Business Operations and Partnerships Department

Director of Business Operations & Partnerships: Louise Pringle Council Headquarters, Eastwood Park, Giffnock, East Renfrewshire, G46 6UG Phone: 0141 577 3000 Fax: 0141 577 3834 website: <u>www.eastrenfrewshire.gov.uk</u>

Date: 14 April 2023 When calling please ask for: John Burke (Tel. No 0141-577-3026) e-mail: john.burke@eastrenfrewshire.gov.uk

TO: Councillors O O'Donnell (Chair); A Anderson (Vice Chair); D Devlin and K Pragnell.

CABINET

A meeting of the Cabinet will be held in the Council Chambers, East Renfrewshire Council Headquarters, Eastwood Park, Giffnock on <u>Thursday, 27 April 2023 at 10.00am.</u>

The agenda of business is as shown below.

Louise Pringle

L PRINGLE DIRECTOR OF BUSINESS OPERATIONS & PARTNERSHIPS

AGENDA

- 1. Report apologies for absence.
- 2. Declarations of Interest.
- 3. Equality and Human Rights Mainstreaming: Progress Report 2023 Report by Director of Business Operations & Partnerships (copy attached, pages 3 72).
- 4. Draft Food Growing Strategy Report by Director of Environment (copy attached, pages 73 94).
- 5. No One Left Behind Employability Programmes 2023/24 Report by Director of Environment (copy attached, pages 95 108).

Resolution to Exclude Press and Public

It is recommended that Cabinet passes the following resolution:-

"That under Section 50A(4) of the Local Government (Scotland) Act 1973, as amended, the press and public be excluded from the meeting for the undernoted items of business on the grounds that they involve the likely disclosure of exempt information as defined in Paragraphs 6 and 14 of Part I of Schedule 7A of the Act as appropriate".

Paragraph 6 – Information relating to the financial or business affairs of any particular person (other than the authority) – all Items.

Paragraph 14 – Any action taken or to be taken in connection with the prevention, investigation or prosecution of crime – all items.

6. Update on Cyber Security – Report by Director of Business Operations & Partnerships (copy issued separately).

This document can be explained to you in other languages and can be provided in alternative formats such as large print and Braille. For further information, please contact Customer First on 0141 577 3001 or email customerservices@eastrenfrewshire.gov.uk

A recording of the meeting will also be available following the meeting on the Council's YouTube Channel <u>https://www.youtube.com/user/eastrenfrewshire/videos</u>

EAST RENFREWSHIRE COUNCIL

<u>CABINET</u>

27 April 2023

Report by Director of Business Operations & Partnerships

EQUALITY AND HUMAN RIGHTS MAINSTREAMING: PROGRESS REPORT 2023

PURPOSE OF REPORT

1. The purpose of this report is to present the Equality and Human Rights Mainstreaming Progress Report for 2023.

RECOMMENDATIONS

- 2. It is recommended that Cabinet:
 - a) Note the duties of the Equality Act 2010 (Specific Duties Scotland) Regulations 2012
 - b) Approve the content of the Equality and Human Rights Mainstreaming Progress report prior to publication

BACKGROUND

3. Under the Equality Act 2010 (Specific Duties) (Scotland) Regulations 2012, East Renfrewshire Council is required to publish a report every four years which includes:

- Progress made to mainstreaming the equality duty;
- Employment information, including gender pay gap and statements on equal pay
- Progress against existing Equality Outcomes;
- Forward-looking Equality Outcomes for the next 4 years

4. Following a number of consultation and stakeholder engagement sessions, we produced and published the East Renfrewshire Equality and Human Rights Mainstreaming report in April 2021.

5. In addition, at two-yearly intervals, the council is required to publish a report on the progress made to achieve the equality outcomes it has set and also progress that has been made towards making the General Equality Duty.

6. This report provides the two-yearly progress update covering the period 2021 to 2023.

REPORT

7. East Renfrewshire Council continues to strive towards reducing inequalities for residents that have a protected characteristic and to positively contribute to a more equal society through advancing equality and good relations.

8. East Renfrewshire is already one of the most ethnically and culturally diverse communities in Scotland. Our focus is on delivering better outcomes and futures for all our customers and residents across East Renfrewshire with the ultimate aim of making people's lives better.

9. The Equality and Human Rights Commission describes 'mainstreaming' as "integrating equality into the day to day working of an authority". Having a Mainstreaming Equality report with agreed outcomes ensures East Renfrewshire Council takes equality into account in the exercising of its functions. Our Equality Fairness and Rights Impact Assessment (EFRIA) process provides a process for assessing impact of policy or procedural changes. EFRIAs are used by all departments to inform decision making, including recent budget savings proposals.

10. To mainstream equality and human rights, we also need to involve people and listen to their views. Since 2021, we have increased the number of Citizen's Panel members from a minority ethnic background, those who are disabled, those who are younger and those living in the most deprived areas. This allows us to aggregate survey findings by these particular groups and also to conduct focus groups or interviews on a particular issue if required.

11. In 2021, we set six new Equality Outcomes based on Equality and Human Rights Commission (EHRC) guidance, available evidence, and a range of engagement methods. Each Outcome has a specific area of focus and relates to one or more protected characteristic group. The outcomes are:

- Minority Ethnic residents are represented in public life and have their needs recognised and addressed in decision making.
- Minority ethnic, disabled and younger residents are able to access services and feel connected to their communities.
- Domestic abuse survivors are protected from harm and abuse.
- The mental health and wellbeing of LGBT+ children and young people is improved.
- The diversity of East Renfrewshire Council workforce at all levels better reflects the local population.
- Younger residents and disabled residents are able to participate and are supported to sustain good quality employment opportunities.

The report details the progress against each of these outcomes over the past two years.

12. In March 2023, we held a stakeholder event with community equality groups to review the progress against the six Equality Outcomes. Over 30 stakeholders attended from a range of community and third sector organisations including the Carers Centre, the Faith Forum, LGBT+ Youth group, Diversity ER and Women's Aid.

- 13. Some key successes against the Outcomes include:
 - Establishing parent's equality groups within schools
 - All five new family centres opened since April 2021 are fully accessible.
 - Installed and improved raised kerbs at the majority of bus stops; worked on footway widening and created safer crossings including tactile cones and audible bleepers at all 90 set of traffic signals
 - Improving active travel for children and young people through school initiatives and park initiatives.
 - Providing services and activities in alternative formats including British Sign Language interpreted panto performances in 2020 and 2021.
 - Participating in the national Equally Safe programme (domestic abuse) and over 100 staff completing the associated gender equality module.
 - Four secondary schools achieving LGBT Charter accreditation
 - LGBT+ Youth Group delivering awareness raising training to council staff
 - Increasing the diversity of ERC workforce, particularly employees with a disability (from 1.79% to 2.18%) and those from an ethnic minority background (from 2.98% to 3.56%)
 - Introducing an employability officer dedicated to support disabled parents

14. Under the Act, we are also required to publish employment information, including gender pay gap and statements on equal pay. As an employer, we work with our staff to mainstream equalities through both our structures (Workforce Planning Group, Organisational Development Board) and our culture (Values, We Are East Ren Awards, Kudos).

15. Our Human Resources policies are designed to support the diverse needs of our staff. Since 2021, we have pledged our support for the pregnancy loss charter, approved a new Menopause Policy and a new Health and Wellbeing Strategy.

16. A new staff Equality, Diversity and Inclusion network has recently been established to provide a safe space for employees to discuss and raise equality issues.

17. Our workforce data shows reductions in the pay gaps which is a positive trend. The gender pay gap has reduced to 5.71% from 6.3%; the disability pay gap has reduced to 9.81% from 17.32%; and the race pay gap has reduced to 6.76% from 12.47%. A new pay and grading structure was implemented in April 2021 for Local Government staff and pay awards have been agreed with CoSLA and Trade Unions, which will have helped to close some of the pay gaps. We continue to monitor this area closely and we hope that as more staff disclose their ethnicity and disability data this will show positive improvements in the pay gap data.

18. We continually look to develop and review the data measures we collect and benchmark against to ensure we have the best intelligence and picture to drive the agenda forward.

FINANCE AND EFFICIENCY

19. There are no specific financial implications arising from this report. Costs associated with implementing the commitments detailed will be met through individual departments and services.

CONSULTATION & PARTNERSHIP WORKING

20. The Equality and Human Rights Mainstreaming Report has been produced in partnership with all ERC departments, HSCP, ERCLT and key equality stakeholders.

21. As noted above (12), we hosted a stakeholder event in March 2023 with over 30 attendees. The stakeholders discussed and scrutinised performance from since 2021 and this feedback will shape action planned over the next 2 year period.

22. At a staff Equality, Diversity and Inclusion Network held on the 31 March 2023, members discussed progress against Outcome 5, which focuses on the diversity of the East Renfrewshire workforce.

IMPLICATIONS OF THE PROPOSALS

23. This is primarily a progress and performance update, therefore there are no particular implications in terms of staffing, property, legal. IT or sustainability. Proposals or policies referred to within the report will be impact assessed as appropriate. Though an updated EFRIA is not required for a progress report, the report itself demonstrates our commitment to and compliance with fulfilling our statutory equalities duties.

CONCLUSION

24. In East Renfrewshire, we want to ensure everyone is treated fairly, has equality of opportunity and is empowered to contribute to their community. We are fortunate to have a diverse local population and we believe this diversity is a valuable asset. We want to learn from the different experiences, ways of looking at things and skills that different individuals and communities have in our local area.

25. This report highlights the progress we have made in the last two years in mainstreaming equality and human rights in the way we work and provide our services. It also outlines the progress we have made against the six Equality Outcomes we set in 2021. Finally, it outlines details of the diversity of our workforce and the pay gap analysis.

RECOMMENDATIONS

26. It is recommended that Cabinet:

- a) Note the duties of the Equality Act 2010 (Specific Duties Scotland) Regulations 2012
- b) Approve the content of the Equality and Human Rights Mainstreaming Progress report prior to publication

REPORT AUTHOR

Claire Coburn, Strategic Services Lead Officer, Business Operations and Partnerships Claire.coburn@eastrenfreshire.gov.uk

Louise Pringle, Director of Business Operations and Partnerships

BACKGROUND PAPERS

- Equality and Human Rights Mainstreaming Report, April 2021



EQUALITY

Mainstreaming Report

PROGRESS ON THE 2021-2025 EQUALITY AND HUMAN RIGHTS MAINSTREAMING REPORT

APRIL 2023

AND

HUMAN

RIGHTS

AGE DISABILITY GENDER REASSIGNMENT RACE RELIGION OR BELIEF SEX (GENDER) SEX ORIENTATION PREGNANCY & MATERNITY MARRIAGE & CIVIL PARTNERSHIP



I am delighted to share the progress we have made since our 2021 Equality and Human Rights Mainstreaming Report. This update reflects the strides we have made in the last two years and reaffirms our commitment to ensuring equality and human rights continue to shape our approach to jobs, services and other aspects of life in East Renfrewshire.

At this time of producing this update, we are facing a range of issues linked to the costof-living crisis, war in Ukraine and budget challenges. We recognise these things will impact on each of us in different ways, with some groups feeling a disproportionate negative impact. Therefore, it is vital for us to keep equality and human rights as core values as we move through these uncertain times.

As a nation, we want a society that is fair and just, in which all can participate, flourish and benefit, where we respect and value diversity, and where we work together to build a buoyant and successful country.

In East Renfrewshire, we want to ensure everybody is treated fairly, encouraged to contribute and has a sense of belonging to the community. We are fortunate to have a diverse local population and we believe this diversity is a valuable asset.

This update report highlights the progress we have made in mainstreaming equality and human rights in the way we work and provide services across East Renfrewshire Council. It also outlines details of the diversity of our workforces and gender pay analysis.

We look forward to continuing this important work, making a difference and continuing to make East Renfrewshire an attractive and thriving place to grow up, work, visit, raise a family and enjoy later life for all residents.

Lorraine McMillan, Chief Executive East Renfrewshire Council

EXECUTIVE SUMMARY

This report provides an update on the progress of our <u>2021 Equalities and Human</u> <u>Rights Mainstreaming Report</u>. There are three main sections to this report:

1. Delivering on the duty to mainstream equality

This outlines the progress that has been made to ensure equality and human rights are integral to how we deliver our services and make decisions.

In 2021 we developed and implemented a new Equality Fairness and Rights Impact Assessment. We have introduced a new system for complaints monitoring, which will allow us to better understand the types of complaints we receive and demographics. We have also introduced an equality impact assessment as part of our internal procurement system.

There have been improvements in the way we involve people. We have **increased the number and diversity of Citizens' Panel members** particularly of younger, minority ethnic and disabled people and those living in the most deprived areas. We have coordinated a multi-agency response to **resettlement for Ukrainian refuges** and we held a focus group to understand **the needs and priorities of those with Additional Support Needs (ASN)** post-pandemic.

2. Outcomes progress 2021-2023

This section focuses on the six Equality Outcomes which we set in 2021 and highlights what progress has been made against each. It also includes feedback from a stakeholder event in which representatives from various equality community groups were asked to scrutinise progress.

We have taken steps to improve minority ethnic residents' involvement in public life and influence on decision making including **establishing parents' equality groups** and working to **establish a Community Equality Forum**.

To make services more accessible and increase the connection to communities, we have **opened fully accessible family centres**, **improved pedestrian access** for those with mobility issues, **improved active travel** for young people and **provided services and activities in alternative formats**.

In protecting domestic abuse survivors, East Renfrewshire Council has participated in the **national Equally Safe programme** and **over 100 staff have completed a gender equality module**.

To improve the mental health and wellbeing of LGBT+ children and young people, four secondary schools have achieved LGBT Charter accreditation and we delivered a focussed session for school Equalities Coordinators. The LGBT+

Youth Group has returned to face-to-face sessions and this group designed and delivered awareness raising training to Council staff.

To increase the diversity of East Renfrewshire Council workforce, we are working with Scottish Government's Race Employment Team on an equality action plan and we are undertaking an assessment of barriers that may exist in terms of racism and recruitment. Our workforce data shows in increase in the number of employees with a disability and from an ethnic minority background.

We have been working to widen employment opportunities, particularly for younger and disabled residents. We offer **employer recruitment incentives** and we introduced an **employability officer dedicated to support disabled parents**. This is in addition to the existing **key worker for young people most in need**.

3. Employment report

This section focusses on East Renfrewshire Council as an employer and provides details of how we work with our staff to mainstream equalities and human rights. This comes through our structures (**Workforce Planning Group, Organisational Development Board**) and our culture (**Values, staff awards**).

Since 2021 we have pledged our support for the **pregnancy loss charter**, approved a **new Menopause Policy** and a new **Health and Wellbeing Strategy.** We are currently developing a **staff equality**, **diversity and inclusion network** to provide a safe space for employees to discuss and raise equality issues.

Our workforce data shows an increase in the number of employees with a disability and from an ethnic minority background. We have also seen reductions in the Gender pay gap, Disability pay gap and Race pay gap which is a positive trend.

Full details of all these findings, and others, can be found in the main body of this report.

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BACKGROUND

East Renfrewshire's <u>Community Plan</u> sets out the Community Planning Partnership's vision for all of East Renfrewshire's communities, with a sharp focus on tackling inequality through <u>Fairer East Ren Plans</u>; the Education Department's <u>Local Improvement Plan</u>; and our current <u>Equality and Human Rights Outcomes</u>. The Community Plan has five strategic outcomes covering early years and vulnerable young people; learning, life and work; economy and environment; safe, supportive communities; and older people.

This report covers the equality public duties held by the Licensing Authority's as well as the Education Authority, thus all references to the "Council" in this document include both, unless otherwise stated.

The Health and Social Care Partnership (HSCP) has its own equality reporting process and equality outcomes. The <u>most recent HSCP commitments</u>, actions and progress report was shared to the Integration Joint Board (IJB) in March 2023. However, the Council works closely on a day-to-day basis with the HSCP and East Renfrewshire Culture and Leisure Trust (ERCLT) to embed a mainstreaming approach to equalities in the delivery of our strategic outcomes.

The Council's approach to accountability in delivering on equalities is evidenced through the Council-wide mid-year and annual reporting cycles, the Education Department's Standards and Quality Report as well as the Council's two-yearly Equality and Human Rights Mainstreaming and Outcomes reports.

Equality Duty

East Renfrewshire Council, in common with all listed authorities, is required by the Equality Act 2010 (Specific Duties) (Scotland) Regulations 2012 to publish a set of equality outcomes and report progress on mainstreaming the equality duty. More information on the Councils duties can be found on page 5 and 6 in the 2021 Equality and Human Rights Mainstreaming report

Rights

East Renfrewshire Council is committed to fulfilling our Human Rights duties under the Human Rights Act 1998. We will continue to ensure that our actions progress in line with international obligations.

We will continue to monitor and respond to any changes in legislation in relation to Human Rights and Children's Rights

East Renfrewshire Council is committed to the incorporation of the UN Convention on the Rights of the Child (UNCRC) into Scots Law. In preparation for this, we established the UNCRC Implementation Group in April 2021 to ensure that all staff are supported to consider the implications for how we deliver council services.

As a Council, we place equality at the heart of everything we do and are committed to ensuring equality of opportunity and social inclusion for all our service users and employees.

ABOUT EAST RENFREWSHIRE

East Renfrewshire is situated to the south of the City of Glasgow and covers an area of 67 sq miles. The Levern Valley area includes the settlements of Barrhead, Neilston and Uplawmoor. The Eastwood area includes Busby, Clarkston and Williamwood, Eaglesham and Waterfoot, Giffnock, Netherlee and Stamperland, Newton Mearns and Thornliebank.

We have the largest proportion of children and young people in any local authority in Scotland and this is predicted to grow.

We also have the some of the highest life expectancy rates in Scotland and, in turn, an increasing aging population.

Our population is growing faster than Scotland as a whole, and this can be attributed, in part, to migration into the area.

We are one of the most ethnically and culturally diverse areas in Scotland with significant Muslim and Jewish communities, and a growing Hindu community.

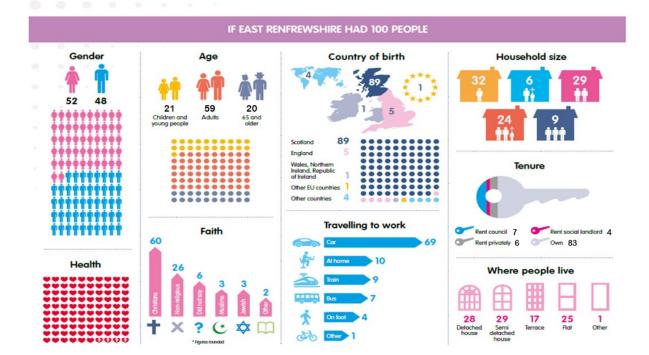
The majority of our residents rate their general health as 'good' or 'very good'. However, we have one of the highest proportions of population in Scotland with one or more long-term health conditions.

We have around 2,000 primary aged pupils and 2,200 secondary aged pupils identified with additional support needs. The percentage of pupils with additional support needs has generally increased annually with the 2021 figure the highest to date. In secondary, the values have increased annually in line with the national trend but remain lower than the national averages.

The amount of unpaid care provided in East Renfrewshire is slightly above the national average.

Of our 122 data zones, 7 data zones are amongst the 20 per cent of the most deprived areas within Scotland.

The 2022 census data will provide an updated profile of our residents and we will monitor this when it is published.



9350 All pupils

148 children

(10-18)

10,884

2021

12,015

2016

M

Early learning Primary 2,494 9 24 23 New homes planned up to 2031 85% full LLL 92% full 1148 P1 pupils 2226 da All pupils (nol partnership providers 8 2043 107,971 27 Secondary ASN School 78% Economically active 7 Economically inactive 22% Where people live 91% full 8041 All pupils 25% 1 0 Young People in East Renfrewshire Deaths 2021 2021

7 da

out of 122 in the most

5352 live here.

deprived 20% of Scotland.

Extra moving into East Renfrewshire 2021

Top baby names

Population

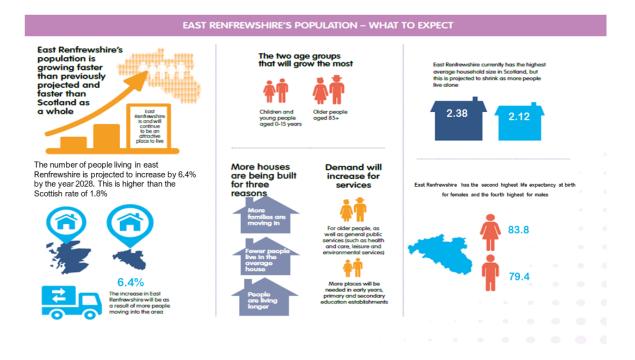
Life expectancy 2013-15 2019-21

77 /84 \ |||

1911

EAST RENFREWSHIRE FAST FACTS

18



SECTION 1: DELIVERING ON THE DUTY TO MAINSTREAM EQUALITY

MAINSTREAMING EQUALITY

In this section we outline the progress that has been made to ensure equality and human rights are integral to the work of the Council since 2021. Details of progress prior to this date can be found in our current 2021 <u>Mainstreaming Report</u>. The duty to mainstream equality simply means integrating equality into the day to day working of an authority. This is described below through how the Council makes decisions and how people are involved in the work of the Council.

How we make decisions and use information

Equality considerations are embedded into Cabinet and other Council decision making processes. All corporate report formats include a section where report authors are required to highlight the implications of their proposals, including equality considerations. More recently the 2023/2024 budget setting process required the Council to publish a number of Equality, Fairness and Rights Impact Assessments (EFRIAs) which considered the impact of savings on protected characteristics and socio-economic status.

Our Equality, Fairness and Rights Impact Assessment, integrates the Equality Act, Fairer Scotland Duty, UN Convention of the Rights of the Child and Human Rights. This is being widely used across the Council and work is in progress to develop this as an online tool. The development of an online tool has taken longer than envisaged and is still in progress. In the interim we have created a central repository which is populated with all recent Equality, Fairness and Rights Impact Assessments (ERFIA's). Four training sessions have been delivered to support officers and managers to undertake the EFRIA, and a guidance document available on our Intranet has been produced to support staff as they carry out EFRIA's.

We are committed to translating reports we produce in other languages or provide them in alternative formats such as large print and Braille on request. Since late 2018, that commitment has included British Sign Language.

For our complaints monitoring process we have introduced a new Customer Relationship Management system (GOSS) and work is currently in development to create source data for extracting information on types of complaints and demographics.

During the period under review, the Council has continued to improve its processes for handling information about service users and service activities, including protected equality characteristics in line with our Information Governance Framework. The Council is also in the process of implementing a data programme to further support data collection and analysis to create insight and knowledge to support compliance with our public sector equality duties by being better informed.

A sound information base is crucial for building equality considerations into everything we do. Understanding how different people use our services is an important step in making equalities core to the delivery of our functions. We are already putting in place processes which will enable us to ensure protected characteristic information is managed in line with our regulatory and legal obligations and which respects privacy of individuals and groups within East Renfrewshire. We will also build on our work to analyse other outcomes; such as the educational attainment of different groups.

In relation to decision making around procurement, all tender exercises are issued using the Scottish Government's Public Contracts Scotland tender system which includes the Single Procurement Document selection questions. Selection questions enable the Council to identify suitably qualified and experienced bidders for the procurement to ensure that public money is spent with lawful, capable and stable suppliers. Consideration is given to Fair Work Practices, Community Benefits, Labour Law and an equality impact assessment prompt as part of the internal contract strategy development.

How we involve people

East Renfrewshire Residents

Throughout 2021 the Community Learning & Development (CLD) team engaged 200 local residents in locality planning areas by hosting online and in-person events. Residents have highlighted that the cost-of-living crisis, opportunities for social interaction and health and wellbeing are the emerging priorities.

At the end of 2021, the Council commissioned research into the <u>humanitarian impact</u> of Covid on East Renfrewshire Residents. Through a series of focus groups, surveys and one-to-one interviews, the report identified specific groups most impacted by the pandemic that require a targeted response. These groups include;

- Women experiencing domestic violence
- People from BAME backgrounds
- People in more deprived aeras
- People with disabilities and ongoing physical and mental health conditions
- Older people
- Children and young people.

In response, the Council identified funds via Covid-19 reserves to target resources at groups experiencing the most profound inequalities from the pandemic including a programme aligned to the principles of Children Experiencing Domestic Abuse Recovery (CEDAR) for women and children affected by domestic violence, additional welfare rights and fuel poverty supports, learning recovery in schools and holistic warm and welcome spaces.

East Renfrewshire also continues to use the Citizens' Panel to engage a wide representative group of over 1,200 local residents. In 2021, a further recruitment drive focused on representation from people under 45, those from minority ethnic communities, people with long-term limiting conditions and residents living in our most deprived areas.

The latest Panel survey sought views on a core set of topics around satisfaction with services as well as questions on the cost-of-living crisis, climate change and digital

inclusion. The survey was carried out at the end of 2022 followed up by focus groups in February 2023 to gain further insight on what is underpinning their views about living in the area.

During autumn 2022, East Renfrewshire Council carried out the largest public consultation exercise on budget planning to date with residents, employees and stakeholders. The methods used for the consultation allowed for a breadth of engagement across different communities. There was an in-person panel for secondary school pupils to engage young people, and the panel events also attracted a number of older residents, particularly those using Culture and Leisure Services.

There was a public online survey which women predominated at 70%. The 35-44 year age category accounted for 46% of the total responses, which is 34% above that age group representation with East Renfrewshire demographic profile. We also used the Citizen Panel to allow for broader representation for the budget consultation with a higher proportion of older adults represented, with 37% of respondents aged over 65. This is 11% above East Renfrewshire population profile where older adults make up 26%. The gender split was slightly more even with men accounting for 44%. The Citizens Panel also demonstrated a reach to minority ethnic communities at 7% of respondents nearly 3% above the proportionate demographic population of East Renfrewshire. Through all the budget consultation methods a sense of reducing inequalities and protecting our most vulnerable residents came through strongly.

Third Sector and community groups

The Council works with a wide range of community partners to close the inequality gap. We do this by identifying and targeting residents and communities most in need. We have used participatory budgeting (PB) approaches to engage our most underrepresented communities in partnership with Linking Communities which is a community-led umbrella group comprised of representatives from our locality planning areas. In 2021 and 2022 communities voted to distribute funds to 45 groups and a further 47 in 2022/2023 including Barrhead Men's Shed, Dunterlie Baby & Toddler Group, Thornliebank Seniors Group, and Include Me 2 (people with additional support needs) who all support more under-represented and disadvantaged groups. The CLD team also support a Youth PB initiative with members voting on behalf of 14 youth groups focusing on the themes of environment, safe spaces, mental health and health and well-being. Our main Third Sector partner, Voluntary Action East Renfrewshire (VAER) also delivered community grant making participatory budget events in 2022 and 2023 supporting 37 projects with £150,000 funding. Some of these projects will reach communities that experience the most inequalities including Jewish Care Scotland, Community Connects project, the Autistic Collective and Diversity ER.

Voluntary Action East Renfrewshire (VAER), is the Third Sector Interface (TSI) for East Renfrewshire and is a key Community Planning Partner. VAER also helps source funding for local groups and organisations and more recently facilitated the Scottish Government's Communities Mental Health and Wellbeing Fund. Grants totalling £333,689 have been distributed to 32 community groups since November 2021 including Include Me2 Club, Recovery Across Mental Health (RAMH), and Women's Aid South Lanarkshire & East Renfrewshire. These and many other successful applicants play a vital role in promoting and safeguarding equality across the authority and supporting the Council to achieve our equality outcomes.

The Council and VAER have worked closely together on projects to advance equality of opportunity for the residents of East Renfrewshire. The Community Hub, a partnership across the Council, VAER and HSCP continues to provide a single point of access for all community enquiries and is used as a signposting channel for wider support needs. The Digital Inclusion Partnership seeks to address inequalities in accessing digital skills and resources, and since April 2021, VAER have provided 389 digital skills support sessions through their digital champion programme with the help of volunteers. There have been home visits offered to those experiencing mobility barriers, and the sessions have also been provided to people where English is not the spoken language.

With the recent resettlement scheme for Ukrainian refugees, the Council coordinated a multi-agency response with VAER leading the voluntary sector response. This included running weekly conversational-English classes (attended by 10-14 individuals) in a and coordinating activities and donations for refugee families. Through this partnership approach a total of 68 families have been supported.

The Additional Needs Partnership is coordinated by the Council with support from partner agencies. During the pandemic the partnership continued to meet regularly, in order to share information and resources and work together to help improve services. This work is being strengthened in the pandemic recovery phase. At the end of March 2022, a focus group took place with Engage Scotland to explore the main needs and priorities of individuals with ASN, their families and carers in a post-Covid world. There were 6 attendees and follow-up interviews on a one-to-one basis are currently being carried out.

Equality Forum

As part of the original engagement process for our Equality Outcomes, minority ethnic community representatives identified a need for a more active role in engaging with decision making bodies through an Equality Forum. This formed part of the critical activities for Equality Outcome 1 (see 67 of Mainstreaming Report). Community equality representatives were also clear that any proposed structures need to be community-led. The Council will support equalities groups to develop structures which are independent and empower those coming from protected characteristics to engage with public institutions around their needs. Progress on this area was hindered by the pandemic but a recent networking event was arranged to bring a number of grass roots equality groups together with 17 attendees, to explore the establishment of a forum and its membership

Our British Sign Language Plan

The BSL Plan for East Renfrewshire Council, as required by British Sign Language (Scotland) Act 2015 sets out actions the Council and its relevant partners will take over the period 2018-2024. Whilst there are reporting mechanisms attached to this plan elsewhere, we also committed ourselves to report on progress made within this report.

We organised BSL awareness raising workshops in 2022 which were attended by 29 staff members. Staff commented positively in their evaluations about the training in terms of supporting them in their job roles. Also, the fact that the training was led by a trainer who was deaf and this allowed participants to get an insight into the lived experience of deaf people and barriers to access to services.

In March 2022 Eastwood Park Theatre hosted a 2-week research and development project with Solar Bear - a theatre company who primarily use British Sign Language in their work, and specialise in providing opportunities for deaf theatre makers. The project work will inform future initiatives.

Eastwood Park Theatre has offered a BSL interpreted panto performances in 2021 & 2022, and also 6 digital screenings each of "Jane Eyre" and "Jekyll & Hyde", and one digital screening of the children's performance "The McDougall's Toyland".

In Autumn 2022, ERCLT's Arts & Heritage Team ran a weekly drama programme for young people with a focus on integrating learning BSL with creating an original piece of theatre. Attendance averaged 16 participants per week, with the work being finalised and presented during the October break.

In November 2022, ERCLT ran a BSL interpreted performance/sharing followed by a discussion as part of the Community Covid Memorial project, Remembering Together.

We also shared information via our social media provided by the British Deaf Association Scotland, BDA Scotland in BSL format during the pandemic.

SECTION 2: OUTCOME PROGRESS 2021-2023

2021 – 2023 Progress

In 2021, we developed six new Equality Outcomes based on Equality and Human Rights Commission (EHRC) guidance, available evidence and a range of engagement exercises.

Each outcome has key activities and critical indicators (measures) associated. The following section provides an overview of the progress against each outcome between April 2021 and March 2023. Some outcomes have seen measurable successes and this section demonstrates what has been achieved. However, we recognise that progress is not time-bound in line with our reporting timescales, and that progress will be ever changing over time. We are also working to develop and review the data measures we collect and benchmark against to ensure we can properly demonstrate progress and tell the story of our journey.

In March 2023, we engaged with a range of stakeholders to review and discuss progress on each outcome. Over 30 stakeholders attended from a range of community organisations and third sector organisations including the Carers Centre, the Faith Forum, LGBT+ Youth group, Diversity ER, Women's Aid and others. We also used this as an opportunity to shape the future actions required to achieve the outcomes. The feedback from this engagement is included within the relevant section.

Progress on outcome 5, which specifically focuses on the diversity of East Renfrewshire Council Workforce, was also discussed at a staff Equality, Diversity and Inclusion in March.



OUTCOMES



Minority Ethnic residents are represented in public life and have their needs recognised and addressed in decision making



Minority ethnic, disabled and younger residents are able to access services and feel connected to their communities.



Domestic abuse survivors are protected from harm and abuse.



The mental health and wellbeing of LGBT+ children and young people is improved.



The diversity of East Renfrewshire Council workforce at all levels better reflects the local population.



Younger residents and disabled residents are able to participate and are supported to sustain good quality employment opportunities.

Outcome 1: Minority ethnic residents are represented in public life and have their needs recognised and addressed in decision making

Why is this outcome important?

2020/21 engagement findings showed that minority ethnic residents feel less involvement in public life and are therefore less likely to influence decision making

This feedback is supported by local data which shows a lack of minority ethnic representatives on Council Boards, within the Elected Members or in senior management positions

What did we say we would do?

- Empower and encourage minority ethnic residents to get involved in public life
- Increase the influence minority ethnic residents have on strategic decision making

What have we done so far?

We have provided support to schools to establish parents' equalities groups to encourage parents to get involved in school life and influence decision making.

We are working to establish a Community Equality Forum. We will encourage minority ethnic residents to have a strong representation on the Forum. One of the purposes of the Forum will be to take an active role in influencing and scrutinising Council decision making. Another purpose of the Forum will be to support ERC Equality, Fairness and Rights Impact Assessment process to consider the impacts which potential policy changes could have on minority ethnic communities in East Renfrewshire.

An ethnic minority English as an Additional Language and Diversity Development Officer has been appointed within the Education Department to promote equality, diversity and inclusion through the curriculum, learning and teaching approaches and by supporting and promoting parental engagement amongst ethnic minority families.

East Renfrewshire Culture and Leisure Trust has one minority ethnic member on its Board of Directors (11%)

What do our stakeholders think of our progress?

Parents Equalities Groups are working well in schools as is support for Minority Ethnic carers.

The Council should recognise the needs of diverse cultural and religious groups in East Renfrewshire and tackle discrimination in all its forms.

East Renfrewshire Council and its partners could explore more engagement channels and approaches which lead to greater opportunities for participation of people from minority ethnic backgrounds in public life. Further progress must be made regarding the establishment of a Communities Equality Forum and to be mindful of success factors such as leadership with the communities to drive this and resources for long term sustainability. Simply volunteering cannot be relied upon for growth.

What do we have planned over the next 2 years?

We will continue to facilitate the establishment of a Community Equality Forum which will increase the potential of minority ethnic communities influence at a strategic level.

We will continue to promote opportunities and remove barriers for minority ethnic residents to get involved in public forums and committees for decision-making.

We will increase the use of local data as part of our Equality and Fairness Impact Assessment process.

The following measures are intended to highlight progress against this outcome. Where baseline data is available, this has been included.

Critical Indicators	Current data	Baseline data (April 2021)	Direction of change
Number of minority ethnic members on council boards- this data is not currently collected for Community Councils	1 member (11%) of ERCLT Board of Directors	0	Minimum
Number of Equality, Fairness and Rights Impact Assessments making use of local data and/or engaging with the Equality Forum	47	2	1

Outcome 2: Minority Ethnic, disabled and younger residents are able to access services and feel connected to their communities

Why is this outcome important?

2020/21 engagement suggested that minority ethnic residents felt access to services could be restricted due to language barriers.

Engagement suggested the disabled residents felt access to some services was restricted due to a lack of information in alternative formats.

Engagement suggested that young carers may feel a lack of support, and therefore a disconnect with their communities.

Engagement findings suggested that young people in East Renfrewshire are likely to feel disconnected from their communities due to lack of jobs and affordable housing.

What did we say we would do?

- Make services more accessible to minority ethnic, disabled and younger residents
- Ensure the services offered meet the needs of residents
- Build stronger community connections for minority ethnic, disabled and younger residents

What have we done so far?

To ensure all services are open and welcoming to minority ethnic residents, we have provided training to all new Customer First staff. This includes 'Induction and customer care', 'Equality and Diversity Introduction' and 'Equality and Human Rights'. In addition, a number of frontline staff have undertaken the following training:

- British Sign Language
- Breast feeding awareness
- Supporting mental health
- Suicide awareness
- I am Me
- Poverty awareness
- Veterans service
- Deaf awareness training

Staff in the Money Advice and Rights Team have attended training delivered by the LGBT+ group and they are also an active member of East Renfrewshire's Disability Alliance.

A Head Teacher Seminar held in March 2023 had the theme "Building a Culture of Equality" which explored approaches to self-evaluation, culturally responsive teaching and parental involvement within our diverse communities.

To ensure there is good physical access to services, including accessible building and accessible transport links, we have:

- Opened 5 fully accessible family centres. This now means that the majority of education establishments are fully accessible with alternative provision in place to ensure equality of access to education (4-5 primary schools where physical alterations not been possible)
- Healthier Minds, a tier two multi-disciplinary recovery service works in collaboration with a team comprising of a mixture of multi-agency professionals from HSCP, Education and third sector to support and strengthen the mental health and wellbeing of children and young people.
- A review of Additional Support for Learning, which captured the views of children and young people with additional support needs and their families, was carried out across all settings and schools. There were a number of recommendations made and an action plan to address these recommendations is currently being implemented.
- Installed and improved raised kerbs at the majority of ERC's busier bus stops and dropped kerbs improved at various locations.
- Worked on a number of footway widening and created safer crossings including Viaduct Rd. footway link – completing a popular route to a nursery; Grahamston Rd. – footway link – completing a previously hazardous footway disconnect in front of fire station; and Mearns Road – pedestrian refuge islands reduce crossing distances at access to public park on otherwise wide carriageway
- 200 of ERC's bus stops are equipped with shelters (which are all wheelchair accessible and have seats fitted)
- All 90 sets of traffic signals & pedestrian crossings have rotating tactile cones fitted underneath the push buttons. Sites which are not on dual carriageways (i.e. are straight across rather than 2-stage crossings) also emit an audible/bleeper signal. The majority of these sites also have tactile paving to assist visually impaired pedestrians to locate the poles fitted with push buttons/rotating tactile cone units.
- All pedestrian crossings have been upgraded to puffins (from pelicans) with the significant benefit that traffic is held on an extended red signal (i.e. no flashing amber) when a pedestrian is detected crossing the road slowly

We have increased participation on ERCLT's programme for young people by:

- Providing 'All Stars Sports Camp' for children and young people with additional support needs throughout Spring and Summer holidays (12 children and young people during Spring and Summer 2022)
- Reinstating sports clubs for children with additional support needs in December 2022 (up to 48 children and young people attending on a weekly basis)
- Developing a programme of activities in Isobel Mair School (for up to 30 children and young people)
- Running a weekly drama programme for young people with a focus on integrating BSL in theatre (average 16 children and young people per week)

• Reinstating swimming programmes in 12 primary schools and providing enhanced access to swimming lessons for disabled young people (20 children and young people)

We have improved active travel to allow young people to move across the authority by:

- Delivering active travel initiatives in schools including 'Beat the street', 'Walk, Ride or Park and Stride'
- Delivering one-off active travel initiatives such as 'Dino Chums' which took place in both Rouken Glen and Cowan Parks
- We have worked to identify the needs of different groups and consider how to best meet these, by:
- Focussing on hall lets which target social isolation when planning reopening post-pandemic
- Providing concessionary facility hire rates for a range of organisations supporting disabled residents, including a wheelchair basketball club, Include Me 2 and Barrhead and Neilston Disabled Forum

We have communicated and promoted services in alternative ways including:

- Offering BSL interpreted panto performances in 2021 and 2022
- Linking road closures/works webpage through 'Tell Me Scotland' to ensure the information is accessible to the widest possible audience
- Family First have supported ethnic minority residents experiencing isolation and loneliness through supporting families to make connections with other families and community groups, facilitating wellbeing walks, holding regular virtual coffee mornings, library visits and signposting to resources to support mental health.

What do our stakeholders think of our progress?

There has been good progress to date, particularly with regards to the physical environment to improve access for disabled residents. The Additional Support Needs group and Your Voice provide a mechanism for the local community and organisations to influence planning.

There are ongoing issues with language barriers and a need for wider use of interpreters as well as training for staff to have these skills in-house. English as an Additional Language (EAL) classes should be provided and offered to children as well as adults.

East Renfrewshire could become inclusive place for minority ethnic residents by providing a Multicultural Hub and shared spaces. Some minority ethnic young people may not feel welcome and can feel stigmatised around antisocial behaviour so would appreciate safe spaces to go to.

Some felt that young people need more opportunities to interact with their peers in a safe space in the area. Mental health support for young people, particularly those with additional support needs, should be prioritised within schools.

What do we have planned over the next two years?

Build a wider provision of translation and interpretation services for communicating and promoting service information

Continue to provide training to all Council staff to increase awareness of cultural diversity

Continue to consider accessibility needs of all Council services and buildings, and ensure accessibility is embedded within the upcoming Transport Strategy.

Work with community groups and ethnic minority residents to understand what spaces are required.

The measures below are intended to demonstrate the progress against this outcome.

Critical Indicators	Current data	Baseline data (April 2021)	Direction of change
Percentage of minority ethnic residents who feel a sense of belonging to their community*	40%	53%	↓
Percentage of disabled residents who feel a sense of belonging to their community*	54%	43%	1
Percentage of younger residents who feel connected to their communities*	Sample size too small	Sample size too small	

*Data gathered from Citizen Panel Survey

Outcome 3: Domestic abuse survivors are protected from harm and abuse

Why is this outcome important?

In 2021-22, 593 domestic abuse incidents were reported to the Police; which is a 10% increase compared to the previous year. This means that there is domestic violence happening every day in homes across the authority.

We know that almost all domestic abuse survivors are women – more than four out of five domestic abuse incidents reported to the police involved a female victim, and 99% of high-risk victims were female. The gender of victims has been consistent over time with about 80% of females experiencing domestic abuse incidents.

We also know there are additional risk factors relating to the protected characteristic groups including disability and ethnicity. 41% of victims recorded a disability. 12% of victims were from Minority Ethnic communities and 45% of women and children supported in refuge were from Minority Ethnic communities.

What did we say we would do?

- Ensure staff can identify and respond to domestic abuse appropriately and effectively
- Implement policies and strategies which support the strategic response to domestic abuse

What have we done so far?

East Renfrewshire Council is a participant in the national Equally Safe programme and over 100 staff have enrolled to complete the first e-module on gender equality. In addition, 277 staff have had domestic abuse training.

Domestic abuse resources and tools have been made available to all staff, including:

- a Safe and Together gold standard child protection domestic abuse training
- a Multi-Agency Risk Assessment Conference (MARAC) to provide a structured, partnership response to high-risk cases of domestic abuse
- a comprehensive risk assessment (DASH Risk checklist) to support decision making on cases referred to MARAC

We have ensured staff are aware of the referral pathways and supports available through:

- a comprehensive training programme on Domestic Abuse/MARAC and Safe and Together practice
- regular communications to all staff
- monthly domestic abuse advice sessions for any member of staff to discuss and seek advice
- Domestic abuse briefings to 50 care home staff in 2022/2023

We are currently developing a Domestic Abuse Policy for Managers and Staff and a Domestic Abuse Housing Policy. Both policies have involved consultation with domestic abuse survivors, partner organisations and the Violence Against Women Partnership. Their purpose is to ensure a sensitive, consistent and effective response to support victims/survivors experiencing or at risk of domestic abuse.

Work has begun on a new programme aligned to the principles of 'Children Experiencing Domestic Abuse Recovery' (CEDAR) for women and children affected by domestic violence.

All secondary schools trained in the Mentors in Violence Prevention approach and one Secondary school is working to become our first accredited Equally Safe school.

What do our stakeholders think of our progress?

Overall, progress against this outcome is evident with strong partnership work and a collective action focus highlighted clearly, alongside an obvious commitment to this work from all partners. Training programmes for staff and organisations are valuable in helping to identify and respond to domestic abuse appropriately and effectively.

While there has been significant reduction in the silence and shame that often surrounds domestic violence, it is vital this work continues in order to reduce this stigma.

Embedding close ties with Education is important to support young people to challenge and positively influence the attitudes, beliefs and cultural norms that underpin all forms of gender-based violence in our society.

More work is needed in trauma recovery and rebuilding confidence, including signposting and assessment of trauma informed spaces.

Developmental support in minority ethnic communities and faith settings in order to educate members to support with these issues.

What do we have planned over the next 2 years?

- Roll out Equally Safe e-learning modules as core training all new staff.
- Ensure domestic abuse training is available for all staff
- Ensure domestic abuse resource tools are available to all staff
- Implement Housing Domestic Abuse Policy
- Implement Domestic Abuse Policy for managers and staff.
- Implement a communications campaign to raise awareness of the new policy.
- Ensure staff are aware of the referral pathways and supports available
- Implement domestic abuse recovery programme for women and children.
- Continue to implement Mentors in Violence Prevention Programme

The measures for this outcome are intended to demonstrate some of the key data which can indicate progress. It is important to note that the issue of domestic abuse is complex and we need to understand the story beneath the figures. For example, an increase in the number of incidents could show an increase in confidence in reporting or an increase in incidents, therefore a measure of change could be either positive or negative.

Critical Indicators	Current Data	Baseline data (April 2021)	Measure of change
Number of Domestic Abuse incidents -this data is sourced from Police Scotland whose most up-to date figures at the time of writing are for 2021-22.	593 (2021-22 figures)	537 (2020-21 figures)	N/A
Number of staff undertaking Domestic Abuse training (Domestic Abuse, Stalking and Honour Based Violence Risk Assessment (DASH) and Safe and Together)	225 (DASH 149 S&T 76)	239 (DASH 127 S&T 112)	N/A
	There has also been a series of Domestic Abuse briefings to staff including 50 care home staff.		
Number of Referrals to Domestic Abuse support services in East Renfrewshire	Request for Assistance HSCP (children only)	Request for Assistance HSCP (children only)	N/A
	177 Women's Aid (Women & Children)	365 Women's Aid (Women & Children)	
	335 MARAC	288 MARAC	-
	330	292	
	Total 842	Total 945	

		Women's Aid Helpline Calls	
	891	517	
Proportion of supported women and children who report improvement in domestic abuse outcomes. Source is self-reported outcomes by women and children in Women's Aid		84% women 87% children	

Outcome 4: The mental health and wellbeing of LGBT+ children and young people is improved

Why is this outcome important?

2020/21 engagement findings indicated a need for increased mental health support for young people in East Renfrewshire; this was raised both by young people directly and parents and carers of young people. The Children's Plan has already identified this as a priority action.

Data at a national level also indicated that LGBT+ young people are at a higher risk of mental health problems than heterosexual people.

National data suggests that LGBT+ residents are much more likely than others to feel isolated and/or lonely.

What did we say we would do?

- Increase preventative mental health and wellbeing support for LGBT+ children and young people
- Increase early intervention mental health and wellbeing support for LGBT+ children and young people

What have we done so far?

We have supported education establishments to engage in a range of activities which promote the mental health and wellbeing of LGBT+ children, young people and parents/carers. Four secondary schools have been supported to achieve LGBT Charter accreditation at bronze and silver levels.

We have supported education establishments to understand children's rights and take a rights-based approach to all aspects of practice. We delivered a focussed session for school Equalities Coordinators on the United Nations Convention of the Rights of the Child in September 2021, and every school is engaging with Rights Respecting School framework.

In March 2023, we launched a Social Justice Framework for Education in East Renfrewshire. This offers practical guidance on how teachers and early years practitioners can collectively promote social justice, including all schools providing LGBT inclusive education so that children, young people and families see representations of people of all gender identities and sexual orientations and are able to participate equally in the life and work of the school. This is supported by LGBT inclusive practice professional learning modules.

We continue to support the LBGTI youth group with an early return to face to face delivery. The group provides a safe, inclusive environment where young people access support from staff and peers, participate in a programme of fun and educational activities with a focus on improving mental health and wellbeing. There has been an increase in numbers from the previous period.

Some of the young people at the LGBTI youth group designed and delivered LGBTI awareness to Council staff. This has been delivered to over 15 Council employees and will continue to be available on request.

What do our stakeholders think of our progress?

Having the CLD LGBT+ youth group is a key support for the young people's mental health, having the same worker there most of the time is vital as they are able to pick-up on needs and identify issues at an early stage.

While some schools are trying to promote this outcome and offer programmes around identity and same sex relationships, there is not a consistent approach or delivery across all schools in the authority meaning the support on offer can vary significantly.

While young people feel safe attending support groups, they often still feel threatened in areas surrounded by other young people displaying anti- social/risk taking behaviours.

More education needed for parents and faith organisations in order to support their children/young people if they are part of the LGBT+ community.

What do we have planned over the next 2 years?

Re-establish the PridER group to work towards an autonomous status and plan for activities throughout the year in partnership with key stakeholders such as schools, local LGBT communities and ERC services and Employee Equality, Diversity and Inclusion Network.

We will continue to open access to the LGBTI youth group to deliver LGBTI Awareness Training to Council staff.

The measures for this outcome are intended to present some key data around areas of progress. Where baseline data is available, this is included.

Critical Indicators	Current data		Measure of change
Number of Secondary schools progressing through the LGBT Youth Charter accreditation programme	4	0	
% schools and centres engaging with UNICEFs Rights Respecting School framework	100%		1
Number of interactions with the LGBT+ Helpline -the helpline was established during lockdown to provide a safe and confidential space for	4	1	1

young LGBT+ PEOPLE who may have felt isolated, however demand has been low.			
Number of people accessing the LGBT+ Youth Group for support	43	18	1

Outcome 5: The diversity of East Renfrewshire Council workforce at all levels better reflects the local population

Why is this outcome important?

Employment opportunities was a key theme identified by the Equalities and Human Right Commission and our 2020/21 engagement found this was important at a local level too.

As the largest local employer, ERC should be leading the way in providing good quality employment and advancement opportunities for staff within the protected characteristic groups.

What did we say we would do?

- Ensure our recruitment policy and practice is inclusive
- Improve access to career pathways for employees from minority groups
- Improve retention of employees from minority groups

What have we done so far?

We have been involved in the Scottish Parliament's Equalities and Human Rights Committee around race equality in employment and we are working with the Scottish Government's Race Employment Team to identify an equality action plan.

We have been working in partnership with Coalition for Racial Equality and Rights (CRER) to undertake an assessment of barriers that may exist in terms of racism and recruitment.

We have committed to the Equalities Charter and included a statement on all job adverts to affirm our commitment to this.

We have seen an increase in applicants from ethnic minority backgrounds (10.8% compared to 8.6% in 2021) and applicants with a disability (2.43% compared to 1.79% in 2021).

We have also seen our workforce become slightly more diverse in terms of minority ethnic and disabled employees. In terms of our existing staff profile:

- Our minority ethnic employee population has increased from 2.98% to 3.56%
- Our sex/gender data shows a slight decrease in females from 76.72% to 76%
- Our disabled employee population has increased from 1.79% to 2.18% (which could be due to more staff feeling comfortable to disclose this information)
- Our age bands remain relatively unchanged from previous reporting years with the greatest number of staff located in the 45-54 age range

The pay gaps in relation to gender, disability and race have all reduced over the last 2 years which shows a positive trend in closing the gaps. Pay gap information is used to highlight any differences in average pay relating to protected characteristic groups. This can identify potential areas of inequality, however this

is with the caveat that some of the data is reliant on employees choosing to share this.

We provide a number of equality training courses and unconscious bias is included in our recruitment training. The Education Department provide this training for all probationers, new Head Teachers and a course will be provided to all existing Head Teachers and Line Managers. We also delivered Anti-Racism training for senior leaders May 2022.

We want to recognise and support aspiring minority teachers and encourage them to apply for promotion. In August 2022, we supported Minority Ethnic teachers to engage with a leadership and mentoring programme through Scottish Association of Minority Ethnic Educators (SAMEE).

What do our stakeholders think of our progress?

There has been good progress against this outcome to date.

It is positive to see a wider range of people applying to work at East Renfrewshire Council.

It would be positive to see ERC jobs advertised more widely. This could include publishing them on noticeboards in libraries, sports centres and community centres. It could also include speaking to community groups and community workers via word of mouth.

East Renfrewshire Council should consider how to increase their appeal as an employer to attract a wider range of applicants. This could include promoting the existing positives such as being a disability confident employer and offering a range of positive HR practices such as flexible working conditions.

We should be comparing the workforce profile data against the local population profile. This would demonstrate if the workforce reflects the population.

Insights from the staff Equality, Diversity and Inclusion network include the need to improve the data that we have on the diversity of our workforce, and to ensure where possible that our recruitment panels are diverse and panel members receive unconscious bias training. It was also recommended that we place more value on having an additional language to English.

What do we have planned over the next 2 years?

Further work will be undertaken in 2022/23 to align both the iTrent HR system and My Job Scotland so that all data collected reflects the same equality questions.

We will review how we advertise ERC vacancies to try to widen the reach to as many diverse applicants as possible.

Once the Census data is available, we will map the local population profile against the East Renfrewshire Council staff profile to consider how representative it is.

We will support the staff Equality, Diversity and Inclusion network to provide a safe space for employees to discuss and raise equality issues.

We will increase communication around the workforce profile data against the local population profile.

Critical Indicators	Current data	Baseline data (April 2021)	Measure of change
Percentage of ERC staff from minority groups (ERC population 6%)	3.56%	2.98%	
Percentage of teaching staff/Child Development Officers from minority ethnic groups	3.55%	3.53%	
Percentage of promoted* teaching staff/Child Development Officers from minority ethnic groups	3.27%	2.92%	
*Promoted staff are Principal Teacher,	Depute Head Teache	r or Head Teacher	

Outcome 6: Younger residents and disabled residents are able to participate and are supported to sustain good quality employment opportunities

Why is this outcome important?

2020/21 engagement and data identified issues relating to employment opportunities for both younger people and those with a disability.

Data indicates that younger people are more likely to face employment challenges in the current climate, with out-of-work benefit claims increasing by the largest proportion in 18-24 year olds.

Data also shows that adults with a learning disability are less likely to be in employment than the national average. The engagement findings support these concerns; they noted reduced opportunities to find good quality employment for disabled individuals and those with caring responsibilities.

Young carers have lower participation rates and the main reason given for reduced school attendance is due to at home caring responsibilities.

What did we say we would do?

- Increase good quality employment opportunities for disabled residents
- Increase employability support for younger residents
- Increase support for young carers

What have we done so far?

We have been working to widen the employment opportunities in the area. We offer employer recruitment incentives via Work East Ren and these are targeted at clients with barriers to employment.

We have introduced a dedicated Work East Ren Client advisor to support disabled parents. The adviser offers support with all aspects of employability including linking clients in with financial inclusion officer to determine better off calculations for employment.

We have a dedicated key worker for employability support for young people most in need.

We continue to work with schools support young carers and promote understanding of their needs, in partnership with East Renfrewshire Carers' Centre.

The Transitions Service was established in 2022 to support young people with additional support needs moving on from school. In partnership with the education department and with schools, the team identifies young people with ASN and their families who may require targeted support post school and extends an offer of support to them. For some young people and families, direct intervention is not required and signposting is in place to assist with their journey post school. In its first year, the service has established very strong links with partners in education and health. School staff report that they are very well supported in their roles by the service and this is also building their capacity by developing their professional

learning. As the service continues, there will be opportunity to gather more formal feedback from all stakeholders to ensure that the service is meeting the needs of young people and their families.

What do our stakeholders think of our progress?

Whilst it is positive that there is a young carers education worker, a better understanding of the diverse needs of children is required and an increased awareness from teachers of 'young carers' needs in school.

It is vital to have a programme of early intervention for 'young carers' who may miss out on opportunities at key stages.

Early intervention is important for young people with Additional Support Needs. Impact of COVID on this group has been significant.

Young carers and young people with ASN should have education and career pathways that are realistic and attainable.

It would be good to increase the number of people who can use sign language in the workplace and schools.

Ensure funding is continued for carers support.

There is a need to support adults with disabilities socially with meaningful activities as well as employability opportunities.

Need to focus more on the societal barriers that prevent people from entering the workforce e.g. accessible public transport, wheelchair accessibility

What do we have planned over the next 2 years?

Developing new services aimed at young people with ASN through No One Left Behind (Young Persons Guarantee) policy with a focus on supported employment opportunities (including recruitment, workplace adaptations, in-work coaching etc) through a partnership approach.

Working with employers to make sure there are more Disability Positive workplace.

Continue to offer a range of employability programmes targeted at priority groups of young people including; care experienced and care leavers, and young people not in education, employment or training.

Continue working with schools to identify and support young carers and to promote understanding of their needs, in partnership with East Renfrewshire Carers' Centre.

Recruitment of a Deaf Role Model to the Sensory Support Team to support deaf children and their families across East Renfrewshire and upskill staff in understanding and use of BSL where appropriate.

Critical Indicators	Current data	Baseline data (April 2021)	Measure of change
Out of work claimant rates for young people*	175	405	
Success measures re Youth Employability programmes offered through Young Persons Guarantee**	675 (March 2023)	427	1
Number of positive, sustained School Leaver Destinations at 12 month follow up	98.5% (April 2022)	97.4%	
Percentage of young carers leaving school with a positive destination	100%	Not available	
schools	19.7% increase between September 2021 and September 2022		
* This data is taken from <u>NOMIS</u> a This data changes on a monthly b and the baseline data is from Apri due to the pandemic. Latest figure **This figure includes the number through the Local Employability Pa gain a qualification, into further/hig	asis. The current data p l 2021 when there was a s show it is at the lowes of 16-24 year olds supp artnership and includes	rovided is for February 20 significant spike in claim t rate since 2016. orted through Employabil support to employment a	023 (latest available), lant rates nationwide ity services offered nd self-employment, to

SECTION 3: EMPLOYMENT REPORT

EMPLOYMENT REPORT

Organisations like the Council cannot flourish and grow if everyone in them thinks and behaves the same way. We must create an environment where the Council obtains the most benefit from the existing diversity of the workforce while still working towards the long-term goal of having an equality profile that more closely reflects that of the population it serves. Such an approach should also go beyond legal compliance and seek to add value to an organisation by contributing to employee well-being and engagement.

Diverse teams perform better and solve problems faster by helping to encourage creativity and foster innovation. All employee related actions should ensure that regardless of anyone's ethnic identity or background, all deserve the opportunity to develop their skills and talents to their full potential, work in a safe, supportive and inclusive environment, be fairly rewarded and recognised for their work and have a meaningful voice on matters that affect them. The following section on workforce culture will explore how the Council aims to achieve that.

These areas can be seen to be examples of an approach to establish equality and diversity as integral to how our Council operates as we foster activities at both the corporate and operational level. They are not viewed as the ultimate destination but as other routes towards developing equality of opportunity for those who share a protected characteristic and those who do not.

The <u>current Mainstreaming report</u> provides full details of our approach to employment including:

- Workforce Planning Group
- Organisational Development Board
- Our Values
- We Are East Ren awards and Kudos
- Digital Working
- Money Advice and employee benefits

This section provides details of the additional employment-related progress since 2021.

Careers

Council, HSCP and ERCLT vacancies are published to the whole organisation on a weekly basis to ensure all employees have an opportunity to apply. All our vacancies are published through the My Job Scotland portal and are picked up through large recruitment sites such as S1 jobs. We also undertake advertising on social media channels such as Facebook and LinkedIn, as well as recruitment open days in the local community.

Employee Engagement

We are developing a staff Equality, Diversity and Inclusion network to provide a safe space for employees to discuss and raise equality issues. An initial meeting of the network took place in January 2023 and was well attended and explored the hope and expectations around the network as well as identifying next steps

In 2021, we referred to the use of iMatter for staff surveys. The Council has decided not to progress with iMatter in future but instead will undertake an internal wellbeing survey in 2023.

Employee Policy and Procedural changes

We have made some significant progress over the past few years on gaining formal accreditation and retaining accreditation from organisations that support employee wellbeing and equality including:



Miscarriage Association Charter





In April 2022, the Council pledged our support for the Miscarriage Association's pregnancy loss charter. This means employees who have been affected by pregnancy loss during their first 24 weeks of pregnancy (including partners) will be eligible for bereavement leave in line with other types of bereavement. Previously, sickness or other types of leave would have to be taken by these employees.

Menopause Policy

A new Menopause Policy was approved in June 2021. This was developed in support and recognition of employees that may need additional consideration and adjustments as a result of symptoms associated with the menopause. It also aims to foster a workplace whereby employees experiencing the menopause feel confident to share their experience and ask for help and support to mitigate any symptoms experienced. This includes raising awareness for managers and employees alike in liaison with our Occupational Health and Employee Assistance Providers to ensure staff are supported with risk assessments in place.

Health and Wellbeing Strategy

We are committed to ensuring the health and wellbeing of our employees and as a result, a new Health and Wellbeing Strategy was approved in 2022. The strategy has five pillars of wellbeing which are - Health, Financial, Working Environment, Purpose and Relationships. This includes a wide and varied range of health and wellbeing support and initiatives, which are promoted to staff on a regular basis.

Furthermore, we have secured funding to appoint a temporary Health and Wellbeing Officer for a fixed period in 2023/2024 who will offer proactive support to our employees and signpost them to relevant mental health and wellness resources.

There has been a significant amount of training around mental health and wellbeing in conjunction with the HSCP and local providers. This includes virtual training from the Scottish Association for Mental Health (SAMH), which is available for all employees who feel they would benefit from them both professionally and personally. More specifically, East Renfrewshire has committed to developing a trauma informed workforce in line with Scottish Government strategy. Training has been developed which has been facilitated by our HSCP.

Systems and Data Gathering

We have added additional fields into our HR system iTrent in order to gather information from staff about whether they are British Sign Language users or Gaelic Speakers, and all staff are being asked to update their sensitive information, which includes these additional questions as well as their equality data.

Reasonable Adjustments

Within the Council there are a variety of scenarios where reasonable adjustments have been applied to support disabled employees. These vary depending on individual needs from changes to working hours to providing additional equipment.

We issue manager guidance around reasonable adjustments relating to particular cultural or religious needs, such as Ramadan.

Equality Charter for Recruitment

East Renfrewshire Council has worked closely with Scottish Parliament's Equalities and Human Rights Committee around race equality in employment, and has supported the committee's recommendation around an Equalities Charter. The charter asks all public bodies to commit to the following actions:

- Undertake an assessment of their organisation's understanding of racism and the structural barriers that may exist within their organisations. Public authorities should integrate their ambitions into their next strategic plan. Their strategic goal should be underpinned by specific outcomes and supported by timely monitoring. Public authorities should be transparent about their targets and their progress in delivering their outcomes.
- Public authorities should review their recruitment procedures and practice against the Scottish Government's toolkit and make the necessary changes.
- Public authorities subject to the Scottish specific Public Sector Equality Duty should, as a minimum, voluntarily record and publish their ethnicity pay gap and produce an action plan to deliver identified outcomes.

East Renfrewshire Council is a member of the public sector equality-working group focused on the above recommendations. Through this engagement, we have already identified an equality action plan, which addresses the three commitments above.

We are fortunate through our engagement with the Scottish Government to be working with the Coalition for Racial Equality and Rights (CRER) who are supporting us to undertake an assessment of barriers that may exist in terms of racism and recruitment.

We gained agreement through our Corporate Management Team to commit to the equalities charter, and we have included a statement on our website and intranet pages for staff. We also include the following text on all job adverts:

"East Renfrewshire Council is committed to encouraging equality, diversity and inclusion among our workforce, and eliminating unlawful discrimination. Our aim is for our workforce to be truly representative of all sections of society and our customers, and for each employee to feel respected and able to give their best. We offer a range of family friendly, inclusive employment policies, flexible working arrangements, and employee benefits to support staff from different backgrounds. East Renfrewshire Council has committed to implement the key recommendations of the Scottish Parliament's Equalities and Human Rights Committee's Race Equality, Employment and Skills: Making Progress report."

EMPLOYEE EQUALITIES MONITORING

This report details the current equality monitoring requirements of the Council in line with the Equality Act 2010 (Specific Duties) (Scotland) Regulations 2012 while paying due regard to the general duties listed above. Under these regulations, all public authorities in Scotland are required to publish a set of equality outcomes, a mainstreaming report containing employee information and/or profile. In addition, where an authority has 20 employees or more, a statement on equal pay, occupational segregation and gender pay gap information should be published.

The employment section of this report takes into account the following authorities and partnerships who are covered by the Specific Duties under the Public Sector Equality Duty.

East Renfrewshire Council, which includes:

- East Renfrewshire Education Department
- East Renfrewshire Health and Social Care Partnership
- East Renfrewshire Licensing Board

The statistics have been produced in respect of the year 21/22 with comparison data provided for previous years where this is available.

The Education Department is an integral part of East Renfrewshire Council with a remit that covers a range of services from schools to facilities management. Their statistics are included in the data provided for the Council as a whole.

East Renfrewshire Licensing Board does not have any employees and therefore there are no separate statistics listed.

The statistics produced do not include the East Renfrewshire Culture and Leisure Trust.

Current Monitoring Arrangements

Currently an analysis is undertaken of the following:

- Employees in post
- Applications for employment
- Applications for training
- Formal reporting of bullying and harassment cases
- Grievance procedures
- Disciplinary cases
- Termination of employment

The data collected is in line with the classification requirements for protected characteristics, which are: age, disability, gender reassignment, marriage and civil partnership, pregnancy and maternity, race, religion or belief, sex and sexual orientation.

The data is gathered through the Council's HR and Payroll system (iTrent) and via the National Recruitment portal My Job Scotland as well as local data recording in terms of employee relations cases.

Work continues to be undertaken to refine standard reports for equalities from our systems. This will continue into 2023.

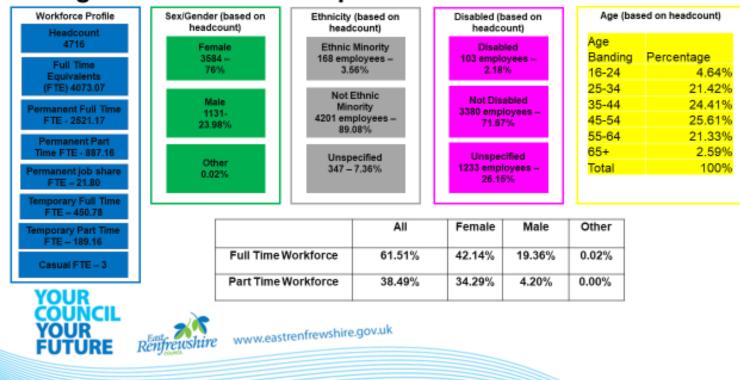
We continue to have difficulty in identifying applications for promotion from current employees in general and those who do not return from maternity leave as opposed to general leavers.

Further work will be undertaken in 2022/23 to align both the iTrent HR system and My Job Scotland so that all data collected reflects the same equality questions.

Workforce Equality Data

Since our last report in 2021, the following trends have been observed through data gathered from our HR system. Additional data tables are provided in the appendices with a summary of key trends provided below:

- Our minority ethnic employee population has increased from 2.98% to 3.56%
- Our sex/gender data shows a slight decrease in females from **76.72% to 76%**.
- Our headcount data shows an increase from **4645** (3728.32 full time equivalent) to **4716** (4073.07 full time equivalent) in **2022.**
- Our disabled employee population has increased from **1.79% to 2.18%**, which could be due to more staff feeling comfortable to disclose this information.
- Our age bands remain relatively unchanged from previous reporting years with the greatest number of staff located in the **45-54 age range**.



Organisation workforce profile data

The council uses My Job Scotland to manage job applications. Equality recruitment data has been analysed based on the reporting period November 2021-2022 the findings are below and the full data tables are in the appendix at the end of the report.

Job applicant summary - 6251 people applied for jobs, of these:

- 2.43% of applicants considered themselves to have a disability. This is an increase from 1.79% in 2021
- **10.8%** of applicants disclosed they are from a minority ethnic background. This is an increase from **8.6% in 2021**
- **86%** of applicants were non-minority ethnic
- **3.92%** of applicants didn't disclose their ethnic group

People Hired – 659 people were appointed, of these:

- **8.19%** of hires were minority ethnic
- 82.55% were non-minority ethnic

www

• 9.26% were from an unknown ethnic group

Recruitment Equality Data

Please select your ethnic group from options A-F	Applicants	Percentage of overall job applicants	applicants hired	jobs are still	Percentage of applicants hired from this group
A White	5376	86.00	544	65	82.55
B Mixed or multiple ethnic groups	48	0.77	1	0	0.15
C Asian, Scottish Asian or British Asian	417	6.67	47	5	7.13
D African, Scottish African or British African	115	1.84	. 3	3	0.46
E Caribbean or Black	8	0.13	1	0	0.15
F Other ethnic group	42	0.67	2	1	0.30
Prefer not to say	74	1.18	7	3	1.06
Unknown	171	2.74	54	10	8.19
Grand Total	6251	100	659	87	100.00

	Are your day-to-day activities limited because of a health problem or disability which has lasted, or is expected to last, at least 12 months? Include problems related to old age	Applicants	applicants hired	jobs are still open - no decision	Percentage of applicants hired from this group
	No	5863	582	73	88.32
	Prefer not to say	66	7	1	1.06
	Yes, limited a little	131	15	1	2.28
w.e	Yes, limited a lot	20	1	2	0.15
	Unknown	171	54	10	8.19
	Grand Total	6251	659	87	100.00

HUMAN RESOURCES EQUALITY STRATEGY 2019-2024

We have developed a 5-year HR strategy; one of the pillars of the strategy is 'valuing equality and advancing diversity'.

The strategy is reviewed on an ongoing basis within the team and through the workforce planning and organisation development groups. We regularly add to it as and when we identify new actions from best practice sharing across the equality groups that we are part of.

The <u>2021 Mainstreaming Report</u> provides details of the strategy action areas and progress. The following section provide details of additional progress in the last 2 years.

Valuing equality and advancing diversity - Key objectives

- Ensuring equality is part of our day-to-day processes not an additional task.
- Reviewing our processes to look for opportunities to increase diversity in the workforce including monitoring
- Ensure our recruitment campaigns are inclusive which means that employment opportunities are open to all regardless of gender, ethnicity, sexuality, religion or disability.
- Ensure that equality and diversity is embedded in key policies in line with the Equality Act 2010.
- Focus on equal pay and living wage accreditation

Progressive Actions and Indicative Measures of Success

Local Government Indicators	Progress
Local Government Benchmarking Framework indicator - Corp 3b - percentage of the highest paid 5% employees who are women.	 We are committed to equalities at the Council and this is reflected in our positive rate of high female salary earners. 61.9% (104) of employees in the top 5% of earners are women.

Local Government Benchmarking Framework indicator - Corp 3c - the gender pay gap (%)	The gender pay gap in East Renfrewshire Council over the last 3 years has improved and is currently 5.71%.
% of Employees who are Ethnic Minorities	The % of employees who are minority ethnic has increased from 2.98% to 3.54%
Publish information on recruitment, development and retention every two years as part of the Council's Equality Mainstreaming Report	Published as part of the mainstreaming report with trends.
Request staff update diversity information on the new employee services portal (early 2021)	• This was undertaken in 2022, with further communications being undertaken with those staff without online access planned later in 2023. The information on this varies greatly with data unknown for 25.7% of employees with regards to marital status, 21.3% with regards to religion and 7.2% for ethnic origin. Gender reassignment and Carer categories have been added to the system and currently the information is unknown for 95% and 92.5% of employees respectively.
Recruitment	Progress
Review where and how jobs are advertised, engaging with other organisations who represent minority groups.	We have promoting roles through social media to try and reach more of the community

Review our 'employer brand' to make it more visibly inclusive	 We have reviewed job adverts and have included our commitment to support the Scottish Government equalities charter We will also review our My Job Scotland page to ensure it reflects our ambitions in terms of increasing equality within the Council.
Policies/processes	Progress
Review our job profile template and job	This is ongoing but we now include the equalities charter commitment
advertisements to make them more inclusive with wider	
appeal	
Produce guidance for managers in relation to the menopause	 The guidance has been drafted in conjunction with our trade union colleagues, and has been implemented.
Carry out a review of current provision surrounding parental and caring policies, flexible working and agile policies.	Bereavement leave guidance has been produced which provides higher than statutory paid leave and now includes pregnancy loss.
Рау	Progress
Benchmark gender pay results against other organisations and determine if any positive action can be taken.	 The pay gap has reduced from 6.3% to 5.71%
Introduce employee benefits which are inclusive to all	 We have introduced some employee benefits that will focus on financial wellbeing as this was found to be a major factor in stress non-work related which is our main sickness absence

reason across the Council. Over 1300 employees (28%) have registered on the East R	en
Rewards website.	

TRAINING AND DEVELOPMENT

We have a mandatory recruitment and selection training course for anyone involved in interviews or recruitment selection, which covers unconscious bias and discrimination.

We publish a catalogue of corporate training and e-learning course. We have a range of health and wellbeing, diversity and management courses aimed at encouraging a diverse workforce as detailed in our <u>2021 Mainstreaming Report</u>.

For e-learning the following outlines completed sessions for 2021/2022;

- Equality & Diversity Introduction Module 204
- Equality and Human Rights 184
- Religion or Belief 15

In addition to the above over the past 12 months a number of additional equality training sessions have been run with staff

- Deaf Awareness Training 30 staff trained
- Equality & Fairness Impact Assessment Training 21 staff trained

Within our Education Department we have a dedicated Education Development Officer for English as an Additional Language (EAL) and Diversity. Over the past year they have delivered a menu of training modules to Education staff including:

- Supporting EAL and Bilingual Learners in Early Years, Primary and Secondary
- Culturally Responsive Teaching
- The Recruitment Process and Implicit Bias
- Decolonising the Curriculum
- Anti- Racism: Early Years
- Islamophobia Awareness
- Supporting New Arrivals
- Anti-Racism: Ethos in Learning and Teaching

EQUAL PAY

Equal Pay Statement 2023-2025

East Renfrewshire Council supports the principle of equal opportunities in employment and believes that male and female employees should receive equal pay for work of equal value.

We understand that equal pay between men and women is a legal right under both domestic and European Law and that the Equality Act 2010 (Specific Duties) (Scotland) Regulations 2012 concerning equal pay covers race and disability in addition to gender.

The Council recognises that in order to achieve equal pay it must have a pay, grading and benefits structure that is transparent, flexible, based on objective criteria and free from bias. It is in the Council's interest to ensure that it has a fair and just pay system.

The Council understands that to deliver equal pay for its employees it is also necessary to consider all of the causes of the gender pay gap and that these go beyond discrimination within pay systems. We recognise that our training and employment practices can affect men, women, disabled employees and those employees from a minority ethnic background, in different ways. We are committed to tackling these types of segregation both horizontally and vertically in occupations across the Council and providing an environment that promotes equality of opportunity by removing incidents of stereotyping about skill and capabilities, by changing the culture associated with different jobs, removing barriers to accessing training courses and apprenticeships and promoting a healthy work-life balance.

Our objectives to achieve equal pay and address the pay gap in employment for these groups include:

- Ensuring that those individuals doing work of equal value receive the same level of pay, unless an objective reason exists for any difference
- Reducing the pay gap for both full-time and part-time employees
- Having a workforce in which women and men, employees with disabilities and those from minority ethnic groups are represented at all levels
- Having recruitment and employment practices that promote equality and are free from discrimination
- Ensuring all employees have fair and equal access to training and development opportunities

In order to achieve our objectives we will undertake a range of actions including: -

- Introduce arrangements for the ongoing monitoring of the pay grading, benefits structure, and take remedial action where appropriate.
- Provide training and guidance for those involved in determining pay
- Inform employees of how these practices work and how their own pay is determined.
- Identify where there is occupational segregation and take positive action to reduce it
- Monitor the uptake of training and development opportunities and improve access to training programmes
- Examine any barriers that may impact, (on the grounds of gender, race and disability), employees advancing to more senior level posts and take positive action to remove them
- Consult with Trade Unions and review the current mechanisms for consulting with all employees

The Council will report annually on its progress and review its Equal Pay Policy Statement every two years.

The Director of Business Operations and Partnerships is responsible for implementing, monitoring and reviewing the operation of the policy across the Council and ensuring that due consideration is given to the resources required to achieve equal pay.

Pay Gap information

Under the Equality Act 2010 (Specific Duties) (Scotland) Regulations 2012, the Council, as a listed authority, must publish information on the percentage difference among its employees between men's average hourly pay (excluding overtime) and women's average hourly pay (excluding overtime). From 2017, the pay gap information was extended to include the equal pay gap between the following:

- persons who are minority ethnic and persons who are not
- people who are disabled and those who are not

In these situations, as we have a significant number of employees in the workforce where this information about them is not known, these are not included in the calculation. This will have resulted in a higher figure than may be reflected in practice. As discussed below under monitoring, attempts will be made to reduce this figure to produce pay gap information, which is more reflective of the actual situation in the workforce.

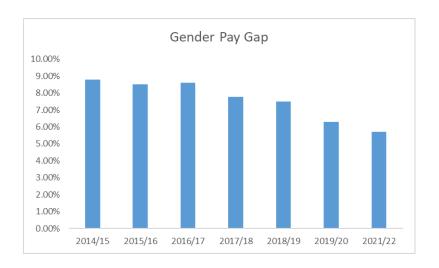
Normally the causes of the pay gap are:

- Occupational Segregation, which is the distribution of employees across and within different occupations based upon demographic characteristics, most often gender.
- A lack of flexible working opportunities
- Discrimination in pay and grading structures

Gender pay gap

The gender pay gap has been calculated by totalling total basic pay for males and females and dividing by the total contracted hours. In 2021/22, the gender pay gap reduced to **5.71% from 6.3%** however it still means females continue to be paid less when compared to men. Although there continues to be gap, it is a positive trend that the gap continues to reduce.

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Gender Pay Gap
8.80%
8.50%
8.60%
7.77%
7.50%
6.30%
5.70%

Disability pay gap

The disability pay gap is calculated in a similar manner to the gender pay gap but in respect of those employees who identified themselves as having a disability. The percentage figure is the mean average pay gap as a % of non-disabled employee's hourly rates. The gap has reduced to **9.81%** from **17.32%** in the last report. This could be due to higher disclosure of disability meaning we can include hourly rates in the calculation.

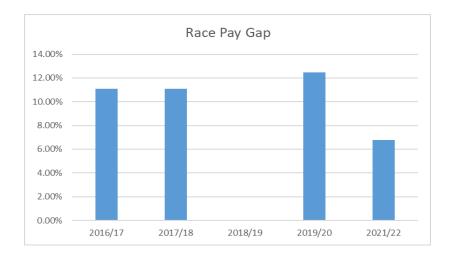


Disability Pay
Gap
19.60%
19.60%
18.73%
18.60%
17.32%
9.81%

Race pay gap

The race pay gap is calculated in a similar manner to the other pay gaps but in respect of those employees who identified themselves as being from a minority ethnic background. The percentage shows the mean average pay gap as a percentage of minority ethnic employee's hourly rates. The race pay gap in 2021/22 is **6.76%**, which is a significant improvement when compared to 2019/2020, which was **12.47%**.

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Year	Race Pay Gap
2016/17	11.10%
2017/18	11.10%
2018/19	
2019/20	12.47%
2021/22	6.76%

A new pay and grading structure was implemented in April 2021 for Local Government staff and pay awards have been agreed with CoSLA and Trade Unions, which will have helped to close some of the pay gaps. We continue to monitor this area closely and we hope that as more staff disclose their ethnicity and disability data this will show positive improvements in the pay gap data.



Additional Employee, Recruitment and Leaver Data Tables – 2022

Employee data

Employee data is based on actual number of people rather than full time equivalents unless stated. The employee data tables below includes all Local Government and Teachers. Some data has not been possible to extract due to no data being available or the data not in a reportable format. The areas excluded are: Pregnancy and Maternity data. We continue to undertake communication exercises with staff to ask that they complete their equality data on the HR system. Further, as we will align the recruitment and HR system questionnaires, we will ensure that where people are hired, we transfer their application equality data to the HR system. All data tables reflect data gathered in 2021/2022.

When calculating our minority ethnic data for the purposes of overall council percentage or pay gap information we exclude any categories which state 'white' these are reported under non-minority ethnic. Where ethnic origin is unknown this data is not included in either minority ethnic or non-minority ethnic data.

Ethnic Origin	Headcount	Percentage
African - (Inc Scottish/British)	6	0.13
African - Other	13	0.28
Any mixed or multiple	5	0.11
Asian - Bangladeshi (Inc		
Scottish/British)	2	0.04
Asian - Chinese (Inc	0	0.47
Scottish/British)	8	0.17
Asian - Indian (Inc	10	0.40
Scottish/British)	19	0.40
Asian - Other (Inc Scottish/British)	14	0.30
Asian - Pakistani (Inc	17	0.00
Scottish/British)	43	0.91
Caribbean	3	0.06
Caribbean or Black - Other	1	0.02
Chinese	7	0.15
Indian	10	0.21
Mixed	12	0.25
Other (South) Asian	4	0.08
Other White	58	1.23
Pakistani	21	0.45
Prefer not to answer	9	0.19
Unknown or no response	338	7.17
White - Any Other Ethnic Group	51	1.08
White - Eastern European	4	0.08
White Irish	48	1.02
White - Other British	147	3.12

White - Polish	14	0.30
White Scottish	3879	82.25
Total	4716	
Nationality	Perc	entage
American		0.04
Angolan		0.02
Australian		0.02
Bangladeshi		0.02
Belgian		0.02
British Indian Ocean Territory		0.02
British (not Channel Islands or IOM)		9.71
Canadian		0.06
Channel Islander		0.02
Chilean		0.02
Chinese/Tibetan		0.06
Cypriot		0.02
Danish		0.02
English		0.38
French Overseas Depts		0.11
Greek		0.02
Hong Kong		0.08
Hungarian		0.02
Indian		0.04
Iraqi		0.02
Irish		0.36
Italian		0.15
Japanese		0.02
Jordanian		0.02
Kenyan		0.02
Latvian		0.02
Liberian		0.02
Lithuanian		0.04
Netherlands Antilles		0.02
Nigeria		0.13
Northern Ireland		0.02
Pakistani		0.11
Polish		0.40
Portuguese		0.02
Romanian		0.02
Scottish		19.23
Senegalese		0.02
Serbian		0.02
South African		0.04
Spanish		0.04

Ukrainian	0.04
Venezuelan	0.02
Welsh	0.04
Unknown or no response	68.40

Religion	Percentage
Church of Scotland	1.46
Humanist	0.04
Jewish	0.04
Muslim	0.13
None	2.48
Other Christian	0.49
Pagan	0.02
Prefer Not to Answer	72.09
Roman Catholic	1.87
Sikh	0.08
Unknown or no response	21.29

Gender Reassignment	Percentage
No	4.75
Unknown or no	
response	95.25

Carers	Percentage
Children Under 18	2.25
Children Under 18 and Other	0.17
No	3.97
Other	0.91
Prefer Not to Say	0.17
Unknown or no response	92.54

Marital Status	Headcount	Percentage
Civil Partnership	39	0.83
Divorced	143	3.03
Married	1690	35.84

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Not Specified	1211	25.68
Partner	34	0.72
Single	1570	33.29
Widow	20	0.42
Widower	9	0.19
Total	4716	

Leaver information – 2022

Gender	Headcount	FTE	Percentage
Female	554.00	430.89	75.89
Male	176.00	154.61	24.11
Sum:	730.00	585.50	

Religion	Headcount	FTE
Church of Scotland	6.00	6.00
Muslim	1.00	0.71
None	12.00	10.45
Other Christian	1.00	1.00
Other Religion	1.00	1.00
Prefer Not to Answer	430.00	334.31
Roman Catholic	5.00	4.00
Sikh	1.00	1.00
Unknown or not specified	273.00	227.03
Sum:	730.00	585.50

Age Banding	Headcount	FTE
16-24	82.00	70.51
25-34	176.00	159.01
35-44	127.00	101.03
45-54	118.00	92.40
55-64	152.00	116.31
65+	75.00	46.25
Sum:	730.00	585.50

Ethnic Origin	Headcount	FTE Leavers
African - (Inc	Toddoodint	
Scottish/British)	2.00	2.00
African - Other	4.00	2.95
Any mixed or multiple	2.00	1.29
Asian - Chinese (Inc Scottish/British)	3.00	2.95
Asian - Indian (Inc Scottish/British)	6.00	4.56
Asian - Other (Inc Scottish/British)	4.00	2.90
Asian - Pakistani (Inc Scottish/British)	17.00	13.80
Black - (Inc Scottish/British)	1.00	0.47
Chinese	2.00	0.71
Indian	1.00	1.00
Mixed	4.00	3.79
Other White	10.00	8.00
Pakistani	3.00	2.34
Prefer not to answer	6.00	5.29
Unknown	42.00	33.32
White - Any Other Ethnic Group	11.00	8.74
White - Eastern European	1.00	0.54
White Irish	6.00	4.07
White - Other British	17.00	14.15
White - Polish	1.00	0.41
White Scottish	587.00	472.24
Sum:	730.00	585.50

Nationality	Headcount	FTE
British (not Channel Islands or IOM)	96.00	85.61
Canadian	3.00	1.92
Chinese/Tibetan	1.00	0.17
Cyproit	2.00	2.00
English	9.00	7.90
French Overseas Depts	1.00	1.00
French Overseas Territories	1.00	1.00
German	1.00	0.60
Indian	1.00	1.00
lrish	1.00	1.00
Italian	3.00	2.12
Japanese	1.00	0.79
Lithuanian	1.00	0.54
New Zealander	1.00	0.47
Nigeria	3.00	1.95
Pakistani	3.00	1.84
Polish	1.00	1.00
Scottish	196.00	165.90
Serbian	1.00	0.60
Sierra Leone	1.00	1.00
Singapore	1.00	0.95
Spanish	1.00	0.57
Thai	1.00	0.57
	400.00	305.01
Sum:	730.00	585.50

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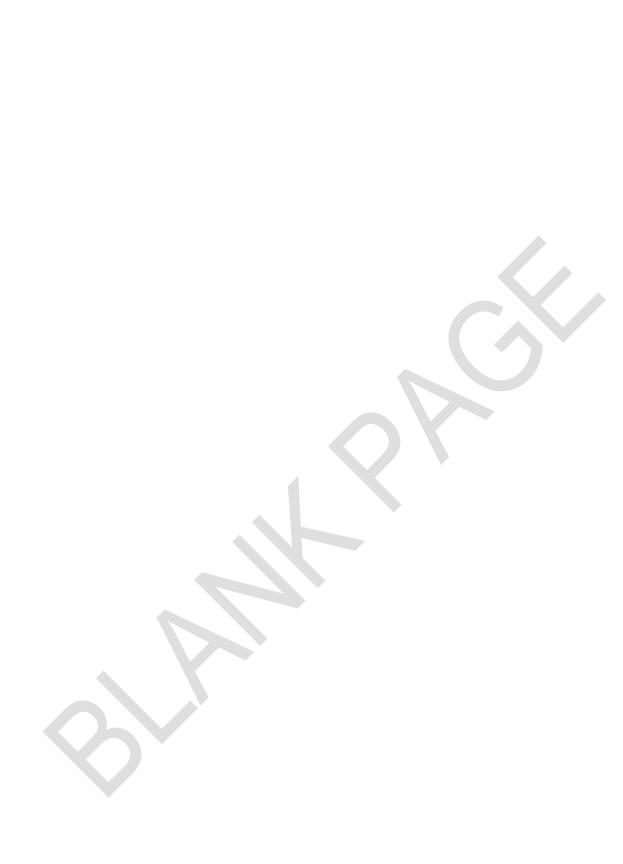
इस सूचना-पत्र मे उल्लेखित सूचना यदि आप हिन्दी अनुवाद मे चाहे तो कृपया सम्पर्क करे।

如果您想得到该资料所含信息的译文,请联系:

ਜੇ ਤੁਸੀਂ ਇਸ ਲੀਫਲੈਟ ਵਿਚ ਦਿਤੀ ਜਾਣਕਾਰੀ ਦਾ ਅਨੁਵਾਦ ਚਾਹੁੰਦੇ ਹੋ ਇਥੇ ਸੰਪਰਕ ਕਰੋ।

اگر آپ اس لیف لیٹ میں درج معلومات کا ترجمہ اپنی زبان میں چاہتے ہیں تو ہم سے رابطہ کرس

listening@eastrenfrewshire.gov.uk



EAST RENFREWSHIRE COUNCIL

CABINET

26 April 2023

Report by Director of Environment

DRAFT FOOD GROWING STRATEGY

PURPOSE OF REPORT

1. The purpose of this report is to seek approval to publish and consult on the Draft Food Growing Strategy.

RECOMMENDATIONS

2. It is recommended that the Cabinet:

- a) Approves the Draft Food Growing Strategy for publication and consultation as set out in Appendix A; and
- b) Notes that the number of people on the waiting list for an allotment requires the Council to take reasonable steps to provide sufficient allotments.

BACKGROUND

3. Section 119 of the Community Empowerment (Scotland) Act 2015 places a duty on every local authority to prepare a food growing strategy. The key requirement for food growing strategies prepared under the Community Empowerment Act are that they should:

- identify land that could be used for allotment sites;
- identify land that could be used by the community to grow vegetables, fruit, herbs or flowers;
- describe how the authority intends to increase the provision of allotments or other land for community growing should the authority be required to take reasonable steps to do so; and
- when detailing how the authority intends to increase provision of allotment sites or growing areas of land in its area, provide a description of whether and how this will apply to communities which experience socio economic disadvantage.

4. Section 112 of the Community Empowerment (Scotland) Act requires the Council to take reasonable steps to provide sufficient allotments to keep the waiting list at no more than half the current number of allotments. As of March 2023, the total number of people on the waiting list for an allotment was 65. The total number of allotment plots is 79. The waiting list therefore exceeds 50% of available plots.

REPORT

5. The Draft Food Growing Strategy addresses the Section 112 requirement to take "reasonable steps" to provide sufficient allotments by identifying 9 actions which support the identification of more land for food growing purposes. Expanding the area of land used for food growing is a key objective of the Strategy. Appendix 1 of the Draft Food Growing Strategy sets out 10 Council owned sites which might have potential for food growing.

6. The Draft Food Growing Strategy does not focus exclusively on allotments. It recognises the important role of community growing space and notes that this sector is underdeveloped in East Renfrewshire. Facilitating and supporting the growth of community growing is a key objective of the Strategy.

7. The Draft Food Growing Strategy is premised on delivering the maximum number of benefits for residents. These include: improved health and well-being, improved skills and confidence, increased community resilience, reduction in carbon emissions, enhanced biodiversity and supporting food dignity for those experiencing food inequality.

FINANCE AND EFFICIENCY

8. Costs associated with the preparation of the Food Growing Strategy will be met from within existing resources.

CONSULTATION

9. The Scottish Government guidance for local authorities developing a food growing strategy states that local authorities should engage with a wide range of stakeholders. This consultation will be undertaken online using Commonplace the Council's citizen engagement tool.

10. The Draft Food Growing Strategy will be issued for a 6-week consultation period commencing Summer 2023.

PARTNERSHIP WORKING

11. The Strategy has been developed in partnership with stakeholders with an interest in food growing in East Renfrewshire. Input was provided by representatives from the two allotment associations Dunterlie Allotments and Eastwood Nursery Allotments, the food growing activists Incredible Edible based in Neilston, Green Guardians at Woodfarm Community Centre and Voluntary Action ER. Other organisations contacted for their views include: Barrhead Housing Association, ERA (East Renfrewshire Additional Support Needs Parents Action Group), Recovery across Mental Health (RAMH) and all of East Renfrewshire's primary schools and secondary schools.

12. The Draft Food Growing Strategy has been subject to consultation with a range of Council Services including Community Planning, Neighbourhood Services and Get to Zero teams.

IMPLICATIONS OF THE PROPOSALS

13. The Draft Food Growing Strategy may have future implications for the Council's property estate as there is the potential for Council owned land to be identified in the emerging Open Space Strategy and Local Development Plan 3 (LDP3) for food growing purposes.

14. An Equality Fairness and Rights Impact Assessment has been carried out. The assessment process determined that the impacts would be positive for circumstances of socioeconomic disadvantage, disability and long-term health and age. There were no negative impacts identified.

15. A Climate Change Impact Assessment has been completed. This showed positive outcomes. No mitigation measures are required.

CONCLUSIONS

16. The Draft Food Growing Strategy sets out a framework which will facilitate and support groups who want to start food growing or expand existing enterprises. It will support healthy and sustainable lifestyles, reduce carbon emissions and enhance biodiversity.

17. The consultation process will ensure the Draft Food Growing Strategy is fit for purpose with regards to meeting the requirements of the Community Empowerment (Scotland) Act 2015.

18. It is intended to adopt the finalised Food Growing Strategy in late 2023.

RECOMMENDATIONS

19. It is recommended that the Cabinet:

- a) Approves the Draft Food Growing Strategy for publication and consultation as set out in Appendix A; and
- b) Notes that the number of people on the waiting list for an allotment requires the Council to take reasonable steps to provide sufficient allotments.

Director of Environment

For further information contact: Gillian McCarney Head of Environment (Chief Planning Officer)

April 2023

APPENDICES:

Appendix A – Draft Food Growing Strategy April 2023



Appendix A: Draft Food Growing Strategy April 2023



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1. Introduction

East Renfrewshire's Food Growing Strategy has developed against the backdrop of the Covid-19 pandemic and ongoing cost of living pressures. In the face of these existential threats community food growing might seem a peripheral concern but evidence from across Scotland shows food growing at community level directly address many current issues. Experience shows that food growing develops individual confidence and community cohesion, supports healthy and sustainable lifestyles, reduces carbon emissions and enhances biodiversity. The objective of this strategy is to ensure that food growing in East Renfrewshire can maximise these benefits for our residents.

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Key to delivering this strategy will be the participation of existing growers and those residents and communities who want to start growing food. This document puts in place a proactive framework which will facilitate and support groups who want to start food growing or expand existing enterprises.

Section 119 of the Community Empowerment (Scotland) Act 2015 (The Act) requires East Renfrewshire Council to prepare a food-growing strategy which identifies land which could be suitable for allotment sites and land that could be used for community growing. Section 119 also requires that when numbers on the waiting list for a Council allotment surpass 50% of the total number of allotment plots then the food growing strategy should describe how the authority intends to increase the provision of allotments or other land for community growing. In East Renfrewshire this 50% trigger point has been reached, requiring the Council to address demand for food growing space. This will require Council services to work collaboratively with an understanding that food growing can make an effective contribution to the Council's overarching outcome of creating a fairer place where our resident's well-being is first and foremost.

Interest in food growing has increased rapidly in the last few years. In East Renfrewshire more people than ever want to be able to plant, pick and plate their own food. Compared with neighbouring authorities the local food growing scene is small with the vast majority of growing happening at the two allotment sites. East Renfrewshire Council owns and manages nearly 500 open spaces equating to over 345 hectares of land. For this strategy to succeed new space for food growing will have to found. This will require innovative thinking to ensure this valuable land resource delivers maximum benefits with the most efficient use of resources. While new sites must be chosen with care, establishing food growing on a poorly preforming open space will give much greater social and environmental return. Likewise, food growing does not necessarily require intensive resourcing; in Neilston vegetables are cropped from disused flower beds; while the highly productive Water Works orchard in Barrhead flourishes in a semi-wild state. This strategy encourages innovation and supports ambitions for growing food at all scales and locations.

The simple process of food growing gives people a shared sense of purpose, connection and endeavour that is every bit as important for their well-being as the nutrition contained in the food itself. East Renfrewshire has a high rate of need for food bank parcels and community food growing can contribute in small ways to improving equality and food dignity. The actions contained in this document are tailored towards ensuring that fairness, health and well-being, climate and the nature crisis are central outcomes.

2. Developing the Food Growing Strategy

The strategy was developed in collaboration with food growing groups from across East Renfrewshire. A working group was established with representatives from the two allotment associations Dunterlie Allotments and Eastwood Nursery Allotments, the food growing activists Incredible Edible based in Neilston, Green Guardians at Woodfarm Community Centre and Voluntary Action ER. Other organisations contacted for their views include: Barrhead Housing Association, ERA (East Renfrewshire Additional Support Needs Parents Action Group), Recovery Across Mental Health (RAMH) and all of East Renfrewshire's primary schools and secondary schools.

The Council will consult on this draft during summer 2023 before adopting the final version of the strategy.

Strategic context

The strategy emphasises the contribution that community food growing makes to the following policy areas: the climate crisis; health and well-being; sustainable places; skills and learning; community cohesion and the nature crisis. The development of the food growing strategy has been informed by these different agendas and the strategy will itself inform these policies at local level.

Scope of the food growing strategy

In June 2022 the Scottish parliament passed the Good Food Nation (Scotland) Act. The Act enshrines in law the Scottish Government's commitment to Scotland becoming a Good Food Nation, where people from every walk of life take pride and pleasure in, and benefit from, the food they produce, buy, cook, serve, and eat each day. The Act lays out legislation for a national food and drink policy- "Becoming a Good Food Nation". The legislation also requires Local Authorities to develop their own Good Food Nation Plan. These local plans will set out clear outcomes, indicators and policies across a range of areas relating to food including the environment, health and the economy.

The Community Empowerment 2015 (Scotland) Act, Section 119 places a duty on every local authority to prepare a food growing strategy. The key requirement for food growing strategies prepared under the Community Empowerment Act are that they should:

- Identify land that could be used for allotment sites;
- identify land that could be used by the community to grow vegetables, fruit, herbs or flowers;
- describe how the authority intends to increase the provision of allotments or other land for community, should the authority be required to take reasonable steps to do so*; and
- when detailing how the authority intends to increase provision of allotment sites or growing areas of land in its area, a description of whether and how this will apply to communities which experience socio economic disadvantage.

* At this time East Renfrewshire Council is required to take reasonable steps

3. Policy background

National Planning Framework 4 (NPF4)

The National Planning Framework 4 became a statutory part of the development plan for East Renfrewshire on February 13th 2023. Food Growing and allotments are promoted in NPF4 under the following policies: Policy 23 Health and Safety and as part of National Development number 7; *The Central Scotland Green Network* which supports delivery of NPF4's Liveable Places strategy. Local food growing supports NPF4's key principles of compact local living and tackling the climate and nature emergencies.

Local policy

Food growing in the community supports the delivery of outcomes set out in Fairer East Ren Plan the Council's Outcome Delivery Plan 2021 to 2024. In particular the two outcomes of "residents are as healthy and active as possible" and "East Renfrewshire is environmentally sustainable"

The East Renfrewshire Local Development Plan 2 (LDP2) sets out a long-term strategy and a policy framework to guide future development, sustainable and inclusive economic growth and regeneration. The plan aims to create thriving, attractive and sustainable places and neighbourhoods. The LDP2 promotes the development of food growing spaces and allotments as a healthy contributor towards the creation of attractive and sustainable places. There is currently one proposal for allotments listed in LDP2, this is Policy D8.14 for land at Double Hedges in Neilston.

There are two Locality Action Plans in place: the Auchenback Locality Action Plan and the Arthurlie and Dunterlie Action Plan (2017 -2027). A third action plan is emerging in Neilston. The Arthurlie and Dunterlie Plans both identify what local people see as priorities for their areas, priorities include "the need to improve green spaces with events such as planting activities with young people". The Auchenback Plan includes the following outcome: "Residents of Auchenback have a healthy diet based on locally grown produce."

The Food Growing Strategy will support objectives in the Council's emerging Get to Zero Strategy and Action Plan.

The East Renfrewshire Openspace Asset Management Plan 2022 notes that the Council is committed to identifying new land suitable for a variety of food growing approaches.

The Planning (Scotland) Act 2019 requires that every Council undertakes an openspace audit and prepares an open space strategy. The Planning Service commenced preparation of these documents in partnership with other Council services, early 2023. The audit process provides a good opportunity to better understand what land might be available or suitable for food growing.

4. Food growing in East Renfrewshire: key facts

Allotments

East Renfrewshire has two allotment associations the largest is Eastwood Nursery Allotments in Giffnock which has 61 plots. The associations run independently and manage their own waiting lists and the day-to-day organisation of their sites. Dunterlie Allotments in Barrhead were awarded Lottery Funding and have just completed an expansion programme increasing the number of plots from 8 to 18, this has reduced pressure on waiting lists. Dunterlie also offer compact raised beds for people who prefer a small growing space. Dunterlie plan future expansion but the Eastwood Nursey Allotments have limited space to expand.

Community Gardens

Neilston Development Trust have a community garden space at The Bank in Neilston where fruit and vegetables are grown.

There is a large community orchard of 200 fruit trees at the Water Works in Barrhead which operates as an open resource where people are welcome to pick their own fruit. There is a small community orchard in the new community park at Low Borland Road in Waterfoot.

East Renfrewshire Autism Support Network Parents Action Group have a growing area for young people at the Water Works. They plan to expand their activities in 2023 with the addition of a growing tunnel.

The Conner Road young person's accommodation has a small vegetable garden where food is grown and cooked by the vulnerable young people. Barrhead Housing Association have various initiatives to support community growing by their tenants.

Recovery across Mental Health (RAMH) have a long-established therapeutic garden space in Barrhead where vegetables are grown.

Incredible Edible Neilston specialise in transforming under used public realm into productive growing areas. They have repurposed town centre planters to grow vegetables for local distribution. They have created an edible lane by clearing an overgrown right of way and planting it with fruit trees and bushes and are currently developing a new growing space in disused lock-up garages.

Incredible Edible run a composting scheme in Rouken Glen Park, collecting food waste from local business and hot composting this into compost for distribution to food growing projects.

Social enterprises

The good food social enterprises Locavore and Tenement Veg grow commercially at Neilston and Rouken Glen Park. Locavore offer volunteer placements at their Neilston market garden site. Tenement Veg deliver horticulture training days in conjunction with Young Enterprise Scotland at Rouken Glen Park. Harvested vegetables are harvested and sold in outlets in Glasgow.

Schools

The majority of East Renfrewshire's primary schools and early year's centres are very active in food growing producing an impressive array of crops each year. Food growing and the cooking of produce is embedded in the education curriculum. The Council's eco schools programme is well established and the experience of food growing is used by pupils as accreditation towards achieving the John Muir Bronze Award. All the Council's recently built schools were designed with integrated growing spaces. A survey of secondary schools showed that food growing activity was patchy but

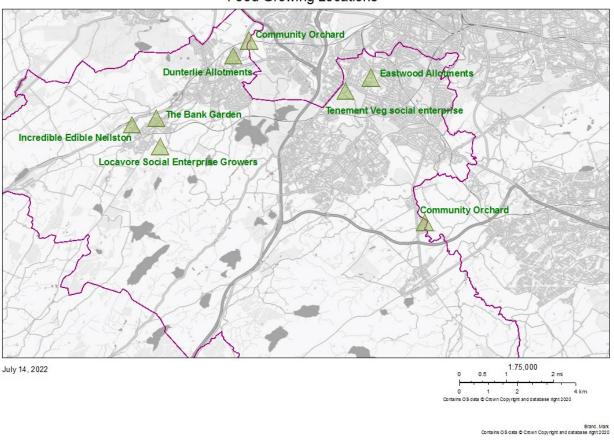
that all the secondary schools expressed a strong interest in developing food growing spaces in the future.

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Busby Primary School have a unique vertical garden which they built with the help of a worldrenowned landscape artist. Pupils were involved in the design and planting of the edible wall and grow an assortment of plants including edible species like strawberries and herbs. The wall provides the additional function of cooling the school building during periods of hot weather.

Pupils at Isobel Mair School currently have use of a plot at Eastwood Allotments, pupils complete a "grow, cook, eat class" in collaboration with the West of Scotland College. Pupils will shortly start food growing in planters at the new Greenwood Business Centre, an innovative project integrating growing space into business park landscaping. Parents and staff have indicated an interest in establishing a new growing space where school leavers can achieve accredited horticulture qualifications and skills for employment.

Figure 1: Food Growing Locations



Food Growing Locations

5. Demographic background

In 2021/22 it was estimated that 4,122 food parcels were distributed through East Renfrewshire's two distribution centres – the equivalent of 429.1 parcels per 10,000 individuals. East Renfrewshire's rate was higher than that of the Scottish (360.5) and UK (324.0) averages.

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75% of resident households have access to a garden, while 25% of households live in flatted accommodation. This 25% are particularly dependent on community growing space if they wish to grow.

East Renfrewshire has very low numbers of community growing spaces in comparison with neighbouring authorities. The Council manages 345 ha of open space but less than 1 ha is dedicated to community food production.

6. The Benefits of Food Growing

Covid 19 recovery

The Covid pandemic has left a legacy which may not yet be fully understood. The East Renfrewshire HSCP Strategic Plan 2022- 2025 notes the negative impacts of Covid-19 on mental health and wellbeing. Evidence indicates that the Covid-19 pandemic has impacted on increased social isolation, distress, anxiety, fear of contagion, depression and insomnia in the general population. Studies have concluded there will be significant longer-term impacts on mental health and wellbeing. A number of key groups are at higher risk of adverse mental health outcomes. These include front line staff, women, and people with underlying health conditions, children and young people (up to age 25). Locally it is known that families and people provided with support have reported worsening mental wellbeing.

The HSCP Plan concludes that two years of disruption there is likely to be an increasing need for lower-level support and wellbeing activities to address the decline in fitness/wellbeing, particularly for older residents and those with disabilities or long-term conditions. Rebuilding residents' confidence and resilience will also be an essential element of ongoing recovery, and may be a long-term task.

Health Benefits

Evidence from across Scotland shows that community food growing is an effective way to provide the type of lower-level wellbeing activities suggested in the HSCP Plan. Gardening activities provide low-impact occupational exercise which many people find it easier to undertake compared to formal sports or structured fitness classes. Research indicates that people eat more healthily when they are involved in growing their own food.

Growing plants is known to be therapeutic, growing can reduce stress levels and provide mental health benefits particularly when the garden environment offers a "safe" space and supportive social environment.

Currently there are very limited opportunities for East Renfrewshire residents who might benefit most from gardening or growing their own food. RAMH have a therapeutic garden space in Barrhead for RAMH service users but there is no such provision in the east of the district. Prioritising food growing space and activities for people with additional vulnerabilities is a priority of this strategy and will require increased cross working across services to deliver.

Place making

High quality green spaces play an important role in creating sustainable places. When green spaces are also growing space, these positive impacts are multiplied. A diverse green environment dramatically improves the way people feel about the place where they live. Growing spaces foster a sense of community and joint purpose which can reduce levels of isolation and loneliness. Active participation in the production of food engenders a sense of agency and control, where people feel they can affect their neighbourhood in positive ways.

Environmental benefits

Wildlife friendly gardening provides niche habitats and diverse sources of nectar for pollinators in built up areas. Eastwood Nursery Allotments provides a green link between Eastwood Park and Woodfarm.

Local food production contributes to the Get to Zero targets through reduction of food miles, packaging and the composting of waste.

Skills and learning

Both allotment associations are active in the community organising open days, working with local schools and sharing their skills and knowledge. The social enterprise Locavore offer volunteer opportunities at their market garden and Tenement Veg run training days at Rouken Glen. Learning new skills supports people looking to build their employability and self-confidence. A study on the social return on investment from community food growing demonstrated a return of £3.65 for every £1 invested.

Benefits summary

- Community food growing brings people together and reduces isolation;
- Food growing teaches new skills and develops confidence and self-esteem;
- Enhances the environment by creating positive use of spaces and improving biodiversity;
- Reduces food inequality by making fresh locally grown food available to local people; and
- Contributes to get to zero through reduction of food miles and composting of waste.

7. Meeting demand for food growing

There are two streams of demand. Demand from groups wanting to create community growing space and demand from individuals wanting an allotment plot for personal use. The level of demand for community growing space is difficult to establish but there is a clear picture of demand for allotment plots.

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As of March 2023, the total number of people on the waiting list for an allotment was 65. This total is greater than 50% of the total number of plots available, when a waiting list total is greater than 50% of the total number of plots it is sufficient to trigger section 112 in Part 9 of the Community Empowerment (Scotland) Act. This part of the Act requires the Council to take reasonable steps to provide sufficient allotments to keep the waiting list at no more than half the current number of allotments.

- Total number of plots 79
- Total on waiting list 65
- 50% of total number of plots 40 = trigger point for Section 112

Numbers on waiting list at each allotment association

- Dunterlie 18 plots (0 on waiting list)
- Eastwood Nursery 61 plots (65 on waiting list)

Section 112 of the Act states no person should remain on the waiting list for more than five years. Turnover of plots is very slow with approximately two plots becoming available per year suggesting that the wait for an allotment at current turnover rates is likely to be decades.

Section 112 also states that when the numbers on the waiting list for an allotment reaches the 50% trigger point then the food growing strategy should describe how the authority intends to increase the provision of allotments or other land for community growing. The 9 actions under 'Objective: *Identify more spaces for food growing*' have been drafted to address this specific requirement of Section 112.

When taking steps to meet demand for allotments the Council should have regards to making plots that are reasonably close to where people on the waiting list live. As a guide this is suggested at within a 3-mile radius or within a 20-minute journey on public transport. Using these criteria, the small size of East Renfrewshire would allow the majority of residents to reach an allotment site located in the urban areas of the district.

The community Engagement Act Section 119 requires that when detailing how the authority intends to increase provision of allotment sites or growing areas of land in its area, the food growing strategy should include a description of whether and how this will apply to communities which experience socio economic disadvantage. What is known from the waiting lists is that demand is highest in the Eastwood side of the authority where levels of socio-economic disadvantage are low. Demand in more disadvantaged areas is not fully understood and requires further research. Potential food growing sites have been identified across the Council area with three potential sites in areas of greater disadvantage.

Demand does not need to be met exclusively through the expansion of allotment sites. Innovative projects such as Incredible Edibles Neilston have re-purposed disused flower beds to grow vegetables. Creative rethinking about how the Council uses its many open spaces offers good possibilities.

The consultation on this draft will be used as an opportunity to gather more information on current demand for growing space.

8. Monitoring & Review

The engagement exercise will be undertaken using Commonplace the Council's online engagement tool. Following analysis of comments, the finalised strategy will be adopted. The engagement will have a focus on establishing levels of demand for food growing and barriers to food growing.

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Section 120 of the Community Empowerment Act requires that the food growing strategy is reviewed and updated every five years. Annual monitoring of the demand for allotments will be undertaken as stated in 'Action 1.5: Produce an annual allotment review detailing waiting lists and waiting times.'

9. Vision & Objectives

The vision and objectives were agreed by the food growing strategy working group.

Vision

Our vision is that East Renfrewshire residents are able to enjoy locally grown food and be able to grow their own their own fruit and vegetables in a diverse range of food growing spaces.

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Objectives

1. Identity more spaces for food growing

Rational.

The length of the waiting list for a plot at Eastwood Allotments requires that the Council take reasonable steps to identify more land for food growing. Dunterlie has recently expanded and reduced its waiting list but anticipate demand will grow in the future. Identifying land with potential for food growing is the first and critical step to expanding food growing in East Renfrewshire.

2. Increase awareness of the benefits of local food and encourage more people to grow their own.

Rational

The community food growing sector is small in East Renfrewshire. Raising awareness of healthy eating and lifestyles, awareness of how local food reduces food miles and carbon emissions, and how food growing spaces can be good for biodiversity will help grow the sector. Partnership with the Heath Improvement Team will be important if those who will benefit most are to be included. Building confidence and filling knowledge gaps will be important for widening participation.

3. Increase access to locally grown food

Rational

Encouragement of a local food economy, supporting and connecting local food producers, local food businesses and consumers. Local food systems can allow for shorter supply chains meaning that are fewer steps and less 'food miles' travelled between the primary producer of the food and the person who eats it. The Food Dignity Network based at Voluntary Action East Renfrewshire already coordinate action to make good food accessible to everyone.

Objective 1: Identify more spaces for food growing

A list of possible food growing sites is provided in Appendix 1. These sites have the potential to be used for food growing but at this stage no feasibility work has been undertaken to establish if food growing in these locations is possible.

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Actions to deliver Objective 1

Action 1.1 The council will utilise the Open Space Audit* and Open Space Strategy* to identify sites on council owned land with potential for food growing.

Action by: East Renfrewshire Strategic Planning Team

Complete by: December 2023

*These are statutory documents which identify the council's land portfolio, current land-use and management and aspirations for future use and management.

Action 1.2 Identify potential food growing spaces in Local Development Plan 3.

Action by: East Renfrewshire Strategic Planning Team

Complete by: 2028

Action 1.3 Undertake research to establish the level of demand for food growing space

Action by: Environment Department ERC

Complete by: December 2023

Action 1.4 Produce an annual allotment review detailing waiting lists and waiting times.

Action by: Environment Department ERC

Complete: Annual report every January

Action 1.5 Schools without growing space will be encouraged and supported to identify new opportunities for growing food within their grounds.

Action: Education Department

Complete by: 2025

Action 1.6 Work with Barrhead Housing Association (BHA)to identify growing spaces in their estate.

Action: BHA

Complete: 2024

Action 1.7 Support ERA (East Renfrewshire Additional Support Needs Parents Action Group) to develop community growing space at Water Works

Action: ERA, ERC

Complete by: 2024

Action 1.8 Support Dunterlie Allotment Association (DAA) to expand their site.

Action: DAA, ERC

Complete by: 2025

Action 1.9 Identify sources of funding for establishing new food growing space.

Action: ERC/Food Dignity Network

Complete by: ongoing

- **Objective 2** Increase awareness of the benefits of local food and encourage more people to grow their own
- Action 2.1 Cross reference the Food growing Strategy with the Get to Zero Strategy which directs the Council's drive to net zero.

Action: ERC Environment Department

Complete by 2024

Action 2.2 Work with Isabel Mair School identify to identity opportunities for their senior pupils and school leavers to grow food and achieve horticultural qualifications and skills

Action by: Isobel Mair School, ERC Vocational Programme

Complete by 2025

Action 2.3 Work with the Health Improvement Team to identify opportunities for food growing activity as a route to healthier lifestyles.

Action: HSCP, Environment Department

Complete by 2024

Action 2.4 Pilot a community composting scheme

Action by: Incredible Edible, ERC

Complete by: 2025

Action 2.5 Create web content providing information on allotments and community growing opportunities.

Action by: ERC

Complete by 2024

- Objective 3 Increase access to locally grown food
- Action 3.1 Develop the food with dignity partnership through enhanced collaboration, promotion, networking and sharing experience.

Action: Food with Dignity

Complete by: ongoing

Action 3.2 Publish a Good Food Nation Plan as required by Section 10 of the Good Food Nation (Scotland) Act 2022

Action by: ERC, Food with Dignity Group

Complete by: As required by Good Food Nation Act regulations

10. Appendix 1: Land with potential for food growing

Section 119 of the Act requires the council to identify land which could be used for allotment sites or community growing space. The table lists sites on council owned land which might be suitable but would require investigation and feasibility to establish if the ground is suitable for growing crops. The list is not definitive.

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Number	Site	size	location	Current use	Food growing interest	Facilities	Opportunity
1	Water Works	1 Ha	Barrhead	Vacant and Derelict (part)	yes	Shed Bothy Compost toilet	Expand existing activity
2	Cowan Park Bowling Club	2000 m	Barrhead	Disused bowling green	unknown	Water, building, toilets	community growing
3	Hurlet Depot	1 Ha	Barrhead	Derelict	No	none	Social enterprise
4	Neilston Lock ups	100 sq. m	Neilston	Vacant hard standing	yes	none	community growing
5	Gleniffer View Field	0.75 Ha	Neilston	Disused field	Yes	none	Allotments
6	Rouken Glen Walled Garden	0.5ha	Giffnock	Formal garden	yes	Water, toilets	Community growing/training centre
7	Clarkston Health Centre	400 m	Clarkston	Atrium	yes	toilets	Therapeutic
8	Busby Glen	1 Ha	Busby	Green space	yes	none	Orchard
9	Capelrig Open Space	1 ha	Newton Mearns	Green space	no	none	Allotments
10	Arthurlie Family Centre	1300 sq. m	Barrhead	Greenspace	yes	Arc centre	Community growing space

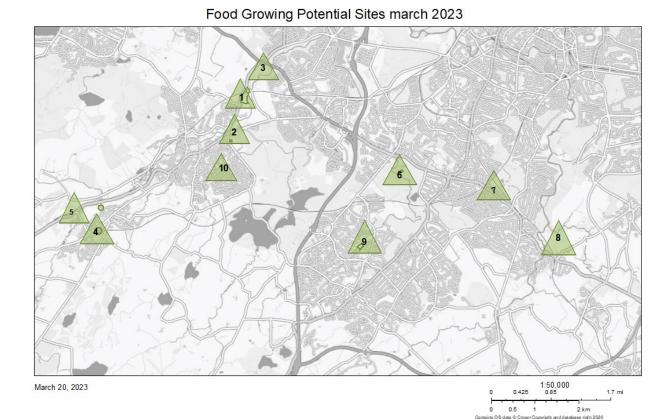


Figure 2: Food Growing Potential Sites

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EAST RENFREWSHIRE COUNCIL

<u>CABINET</u>

27-April 2023

Report by Director of Environment

NO ONE LEFT BEHIND EMPLOYABILITY PROGRAMMES 2023/24

PURPOSE OF REPORT

1. The purpose of this report is to inform members of the No One Left Behind (NOLB) award from the Scottish Government and seek approval for programmes in 2023/24.

RECOMMENDATIONS

- 2. It is recommended that the Cabinet:
 - a) Note the progress of projects funded in 2022/23 in Annex 1;
 - b) Approve the projects outlined in Appendix 2 for 2023/24;
 - c) Delegate to the Director of Environment to make adjustments to the proposals depending upon the detailed costs of projects becoming available; and
 - d) Note that further reports will be submitted to the Cabinet in due course seeking approval for projects in future years.

BACKGROUND

3. No One Left Behind is a partnership approach between Scottish and Local Government to transforming employment support in Scotland. Since 2020, Phase 1 and 2 of the policy have been rolled out with the transfer of funding direct to local authorities and through the Local Employability Partnerships (LEP) in each area.

4. No One Left Behind programmes have been a key strand of employability services within East Renfrewshire since 2020 and have delivered a wide range of programmes through the Young Person's Guarantee and the Parental Employability Support Fund. The core purpose of NOLB is to provide a person-centred approach to employability that is more flexible and responsive to the changing labour market, tackles inequalities and grows Scotland's economy. Most importantly NOLB supports those at risk of being left behind to move closer to and into fair and sustainable jobs.

5. In 2022/23, Work EastRen, the Council's Employability Services, ran a number of NOLB-funded programmes in partnership with local employability partners and with internal Council Departments. These included: the Young Person's Traineeship Programme within the Environment Department and East Renfrewshire Culture and Leisure Trust; employability programme aimed at tenants delivered through Barrhead Housing Association; a programme aimed at assisting the long-term unemployed back into work was delivered via the Council and partners and continuation of an all age Key Worker support within the Work EastRen Team. Please refer to Appendix 1 for NOLB outcomes achieved for 2022/23.

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6. Socio-economic data for East Renfrewshire shows lower claimant rates (1.7%) than the national average (3.2%) in January 2023 (Nomis). Likewise the unemployment rate is recorded as 2.8% again below the national average of 3.4% but there remain priority groups within this. East Renfrewshire's economic inactivity rate sits on par with the national average (22%) driven by more people out of work due to ill health and fewer older people in work. Our child poverty rate is lower than the national average at 16%; however, while low, there are still parents living in areas of deprivation whose life chances are impacted.

7. For 2023/24 East Renfrewshire Council has been awarded No-One Left Behind funding as follows:

Grant Commitment	Amount	Grant Information		
All Age Employability Support	£259,000	Includes Young Person's Guarantee		
Tackling Child Poverty (previously Parental Employability Support Fund)	£659,125	Delivery of Programmes Staffing Costs – will be paid via General Revenue Grant (GRG) to allow for more flexibilities		

REPORT

8. The grant is split into the two separate commitments of (a) All-Age Employability Support and (b) Tackling Child Poverty, on which activity and spend must be reported separately.

9. The funding is now linked to the Best Start, Bright Futures Delivery Plan which aims to tackle child poverty within Scotland.

10. The Local Employability Partnership (LEP) must provide written confirmation that the offer of grant and proposed activity has been approved. The LEP is the strategic employability partnership group which coordinates and supports employability provision across East Renfrewshire and is facilitated by East Renfrewshire Council as the Lead Partner. One of its main priorities is to oversee alignment and integration of the No One Left Behind policy intention. Partners include Education, HSCP, SDS, the Third Sector Interface, Further Education, Chamber of Commerce, Scottish Enterprise, Business Gateway and DWP.

11. In 2022-23, LEPs submitted and published their 3-year Delivery Plans covering the period from April 2022 to March 2025 which set out local priorities, challenges and interventions as well as outlining the support required to meet individual needs and labour market demands. The Plans should continue to be updated as required and Scottish Government notified of relevant changes. As the lead partner within the LEP, all funding is managed through the local authority and it has responsibility for the delivery of the annual investment plan. Final sign off of the investment plan will be sought from the LEP once cabinet paper has been approved.

12. In addition, the grantee must submit an Annual Investment Plan, as described in Appendix 2, which sets out proposals for delivery of services and support in 2023-24. A copy of the Terms of Reference for the LEP will also be submitted with the Annual Investment Plan. Notwithstanding the conditions set out above, the funding for 2023-24 should be utilised flexibly and local decisions made regarding its use, driven by the LEP Delivery Plans and the use of both local and national data and meeting local needs.

Objectives

13. The high level main principles which underpin the No One Left Behind approach are: to provide flexible and person centred support; Is straightforward for local residents to navigate; Is more integrated and aligned with other services and; Provides pathways into sustainable and fair work.

14. The main objectives of the All-Age Employability Support are: to deliver an all age, needs based, person centred approach to those seeking to move towards, enter, sustain and progress in employment; regularly assess delivery of services identifying and implementing any improvements necessary for the on-going benefit of participants; and commit to the Fair Work Framework.

Tackling Child Poverty

15. The child poverty activity will be delivered through the No One Left Behind all-age employability model. The additional funding to tackle child poverty through employability activity must be used to complement and build on the range of existing provision that is in place in the locale.

16. Given the range of barriers parents may face to entering the labour market or increasing income from employment, eligibility criteria has been set at a high level. However, specific attention should be paid to the 6 priority family groups: Lone parents; Parents with a disability or families with a disabled child; Parents who have 3 or more children; Parents from a minority ethnic background; Parents who have a youngest child under 1 and Families with a young parent (under 25).

17. Appendix 2 of this report lists those projects that we are seeking approval for from the Tackling Child Poverty grant funding for 2023/2024 grant allocation. All No One Left Behind provision has been commissioned via our Local Employability Framework to ensure continuation of embedded programmes within the employability service.

18. The All Age Employability Support will be greatly enhanced by our UK Shared Prosperity provision for 2023-25 which includes dedicated support for people with mental health and addiction issues, people with criminal convictions and those who have a health barrier to employment.

19. The Child Poverty/Parental Employability Support for 2023-24 will continue to fund Key Worker support (employability and financial advice) for parents from our priority groups. This programme will be delivered in partnership with the Council's Money Advice and Rights (MART) team who will provide essential financial advice, including debt, benefits and appeals.

20. A requirement of the funding is the recruitment of a Child Poverty Employability Coordinator who will be based in the Work EastRen team and will work closely with the Council's Child Poverty Lead and other internal and external strategic partners.

21. Funding has been ring-fenced for a small grants award programme which will be run via our Local Employability Partnership (LEP). The Work EastRen team will work with partners to identify suitable projects which meet the ambitions of the Tackling Child Poverty Funding. In prioritising proposals, particular consideration will be given to: the deliverability of the project within the tight timescale – programmes will have a hard stop of 31st March 2024; the geographical spread of grant across the Council area; and the impact of the programmes on parents from our identified priority groups.

22. The small grants programme will be launched in April 2023 and will be evaluated by strategic leads from the LEP.

23. A proposal has also been submitted from the Council's Housing service for the development of an Intermediate Labour Market programme which will look to employ a small number of trainees from the parental priority groups. This is a new programme that will aim to provide paid work placements for six months with accredited training and learning. All trainees will be allocated a dedicated Key Worker to support with job applications, interview skills, support into work and in-work support.

24. Given the tight timescales associated with this programme in terms of when the grant is awarded by the Scottish Government and the length of time it takes to develop projects, it should be noted that there may be some challenges with timings and timeous expenditure of funding, given that the only flexibilities are around staffing costs which will come through General Revenue Grant (GRG).

FINANCE AND EFFICIENCY

25. There are no financial implications arising directly from this report. Project implementation will be funded through the No One Left Behind (NOLB) funding from Scottish Government – however it must be noted that the majority of the funding is single annual funding which brings with it particular challenges around delivery and timescales.

26. The Council must comply with the conditions of the grant, as set out in Scottish Government guidelines.

CONSULTATION AND PARTNERSHIP WORKING

27. Consultation has taken place with a range of internal and external partners via the LEP.

IMPLICATIONS OF THE PROPOSALS

28. Recruitment and selection process will need to be undertaken for additional staffing from the Tackling Child Poverty proposal. A small grants award programme will also need to be undertaken via the LEP.

29. There are no property, legal, IT, Subsidy Control, equalities, sustainability or climate change implications associated with this report.

CONCLUSIONS

30. The NOLB programme provides an excellent opportunity to ensure continuation of core employability programmes that support our local residents into sustainable employment and the extension of the Parental Employability Support programme to help mitigate child poverty in East Renfrewshire. This engagement which will help provide direction for future investment and collaborative working.

31. Appendix 2 provides a list of those projects which are considered best placed to deliver the most benefit to a spread of areas in accordance with the guidance accompanying the Scottish Government grant offer.

RECOMMENDATIONS

32. It is recommended that the Cabinet:

- a) Note the progress of projects funded in 2022/23 in Annex 1;
- b) Approve the projects outlined in Appendix 2 for 2023-24;
- c) Delegate to the Director of Environment to make adjustments to the proposals depending upon the detailed costs of projects becoming available; and
- d) Note that further reports will be submitted to the Cabinet in due course seeking approval for projects in future years.

Director of Environment

For further information contact: Emma Aeppli, Employability Team Leader Emma.aeppli@eastrenfrewshire.gov.uk

April 2023



APPENDIX 1

Proposed Actual Actual Actual Proposed Actual Proposed Proposed (cumulative) Numbers: (cumulative) Numbers: (cumulative) Numbers: (cumulative) Starts Numbers: Entering Numbers: Entering FE/ Numbers: Supported Numbers: 1st April 22-1st April 22-HE/ accredited 1st April 22-1st April 22-Employment, by an ERI* March 23 self-March 23 training March 23 March 23 employment, MA 24 & under 140 162 70 49 30 31 10 19 (including YPG) 100 32 25 & over 206 50 84 10 10 7 (including NOLB delivery) 25 + LTU 24 31 11 1 ILM 40 124 14 45 14 Parents 6 10 0 (including PESF)

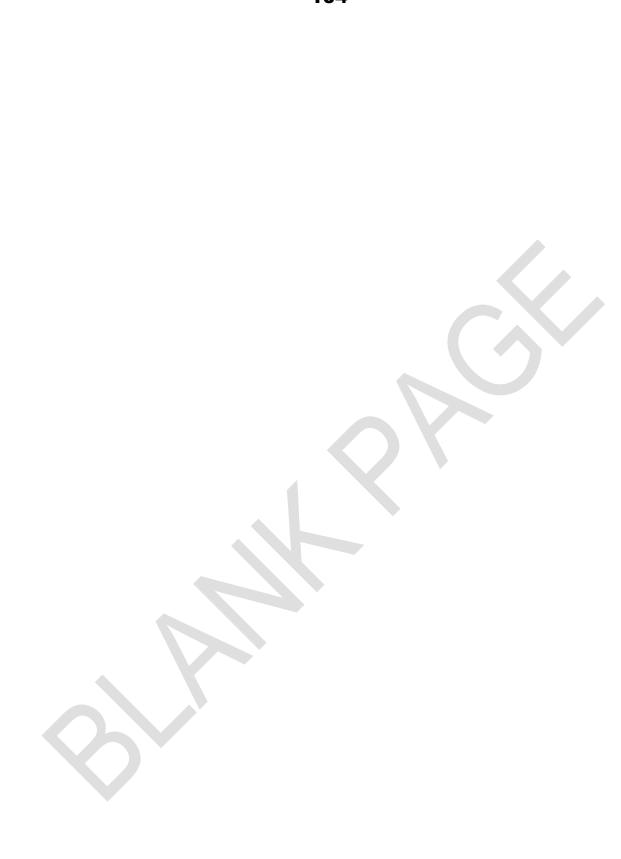
No One Left Behind Outcomes 2022-23



TOTAL BUDGET 2023/24 - £938, 125

Service Delivery Requirements and Approach Template

APPENDIX 2



	No One Left Behind						
Target Group	Rationale for Intervention	Delivery Partner	Budget	Number of People Assisted	Expected Outcomes		
Young people who are not in employment, education or training (15 years 6 months to 24 years old)	Support is essential for young people who are not in education, employment or training post-school especially for young people who have stopped engaging with services. The programme is well established within East Renfrewshire and works closely with education, DYW, SDS, DWP and VAER	The Lennox Partnership (commissioned through the Local Framework)	£45,000	55 young people 23-24	20 job outcomes; 10 vocational training; 10 into FE/HE; wraparound employability support and progression along the skills pipeline for young people who are not in education, employment or training.		
Care Experienced Young People (CEYP 15 years 6 months to 25 years old)	Essential component of our Corporate Strategy and 'The Promise' to support CEYP in transition to adulthood. Well established programme within East Renfrewshire working with key stakeholders.	VERG Ltd (commissioned through the Local Framework)	£45,000	30 young people 23-24 including unaccompanied minors	Wraparound, resource intensive, long term employability support for our CEYP up until the age of 25. 10 job outcomes; 5 vocational training; 5 into FE/HE. Development of softer skills within employability e.g. confidence building, work coaching, breaking down barriers, working in partnership with specialist agencies		
Young people with Additional Support Needs (15 years 6 months to 24 years old)	Support for one of our priority groups of young people. Specialised, targeted and long term support required working in partnership with HSCP and other colleagues	Enable (commissioned through the Local Framework)	£59, 971	40 young people 23-24	10 volunteering/work placement/supported activity, opportunities on offer; 10 qualifications; 5 FE/HE; 5 employment. Softer skills developed alongside work coaching and preparation for work.		

Young people 15 years 9 months school leaving age to age 19 at risk of being NEET	To maximise young people's participation in learning, addressing their needs to prepare them for employment, education or training. Providing targeted support and opportunities within the Positive Pathways Programme, which will attempt to reengage those that are at risk of leaving with no positive destination.	Based within Education Department, uses a variety of local and third sector partners	£70,000	37 Young people 23-24	Young people who are not engaged in employment, education or training (NEET) face multiple health, economic and psychosocial challenges, our aim is for each young person to achieve at least one of the undernoted outcomes. Improved self-esteem; Improved Health and Wellbeing; Increased skills; Achieved qualification; Employment; Training
Employment Recruitment Incentives (All Age)	Employer incentives using ERI Framework to provide support for employers to employ clients with barriers to employment. Please note that we will prioritise 25+ group where possible. RLW.	Delivered by Work EastRen	£26, 4000	4 posts 23-24	4 employment posts with local businesses and/or social enterprises. Progression of client along the strategic skills pipeline.
Clients with barriers to employment or furthest away from the labour market (All Age)	Vocational courses to tackle local skills shortages and fit in with sector demands.	VERG Ltd (commissioned through the Local Framework)	£12, 629	2 courses with 10-20 participants	Accredited learning; qualifications and training; development of employability skills; financial inclusion input; well-being input.
Total			£259,000		

Parental Employability Support/Child Poverty

Target Group	Rationale for Intervention	Delivery Partner	Budget	Number of People Assisted	Expected Outcomes
Parents from all priority groups	Part of our Parental Employment Support provision which aims to tackle child poverty within East Renfrewshire. Range of provision will be offered via our LEP partners to meet local needs and demands.	Small grants award process to be launched in April 2023 to all partners within the LEP	£200,000	100	Holistic approaches to parental employment. Job outcomes; upskilling; accredited learning; qualifications and training; development of employability skills; financial inclusion input; wellbeing input etc
Parents from all priority groups	Part of our Parental Employment offer - to support both in-work parents and unemployed parents. Individual Training Fund including travel, one off child care and resources	Application process on a case by case basis through PES Key Worker.	£30,000	50	Wrap round support for parents re-entering the work place or progressing within the work place.
Parents from all priority groups	Part of our Parental Employment offer - to support both in-work parents and unemployed parents. Part time and full time Employment Recruitment Incentives (ERIS) will be on offer at Real Living Wage.	Delivered by Work EastRen	£79,200	12	12 p/t or f/t employment posts with local businesses and/or social enterprises. Progression of client along the strategic skills pipeline.

Parents from all priority groups	Part of our Parental Employment offer - to support unemployed parents into 6 month long placements at RLW.	Delivered by Work EastRen	£100,000	10	10 work placements created with accredited learning and training. Will be allocated a dedicated employability adviser. Progression into employment.
Parents from all priority groups	Part of our Parental Employment offer - to support unemployed parents into 6 month long placements at RLW.	Housing / Mixed Tenure / Work EastRen	£71,800	5	5 trainee placements (6 months) created with accredited learning and training. Will be allocated a dedicated employability adviser. Progression into employment.
Sub-Total (delivery)			£481,000		
Parents from all priority groups	Staffing and resourcing to meet key ambitions of the PES/CP agenda	Delivered by Work EastRen	£198,125		1 Child Poverty Employability coordinator; 2 f/t Employability Key Workers; 1 f/t Money advice Key Worker
Total (including delivery and staffing)			£679,125		