



<b>Meeting of East Renfrewshire Health and Social Care Partnership</b>	Integration Joint Board	
<b>Held on</b>	27 September 2023	
<b>Agenda Item</b>	7	
<b>Title</b>	Revenue Budget Monitoring Report 2023/24; position as at 31 <sup>st</sup> August 2023	
<b>Summary</b>		
To provide the Integration Joint Board with financial monitoring information in relation to the revenue budget, as part of the agreed financial governance arrangements.		
<b>Presented by</b>	Lesley Bairden, Chief Financial Officer	
<b>Action Required</b>		
The Integration Joint Board is asked to:		
<ul style="list-style-type: none"> <li>• note the projected outturn for the 2023/24 revenue budget</li> <li>• note that the Chief Officer and her management team continue to work on actions to mitigate cost pressures in the current year</li> <li>• approve the budget virement as requested</li> </ul>		
<b>Directions</b>	<b>Implications</b>	
<input type="checkbox"/> No Directions Required	<input checked="" type="checkbox"/> Finance	<input checked="" type="checkbox"/> Risk
<input type="checkbox"/> Directions to East Renfrewshire Council (ERC)	<input type="checkbox"/> Policy	<input type="checkbox"/> Legal
<input type="checkbox"/> Directions to NHS Greater Glasgow and Clyde (NHSGGC)	<input type="checkbox"/> Workforce	<input type="checkbox"/> Infrastructure
<input checked="" type="checkbox"/> Directions to both ERC and NHSGGC	<input type="checkbox"/> Equalities	<input type="checkbox"/> Fairer Scotland Duty

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# **EAST RENFREWSHIRE INTEGRATION JOINT BOARD**

**27 SEPTEMBER 2023**

**Report by Chief Financial Officer**

## **REVENUE BUDGET MONITORING REPORT**

### **PURPOSE OF REPORT**

1. To advise the Integration Joint Board of the projected outturn position of the 2023/24 revenue budget. This projection is based on ledger information as at 31<sup>st</sup> August 2023 and allowing for latest intelligence.

### **RECOMMENDATIONS**

2. The Integration Joint Board is asked to:
  - note the projected outturn for the 2023/24 revenue budget
  - note that the Chief Officer and her management team continue to work on actions to mitigate cost pressures in the current year
  - approve the budget virement as requested

### **BACKGROUND**

3. This report is part of the regular reporting cycle for ensuring that the HSCP financial governance arrangements are maintained. This is the second report for the financial year 2023/24 and provides the projected outturn for the year based on our latest information recognising we remain in a very challenging financial position.
4. The projected outturn shows a potential overspend for the year of £3.044 million, based on current costs; however the Chief Officer and her management team continue to work on actions to mitigate cost pressures as far as is possible in the current year. This projected position also assumes that the full savings target of £7.06 million will be achieved in year, including a draw from the budget savings, pressures and general reserves.
5. Since the IJB met last month action plans continue to be developed and so far have identified cost reductions of £0.5m. So far the action plan savings include further tightening of vacancy management, ensuring non pay spend is minimised including equipment and running costs where there is any flexibility to do so.
6. We are in the process of undertaking a voluntary severance trawl, with our staff employed by the council to support the delivery of recurring savings. We expect to have an analysis of requests and associated costs by mid-October and this will inform options available for cost reduction and / or service redesign.
7. Despite the impact of the early action plan work, projected costs have increased by £0.4 million, mainly relating to purchased costs for Care at Home, Nursing and Residential care and also within observation for our Learning Disabilities Inpatients service.

8. The Chief Officer and her management team continue to work on actions to mitigate cost pressures in the current year. However discussion with both partners is ongoing to explore any options available to support the IJB to meet the cost pressures, demand and capacity challenges we continue to experience.
9. The projected costs against budget will continue to be reviewed as the year progresses and every action taken where possible to contain or minimise the projected overspend, whilst continuing to deliver our significant savings, recovery and renewal programme.

## REPORT

10. The consolidated budget for 2023/24 and projected outturn position, shows a possible overspend of £3.044 million against a full year budget of £153.552 million (1.98%) after planned contributions from reserves. We have identified a further £0.327 million that we think we can release so need to find c£2.7 million further reductions and / or increased funding. The Senior Management Team continue to identify options to prioritise workload to allow greater focus on cost reduction activity.
11. The HSCP ongoing costs relating to Covid-19 now need to be contained within our budget as Scottish Government funding has now ceased, with exception of £2k to support PPE for carers.
12. East Renfrewshire Council has agreed c£0.75 million non-recurring funding to support Covid recovery activity and this is expected to be utilised in full, with the detail included at Appendix 11.
13. The consolidated revenue budget and associated financial direction to our partners is detailed at Appendix 4. This is reported to each Integration Joint Board and reflects in year revisions to our funding contributions and associated directions.
14. The reserves position is set out at Appendix 5 and shows the planned in-year use of reserves, the committed spend to take forward and also shows that we may be able to un-hypothecate £327k to mitigate current year costs. The IJB will be asked to take a decision on this, if necessary, as the year progresses. We will continue to review all reserves balances.
15. The IJB may also be asked to further consider recovery planning proposals and associated discussion with our respective partners as the year progresses.
16. The main projected operational variances are set out below and as stated this is the projected position based on known care commitments, vacant posts and other supporting information from our financial systems as at 31<sup>st</sup> August 2023 and allows for the latest known information. The projected costs include minimal provision for further activity over the remainder of the year including the winter months.
17. **Children & Families and Public Protection £22k underspend;** results cost of care and support, offset by turnover and from the early impact of the action plan to reduce costs. This means a reduction in the projection of £113k since last reported. However it should be noted we are still seeing pressures within the following areas:
  - An increase in the number of unaccompanied asylum seeker children requiring support, with the cost pressure currently projected at £110k. This will change during the year depending on the number of children supported and the type of support required and / or available.

- There is a pressure around residential care costs and fostering and adoption costs (£111k).
18. **Older Peoples Services £258k overspend;** this is a result of current care commitment costs, partly offset by staff turnover. This is an increase on projected costs of £313k, mainly within nursing care
- Within residential and nursing care we are underspent by £199k (previously £430k under).
  - In localities directly purchased care at home and direct payment commitments of £574k (previously £500k).
  - Within Adult and Community Services we remain underspent by £100k mainly from turnover.
19. **Physical & Sensory Disability £146k overspend;** which remains due to the current cost of care packages (£122k) and equipment cost pressures (£80k). There is a modest offset from turnover and action plan (£48k). This is a reduction in projected costs of £336k since we last reported due a reduction in care costs commitments (£120k) and a review of equipment projections (£184k)
20. **Learning Disability Community Services £106k underspend;** care package costs are projected to overspend (£86k). This is offset in part by staffing vacancies within day services (£39k) and within the Community Autism Team (£50k). The early impact of Action Planning has reduced spend by £56k, with an overall reduction in projected costs of £168k since last reported.
21. When we look at the collective position across the three adult care groups above (in paragraphs 18 to 20 this gives a projected overspend across Barrhead and Eastwood localities of £298k and the locality split is shown as an extract in Appendices 1 to 3 as an alternative presentation of these budgets and projected costs.
22. **Intensive Services £1,501k overspend;** the most significant cost pressures remain staffing and the cost of purchased care and projected costs have increased by £425k since we last reported.
- Within Care at Home we are seeing continued capacity constraints along with increased demand and complexity (both purchased and the in-house service) of £1,432k
  - Telecare Responders £263k overspend based on staffing and working patterns.
  - Bonnyton House £176k predominately staffing and agency costs to meet staff ratios given current absence levels.  
Offset in part by:
    - Staff turnover and vacancies within Day Services and the Home from Hospital team (£371k).
    - Action Plan work has identified spend reductions of £166k since that reported at period 3. However cost pressures have increased around externally commissioned Home Care, recruitment advertising and revised income projections at Bonnyton House (£590k)

As part of the Savings, Recovery and Renewal programme the service redesign will consider staffing and purchased care, to deliver savings as well as containing costs in the current year.

23. **Learning Disability Inpatients £400k overspend;** has increased by £200k since last reported reflecting the ongoing and increasing pressure in the service around

increased observation costs as staff ratios must be maintained within the inpatient units. This should be mitigated to some degree on completion of the redesign of the service, however this is dependent on other HSCP timeframes and to mitigate this options for bed configurations are underway.

The IJB will recall this budget was reduced to reflect a saving associated with redesign and discussions are ongoing with other HSCPs as the transitional funding reserve is now fully depleted.

24. **Augmentative and Alternative Communication £nil variance;** it is anticipated that spend will remain on budget with the reserve in place available to smooth any developing pressures. The level of reserve requires to be considered given this meets local and national needs. It should be noted however the IJB may be asked to consider whether to release any of this reserve depending on action planning to contain costs as the year progresses.
25. **Recovery Services Mental Health & Addictions £37k overspend;** projections for purchased are now showing an overspend (£125k) with 4 new care packages in place since last reported. There remains projected turnover within Mental Health Adult Community Services (£100k). This is an overall increase in projected costs of £148k since last reported.
26. **Prescribing £750k overspend:** we still expect significant pressure within this area however as the economic situation improves we hope the costs will be lower than the previous year. There are ongoing issues with reporting of prescribing data so it is not possible to predict a year end position. As we fully utilised our prescribing reserve in 2022/23, a funding source needs to be identified to meet any overspend.
27. We have a local action plan in place and continue to work closely with colleagues at the Health Board analysing and modelling various scenarios, informed by national working groups.
28. **Finance & Resources £80k overspend;** this budget meets a number of HSCP wide costs, including charges for prior year NHS pension costs that will diminish over time. Action Planning and modest turnover gives a reduction in costs of £65k since last reported.
29. **Primary Care Improvement Plan, Alcohol and Drugs (Local Improvement Fund) and Mental Health Action 15;** we still await confirmation from the Scottish Government of our current year allocation for Mental Health Action 15, with the others confirmed.
30. The Scottish Government has written to Chief Officers to discuss the use of ring fenced reserves held by IJBs as at 31 March 2023; where there are aged or specific ring fenced reserves relating to Scottish Government funding (through NHS only), where the provision of some flexibility would help to alleviate pressure within the wider system. We are reviewing our position and will advise accordingly, although this is not expected to be significant.
31. Appendices 8 to 10 give a summarised position against each funding stream, showing the planned activity against each initiative. The reserves position for Mental Health Action 15 and for Alcohol & Drugs Partnership should become clearer once the Scottish Government confirm final allocation and / or agree use committed reserves.

## **Other**

32. The current projected overspend of £3.044 million is inclusive of the early gains from action plans have been put in place and the IJB should take some assurance that work to support cost reductions is priority. We have insufficient reserves to bridge this cost, with a potential small offset of £327k reserves, which will continuously be reviewed.
33. We signalled in the 2021/22 budget that funding may not be sufficient to meet the increasing demand for services, recognising the historic level of savings delivered (£11.5 million on social between 2015/16 and 2022/23) and despite best efforts we may not be able to contain costs in the current financial year, with the complexities and demand of the post Covid landscape.
34. We continue to look at every action where it could be possible to minimise cost pressures in year and are closely monitoring our Savings, Recovery and Renewal programme where progress is reported on all change activity. For ease of reference Appendix 6 in this report also provides a position statement on savings progress. This remains incredibly challenging in the current environment given the capacity constraints and focus on service delivery, recognising the tensions when trying to reduce costs and deliver change and savings.
35. The support cost charge from the council is currently projected to the budget agreed by the IJB and work is required to ensure the activity levels are reduced, based on prior years, to allow us to stay within budget.
36. The IJB is requested to approve the budget virement as detailed at Appendix 7 to allocate savings in line with plans and re-align operational budgets.
37. As with every year there are a number of variables such as pay award, inflation, demand, economic volatility, workforce capacity that will all impact on our cost projections and detailed monitoring will continue throughout the year.
38. The recently announced changes to the rate of employer's superannuation will mitigate some pressures in the coming years, but will not impact this financial year.

## **IMPLICATIONS OF THE PROPOSALS**

### Finance

39. The financial implications are detailed in the report.

### Risk

40. Delivering services and the savings recovery and renewal programme within existing funding is clearly our most significant risk.
41. There are other risks which could impact on the current and future budget position; including:
  - Maintaining capacity to deliver our services
  - Achieving all existing savings on a recurring basis and containing the current projected overspend

- The ongoing impact of Covid-19 on our partner providers and the care service market
- Prescribing costs and the ability to accurately model and project the position, particularly in the early part of the year
- Observation and Out of Area costs within Specialist Learning Disability Services

## **DIRECTIONS**

42. The running budget reconciliation which forms part of financial directions to our partners is included at Appendix 4.
43. The report reflects a projected overspend of £3.044 million after the expected draw from reserves to support savings delivery. Discussions in relation to recovery and / or support funding will be required during 2023/24.

## **CONSULTATION AND PARTNERSHIP WORKING**

44. The Chief Financial Officer has consulted with our partners.
45. This revenue budget reflects the consolidation of funding from both East Renfrewshire Council and NHS Greater Glasgow and Clyde. The HSCP operates under the Financial Regulations as approved by the Performance and Audit Committee on 18 December 2015 and reviewed March 2020; the latest review of the financial regulations and reserves policy were agreed by the Performance and Audit Committee on 22<sup>nd</sup> September 2022.

## **CONCLUSIONS**

46. The current projected overspend is £3.044 million for the year to 31 March 2024. This is the position after the early impact of action plans to reduce costs have been put in place and work is ongoing to reduce costs where possible. However, discussions in relation to recovery and / or support funding will be required during 2023/24. The Chief Officer and Chief Financial Officer are in regular contact with our partners.
47. At present there is c£0.327 million reserves which could possibly be released as a modest offset of the overspend.

## **RECOMMENDATIONS**

48. The Integration Joint Board is asked to note:
  - note the projected outturn for the 2023/24 revenue budget
  - note that the Chief Officer and her management team are working on actions to mitigate cost pressures in the current year
  - approve the budget virement as requested

## **REPORT AUTHOR**

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16 September 2023

Chief Officer, IJB: Julie Murray

## **BACKGROUND PAPERS**

IJB 23.11.2022 – Revenue Budget Monitoring Report

[https://www.eastrenfrewshire.gov.uk/media/8434/IJB-Item-08-23-November-2022/pdf/IJB\\_Item\\_08\\_-\\_23\\_November\\_2022.pdf?m=638036934516600000](https://www.eastrenfrewshire.gov.uk/media/8434/IJB-Item-08-23-November-2022/pdf/IJB_Item_08_-_23_November_2022.pdf?m=638036934516600000)

IJB 10.08.2022 – Revenue Budget Monitoring Report

[https://www.eastrenfrewshire.gov.uk/media/7979/IJB-Item-08-10-August-2022/pdf/IJB\\_Item\\_08\\_-\\_10\\_August\\_2022.pdf?m=637946965278870000](https://www.eastrenfrewshire.gov.uk/media/7979/IJB-Item-08-10-August-2022/pdf/IJB_Item_08_-_10_August_2022.pdf?m=637946965278870000)

IJB 16.03.2022 – Revenue Budget Monitoring Report

[https://www.eastrenfrewshire.gov.uk/media/7442/IJB-item-10-16-March-2022/pdf/IJB\\_item\\_10\\_-\\_16\\_March\\_2022.pdf?m=637822661469700000](https://www.eastrenfrewshire.gov.uk/media/7442/IJB-item-10-16-March-2022/pdf/IJB_item_10_-_16_March_2022.pdf?m=637822661469700000)

IJB 26.01.2022 – Revenue Budget Monitoring Report

[https://www.eastrenfrewshire.gov.uk/media/7317/IJB-item-06-26-January-2022/pdf/IJB\\_item\\_06\\_-\\_26\\_January\\_2022.pdf?m=637783618121870000](https://www.eastrenfrewshire.gov.uk/media/7317/IJB-item-06-26-January-2022/pdf/IJB_item_06_-_26_January_2022.pdf?m=637783618121870000)

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## Consolidated Monitoring Report

## Projected Outturn Position as at 31st August 2023

Objective Analysis	Full Year			
	Budget £'000	Projected Outturn £'000	Variance (Over) / Under £'000	Variance (Over) / Under %
Public Protection - Children & Families	13,102	13,080	22	0.17%
Public Protection - Criminal Justice	29	29	-	0.00%
Adult Localities Services				
Older People	25,049	25,307	(258)	(1.03%)
Physical & Sensory Disability	6,048	6,194	(146)	(2.41%)
Learning Disability - Community	18,675	18,569	106	0.57%
Learning Disability - Inpatients	9,142	9,542	(400)	(4.38%)
Augmentative and Alternative Communication	76	76	-	0.00%
Intensive Services	15,326	16,827	(1,501)	(9.80%)
Recovery Services - Mental Health	5,397	5,398	(1)	(0.02%)
Recovery Services - Addictions	1,737	1,773	(36)	(2.07%)
Family Health Services	29,406	29,406	-	0.00%
Prescribing	16,706	17,456	(750)	(4.49%)
Finance & Resources	12,859	12,939	(80)	(0.62%)
<b>Net Expenditure</b>	<b>153,552</b>	<b>156,596</b>	<b>(3,044)</b>	<b>(1.98%)</b>
<b>Contribution to / (from) Reserve</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Net Expenditure</b>	<b>153,552</b>	<b>156,596</b>	<b>(3,044)</b>	

Projected overspend by Partner	£'000
Health	(2,174)
Social Care	(870)
	<u>(3,044)</u>
Net Contribution To / From Reserves **	327
Financial Recovery Action Planning Required to balance budget	<u>2,717</u>
	<u>3,044</u>

\*\* will be reviewed as year progresses

## Additional information - Adult Localities

Objective Analysis	Full Year			
	Budget £'000	Projected Outturn £'000	Variance (Over) / Under £'000	Variance (Over) / Under %
Localities Services - Barrhead	24,238	24,129	109	0.45%
Localities Services - Eastwood	25,532	25,939	(407)	(1.59%)
<b>Net Expenditure</b>	<b>49,770</b>	<b>50,068</b>	<b>(298)</b>	<b>(0.60%)</b>

## Council Monitoring Report

## Projected Outturn Position as at 31st August 2023

Subjective Analysis	Full Year			
	Budget £'000	Projected Outturn £'000	Variance (Over) / Under £'000	Variance (Over) / Under %
Employee Costs	28,372	29,596	(1,224)	(4.31%)
Property Costs	976	955	21	2.15%
Supplies & Services	2,637	3,717	(1,080)	(40.96%)
Transport Costs	307	294	13	4.23%
Third Party Payments	50,050	52,493	(2,443)	(4.88%)
Support Services	2,455	2,455	-	0.00%
Income	(17,757)	(20,296)	2,539	(14.30%)
<b>Net Expenditure</b>	<b>67,040</b>	<b>69,214</b>	<b>(2,174)</b>	<b>(3.24%)</b>

<b>Contribution to / (from) Reserve</b>	-		0	-
<b>Net Expenditure</b>	<b>67,040</b>	<b>69,214</b>	<b>(2,174)</b>	<b>-</b>

Objective Analysis	Full Year			
	Budget £'000	Projected Outturn £'000	(Over) / Under £'000	(Over) / Under %
Public Protection - Children & Families	10,460	10,458	2	0.02%
Public Protection - Criminal Justice	29	29	-	0.00%
Adult Localities Services				
Older People	15,544	15,902	(358)	(2.30%)
Physical & Sensory Disability	5,302	5,448	(146)	(2.75%)
Learning Disability	12,528	12,472	56	0.45%
Intensive Services	14,232	15,733	(1,501)	(10.55%)
Recovery Services - Mental Health	1,985	2,086	(101)	(5.09%)
Recovery Services - Addictions	263	299	(36)	(13.69%)
Finance & Resources	6,697	6,787	(90)	(1.34%)
<b>Net Expenditure</b>	<b>67,040</b>	<b>69,214</b>	<b>(2,174)</b>	<b>(3.24%)</b>

<b>Contribution to / (from) Reserve</b>	-		0	
<b>Net Expenditure</b>	<b>67,040</b>	<b>69,214</b>	<b>(2,174)</b>	

## Notes

## Notes

1. Contribution To Reserves is made up of the following transfer:

	£'000
Net Contribution to / (from) Reserves	tbc

2. In addition to the above addition spending from reserves is detailed at Appendix 5

3. Additional information - Adult Localities

Objective Analysis	Full Year			
	Budget £'000	Projected Outturn £'000	Variance (Over) / Under £'000	Variance (Over) / Under %
Localities Services - Barrhead	17,233	17,196	37	0.21%
Localities Services - Eastwood	16,141	16,626	(485)	(3.00%)
<b>Net Expenditure</b>	<b>33,374</b>	<b>33,822</b>	<b>(448)</b>	<b>(1.34%)</b>

## NHS Monitoring Report

Projected Outturn Position as at 31st August 2023

Subjective Analysis	Full Year			
	Full Year Budget £'000	Projected Outturn £'000	Variance (Over) / Under £'000	Variance (Over) / Under %
Employee Costs	19,780	19,900	(120)	(0.61%)
Non-pay Expenditure	56,661	57,411	(750)	(1.32%)
Resource Transfer/Social Care Fund	12,146	12,146	-	0.00%
Income	(2,075)	(2,075)	-	0.00%
<b>Net Expenditure</b>	<b>86,512</b>	<b>87,382</b>	<b>(870)</b>	<b>(1.01%)</b>

<b>Contribution to / (from) Reserve</b>	-		-	-
<b>Net Expenditure</b>	<b>86,512</b>	<b>87,382</b>	<b>(870)</b>	<b>-</b>

Objective Analysis	Full Year			
	Full Year Budget £'000	Projected Outturn £'000	Variance (Over) / Under £'000	Variance (Over) / Under %
Childrens Services	2,536	2,516	20	0.79%
Adult Community Services	6,025	5,925	100	1.66%
Learning Disability - Community	1,108	1,058	50	4.51%
Learning Disability - Inpatients	9,142	9,542	(400)	(4.38%)
Augmentative and Alternative Communication	76	76	-	0.00%
Family Health Services	29,406	29,406	-	0.00%
Prescribing	16,706	17,456	(750)	(4.49%)
Recovery Services - Mental Health	2,617	2,517	100	3.82%
Recovery Services - Addictions	913	913	-	0.00%
Finance & Resources	5,837	5,827	10	0.17%
Resource Transfer	12,146	12,146	-	0.00%
<b>Net Expenditure</b>	<b>86,512</b>	<b>87,382</b>	<b>(870)</b>	<b>(1.01%)</b>

<b>Contribution to / (from) Reserve</b>	-		-	0.00%
<b>Net Expenditure</b>	<b>86,512</b>	<b>87,382</b>	<b>(870)</b>	<b>0.00%</b>

## Notes

Resource Transfer and the Social Care Fund is re allocated across client groups at the consolidated level as detailed below:

	£'000
Public Protection - Children & Families	106
Adult Localities Services	
Older People	3,480
Physical & Sensory Disability	746
Learning Disability	5,039
Intensive Services	1,094
Recovery Services - Mental Health	795
Recovery Services - Addictions	561
Finance & Resources	325
	<u>12,146</u>

Localities Resource Transfer - alternative presentation	
Localities Services - Barrhead	5,258
Localities Services - Eastwood	4,005

Net Contribution to / (from) Reserves £'000  
tbc

In addition to the above addition spending from reserves is detailed at Appendix 5

## Additional information - Adult Localities

Objective Analysis	Full Year			
	Full Year Budget £'000	Projected Outturn £'000	Variance (Over) / Under £'000	Variance (Over) / Under %
Localities Services - Barrhead	1,747	1,675	72	4.12%
Localities Services - Eastwood	5,386	5,308	78	1.45%
<b>Net Expenditure</b>	<b>7,133</b>	<b>6,983</b>	<b>150</b>	<b>2.10%</b>

	NHS £000	ERC £000	IJB £000	Total £000
Funding Sources to the IJB				
1 Expected Revenue Budget Contributions per March 2022 Budget	82,051	67,040		149,091
Funding confirmed in opening budget but not yet received	(1,023)			(1,023)
Criminal Justice Grant Funded Expenditure		616		616
Criminal Justice Grant		(616)		(616)
CAMHS - transfer to East Dun HSCP	(745)			(745)
Prescribing - including Apremilast	(109)			(109)
Health Visitors - Central Training Allocations	36			36
Pay Award - One off Payment	262			262
Pay Award 23-24	1,736			1,736
Winter Planning Band 2-4 Funding	553			553
ADP - Programme for Govt	268			268
ADP - Tranche 1	416			416
District Nursing	184			184
PCIP - Tranche 1	2,087			2,087
Winter Planning - Multi Disciplinary Team Funding	608			608
School Nursing	188			188
	86,512	67,040	-	153,552
Funding Outwith Revenue Contribution				
* Housing Aids & Adaptations		438		438
Set Aside Hospital Services Opening Budget	28,430			28,430
Total IJB Resources	<b>114,942</b>	<b>67,478</b>	-	<b>182,420</b>
Directions to Partners				
Revenue Budget	86,512	67,040	-	153,552
Criminal Justice Grant Funded Expenditure		616		616
Criminal Justice Grant		(616)		(616)
1 Resource Transfer & Recharges	(12,146)	12,146		0
Carers Information	58	(58)		0
	74,424	79,128	-	153,552
* Housing Aids & Adaptations		438		438
Set Aside Hospital Services Budget	28,430			28,430
	<b>102,854</b>	<b>79,566</b>	-	<b>182,420</b>

\* includes capital spend

1. Includes Social Care Fund, Cross Charges, COVID funding adjustments as well as historic resource transfer etc.

	Reserve Brought Fwd from 2022/23	2023/24 Projected spend	2023/24 Potential Release	Projected balance 31/03/24	comment
	£'000	£'000	£'000	£'000	
<b>Earmarked Reserves</b>					
<b>Scottish Government Funding</b>					
Mental Health - Action 15	118	118		0	Based on latest projected costs, to SG revision to allocation
Alcohol & Drugs Partnership	851	699		152	Based on latest projected costs, however subject to SG revision to allocation
Primary Care Improvement Fund	628	628		0	Based on latest projected costs, however subject to SG revision to allocation
Primary Care Transformation Fund	33	33		0	
GP Premises Fund	181	130		51	
COVID-19	2	2		0	To support Carers PPE
<b>Scottish Government Funding</b>	<b>1,813</b>	<b>1,610</b>	<b>0</b>	<b>203</b>	
<b>Bridging Finance</b>					
Budget Savings Reserve	1,434	1,434		0	Will be required to cover savings at risk
In Year Pressures Reserve	165	165		0	Will be required to cover savings at risk
Current Year Projected Overspend	0	0		0	
Prescribing	0			0	
<b>Bridging Finance</b>	<b>1,599</b>	<b>1,599</b>	<b>0</b>	<b>0</b>	
<b>Children &amp; Families</b>					
Health Visitors	82	82		0	
School Counselling	382	364	18	0	Projected costs for Family wellbeing project Year 2
Mental Health Recovery Monies	473	473		0	Committed for system wide programme and local care cost
Trauma Informed Practice	100	40		60	Year 2 funding committed for post
Whole Family Wellbeing	466	466		0	Assumed fully committed, being reviewed
Unaccompanied Asylum Seekers Children	9	9		0	
<b>Children &amp; Families</b>	<b>1,512</b>	<b>1,434</b>	<b>18</b>	<b>60</b>	
<b>Transitional Funding</b>					
Community Living Change Fund	254	254		0	To support redesign programme
<b>Total Transitional Funding</b>	<b>254</b>	<b>254</b>	<b>0</b>	<b>0</b>	
<b>Adult Services</b>					
Mental Health Officer/Community Psychology/Capacity	61		61	0	Potentially release if required
Care Home Oversight Support and Lead Nurse	77		77	0	Potentially release if required
Augmentative & Alternative Communication	104			104	Potentially release if required
Addictions - Residential Rehabilitation	37		37	0	Potentially release if required
Learning Disability Health Checks	32	32		0	
Armed Forces Covenant	13	13		0	
Wellbeing	45	45		0	
Dementia Support	109	109		0	Assumed fully committed, being reviewed
Telecare Fire Safety	18	18		0	
<b>Total Adult Services</b>	<b>496</b>	<b>217</b>	<b>175</b>	<b>104</b>	
<b>Repairs &amp; Renewals</b>					
Repairs, Furniture and Specialist Equipment	100		50	50	Possibly release £50k to offset pressures - limits development opportunities
<b>Repairs &amp; Renewals</b>	<b>100</b>	<b>0</b>	<b>50</b>	<b>50</b>	
<b>Total All Earmarked Reserves</b>	<b>5,774</b>	<b>5,114</b>	<b>243</b>	<b>417</b>	
<b>General Reserves</b>					
East Renfrewshire Council	109	100	9	0	Will be required to cover savings at risk
NHSGCC	163	88	75	0	Will be required to cover savings at risk
<b>Total General Reserves</b>	<b>272</b>	<b>188</b>	<b>84</b>	<b>0</b>	
<b>Grand Total All Reserves</b>	<b>6,046</b>	<b>5,302</b>	<b>327</b>	<b>417</b>	

East Renfrewshire HSCP - Revenue Budget Monitoring 2023/24

Appendix 6

Analysis of Savings Delivery

Saving	Funding Gap £'000	Savings Achieved £'000	Remaining Balance		Comments
			On Track £'000	At Risk £'000	
<b>HSCP Wide Savings</b>					
Review of Commissioned Services	225	82	143	-	Work in progress - actual to date achieved tbc
Further Funding Expected on Pay Award	261	261	-	-	Awaiting confirmation of funding
Living Wage on Pay element of contracts rate only	148	148	-	-	Agreed as part of budget and adjustment applied
Limit Use of Support Services to contain cost pressures	219	-	219	-	Actions to be confirmed to move towards SLA Capacity concern
Supporting People Framework	3,400	86	2,464	694	New framework in place, action plan in progress - potential risk around timing of saving. £164k full year effect.
Structure Proposals	928	410	149	369	Timing of saving at risk, work ongoing to refine across Childrens and Adults
Allocate Turnover Target 1%	200	200	-	-	All NHS staffing budgets now include turnover target saving
<b>Learning Disabilities</b>					
Sleepover Review	150	132	18	-	Work in progress - actual to date achieved tbc
Supported Living	130	87	43	-	Work in progress - actual to date achieved tbc
<b>Intensive Services</b>					
Efficiencies from Care at Home Scheduling System	75	5	-	70	Efficiencies being reviewed with a view to reducing Agency costs/budget
Care at Home Review Phase 2	200	-	-	200	Structure proposals drafted
Review of Vacant posts and Associated running costs	179	90	-	107	Vacant posts deleted, balance at risk of timing delay
<b>Children and Families</b>					
Review of Connor Road funding	60	-	-	60	Ongoing discussions with ERC on future service model
Family Functional Therapy	52	52	-	-	Service discontinued, alternative model in place.
Residential Costs - review of Care options	226	219	7	-	Activity under way - monitoring ongoing
Health Improvement - review of service to rationalise	50	-	-	50	Timing of saving at risk
Trauma Informed Practice	-	50	-	-	Service model in place - vacancy deleted
<b>Finance and Resources</b>					
Review of Structure and Processes	296	296	-	-	All savings identified have been achieved, work continues to identify further savings
<b>Localities</b>					
Rehab Team Mini Restructure	61	-	-	-	Saving no longer achievable - alternatives identified and delivered
Eastwood localities Team - Mini Restructure	53	-	-	-	Saving no longer achievable - alternatives identified and delivered
Review of Vacant posts and associated Running Costs	28	150	-	-	On track vacant posts and running cost efficiencies achieved, further post in October, includes alternative savings for non achievement above
District Nursing - Vacancy Management	50	-	-	50	Timing of saving at risk
New - Tech Enabled Care	-	80	-	-	Development budget given up
<b>Mental Health and Addictions</b>					
Review of Structure and Care Packages	65	65	-	-	Vacant post deleted and care package costs revised
<b>Sub Total</b>	<b>7,056</b>	<b>2,413</b>	<b>3,043</b>	<b>1,600</b>	
		34%	43%	23%	



Subjective Analysis	2023/24 Budget Virement					
	Ledger as Last Reported £'000	(1) £	(2) £	(3) £	2023/24 Budget £'000	Total Virement £'000
Employee Costs	28,489			(117)	28,372	(117)
Property Costs	975				975	-
Supplies & Services	2,637			-	2,637	-
Transport Costs	307				307	-
Third Party Payments	49,933			117	50,050	117
Support Services	2,456				2,456	-
Income	(17,757)				(17,757)	-
<b>Net Expenditure</b>	<b>67,040</b>	-	-	-	<b>67,040</b>	-

Objective Analysis	2023/24 Budget Virement					
	Ledger as Last Reported £'000	(1) £	(2) £	(3) £	2023/24 Budget £'000	Total Virement £'000
Public Protection - Children & Families	10,460				10,460	-
Public Protection - Criminal Justice	29				29	-
Adult Health - Localities Services						
Older People	15,704	(26)	(134)		15,544	(160)
Physical & Sensory Disability	5,168		134		5,302	134
Learning Disability	12,528				12,528	-
Adult Health - Intensive Services	14,232				14,232	-
Recovery Services - Mental Health	1,985				1,985	-
Recovery Services - Addictions	263				263	-
Finance & Resources	6,671	26			6,697	26
<b>Net Expenditure</b>	<b>67,040</b>	-	-	-	<b>67,040</b>	-

Note:

1. Minor realignment between services
2. Occupational Therapy Support transferred to the Initial Contact Team to reflect operational structure
3. Savings allocated against relevant budgets as achieved

East Renfrewshire HSCP - Revenue Budget Monitoring 2023/24  
 Primary Care Improvement Plan

Appendix 8

Service	Budgeted Programme Costs	Projected Programme Costs	Projected Variance
	£'000	£'000	£'000
Pharmacy Support	876	876	-
Advanced Nurse Practitioners - Urgent Care	173	173	-
Advanced Practice Physiotherapists	190	190	-
Community Mental Health Link Workers	85	85	-
Community Healthcare Assistants / Treatment Room *	418	418	-
Vaccine Transformation Programme	1,019	1,019	-
Programme Support / CQL / Pharmacy First	112	112	-
<b>Total Cost</b>	<b>2,873</b>	<b>2,873</b>	<b>-</b>
<b>Funded by:</b>			
In Year Maximum Funding Allocation		2,245	
Reserve - Opening Balance		628	
<b>Total Funding</b>		<b>2,873</b>	
Surplus/Deficit			-

NB Vaccine Transformation costs to be confirmed at Board level

<b>Service</b>	<b>Budgeted Programme Costs</b>	<b>Projected Programme Costs</b>	<b>Projected Variance</b>
	£'000	£'000	£'000
Staff costs - Board wide including Nursing, Psychology and Occupational Therapy	169	169	0
Programme Support	29	29	0
Staff Costs East Ren HSCP including Psychology, CAMHS and Occupational Therapy	207	207	0
Other - Peer Support Delivery Service	47	47	0
<b>Total Cost</b>	<b>452</b>	<b>452</b>	<b>0</b>
<b>Funded by:</b>			
In Year Funding (2023/24 tbc - based on prior year allocation)		334	
Reserve - Opening Balance		118	
<b>Total Funding</b>		<b>452</b>	
Potential reserve at year end based on current projection		0	

NB Plans to utilise existing reserve being refined, subject to any SG conditions, most prudent assumption until confirmed

**East Renfrewshire HSCP - Revenue Budget Monitoring 2023/24  
Alcohol & Drugs Partnership & Local Improvement Funding only**

**Appendix 10**

<b>Service</b>	<b>Budgeted Programme Costs</b>	<b>Projected Programme Costs</b>	<b>Projected Variance</b>
	£'000	£'000	£'000
Additional Peer support and Staffing Provision	268	266	2
Additional National Mission uplift	207	207	-
Residential Rehab	189	189	-
MAT Standards	173	173	-
Whole family Approach framework	55	55	-
Lived and Living Experience	24	24	-
Taskforce Response Fund	84	84	-
Alcohol Brief Interventions	25	25	-
Early Intervention - Youth Outreach	30	29	1
Whole Family Support Activity	45	45	-
Recovery Hub	500	400	100
<b>Total Cost</b>	<b>1,600</b>	<b>1,497</b>	<b>103</b>
<b>Funded by:</b>			
In Year Maximum Funding		798	
Reserve - Opening Balance		851	
<b>Total Funding</b>		<b>1,649</b>	
Potential reserve at year end based on current projection		152	

NB Plans to utilise existing reserve are in place and include committed spend for future years

**East Renfrewshire HSCP - Revenue Budget Monitoring 2023/24**  
**ERC Funded Covid Reserves Activity**

**Appendix 11**

<b>Initiative</b>	<b>2023/24 Funding £'000</b>	<b>Comments</b>
Development of Talking Points	48	Post expected to be recruited and in place by mid August
Recovery Café spaces in health centres	10	Expect to use full allocation by 31 March 2024 across Eastwood and Barrhead localities
HSCP winter staff to cover frontline service continuity	250	Expect to use full allocation by 31 March 2024 to support winter pressures
Go-bags for Domestic Abuse Survivors	2	In place
Support to Fostering households	11	Payments to support being made
HSCP staff wellbeing programme - extension	24	Programme in place to March 2024
Justice Social Work - reducing backlog of Unpaid Work Hours	5	In place
Justice Social Work - materials for Unpaid Work Service to increase output	4	In place
Carers Support	80	Post expected to be recruited by mid August to support development of options for respite
Housing Support for young people	43	Recruitment of post in progress
Mental Health Support for Children	50	Recruitment of post in progress and training sourced
Healthier Minds Hub - Children & Young People's Mental & Emotional Wellbeing	74	Recruitment of posts in progress
Recovery support for Domestic Abuse Survivors	37	Recruitment of post in progress
Additional Support Needs - transition to adulthood	91	Recruitment of posts in progress
Young people affected by drugs and alcohol	43	Recruitment of post in progress
	<b>772</b>	
In addition to the above:		
Social Work support to vulnerable families at Christmas	10	Agreed in principle, decision to be formalised later in year

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