasi-judicial committees such as the Planning Applications and Licensing Committees would remain unchanged.

IMPLICATIONS

23. There are benefits and disbenefits to each model. Some of these are set out below:

Cabinet model

Benefits

- Speed of decision making.
- Streamlined approach to decision making
- Reduces workload for non-Cabinet members
- Operates in a more strategic way than traditional committees that focus on a limited area of operation
- Removes need for matters to be remitted from service committees to Policy & Resources Committee

Disbenefits

- Small membership increases potential for inquorate meetings
- Call-in procedure can delay the implementation of decisions
- Increased workload for Cabinet members

Committee model

Benefits

- Opportunity for immediate challenge and scrutiny by non-administration committee members
- Removes the requirement for call-in procedure which can delay the implementation of decisions

Disbenefits

- Lack of strategic approach
- Lack of clarity around separation of strategic and operational matters
- Increases workload for those Elected Members appointed to committees

24. Reviewing the Best Value Audit reports for Scottish Councils the findings in relation to each model are summarised below:

| Governance Model | Committee (25) | Cabinet (7) |
|--|----------------|-------------|
| Areas performing well | | |
| The Council has sound governance arrangements in place to support effective decision-making and scrutiny | 17 (68%) | 3 (42%) |

| | | |
|---|----------|----------|
| Members and officers demonstrate effective leadership and a clear strategic direction | 16 (64%) | 7 (100%) |
| Constructive officer and Elected Member relationships at time of BV report | 23 (92%) | 7 (100%) |
| Evidence of good cross-party working and relationships between Elected Members at time of BV report | 20 (80%) | 6 (86%) |
| Areas for improvement | | |
| Audit Scotland note several issues with the scrutiny model that elected members need to improve | 4 (16%) | 3 (43%) |
| A lack of Council leadership is evident, collective leadership must improve | 5 (20%) | |
| Decision-making should be more transparent | | 2 (28%) |

Scrutiny of Cabinet Decisions

25. One of the key parts of a cabinet model is ensuring that the Cabinet can be held to account for its decisions and can be challenged on these. To achieve this the Council has in place the call-in procedure. This enables decisions of Cabinet to be called in for further scrutiny. Initially the call-in procedure required scrutiny of the Cabinet decision to be undertaken by the Audit and Scrutiny Committee. Although call-ins to committee have been used relatively infrequently it is apparent that when the procedure is used it can have a significant delaying impact. This was acknowledged and the call-in procedure was subsequently revised to introduce the facility for Cabinet decisions to be called in directly to the full Council.

26. If a committee system were introduced with non-administration councillors sitting on committees and being involved in decision-making at that level, then it would be necessary to review call-in procedures. It should be noted that Standing Orders already contain provision that enables committee members to ask for decisions not to be implemented and for matters to be referred to the full Council meeting for consideration.

27. Even if a Cabinet model were retained, there is a strong case for reviewing the terms of reference of the Audit and Scrutiny Committee, not only in relation to the committee's involvement in the call-in process, but more generally in relation to those matters which should sit within the committee's terms of reference. Prior to the local government elections the committee carried out a self-evaluation of its activities based on templates and guidance issued by CIPFA. One of the outcomes from the self-evaluation was a recommendation that the committee's terms of reference be reviewed. The findings of the self-evaluation were presented to and endorsed by the new committee on 23 June 2022.

FINANCE AND EFFICIENCY

28. There are no financial implications if a Cabinet system is maintained. If a Committee system is chosen there will be no financial implications if the total number of meetings remains similar.

CONCLUSION

29. There is no one clear correct approach to governance arrangements. The evidence that has been gathered shows that even amongst councils that operate the same general model there is variety in relation to the implementation of the model at a local level influenced by local circumstances. In addition, the summary of audit findings shows that there is no definitive correct approach to governance, and that local circumstances will be a strong influence on the most appropriate model.

30. The Cabinet model has been in place in East Renfrewshire since 1999. Research and experience has shown that effective governance is not specifically rooted in any one structural model or configuration but in: clarity and respect of roles and responsibilities (across all elected members and senior officials); a collegiate and respectful culture when dealing with disagreements; respect for, and adherence to, rules and standards of conduct; ensuring whatever the governance and structural arrangements are – they are fit for purpose and subject to improvement and refinement as required; and the administrative efficiency and sustainability of the arrangements over time. East Renfrewshire has consistently been considered among the best run councils in Scotland. Its success in this regard has come about as the result of its elected members, regardless of party or affiliation, working together on a good faith basis and alongside senior officials to demonstrate respect for, and an unwavering commitment to, the principles outlined above.

31. In the absence of any compelling reasons to change, on balance, it is recommended that the Council do not move away from a Cabinet model of governance. The model has been used successfully for over 20 years and forms part of the strong governance arrangements already in place.

32. Notwithstanding there is an opportunity for the terms of reference of the Audit & Scrutiny Committee to be reviewed to ensure that they remain fit for purpose. Any proposed change to the terms of reference would require approval by the Council.

RECOMMENDATIONS

33. It is recommended that the Council:-

- (a) approve the new Conveners' remits;
- (b) agree that delegated authority be granted to the Chief Executive to make minor adjustments to the Conveners' remits in the light of operational experience;
- (c) agree to continue with the operation of a Cabinet model of governance; and
- (d) agree that the Chief Executive review the terms of reference of the Audit and Scrutiny Committee to ensure they remain fit for purpose.

REPORT AUTHOR

Lorraine McMillan, Chief Executive Lorraine.mcmillan@eastrenfrewshire.gov.uk

BLANK PAGE

EAST RENFREWSHIRE COUNCILCABINET7 October 2010Report by Chief ExecutiveREVIEW OF CABINET**PURPOSE**

1. The purpose of the report is to review the current arrangements for the operation of Cabinet and to consider recommendations to make the Cabinet more effective.

RECOMMENDATIONS

2. It is recommended that:

- Conveners jointly agree with Directors a forward programme of strategy and policy work and that this work plan is published.
- the Cabinet takes an increased role in performance management and improvement with the aim of all departments delivering Best Value.
- the Planning remit is transferred from the Convener for Environment to the Convener for Regeneration.
- the report be remitted to the Council for consideration of the proposed changes, with the recommendation that they be approved.

BACKGROUND

3. The Cabinet system of Political Management was set up in 1999 in East Renfrewshire and has been widely regarded as successful. However, having been in place for over 10 years the time is right to review Cabinet to ensure that it still meets the changing needs of the Council.

4. Since 1999, a number of changes have occurred which influenced how Cabinet operates. For example, in 2006, the CHCP was created. This changed the governance structure of the Council and created an additional committee of the Council with certain powers delegated to the CHCP rather than Cabinet. In 2007 the work of the Policy Review Committee was combined with the work of the Audit Committee. The majority of the work of the Policy Review Committee was directly transferred to the Audit Committee but the work of scrutinising strategic Best Value reviews prior to Cabinet was changed so that Best Value reports went directly to Cabinet. Given that the first round of best Value reviews was nearing completion, this did not make a significant difference to the workload of Cabinet. However, as a new round of self evaluation and service redesigns is underway, the role of Cabinet needs considered.

5. The increasing importance of performance management is also an issue. Whilst performance management and the achievement of best value have always been part of the culture of the Council, the availability of better performance information and comparisons to other local authorities, gives Cabinet the opportunity to review how performance information is used. A recent report by the Audit Commission in England highlighted the opportunity for councillors to make better decisions by improving the quality of the information provided. The document "Is there something I should know" highlights the need for councillors to receive relevant high quality information in an understandable format.

6. The role of the convener is also worthy of further consideration. Two conveners are conveners in the traditional sense in that they chair committees of the Council i.e. Education Committee and CHCP Committee and therefore have a clearly defined role. The other four conveners have responsibility for key areas but do not carry out these responsibilities via a committee and therefore all decisions must either be delegated to the director or made by the Cabinet. This works well due to the good working relationships between director and convener, however, further clarity on the role of Convener may be worth considering.

7. East Renfrewshire Council is well regarded for its governance arrangements and indeed the most recent report by Audit Scotland of East Renfrewshire Council identified political management arrangements as best practice. A review of Cabinet with a renewed focus on the achievement of Best Value will allow East Renfrewshire Council to stay at the forefront of good practice.

REPORT

8. Any review must take into account the relative roles of elected members and Council officers in the governance of the Council. The code of conduct states that "Elected members are responsible for developing policy, setting objectives and allocating resources for the Council, in response to the needs and views of the communities they represent. Council officers are responsible for giving professional advice, supporting elected members and implementing decisions"

9. The present remit of Cabinet is attached in Appendix 1 (i).

Forward programme of strategy

10. Strategy and policy changes can come from a number of sources. Some will emerge from the political agenda through the administration manifesto commitments. Others may emerge from the analysis of performance management information highlighting that a new approach is required. Others may come from economic or national political imperatives.

11. Cabinet members already work closely with the appropriate director to agree the policies and strategies that will be developed. A more structured approach would allow a greater visibility of policy developments and allow cross cutting issues to be identified at an earlier stage. For example, at the beginning of each financial year, the convener/elected member, in consultation with the relevant director, could contribute to a forward programme of policy and strategy based on the Council's priorities as set out in the Corporate Statement. This would have the benefit of allowing cross cutting issues to be easily identified well in advance of papers going to Cabinet.

12. Presently the content of the agenda for Cabinet varies considerably from week to week. This is partly due to the seasonal/annual nature of the Council's work but part is also due to the absence of a structured workplan for the Cabinet. Advance planning of Cabinet

papers would ensure that the cabinet focused on the most important issues facing the Council and would lead to more balanced agendas allowing more time for papers that require a full discussion.

Performance management

13. Performance management i.e. how the Council meets its strategic objectives, delivers outcomes and sustains continuous improvement, is a joint responsibility of elected members and officers. Audit Scotland in their Best Value 2 Framework suggests that elected members have a role in setting a culture of performance by being “actively interested in performance management and helping drive improvement. There are clearly defined, effective and complementary roles in performance management for policy and decision making committees, scrutiny functions and full Council.” The Cabinet therefore should play a crucial role in performance management and the achievement of Best Value.

14. A review of performance management has recently been undertaken and was presented to Cabinet in June 2010. This review will allow Cabinet to receive better quality information on performance management. Therefore there is the opportunity to focus more of the time of Cabinet onto using this information.

15. At present, performance information is presented to the Cabinet for discussion every 6 months. Over the next year, the quality of this information will be further improved with more concise information presented to allow councillors more time to discuss the most crucial issues. Increasingly, quantitative information will be used and where possible trends and benchmarks provided to allow councillors to more easily to identify the comparative performance of the Council.

16. Across the Council departments, the depth with which performance management information is made available to elected members varies. Schools examination results are presented in depth to the Education Committee with detailed benchmarks and trends. Social work results are presented in detail to the CHCP Committee as part of the ongoing monitoring of the work of the CHCP. However, for the other services, results are included in the overall six monthly council reports, allowing little time for scrutiny of individual services.

17. In a recent report to Cabinet, in addition to the overall Council performance report, it was suggested that departmental reports could be submitted to the Cabinet for all departments with the exception of those already covered by scrutiny from a committee. In addition, it would be possible to have a rolling programme of focused performance management reviews of each department or service linked closely to the strategy and policy workplan for the Cabinet..

18. A proposed change to the remit of Cabinet is contained in appendix 1 (ii).

Role of Convener

19. The present role of the convener is shown in Appendix 2(i). It is proposed that the remit is amended to be more specific in identifying the conveners' role in advising on strategic direction, reviewing performance management and improvement planning. (Appendix 2 (ii)).

20. In addition, the specific portfolios of conveners have been unchanged for a number of years. It may be worthwhile reviewing portfolios to achieve a balance of workload. In particular the role of the Environment Convener covers a wide range of areas such as Planning, Roads, Waste Management and Sustainability. Given the increasing importance of the sustainability agenda, it is proposed that the remit for Planning is transferred to the Convener for Regeneration to achieve more balanced portfolios. Planning policy is increasingly linked to Economic Development and Regeneration so this transfer would result in a good strategic fit.

FINANCE AND EFFICIENCY

21. Given the challenging times ahead for the public sector, the proposed approach would allow the Cabinet to focus on the most crucial issues facing the Council. It will ensure that the strategic focus of the Council is maintained, that performance is managed properly, that improvement actions are taken promptly and that resources are applied prudently.

CONSULTATION

22. The Cabinet is asked to consider the recommendations contained in this report and if content to recommend the report to Council.

RECOMMENDATIONS

23. It is recommended that:

- Conveners jointly agree with Directors a forward programme of strategy and policy work and that this work plan is published.
- the Cabinet takes an increased role in performance management and improvement with the aim of all departments delivering Best Value..
- the Planning remit is transferred from the Convener for Environment to the Convener for Regeneration.
- the Cabinet remit the report to the Council for consideration of the proposed changes, with the recommendation that they be approved.

REPORT AUTHOR

Lorraine McMillan, Chief Executive

Tel. 0141 577 3009 (office)

Lorraine.mcmillan@eastrenfrewshire.gov.uk

Leader – Jim Fletcher

Tel. 0141 639 0265 (home) Tel. 0141 577 3108 (office)

Report date – 7 October 2010

KEY WORDS

Review Cabinet

Performance Management

Planning Remit

BLANK PAGE

(i) Cabinet remit (existing)

1. to be responsible for all matters not the responsibility of the Council itself or one of the other bodies of the Council as indicated in this Scheme, and in particular the Cabinet shall:-
 - (a) take any decisions that are contrary to or not wholly in accordance with the approved revenue budget, provided that any additional costs can be offset by additional income or savings from elsewhere within the budget;
 - (b) approve increases in the costs of individual projects in the capital programmes subject to these costs not exceeding 5% of the total project cost or £50,000, whichever is the lesser;
 - (c) prepare major new policy proposals for approval by the Council;
 - (d) be responsible for the introduction and development of appropriate risk management arrangements across the Council;
 - (e) following recommendation by the Conditions of Service Committee, agree the amendment, suspension or deletion of any existing conditions of service in respect of the Council's employees;
 - (f) following recommendation by the Conditions of Service Committee, approve any new conditions of service to be applied in respect of the Council's employees; and
 - (g) oversee the running of the administration.

(ii) Cabinet Remit (revised)

1.
 - (a) oversee the running of the administration;
 - (b) prepare major new policy proposals for approval by the Council;
 - (c) approve all other policy and strategy proposals;
 - (d) regularly review the performance of the Council and agree any improvement plans;
 - (e) take any decisions that are contrary to or not wholly in accordance with the approved revenue budget, provided that any additional costs can be offset by additional income or savings from elsewhere within the budget;
 - (f) approve increases in the costs of individual projects in the capital programmes subject to these costs not exceeding 5% of the total project cost or £50,000, whichever is the lesser;
 - (g) be responsible for the introduction and development of appropriate risk management arrangements across the Council;

- (h) following recommendation by the Conditions of Service Committee, agree the amendment, suspension or deletion of any existing conditions of service in respect of the Council's employees; and
- (i) following recommendation by the Conditions of Service Committee, approve any new conditions of service to be applied in respect of the Council's employees.
- (j) be responsible for all matters not the responsibility of the Council itself or one of the other bodies of the Council as indicated in this Scheme

Conveners Responsibilities (existing)**Key Purpose**

To act as spokesperson and be accountable for specific strategies and resource issues as determined by the Council.

Specific Accountabilities

1. To form an effective working relationship with other members of the Executive;
2. To form an effective working relationship with individual members of the Management Team and other Chief Officers of the Council; Corporate
3. To represent the Cabinet, as appropriate, at meetings and events both within and external of the Council;
4. To develop effective working with relevant key partners;
5. To ensure a “joined up” and corporate approach to Council business;
6. To communicate decisions effectively with all members of the Council;
7. To be publicly responsible for decisions taken both individually and collectively; and
8. To exercise delegated powers in accordance with the Council’s Scheme of Delegation.

Conveners Responsibilities (revised)**Key Purpose**

To act as spokesperson and be accountable for specific strategies and resource issues as determined by the Council.

Specific Accountabilities

1. To be publicly responsible for decisions taken both individually and collectively;
2. To agree a forward programme of policy and strategy work with officers;
3. To monitor and review the performance of services for which they are responsible, agreeing with officers any improvement plans to be taken forward to cabinet for approval;
4. To ensure a “joined up” and corporate approach to Council business;
5. To represent the Cabinet, as appropriate, at meetings and events both within and external of the Council;
6. To form an effective working relationship with other members of the Executive;
7. To form an effective working relationship with individual members of the Management Team and other Chief Officers of the Council; Corporate

8. To develop effective working with relevant key partners; and
9. To exercise their knowledge and skills in advising officers in formal consultations on the exercise of delegated power.

Remits 2017-2022**Leader of the Council**

Chair of the Cabinet;
 Corporate Policy;
 Best Value & Community Planning;
 Relations with COSLA, Scottish Executive & Scottish Parliament;
 City Deal, Major Projects and Tourism Regeneration;
 Economic Development, Inward Investment, Tourism & Employability;
 Major Projects & Infrastructure;
 Asset Management;
 Finance;
 Corporate Services;
 Procurement;
 Customer First;
 Staff Terms & Conditions;
 Industrial relations;
 Digital Champion for services within the remit

Convener for Education and Equalities

Education;
 Equalities
 Digital Champion for services within the remit

Convener for Social Work and Health

Leading governance and oversight of Health and Social Care Services
 Primary Care;
 Community Care;
 Social Work Children & Families' Services;
 Early years;
 Criminal Justice;
 Health Improvement;
 Strategic Commissioning;
 Digital Champion for services within the remit

Convener for Community Services and Community Safety

Police & Fire;
 Culture & Sport Services;
 Voluntary Organisations;
 Community Support;
 Community Councils;
 Youth Services;
 Community Safety;
 Active Citizenship
 Civil Contingencies
 Digital Champion for services within the remit

Convener for Housing and Maintenance Services

Council & Private Sector Housing Policy;
Housing Maintenance Services;
Council Housing Regeneration &
Tenancy Management, Rent Setting &
Collection;
Housing Estate Regeneration & Mixed
Tenure;
Homelessness
Housing Investment Strategy;
Housing Capital Programme;
Tenant Engagement;
Welfare Policy
Digital Champion for services within the remit

Convener for Environment

Local Development Plan;
Sustainability;
Planning & Building Standards;
Transportation Policy & SPT;
Roads & Lighting & Flooding;
Town Centre Regeneration and BIDs
Carbon Management, Energy Efficiency & Fuel Poverty;
Recycling, Waste Management & Reduction;
Fairtrade;
East Renfrewshire Renewables Fund;
Parks & Greenspace;
Vehicle Management & Maintenance;
Street Cleaning & Refuse Collection;
Environmental Health & Trading Standards
Digital Champion for services within the remit

EAST RENFREWSHIRE COUNCIL**7 September 2022****Report by Audit and Scrutiny Committee****ANNUAL STATEMENT ON ADEQUACY AND EFFECTIVENESS OF GOVERNANCE,
RISK MANAGEMENT AND INTERNAL CONTROL SYSTEMS****PURPOSE OF REPORT**

1. To provide a statement on the adequacy and effectiveness of the governance, risk management and internal control systems operating within the Council during 2021/22.

RECOMMENDATION

2. It is recommended that the Council note the internal audit annual statement on the adequacy and effectiveness of the governance, risk management and internal control systems of the Council for the year ending 31 March 2022.

BACKGROUND

3. The Audit and Scrutiny Committee's terms of reference include a requirement for it to review the control environment and make an annual statement to the Council on its evaluation of internal controls. To assist with the evaluation, Internal Audit is required to provide the Committee with an annual statement on the adequacy and effectiveness of the governance, risk management and internal control systems operating within the Council. The statement for the year ending 31 March 2022 was submitted to the Committee on 11 August 2022 as an Appendix to the Internal Audit Annual Report 2021/22.

INTERNAL CONTROL FRAMEWORK

4. As highlighted in the report submitted to the Audit and Scrutiny Committee by the Chief Auditor, in order to ensure the proper conduct of its business, the Council has a responsibility to develop and implement systems of internal control. The presence of an effective internal audit function contributes towards, but is not a substitute for, effective controls and it remains primarily the responsibility of line management to ensure that internal controls are in place and are operating effectively. A sound control system will help safeguard assets, ensure records are reliable, promote operational efficiency and ensure adherence to Council policy and procedures. Such systems of internal control can provide only reasonable and not absolute assurance against loss.

5. As part of its Standing Orders and in order for the business of the Council to be dealt with in an efficient manner, the Council has in place both a Scheme of Administration and Scheme of Delegated Functions. The former indicates the business to be dealt with by the various bodies of the Council, whilst the latter gives details of the authority delegated to officers by the Council. In addition to this, a comprehensive set of approved Financial Regulations is in place, which ensure that the financial administration of the Council is dealt with in a proper manner. The Council's Financial Regulations incorporate the requirement to present to the Audit and Scrutiny Committee each year an Annual Audit Report showing the activity of the Internal Audit service and progress achieved against the Internal Audit Plan. An assurance statement on the adequacy and effectiveness of the governance, risk management and internal control systems operating within the Council must form part of that report.

6. As commented on by the Chief Auditor in the report she submitted to the Audit and Scrutiny Committee on 11 August, governance, risk management and internal control systems need to be monitored so that management and Members may be sure that they continue to be effective. Monitoring of controls is done at a number of levels, for example, assessment by line management; internal audit and external audit review and subsequent reporting to management of identified weaknesses and recommendations; and monitoring by the Audit and Scrutiny Committee. If monitoring of control is to be effective, then senior management must foster an environment where internal control is the responsibility of all staff.

INTERNAL AUDIT ANNUAL STATEMENT OF ASSURANCE FOR 2021/22

7. As explained in the Annual Statement of Assurance for 2021/22, the Chief Auditor's evaluation of the control environment was informed by a number of sources:-

- The audit work undertaken by Internal Audit during the year to 31 March 2022 and material findings since the year end
- The audit work undertaken by Internal Audit in previous years and follow up work to assess implementation of agreed actions
- The assessment of risk completed during the preparation of the strategic audit plan
- Assessments of the general control environment within individual departments as completed by each director
- Reports issued by the Council's external auditors and other review and inspection agencies
- Knowledge of the Council's governance, risk management and performance monitoring arrangements
- Any other items brought to the attention of internal audit staff by whatever means which may warrant further investigation

8. The Audit and Scrutiny Committee has received regular progress reports from the Chief Auditor on the work of Internal Audit.

OPINION

9. The attached Annual Statement of Assurance for 2021/22 (see Appendix A) confirms that the 2021/22 audit year was particularly challenging for Internal Audit as the audit plan was substantially impacted by reduced staffing levels due to long term illnesses, and to a lesser extent, remaining Covid restrictions which impacted on the ability to carry out audits in some areas. Despite this, sufficient audits were able to be completed to allow an opinion to be given in the annual statement of assurance. The level of performance achieved against the indicator targets set given the restrictions that were in place were largely outwith the control of the service.

10. The Statement concludes that it is the opinion of the Chief Auditor that reasonable assurance can be placed upon the adequacy and effectiveness of the Council's framework of governance, risk management and internal control for the year ended 31 March 2022 except for one area. This area is still under investigation by Police Scotland, and it continues to be the case that no further information can therefore be provided at this time. The periods under investigation are all prior to 2021/22.

11. The Audit and Scrutiny Committee considered and approved the internal audit annual statement on the adequacy and effectiveness of the Council's framework of governance, risk management and internal control for the year ended 31 March 2022 on 11 August 2022.

RECOMMENDATION

12 It is recommended that the Council note the internal audit annual statement on the adequacy and effectiveness of the governance, risk management and internal control systems of the Council for the year ending 31 March 2022.

Report Author: Linda Hutchison, Clerk to Committee 577 8388

linda.hutchison@eastrenfrewshire.gov.uk

Background Papers: Internal Audit Annual Report 2021/22

INTERNAL AUDIT ANNUAL STATEMENT OF ASSURANCE FOR 2021/22

As Chief Auditor of East Renfrewshire Council, and in line with the Public Sector Internal Audit Standards (PSIAS), I am pleased to present my annual statement on the overall adequacy and effectiveness of the governance, risk management and control systems of the Council for the year ended 31 March 2022.

Respective Responsibilities of Management and Internal Audit in relation to Governance, Risk Management and Internal Control

It is the responsibility of the Council's senior management to establish appropriate and sound systems of governance, risk management and internal control and to monitor the continuing effectiveness of these systems. It is the responsibility of the Chief Auditor to provide an annual overall assessment of the robustness of governance, risk management and internal control.

The Council's Framework of Governance, Risk Management and Internal Controls

The main objectives of the Council's framework of governance, risk management and internal control are:

- To ensure adherence to management policies and directives in order to achieve the organisation's objectives;
- To safeguard assets;
- To ensure the relevance, reliability and integrity of information, so ensuring as far as possible the completeness and accuracy of records; and
- To ensure compliance with statutory requirements.

Any system of control can only ever provide reasonable and not absolute assurance that control weaknesses or irregularities do not exist or that there is no risk of material errors, losses, fraud, or breaches of laws or regulations. Accordingly, the Council is continually seeking to improve the effectiveness of its systems of governance, risk management and internal control.

The work of Internal Audit

Internal Audit is an independent appraisal function established by the Council for the review of the internal control system as a service to the organisation. It objectively examines, evaluates and reports on the adequacy of internal control in all service areas as a contribution to the proper, economic, efficient and effective use of the Council's resources.

During 2021/22, the internal audit service operated in accordance with the Public Sector Internal Audit Standards (PSIAS). In particular, the service operated free from interference in determining the scope of internal audit, performing work and communicating results. A self-assessment was carried out and submitted to the Audit and Scrutiny Committee in August 2021. This review concluded that the internal audit service continues to operate in compliance with the Public Sector Internal Audit Standards. A quality assurance improvement plan was developed to further enhance compliance and is included within the appendices. All actions are now fully implemented.

The service undertakes an annual programme of work approved by the Audit Committee based on a five year strategic plan. The strategic plan is based on a formal risk based audit needs assessment which is revised on an ongoing basis to reflect evolving risks and changes within the Council.

All internal audit reports identifying system weaknesses and/or non-compliance with expected controls are brought to the attention of management and include appropriate recommendations. It is management's responsibility to ensure that proper consideration is

given to internal audit reports and that an appropriate action plan is provided in response to audit recommendations. Internal Audit is required to ensure that appropriate arrangements are made to determine whether action has been taken on internal audit recommendations or that management has understood and assumed the risk of not taking action. Key matters arising from internal audit work are reported to the Chief Executive and the Council's Audit and Scrutiny Committee. Follow up work is carried out by Internal Audit to ensure that recommendations previously accepted by management have been implemented. Copies of these reports are circulated to members of the Audit and Scrutiny Committee.

Basis of Opinion

My evaluation of the control environment is informed by a number of sources:

- The audit work undertaken by Internal Audit during the year to 31 March 2022 and material findings since the year end
- The audit work undertaken by Internal Audit in previous years and follow up work to assess implementation of agreed actions
- The assessment of risk completed during the preparation of the strategic audit plan
- Assessments of the general control environment within individual departments as completed by each director
- Reports issued by the Council's external auditors and other review and inspection agencies
- Knowledge of the Council's governance, risk management and performance monitoring arrangements
- Any other items brought to the attention of internal audit staff by whatever means which may warrant further investigation.

Opinion

Completing audits from the 2021/22 audit plan was particularly challenging for the audit team due to severely reduced staff resources and the continuing challenges of completing audits remotely and obtaining information from departments. Eight audits were deleted from the plan as indicated in appendix D (see *Note*), all other audits have now been completed and issued. It is therefore my opinion that reasonable assurance can be placed upon the adequacy and effectiveness of the Council's framework of governance, risk management and internal control for the year ended 31 March 2022 except for one area. This area is still under investigation by Police Scotland. It is noted that the periods under investigation are all prior to 2021/22.

Michelle Blair FCA
Chief Auditor

26 July 2022

Note: *The relates to Appendix D of the [Internal Audit Annual Report 2021/22](#) considered by the Audit and Scrutiny Committee on 11 August 2022.*