



Meeting of East Renfrewshire Health and Social Care Partnership	Integration Joint Board
Held on	22 November 2023
Agenda Item	7
Title	Revenue Budget Monitoring Report 2023/24; position as at 30 th September 2023
<p>Summary</p> <p>To provide the Integration Joint Board with financial monitoring information in relation to the revenue budget, as part of the agreed financial governance arrangements.</p>	
Presented by	Lesley Bairden, Chief Financial Officer
<p>Action Required</p> <p>The Integration Joint Board is asked to note:</p> <ul style="list-style-type: none"> • the projected outturn for the 2023/24 revenue budget • that the Chief Officer and her management team continue to work on actions to mitigate cost pressures in the current year • that East Renfrewshire Council have indicated support to the IJB for social care cost pressures on a non-recurring basis this financial year 	
<p>Directions</p> <p><input type="checkbox"/> No Directions Required</p> <p><input type="checkbox"/> Directions to East Renfrewshire Council (ERC)</p> <p><input type="checkbox"/> Directions to NHS Greater Glasgow and Clyde (NHSGGC)</p> <p><input checked="" type="checkbox"/> Directions to both ERC and NHSGGC</p>	<p>Implications</p> <p><input checked="" type="checkbox"/> Finance</p> <p><input type="checkbox"/> Policy</p> <p><input type="checkbox"/> Workforce</p> <p><input type="checkbox"/> Equalities</p> <p><input checked="" type="checkbox"/> Risk</p> <p><input type="checkbox"/> Legal</p> <p><input type="checkbox"/> Infrastructure</p> <p><input type="checkbox"/> Fairer Scotland Duty</p>

EAST RENFREWSHIRE INTEGRATION JOINT BOARD

22 NOVEMBER 2023

Report by Chief Financial Officer

REVENUE BUDGET MONITORING REPORT

PURPOSE OF REPORT

1. To advise the Integration Joint Board of the projected outturn position of the 2023/24 revenue budget. This projection is based on ledger information as at 30th September 2023 and allowing for latest intelligence.

RECOMMENDATIONS

2. The Integration Joint Board is asked to note:
 - the projected outturn for the 2023/24 revenue budget
 - that the Chief Officer and her management team continue to work on actions to mitigate cost pressures in the current year
 - that East Renfrewshire Council have indicated support to the IJB for social care cost pressures on a non-recurring basis this financial year

BACKGROUND

3. This report is part of the regular reporting cycle for ensuring that the HSCP financial governance arrangements are maintained. This is the third report for the financial year 2023/24 and provides the projected outturn for the year based on our latest information recognising we remain in a very challenging financial position.
4. The projected outturn shows a potential overspend for the year of £2.998 million, based on current costs; this is a negligible change since we reported the position as at 31 August to the last IJB. The Chief Officer and her management team continue to work on actions to mitigate cost pressures as far as is possible in the current year.
5. The projected position also assumes that the full savings target of £7.06 million will be achieved in year, including a draw from the budget savings, pressures and general reserves. However the work on delivering the Supporting People Framework has been slower to gain momentum and early indications suggest this may have been optimistic as we are seeing some increased costs as well as reductions. Whilst we are concerned there is not enough data to revise the projection with any degree of certainty, so this is unchanged, we do expect significant activity over the coming weeks which will allow us enough information to base future projections.
6. Since the IJB met last month action plans continue to be developed and so far have identified cost reductions have increased to £0.6m (a further of £0.1m since last reported). As last reported the action plan savings include further tightening of vacancy management, ensuring non pay spend is minimised including equipment and running costs where there is any flexibility to do so.

7. The voluntary severance trawl, with our staff employed by the council, is nearing completion. This will inform the options available for cost reduction and / or service redesign
8. The Chief Officer and her management team continue to work on actions to mitigate cost pressures in the current year. However discussion with both partners is ongoing to explore any options available to support the IJB to meet the cost pressures, demand and capacity challenges we continue to experience. Our council partner has agreed to support us on a non-recurring basis in the current year with our projected social care cost pressures and this will continue to be monitored and discussed throughout the year. This support is very much welcomed.
9. The projected costs against budget will continue to be reviewed as the year progresses and every action taken where possible to contain or minimise the projected overspend, whilst continuing to deliver our significant savings, recovery and renewal programme. The current year pressures will also inform the ongoing budget preparation work for the coming financial year 2024/25.

REPORT

10. The consolidated budget for 2023/24 and projected outturn position, shows a possible overspend of £2.998 million against a full year budget of £153.562 million (1.95%) after planned contributions from reserves. We have identified a further £0.327 million that we think we can release so need to find c£2.7 million further reductions and / or increased funding. The Senior Management Team continue to identify options to prioritise workload to allow greater focus on cost reduction activity.
11. The HSCP ongoing costs relating to Covid-19 now need to be contained within our budget as Scottish Government funding has now ceased, with exception of £2k to support PPE for carers.
12. East Renfrewshire Council has agreed c£0.75 million non-recurring funding to support Covid recovery activity and this is expected to be utilised in full, with the detail included at Appendix 11.
13. The consolidated revenue budget and associated financial direction to our partners is detailed at Appendix 4. This is reported to each Integration Joint Board and reflects in year revisions to our funding contributions and associated directions.
14. The reserves position is set out at Appendix 5 and shows the planned in-year use of reserves, the committed spend to take forward and also shows that we may be able to un-hypothecate £327k to mitigate current year costs. The IJB will be asked to take a decision on this, if necessary, as the year progresses. We will continue to review all reserves balances.
15. The IJB may also be asked to further consider recovery planning proposals and associated discussion with our respective partners as the year progresses. As stated above we are concerned about the Supporting People Framework.
16. The main projected operational variances are set out below and as stated this is the projected position based on known care commitments, vacant posts and other supporting information from our financial systems as at 30th September 2023 and allows for the latest known information. The projected costs include minimal provision

for further activity over the remainder of the year including the winter months. We also have the council Covid support for Care at Home of £0.25 million to help maintain services during the coming months.

17. **Children & Families and Public Protection £169k underspend;** is a further reduction in costs of £147k since last reported. The remains a result of vacancy management and maximising reserves. This is allowing us to contain pressures in the current year from:
 - The number of unaccompanied asylum seeker children continues to grow with more children requiring support early in the financial year (£161k). This will change during the year depending on the number of children supported and the type of support required and / or available.
 - There is a pressure around residential care costs and fostering and adoption costs (£212k).

18. **Older Peoples Services £218k underspend;** this is a result of current care commitments and staff turnover within teams, however is an improved position since last reported as we have revised our more prudent projections on staffing costs:
 - Residential and nursing care remains broadly to budget with a £19k overspend.
 - In localities directly purchased care at home and direct payment commitments mean an overspend of £257k.
 - Adult and Community Services we are underspent by £400k mainly from turnover and recruitment challenges.

19. **Physical & Sensory Disability £50k underspend;** is due to three factors:
 - Care package projected costs are now at a £25k overspend for the year, this has reduced as we have had a reduction in the number of people supported.
 - Continuous review of how we use the equipment contract have reduced the cost projections, although still overspent by £43k.
 - Staffing turnover of £99k offsets the pressures above.

This is a reduction in projected costs of £200k since last reported as costs of care and equipment have reduced.

20. **Learning Disability Community Services £271k overspend;** care package costs are projected to overspend (£474k). This is offset in part by staffing vacancies and reduced supply costs within day services (£155k) and within the Community Autism Team (£50k).

21. This is an increase in projected costs of £377k since last reported. We have seen an increase in out of area costs along with transition costs for young adults much higher value than previously modelled.

22. When we look at the collective position across the three adult care groups above (in paragraphs 18 to 20 this gives a projected overspend across Barrhead and Eastwood localities of £3k and the locality split is shown as an extract in Appendices 1 to 3 as an alternative presentation of these budgets and projected costs.

23. **Intensive Services £1,408k overspend;** the most significant cost pressures remain staffing and the purchase of care:
 - Within Care at Home we are seeing continued capacity constraints along with increased demand and complexity (both purchased and the in-house service) of £1,279k
 - Telecare Responders £239k overspend based on staffing and working patterns.

- Bonnyton House £250k predominately staffing and agency costs to meet staff ratios given current absence levels.
Offset in part by:
 - Staff turnover and vacancies within Day Services and the Home from Hospital team (£362k).
24. The overall costs have reduced by £93k since last reported reflecting the recruitment challenges across the sector.
 25. As part of the Savings, Recovery and Renewal programme the service redesign will consider staffing and purchased care, with a view to delivering savings as well as containing costs in the current year.
 26. **Learning Disability Inpatients £800k overspend;** this continues to reflect the ongoing pressure in the service around increased observation costs as staff ratios must be maintained within the inpatient units. The projected costs have increased by £400k since last reported based on the current patient dynamics.
 27. Given this cost pressure relates to specific patient needs this will constantly change. Going forward this should be mitigated to some degree by the redesign of the service.
 28. The IJB will recall this budget was reduced pre Covid to reflect a saving associated with redesign and discussions remain ongoing with other HSCPs as the transitional funding reserve was fully depleted in 2022/23.
 29. **Augmentative and Alternative Communication £nil variance;** it is anticipated that spend will remain on budget with the reserve in place available to smooth any developing pressures, recognising the national element of this services. It should be noted however the IJB may be asked to consider whether to release any of this reserve depending on action planning to contain costs as the year progresses.
 30. **Recovery Services Mental Health & Addictions £118k underspend;** projected turnover within Mental Health Adult Community Services is now projected at £150k (a further reduction in costs of £50k). We have seen a reduction in care costs of £102k since last reported as a number of people have now left the service.
 31. **Prescribing £1,000k overspend:** there are ongoing issues with reporting of prescribing data so it is not possible to predict a year end position. The information we have seen relating to the first couple of months data suggests continued increased costs and volumes, despite local actions. The systems issues are national and once we have further data we will be in a position to better try and estimated the cost pressure. In the meantime this has been increased by £250k. The IJB will recall we fully used the reserve in 2022/23, so a funding source needs to be identified to meet any overspend.
 32. We have a local action plan in place and continue to work closely with colleagues at the Health Board analysing and modelling various scenarios, informed by national working groups.
 33. **Finance & Resources £74k overspend;** this budget meets a number of HSCP wide costs, including charges for prior year NHS pension costs that will diminish over time. This is a minor reduction in costs of £6k since last reported.
 34. **Primary Care Improvement Plan, Alcohol and Drugs (Local Improvement Fund) and Mental Health Action 15;** we still await confirmation from the Scottish

Government of our current year allocation for Mental Health Action 15, with the others confirmed. The balance of funding we are projecting to carry forward within the Alcohol and Drugs funding is ring-fenced for property to support a recovery hub.

35. Appendices 8 to 10 give a summarised position against each funding stream, showing the planned activity against each initiative. The reserves position for Mental Health Action 15 should become clearer once the Scottish Government confirm final allocation and / or agree use committed reserves.

Other

36. The current projected overspend of £2.998 million is inclusive of the early gains from action plans have been put in place and the IJB should take some assurance that work to support cost reductions is priority. We have insufficient reserves to bridge this cost, with a potential small offset of £327k reserves, which will continuously be reviewed.
37. We signalled in the 2021/22 budget that funding may not be sufficient to meet the increasing demand for services, recognising the historic level of savings delivered (£11.5 million on social between 2015/16 and 2022/23) and despite best efforts we may not be able to contain costs in the current financial year, with the complexities and demand of the post Covid landscape. We have signalled above our concern around the Supporting People Framework, which will continue to be closely monitored.
38. We continue to look at every action where it could be possible to minimise cost pressures in year and are closely monitoring our Savings, Recovery and Renewal programme where progress is reported on all change activity. For ease of reference Appendix 6 in this report also provides a position statement on savings progress. This remains incredibly challenging in the current environment given the capacity constraints and focus on service delivery, recognising the tensions when trying to reduce costs and deliver change and savings.
39. The support cost charge from the council is currently projected to the budget agreed by the IJB and work is required to ensure the activity levels are reduced, based on prior years, to allow us to stay within that budget.
40. There are no budget virement requests, per Appendix 7, for this reporting period.
41. As with every year there are a number of variables such as pay award, inflation, demand, economic volatility, workforce capacity that will all impact on our cost projections and detailed monitoring will continue throughout the year.
42. As previously reported the recently announced changes to the rate of employer's superannuation will mitigate some pressures in the coming years, but will not impact this financial year.

IMPLICATIONS OF THE PROPOSALS

Finance

43. The financial implications are detailed in the report.

Risk

44. Delivering services and the savings recovery and renewal programme within existing funding is clearly our most significant risk and we are nervous about the Supporting People Framework.
45. There are other risks which could impact on the current and future budget position; including:
 - Maintaining capacity to deliver our services
 - Achieving all existing savings on a recurring basis and containing the current projected overspend
 - The ongoing impact of Covid-19 on our partner providers and the care service market
 - Prescribing costs and the ability to accurately model and project the position, particularly in the early part of the year
 - Observation and Out of Area costs within Specialist Learning Disability Services

DIRECTIONS

46. The running budget reconciliation which forms part of financial directions to our partners is included at Appendix 4.
47. The report reflects a projected overspend of £2.998 million after the expected draw from reserves to support savings delivery. Discussions in relation to recovery and / or support funding will be required during 2023/24. The council's support for in-year pressures will be reflected for our final outturn.

CONSULTATION AND PARTNERSHIP WORKING

48. The Chief Financial Officer has consulted with our partners.
49. This revenue budget reflects the consolidation of funding from both East Renfrewshire Council and NHS Greater Glasgow and Clyde. The HSCP operates under the Financial Regulations as approved by the Performance and Audit Committee on 18 December 2015 and reviewed March 2020; the latest review of the financial regulations and reserves policy were agreed by the Performance and Audit Committee on 22nd September 2022.

CONCLUSIONS

50. The current projected overspend is £2.988 million for the year to 31 March 2024. This is the position after the early impact of action plans to reduce costs have been put in place and work is ongoing to reduce costs where possible. However, discussions in relation to recovery and / or support funding will be required during 2023/24. The Chief Officer and Chief Financial Officer are in regular contact with our partners and the support for in-year pressures from the council is very much welcomed.
51. At present there is c£0.327 million reserves which could possibly be released as a modest offset of the overspend.

RECOMMENDATIONS

52. The Integration Joint Board is asked to note:
- the projected outturn for the 2023/24 revenue budget
 - that the Chief Officer and her management team are working on actions to mitigate cost pressures in the current year
 - that East Renfrewshire Council have indicated support to the IJB for social care cost pressures on a non-recurring basis this financial year

REPORT AUTHOR

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3 November 2023

Chief Officer, IJB: Julie Murray

BACKGROUND PAPERS

IJB 27.09.2022 – Revenue Budget Monitoring Report
https://www.eastrenfrewshire.gov.uk/media/9554/IJB-Item-07-27-September-2023/pdf/IJB_Item_07_-_27_September_2023.pdf?m=638307310024030000

East Renfrewshire HSCP - Revenue Budget Monitoring 2023/24
 Consolidated Monitoring Report
 Projected Outturn Position as at 30th September 2023

Objective Analysis	Full Year			
	Budget £'000	Projected Outturn £'000	Variance (Over) / Under £'000	Variance (Over) / Under %
Public Protection - Children & Families	13,102	12,962	140	1.07%
Public Protection - Criminal Justice	29	-	29	100.00%
Adult Localities Services				
Older People	25,049	24,831	218	0.87%
Physical & Sensory Disability	6,048	5,998	50	0.83%
Learning Disability - Community	18,675	18,946	(271)	(1.45%)
Learning Disability - Inpatients	9,152	9,952	(800)	(8.74%)
Augmentative and Alternative Communication	76	76	-	0.00%
Intensive Services	15,326	16,733	(1,408)	(9.18%)
Recovery Services - Mental Health	5,397	5,353	44	0.82%
Recovery Services - Addictions	1,737	1,663	74	4.26%
Family Health Services	29,406	29,406	-	0.00%
Prescribing	16,706	17,706	(1,000)	(5.99%)
Finance & Resources	12,859	12,933	(74)	(0.58%)
Net Expenditure	153,562	156,559	(2,998)	(1.95%)
Contribution to / (from) Reserve	-	-	-	-
Net Expenditure	153,562	156,559	(2,998)	

Projected overspend by Partner	£'000
Health	(1,170)
Social Care	(1,828)
	<u>(2,998)</u>
Net Contribution To / From Reserves **	327
Financial Recovery Action Planning Required to balance budget	<u>2,671</u>
	<u>2,998</u>

** will be reviewed as year progresses

Additional information - Adult Localities

Objective Analysis	Full Year			
	Budget £'000	Projected Outturn £'000	Variance (Over) / Under £'000	Variance (Over) / Under %
Localities Services - Barrhead	24,238	24,397	(159)	(0.65%)
Localities Services - Eastwood	25,534	25,378	156	0.61%
Net Expenditure	49,772	49,775	(3)	(0.01%)

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Council Monitoring Report

Projected Outturn Position as at 30th September 2023

Subjective Analysis	Full Year			
	Budget £'000	Projected Outturn £'000	Variance (Over) / Under £'000	Variance (Over) / Under %
Employee Costs	28,372	29,268	(896)	(3.16%)
Property Costs	976	958	18	1.84%
Supplies & Services	2,637	3,705	(1,069)	(40.52%)
Transport Costs	307	298	9	2.93%
Third Party Payments	50,050	52,732	(2,682)	(5.36%)
Support Services	2,455	2,455	-	0.00%
Income	(17,757)	(20,549)	2,792	(15.72%)
Net Expenditure	67,040	68,867	(1,828)	(2.73%)

Contribution to / (from) Reserve	-		0	-
Net Expenditure	67,040	68,867	(1,828)	-

Objective Analysis	Full Year			
	Budget £'000	Projected Outturn £'000	(Over) / Under £'000	(Over) / Under %
Public Protection - Children & Families	10,460	10,340	120	1.15%
Public Protection - Criminal Justice	29	0	29	100.00%
Adult Localities Services				
Older People	15,544	15,726	(182)	(1.17%)
Physical & Sensory Disability	5,302	5,252	50	0.94%
Learning Disability	12,528	12,849	(321)	(2.56%)
Intensive Services	14,232	15,639	(1,408)	(9.89%)
Recovery Services - Mental Health	1,985	2,041	(56)	(2.82%)
Recovery Services - Addictions	263	239	24	9.13%
Finance & Resources	6,697	6,781	(84)	(1.25%)
Net Expenditure	67,040	68,867	(1,828)	(2.73%)

Contribution to / (from) Reserve	-		0	
Net Expenditure	67,040	68,867	(1,828)	

0

Notes

Notes

1. Contribution To Reserves is made up of the following transfer:

	£'000
Net Contribution to / (from) Reserves	tbc

2. In addition to the above addition spending from reserves is detailed at Appendix 5

3. Additional information - Adult Localities

Objective Analysis	Full Year			
	Budget £'000	Projected Outturn £'000	Variance (Over) / Under £'000	Variance (Over) / Under %
Localities Services - Barrhead	17,233	17,464	(231)	(1.34%)
Localities Services - Eastwood	16,141	16,363	(222)	(1.38%)
Net Expenditure	33,374	33,827	(453)	(1.36%)

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NHS Monitoring Report

Projected Outturn Position as at 30th September 2023

Subjective Analysis	Full Year			
	Full Year Budget £'000	Projected Outturn £'000	Variance (Over) / Under £'000	Variance (Over) / Under %
Employee Costs	19,780	20,150	(370)	(1.87%)
Non-pay Expenditure	56,671	57,471	(800)	(1.41%)
Resource Transfer/Social Care Fund	12,146	12,146	-	0.00%
Income	(2,075)	(2,075)	-	0.00%
Net Expenditure	86,522	87,692	(1,170)	(1.35%)

Contribution to / (from) Reserve	-	-	-	-
Net Expenditure	86,522	87,692	(1,170)	-

Objective Analysis	Full Year			
	Full Year Budget £'000	Projected Outturn £'000	Variance (Over) / Under £'000	Variance (Over) / Under %
Childrens Services	2,536	2,516	20	0.79%
Adult Community Services	6,025	5,625	400	6.64%
Learning Disability - Community	1,108	1,058	50	4.51%
Learning Disability - Inpatients	9,152	9,952	(800)	(8.74%)
Augmentative and Alternative Communication	76	76	-	0.00%
Family Health Services	29,406	29,406	-	0.00%
Prescribing	16,706	17,706	(1,000)	(5.99%)
Recovery Services - Mental Health	2,617	2,517	100	3.82%
Recovery Services - Addictions	913	863	50	5.48%
Finance & Resources	5,837	5,827	10	0.17%
Resource Transfer	12,146	12,146	-	0.00%
Net Expenditure	86,522	87,692	(1,170)	(1.35%)

Contribution to / (from) Reserve	-	-	-	0.00%
Net Expenditure	86,522	87,692	(1,170)	0.00%

Notes

Resource Transfer and the Social Care Fund is re allocated across client groups at the consolidated level as detailed below:

	£'000
Public Protection - Children & Families	106
Adult Localities Services	
Older People	3,480
Physical & Sensory Disability	746
Learning Disability	5,039
Intensive Services	1,094
Recovery Services - Mental Health	795
Recovery Services - Addictions	561
Finance & Resources	325
	<u>12,146</u>

Localities Resource Transfer - alternative presentation

Localities Services - Barrhead	5,258
Localities Services - Eastwood	4,005

£'000

Net Contribution to / (from) Reserves

tbc

In addition to the above addition spending from reserves is detailed at Appendix 5

Additional information - Adult Localities

Objective Analysis	Full Year			
	Full Year Budget £'000	Projected Outturn £'000	Variance (Over) / Under £'000	Variance (Over) / Under %
Localities Services - Barrhead	1,747	1,675	72	4.12%
Localities Services - Eastwood	5,386	5,008	378	7.02%
Net Expenditure	7,133	6,683	450	6.31%

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East Renfrewshire HSCP - Revenue Budget Monitoring 2023/24
Budget Reconciliation & Directions

Appendix 4

	NHS £000	ERC £000	IJB £000	Total £000
Funding Sources to the IJB				
1 Expected Revenue Budget Contributions per March 2022 Budget	82,051	67,040		149,091
Funding confirmed in opening budget but not yet received	(1,023)			(1,023)
Criminal Justice Grant Funded Expenditure		616		616
Criminal Justice Grant		(616)		(616)
CAMHS - transfer to East Dun HSCP	(745)			(745)
Prescribing - including Apremilast	(109)			(109)
Health Visitors - Central Training Allocations	36			36
Pay Award - One off Payment	262			262
Pay Award 23-24	1,736			1,736
Winter Planning Band 2-4 Funding	553			553
ADP - Programme for Govt	268			268
ADP - Tranche 1	416			416
District Nursing	184			184
PCIP - Tranche 1	2,087			2,087
Winter Planning - Multi Disciplinary Team Funding	608			608
School Nursing	188			188
Learning Disability Inpatients Services	10			10
	86,522	67,040	-	153,562
Funding Outwith Revenue Contribution				
* Housing Aids & Adaptations		438		438
Set Aside Hospital Services Opening Budget	28,430			28,430
Total IJB Resources	114,952	67,478	-	182,430
Directions to Partners				
Revenue Budget	86,522	67,040	-	153,562
Criminal Justice Grant Funded Expenditure		616		616
Criminal Justice Grant		(616)		(616)
1 Resource Transfer & Recharges	(12,146)	12,146		0
Carers Information	58	(58)		0
	74,434	79,128	-	153,562
* Housing Aids & Adaptations		438		438
Set Aside Hospital Services Budget	28,430			28,430
	102,864	79,566	-	182,430

* includes capital spend

1. Includes Social Care Fund, Cross Charges, COVID funding adjustments as well as historic resource transfer etc.

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East Renfrewshire HSCP - Revenue Budget Monitoring 2023/24
Projected Reserves as at 31 March 2024

Appendix 5

Earmarked Reserves	Reserve Brought Fwd from 2022/23 £'000	2023/24 Projected spend £'000	2023/24 Potential Release £'000	Projected balance 31/03/24 £'000	comment
Scottish Government Funding					
Mental Health - Action 15	118	118		0	Based on latest projected costs, NB awaiting confirmation of current year allocation
Alcohol & Drugs Partnership	851	362		489	Projected balance is funding for recovery hub premises and work is ongoing
Primary Care Improvement Fund	628	628		0	Based on latest projected costs, however subject to SG revision to allocation
Primary Care Transformation Fund	33	33		0	
GP Premises Fund	181	130		51	
COVID-19	2	2		0	To support Carers PPE
Scottish Government Funding	1,813	1,273	0	540	
Bridging Finance					
Budget Savings Reserve	1,434	1,434		0	Will be required to cover savings at risk
In Year Pressures Reserve	165	165		0	Will be required to cover savings at risk
Current Year Projected Overspend	0	0		0	
Prescribing	0			0	
Bridging Finance	1,599	1,599	0	0	
Children & Families					
Health Visitors	82	82		0	
School Counselling	382	364	18	0	Projected costs for Family wellbeing project Year 2
Mental Health Recovery Monies	473	473		0	Committed for system wide programme and local care cost
Trauma Informed Practice	100	40		60	Year 2 funding committed for post
Whole Family Wellbeing	466	466		0	Assumed fully committed, being reviewed
Unaccompanied Asylum Seekers Children	9	9		0	
Children & Families	1,512	1,434	18	60	
Transitional Funding					
Community Living Change Fund	254	254		0	To support redesign programme
Total Transitional Funding	254	254	0	0	
Adult Services					
Mental Health Officer/Community Psychology/Capacity	61		61	0	Potentially release if required
Care Home Oversight Support and Lead Nurse	77		77	0	Potentially release if required
Augmentative & Alternative Communication	104			104	Potentially release if required
Addictions - Residential Rehabilitation	37		37	0	Potentially release if required
Learning Disability Health Checks	32	32		0	
Armed Forces Covenant	13	13		0	
Wellbeing	45	45		0	
Dementia Support	109	109		0	Assumed fully committed, being reviewed
Telecare Fire Safety	18	18		0	
Total Adult Services	496	217	175	104	
Repairs & Renewals					
Repairs, Furniture and Specialist Equipment	100		50	50	Possibly release £50k to offset pressures - limits development opportunities
Repairs & Renewals	100	0	50	50	
Total All Earmarked Reserves	5,774	4,777	243	754	
General Reserves					
East Renfrewshire Council	109	100	9	0	Will be required to cover savings at risk
NHSGCC	163	88	75	0	Will be required to cover savings at risk
Total General Reserves	272	188	84	0	
Grand Total All Reserves	6,046	4,965	327	754	

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East Renfrewshire HSCP - Revenue Budget Monitoring 2023/24

Appendix 6

Analysis of Savings Delivery

Saving	Funding Gap £'000	Savings Achieved £'000	Remaining Balance		Comments
			On Track £'000	At Risk £'000	
HSCP Wide Savings					
Review of Commissioned Services	225	82	143	0	Work in progress - some crossover with SPF
Further Funding Expected on Pay Award	261	261	0	0	Awaiting confirmation of funding
Living Wage on Pay element of contracts rate only	148	148	0	0	Agreed as part of budget and adjustment applied
Limit Use of Support Services to contain cost pressures	219	0	219	0	Actions to be confirmed to move towards SLA Capacity concern
Supporting People Framework (SPF)	3,400	94	2,456	694	£94k to date net of £33k increases. Full year savings £144k net of full year increases £50k
Structure Proposals	928	410	149	369	Timing of saving at risk, work ongoing to refine including impact of voluntary severance travel
Allocate Turnover Target 1%	200	200	0	0	All NHS staffing budgets now include turnover target saving
Learning Disabilities					
Sleepover Review	150	150	0	0	£169k achieved so far with the excess saving shown against Supported Living
Supported Living	130	19	111	0	Work continues
Intensive Services					
Efficiencies from Care at Home Scheduling System	75	5	0	70	Efficiencies being reviewed with a view to reducing Agency costs/budget
Care at Home Review Phase 2	200	0	0	200	Not progressed to the extent that we will see any savings in this financial year.
Review of Vacant posts and Associated running costs	179	90	0	107	Vacant posts deleted, balance at risk of timing delay
Children and Families					
Review of Connor Road funding	60	0	0	60	Full year saving expected 24/25
Family Functional Therapy	52	52	0	0	Service discontinued, alternative model in place.
Residential Costs - review of Care options	226	219	7	0	Activity under way - monitoring ongoing
Health Improvement - review of service to rationalise	50	0	0	50	Timing of saving at risk
Trauma Informed Practice	0	50	0	0	Service model in place - vacancy deleted
Finance and Resources					
Review of Structure and Processes	296	296	0	0	All savings identified have been achieved, work continues to identify further savings
Localities					
Rehab Team Mini Restructure	61	0	0	0	Saving no longer achievable - alternatives identified and delivered
Eastwood localities Team - Mini Restructure	53	0	0	0	Saving no longer achievable - alternatives identified and delivered
Review of Vacant posts and associated Running Costs	28	150	0	0	On track vacant posts and running cost efficiencies achieved, further post in October, includes alternative savings for non achievement above
District Nursing - Vacancy Management	50	0	0	50	Timing of saving at risk
New - Tech Enabled Care	0	80	0	0	Development budget given up
Mental Health and Addictions					
Review of Structure and Care Packages	65	65	0	0	Vacant post deleted and care package costs revised
Sub Total	7,056	2,371	3,085	1,600	
		34%	43%	23%	

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Subjective Analysis	2023/24 Budget Virement					
	Ledger as Last Reported £'000	(1) £	(2) £	(3) £	2023/24 Budget £'000	Total Virement £'000
Employee Costs	28,372				28,372	0
Property Costs	975				975	-
Supplies & Services	2,637				2,637	-
Transport Costs	307				307	-
Third Party Payments	50,050				50,050	-
Support Services	2,456				2,456	-
Income	(17,757)				(17,757)	-
Net Expenditure	67,040	-	-	-	67,040	-

Objective Analysis	2023/24 Budget Virement					
	Ledger as Last Reported £'000	(1) £	(2) £	(3) £	2023/24 Budget £'000	Total Virement £'000
Public Protection - Children & Families	10,460				10,460	-
Public Protection - Criminal Justice	29				29	-
Adult Health - Localities Services						
Older People	15,544				15,544	-
Physical & Sensory Disability	5,302				5,302	-
Learning Disability	12,528				12,528	-
Adult Health - Intensive Services	14,232				14,232	-
Recovery Services - Mental Health	1,985				1,985	-
Recovery Services - Addictions	263				263	-
Finance & Resources	6,697				6,697	-
Net Expenditure	67,040	-	-	-	67,040	-

Note:

1. No budget movements since last reported

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Service	Budgeted Programme Costs	Projected Programme Costs	Projected Variance
	£'000	£'000	£'000
Pharmacy Support	876	876	-
Advanced Nurse Practitioners - Urgent Care	173	173	-
Advanced Practice Physiotherapists	190	190	-
Community Mental Health Link Workers	85	85	-
Community Healthcare Assistants / Treatment Room *	418	418	-
Vaccine Transformation Programme	1,019	1,019	-
Programme Support / CQL / Pharmacy First	112	112	-
Total Cost	2,873	2,873	-
Funded by:			
In Year Maximum Funding Allocation		2,245	
Reserve - Opening Balance		628	
Total Funding		2,873	
Surplus/Deficit		-	

NB Vaccine Transformation costs to be confirmed at Board level

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Service	Budgeted Programme Costs	Projected Programme Costs	Projected Variance
	£'000	£'000	£'000
Staff costs - Board wide including Nursing, Psychology and Occupational Therapy	169	169	0
Programme Support	29	29	0
Staff Costs East Ren HSCP including Psychology, CAMHS and Occupational Therapy	207	207	0
Other - Peer Support Delivery Service	47	47	0
Total Cost	452	452	0
Funded by:			
In Year Funding (2023/24 tbc - based on prior year allocation)		334	
Reserve - Opening Balance		118	
Total Funding		452	
Potential reserve at year end based on current projection		0	

NB Plans to utilise existing reserve being refined, subject to any SG conditions, most prudent assumption until confirmed

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East Renfrewshire HSCP - Revenue Budget Monitoring 2023/24
Alcohol & Drugs Partnership & Local Improvement Funding only

Appendix 10

Service	Budgeted Programme Costs	Projected Programme Costs	Projected Variance
	£'000	£'000	£'000
Additional Peer support and Staffing Provision	317	317	-
Additional National Mission uplift	207	207	-
Residential Rehab	189	189	-
MAT Standards	173	173	-
Whole family Approach framework	55	55	-
Lived and Living Experience	24	24	-
Taskforce Response Fund	84	84	-
Alcohol Brief Interventions	25	25	-
Early Intervention - Youth Outreach	30	30	-
Whole Family Support Activity	45	45	-
Recovery Hub	500	11	489
Total Cost	1,649	1,160	489
Funded by:			
In Year Maximum Funding		798	
Reserve - Opening Balance		851	
Total Funding		1,649	
Potential reserve at year end based on current projection		489	

NB Plans to utilise existing reserve are in place and include committed spend for future years - also includes Programme for Government spend which has now been baselined

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East Renfrewshire HSCP - Revenue Budget Monitoring 2023/24
ERC Funded Covid Reserves Activity

Appendix 11

Initiative	2023/24 Funding £'000	Comments
Development of Talking Points	48	Post recruited
Recovery Café spaces in health centres	10	Expect to use full allocation by 31 March 2024 across Eastwood and Barrhead localities
HSCP winter staff to cover frontline service continuity	250	Expect to use full allocation by 31 March 2024 to support winter pressures
Go-bags for Domestic Abuse Survivors	2	In place
Support to Fostering households	11	Payments to support foster carers have been made
HSCP staff wellbeing programme - extension	24	Programme in place to March 2024
Justice Social Work - reducing backlog of Unpaid Work Hours	5	In place
Justice Social Work - materials for Unpaid Work Service to increase output	4	In place
Carers Support	80	Post recruited and other supports in place
Housing Support for young people	43	Post recruited
Mental Health Support for Children	50	Recruitment of post in progress and training booked
Healthier Minds Hub - Children & Young People's Mental & Emotional Wellbeing	74	Recruitment process ongoing
Recovery support for Domestic Abuse Survivors	37	Programme being delivered with partner
Additional Support Needs - transition to adulthood	91	Posts recruited
Young people affected by drugs and alcohol	43	Post recruited
	772	
In addition to the above:		
Social Work support to vulnerable families at Christmas	10	Agreed in principle, decision to be formalised later in year

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